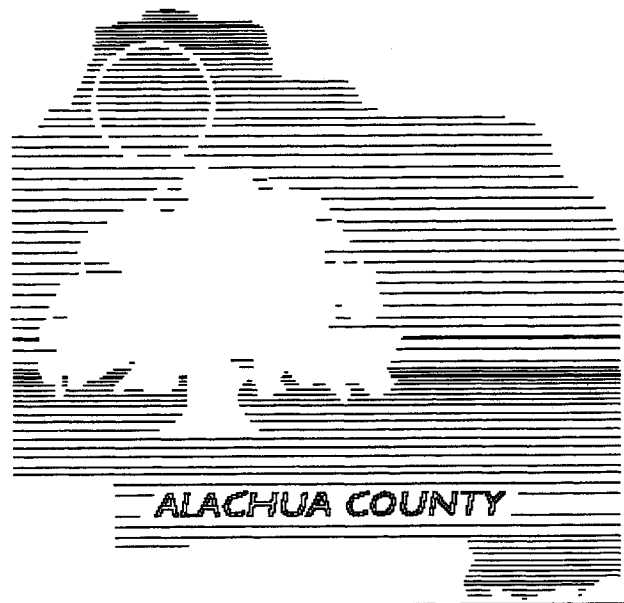


**Alachua County, Florida
Annual Budget For FY02 & FY03 and
Capital Improvement Program For
FY 01/02 - FY 05/06**





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

**PRESENTED TO
Alachua County,
Florida**

**For the Biennium Beginning
October 1, 1999**

Anne Spray Kinney *Jeffrey L. Essler*
President Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to Alachua County for its biennial budget for the fiscal year beginning October 1, 1999.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continued to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Alachua County, Florida

Board of County Commissioners

Dave Newport, Chairperson

Robert H. Hutchinson

Mike Byerly

Rodney J. Long

Penelope Wheat

Randall H. Reid, County Manager

Constitutionally Elected County Officials

J.K. "Buddy" Irby, Clerk of Court

Ed Crapo, Property Appraiser

Stephen M. Oelrich, Sheriff

Beverly Hill, Supervisor of Elections

Von Fraser, Tax Collector

ALACHUA COUNTY GOVERNMENT

OTHER BOARDS

GENERAL INFORMATION

Alachua County is geographically located in North Central Florida. The County's boundaries encompass 965 square miles. According to the Bureau of Business and Economic Research of the University of Florida, the county's population as of April, 2000 was 216,249 of which 97,305 live in the unincorporated areas. The City of Gainesville is the County seat, which accounts for 101,405 of the incorporated population.

FIVE-MEMBER COMMISSION

Alachua County, a political subdivision of the State of Florida, is guided by an elected five-member Board of County Commissioners. The commissioners are elected in partisan elections to represent the entire County. Under a charter ordinance adopted in 1986, the Board is restricted to performing legislative functions of government by developing policy for the management of Alachua County. The County Manager, a professional appointed by the Board, and the County Manager's staff are responsible for the implementation of those policies. The County Attorney is appointed by the Board.

CONSTITUTIONAL OFFICERS

In addition to the five-member Board of County Commissioners, Alachua County has seven elected officials: the Clerk of the Court, Property Appraiser, Public Defender, State Attorney, Supervisor of Elections, Sheriff, and Tax Collector. These governmental units are separate from the Board. These elected officials have separate operating budgets from the Board which are not included in this document. Only the Board's allocation to these constitutional officers appears in the Board's budget.

The Board of County Commissioners also serves on the Metropolitan Transportation Planning Organization (MTPO). Individual Board members serve on various other boards and committees, such as the Library Governing Board, Foster Grandparent Advisory Committee, Murphree Law Library Board, North Central Florida Regional Planning Council, Orange Creek Basin Advisory Council, Retired and Senior Volunteer Program Advisory Committee, Self-Insurance Fund Review Committee, Tourist Development Council, Transportation Disadvantaged Coordination Board, and Value Adjustment Board.

ROLE OF THE COUNTY MANAGER

The County Manager is an appointed official who is responsible for carrying out all decisions, policies, ordinances, and motions of the Board.

The departments under the County Manager are responsible for providing road construction and maintenance, solid waste disposal, parks and recreation, planning and zoning, environmental protection services, animal services, cooperative extension services, fire and emergency services, work release, pre-trial services, and certain drug treatment programs. The departments also provide social services and public assistance to residents countywide. Offices which provide support services (personnel, fleet management, information services and others) are also part of the County Manager's departments.

These services are grouped into ten departments: Administrative Services, Community Support Services, County Manager, County Commission, Court Services, Environmental Protection, Fire/Rescue Services, Growth management, Information Services, and Public Works. Support staff for the County Manager and County Commission report to the County Manager.

INTRODUCTION

This document represents the financial budget for FY 2001/2002 adopted as required by State Statutes by the Alachua County Board of County Commissioners. The budget also includes the planned FY 2002/2003 budget reflecting the County's biennial planning policy. The document is divided into nine sections: Section One - Budget Message, Section Two - Budget Summary, Section Three - Fund Summaries, Section Four - Department Summaries, Section Five - FTE Positions, Section Six - Capital Projects, Section Seven - Debt Service, Section Eight - Policies and Guidelines, and Section Nine - Glossary.

Section One - Budget Message contains the County Manager's letter to the Board of County Commissioners regarding various elements of the budget.

Section Two - Budget Summary contains information about the process of adopting the budget; summary of major revenues; summary tables of the department budgets; a description and summary of the County's estimated fund balances and interfund transfers; summary of capital and debt service budgets; summary of funded full-time equivalent positions; and information on economic and demographic indicators.

Section Three - Fund Summaries includes a budget by fund segment listing detailed information about various budgetary funds and their adopted funding levels.

Section Four - Department Summaries includes mission statements, objectives and performance measures, summary budget and funded full-time equivalent positions for each County department and Constitutional Officer.

Section Five - FTE Positions includes a listing of full-time equivalent positions by departments and Constitutional Officers.

Section Six - Capital Projects includes additional information concerning the amounts budgeted in FY 2001/2002 for the Capital Improvement Program.

Section Seven - Debt Service includes additional information concerning the amounts budgeted in FY 2001/2002 for debt service.

Section Eight - Policies and Guidelines section includes a description of the budget adoption requirements and the financial/budgetary policies and guidelines adopted by the Board of County Commissioners.

Section Nine - Glossary includes a listing of various budget document terms.

Persons interested in reviewing any materials or documents comprising the FY 02 adopted budget at any level of detail are encouraged to contact the Alachua County Office of Management and Budget at (352) 374-5262. The Office of Management and Budget's mailing address is: P.O. Box 2877, Gainesville, Florida 32602. The office is located at: 105 S.E. 1st Avenue, Suite 6, Gainesville, Florida 32601.

ALACHUA COUNTY GOVERNMENT

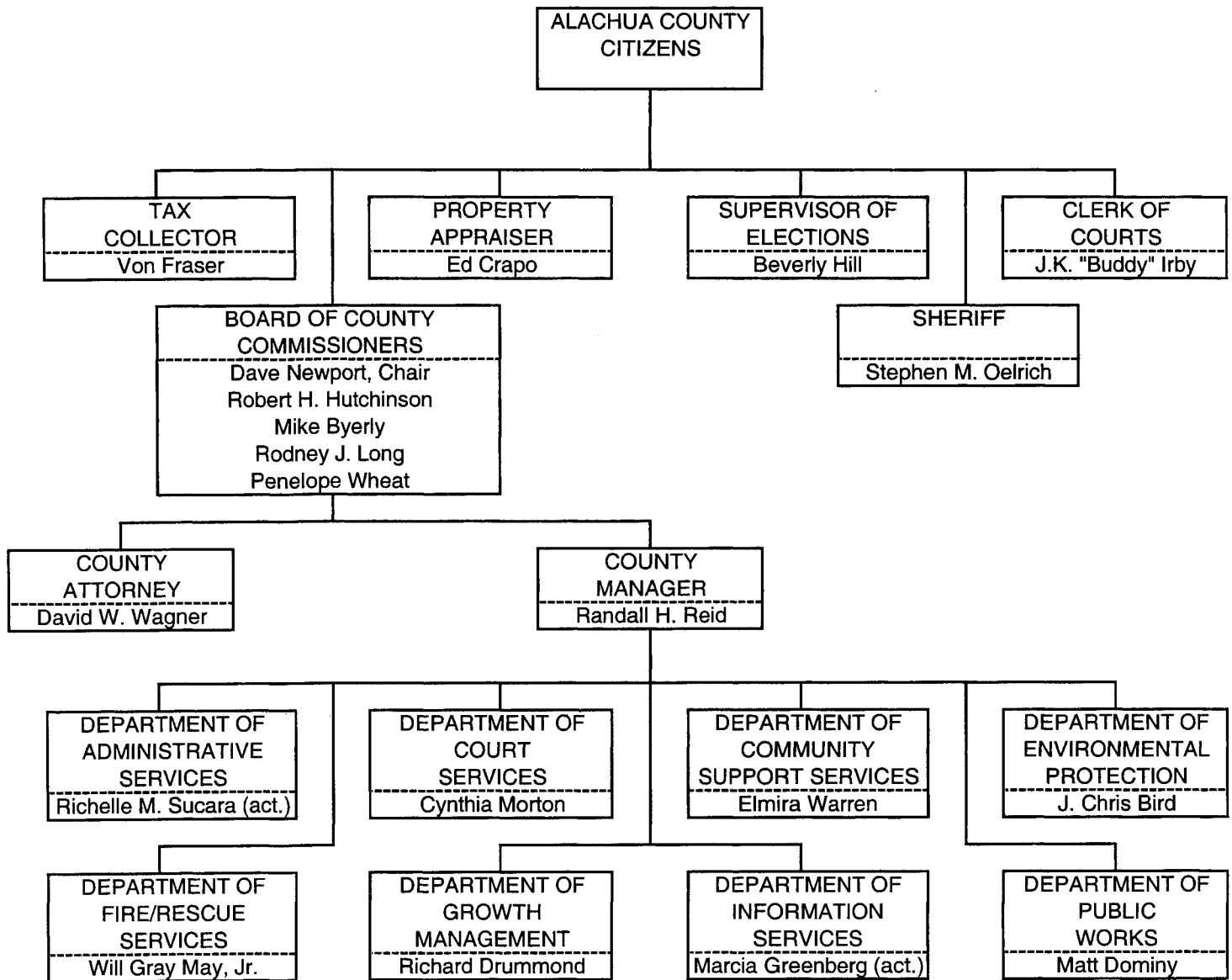
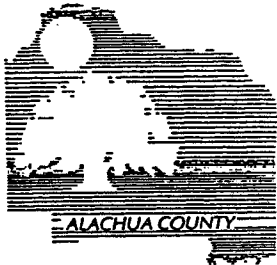


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Board of County Commissioners

ALACHUA COUNTY BOARD OF COUNTY COMMISSIONERS

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Commission

Dave Newport
Chair

Robert Hutchinson
Vice Chair

Mike Byerly

Rodney J. Long

Penelope Wheat

Administration

Randall H. Reid
County Manager

July 9, 2001

To the Honorable Board of County Commissioners of Alachua County:

It is with honor and pleasure that I present for your review and consideration the Fiscal Year 2001-2002 and Fiscal Year 2002-2003 Tentative Budget. Alachua County is one of the few county governments that uses a two-year budget, an approach that helps us examine our financial position with an eye on the future.

This proposal represents, first and foremost, a plan of work for the next two years that reflects the strategic objectives of Alachua County government as adopted by the Board of County Commissioners. It also reflects a commitment to follow the Board's fiscal policies.

The priorities in this tentative budget are:

- Efficiency and cost-effectiveness of County programs
- Preventative efforts to deal with strategic challenges such as poverty and rising energy costs
- Revenue diversification in lieu of ad valorem tax increases

Efficiency and Cost-Effectiveness

Proposed new programs were prioritized with consideration to the need for the program and the program's ability to enhance revenues or reduce operating costs. The chart on the following page notes the cost-neutral impact for many of the new programs.

You will note throughout the document that our budget meets our mandate under the Constitution of the State of Florida to provide for the health, safety and welfare of the citizens of Alachua County. However, it should be noted that, due to the County's limited financial resources, numerous deserving requests for enhancements could not be funded within existing resources.

Strategic Goals

Enhancements detailed in this document represent a proactive response to the Board's three key goals and strategic objectives. Over \$260,000 of cost reductions that were reallocated within Board departments along with \$780,000 in new non-ad valorem revenues were used to fund these enhancements.

1. **Quality of life:** To enhance and preserve Alachua County's quality of life by integrating environmental, economic and social equity principles in County decision-making.

Quality of life—major enhancements	<u>FY 02 impact</u>	<u>FY 03 impact</u>
• Comprehensive Plan Update Implementation	\$180,000	\$150,000
• Strengthening Air Quality Program.	\$21,000	\$135,000 (1.5 FTE)
• Providing additional resources for land acquisition, planning and initial land-management activities associated with the Alachua County Forever Program.	\$62,000	\$37,000

2. **Partnerships:** To increase confidence in County government by enhancing citizen participation and forging new partnerships with public and private organizations.

Partnerships—major enhancements	<u>FY 02 impact</u>	<u>FY 03 impact</u>
• Hiring a Poverty Reduction Program manager, who will develop strategies, implement programs and establish partnerships to achieve the program's goals.	\$73,000 (1 FTE)	\$53,000
• Expanding Fire Rescue's Special Recruitment Program from three to six positions and providing for the program's coordinator as part of our efforts to diversify our work force.	\$94,000 (4 FTE)	\$100,000
• Adding a new pretrial release counselor to assist clients of the new Mental Health Court.	\$29,000 (1 FTE)	\$31,000
• Expanding Weekend Court Officer Program.	\$20,000 (.5 FTE)	\$22,000
• Creating Resource Reuse Center that will make donations of discarded material available to classrooms.		\$98,000 (1FTE)

3. Excellence in County government: To excel in all areas by focusing on performance, accountability and customer service.

Excellence—major enhancements	<u>FY 02 impact</u>	<u>FY 03 impact</u>
• Broadening the Energy Management Program to help reach the Board's goal of a 30% reduction of energy consumption over five years.	\$230,000 (3 FTE)	\$218,000
• Enhancing program to reduce fuel consumption by the County's fleet to meet the energy-reduction policy.	\$28,000 (1 FTE)	\$28,000
• Establishing an in-house survey crew. (Program will pay for itself over time in reduced cost of contracted services.)	\$269,000 (3 FTE)	\$95,000
• Adding staff to maintain new facilities, including Community Support Services Building, Communications Center and Sheriff's Vehicle Maintenance Facility.	\$41,000 (1 FTE)	\$34,000
• Making improvements to the County Annex that houses the Growth Management Department. (Funded by bond proceeds.)	\$443,000	\$0
• Establishing new training captain position in Fire Rescue to increase on-site training and reduce overtime costs.	(\$26,000) net savings (1 FTE)	\$10,000
• Providing assessment technician for Waste Collections to improve efficiency and service.	\$33,000 (1 FTE)	\$33,000
• Adding civil judgment processing position under Clerk. (Enhanced revenue will offset costs.)	\$0 (1 FTE)	\$0
• Creating records technician position to improve ambulance service collection rate.	\$31,000 (1 FTE)	\$31,000

Budget Summary

Total County expenditures in this budget are \$201.88 million for FY 02 and \$197.6 million for FY 03. The total for the General Fund is \$80.7 million, and the total for the Municipal Services Taxing Unit is \$25.4 million. The countywide preliminary taxable value increased to \$6.6 billion, representing a growth of 10 percent. This results in a \$5.3 million increase in ad valorem General Fund revenue and a \$1 million increase in MSTU revenue.

In brief, the total \$6.3 million increase in ad valorem revenue in the FY 02 Budget is consumed by increases in Medicaid reimbursements, utility costs, continuation salary and benefits packages, contractual obligations and reserves to meet the Board's fiscal policies.

Millage rates in the tentative budget are held constant, with the general revenue millage rate remaining at 8.75 mills and the MSTU millage at 3.4949 mills. To adequately fund the County's strategic objectives, additional revenues requiring increases in millage rates may need to be considered by the Board. New revenues, likewise, should not be considered as grounds for reductions in the existing millage rate, as we are facing projected shortfalls in the upcoming five-year period.

This document calls for 18.5 new positions in FY 02 and an additional 2.5 new positions in FY 03. As noted earlier, a major criteria for adding new positions was that they expand our ability to raise revenue or reduce costs. In the case of Court Services, fee increases covering new positions were obtained in cooperation with the judiciary. It should be noted that Alachua County continues to have fewer employees per capita than the majority of our peer counties. A total of 15.5 new positions requested by the Sheriff, including 11 for the jail, were not funded. Additional revenue or further reductions in existing expenditures would need to be available in order to recommend any additional positions.

Alachua County Government Positions Under Tentative FY 02 Budget	
Board of County Commissioners	764.75
Sheriff	781.80
Other Constitutional Officers	185.60
TOTAL	1,732.15

This budget advances the Board's commitment to increasing the reserve for contingency, putting it at 2 percent of operating funds for FY 02 and at 2.5 percent for FY 03 as we move into the first two years of a seven-year plan to build reserves to 5 percent.

In addition, this budget funds cost-of-living and merit increases for employees, which is vital to the retention and recruitment of a top quality work force.

The Sheriff represents 41.1 percent of the budget of the combined General and MSTU Funds, which are the two funds that are supported by property taxes. This budget includes an increase of \$2.65 million from these funds for services provided by the Sheriff. The Sheriff's increases include rising contractual obligations for medical services at the jail, adding in-car video cameras and funding for the Serious Habitual Offender Comprehensive Action Program, for which grant funding sunset.

While the Sheriff is treated in the same manner as other Constitutional Officers, it should be noted that this tentative budget does not meet the Sheriff's certified budget request. The Sheriff's Office, likewise, declined to comply with the request to submit a target budget and 2 percent and 4 percent potential decrement packages, as did other Constitutional Officers and Board departments.

A Collaborative Budget Process

County departments and Constitutional Officers cooperated to a significant degree in developing this budget.

Early in the budget process, this cooperation was essential because of two major constraints. First, the County faced a potential \$1.7 million shortfall in funding existing programs. Second, the shortfall would have been exacerbated if voters had not approved the one percent optional sales tax for the new criminal courthouse.

In order to avoid the projected shortfalls, we embarked on a process to control spending.

First, we asked departments and Constitutional Officers to submit “no growth” budget proposals in their operating expenses. All departments and Constitutional Officers except the Sheriff complied.

Second, we requested proposals for cuts of 2 percent to cover the potential cost of bonds for the new courthouse.

Third, we had departments identify cuts of an additional 2 percent to provide a pool to cover new funding for Board strategic objectives, the cost of mandates and the potential of revenue declines due to economic conditions.

Fourth, we challenged departments to study whether their fees were at appropriate levels in comparison to peer counties, to seek innovative ways to provide service and to restructure their organizations.

In addition, the budget process identified contingency line items in departments under the County Manager that historically have been underspent, and these items were reduced, where prudent. The overall belt-tightening will result in less flexibility in departments and may lead to more requests for funding from reserves.

The thorough examination involved in these steps resulted in savings and ways to improve efficiency. A list of additional reduction packages and an extensive list of unfunded enhancements will be provided separately to assure the Board that the tentative budget reflects its priorities and fiscal policies.

Changing Realities

As the budget process unfolded, realities changed, both in terms of additional revenue and growing expenses.

Revenue increased because:

- Voters approved the one-percent optional sales tax, which eliminated bond payments on the new courthouse over 30 years.
- Anticipated General Fund revenue from property taxes, the half-cent sales tax and other sources grew by \$1.8 million over original projections for FY 02.

On the expense side:

- The state-mandated expansion of Medicaid eligibility and the transfer of additional Medicaid costs from the State to the County increased our obligations by \$1.3 million a year, an 81 percent increase from the budgeted amount for FY 01, raising the total Medicaid obligation of \$2.9 million annually.
- Rising utility rates and the energy costs for new buildings that we opened in the past year added a cost of \$402,000.

Revenue Diversification

Alachua County has witnessed considerable public support in the past year in voluntarily raising taxes to support major strategic initiative. This support includes passage of the Alachua County Forever bond referendum and the funding for new criminal courthouse through the sales tax. While these events have provided new opportunities to deal with critical issues, County government as a whole continues for the foreseeable future to struggle to fund operating and capital needs. The long-term financial picture includes a projected \$3.6 million shortfall in FY 05, due in part to the operating costs of the new criminal courthouse.

The Board's fiscal policies recognize the need to diversify revenues, reducing the County's historical dependency on ad valorem taxes. Revenue diversification in this budget includes:

- Adoption of the Occupational License Tax is projected to raise \$350,000 a year. This money will be used to offset the costs of current General Fund expenditures related to economic development and the proposed Poverty Program manager position.
- A proposed increase in ambulance fees is expected to generate \$181,000 in the FY 02.
- Increasing Court Services fees, in line with fees charged in other counties, by \$161,000 will result in clients paying a greater portion of the cost of the services they receive and reduce the taxpayer subsidy of programs.

- Local collection of the Tourist Development Tax is expected to increase revenue by \$140,000 a year.
- A plan to shift the collection of animal licenses to a private vendor is expected to increase revenue by \$92,500 and eliminate the County's cost of collecting the fees.

A Law Enforcement MSTU Option?

The Board has indicated that it wishes to consider development of a Municipal Services Taxing Unit dedicated only to law enforcement. This concept is being reviewed by County and Sheriff's staff and will be discussed during the budget process. A law enforcement MSTU has the advantage of having the unincorporated area pay a representative share of the cost of law enforcement activities. This option would be based on rational splitting of costs between the General Fund and the MSTU Fund and would likely require an MSTU ad valorem tax increase.

This proposal provides a base payment in the General Fund for basic sheriff's services throughout the county, ending the need for municipalities to contract with the Sheriff's Department except for enhanced services. It also would allow the General Fund to have sufficient capacity to deal with the looming specter of the operational costs of the new criminal courthouse, which will come online in FY 04 and eventually will total approximately \$2 million annually.

Future Issues

- This budget does not include funding for a Living Wage program. Examination of this program should include consideration of not only the direct cost but also the impact of wage compression on the pay plan, creating a need for further adjustments, and the potential impact on contracts. This is a costly program that would require negotiations with our unions to implement. If enacted, it is recommended that costs to contractors be phased in over a multi-year period as contracts are renewed.
- We are continuing to identify the substantial costs inherent in the update of the Comprehensive Plan, including studies, personnel and technology updates.
- There is a need for additional funding to implement the Technology Assessment Plan, and proposals are being developed to create a funding mechanism for this essential Countywide effort.
- This budget provides no General Fund dollars for road maintenance and enhancements to our transportation system. In order to meet transportation needs, the Board will need to consider levying impact fees, which are charges that local governments impose on new development to partially or fully fund

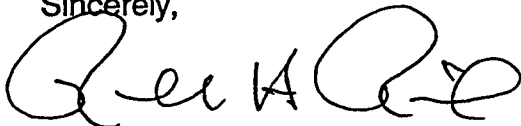
the cost of new facilities needed to meet adopted levels of service. It is important to note that impact fees cannot be used to pay for existing deficiencies in meeting adopted levels of service.

- This budget does not assume the enactment of any portion of the additional five cents of gasoline tax available under state statute nor the cost of a referendum to obtain voter approval.
- There is no contribution to the City of Gainesville in this budget for the existing RTS Route 35.
- A team is in the midst of a review of the County's development process. This review will result in recommended changes that may have associated expenditures. It should be noted that the fee increases effective January 1, 2001, have produced minimal additional revenue.
- Members of the County Commission have requested that consideration be given to a travel policy to allocate travel monies to individual commissioners as well as to a Commission Special Projects Account that could be set aside for unique requests from the community. The later conflicts with the Board's fiscal policies.

Conclusion

I would like to thank the Constitutional Officers, County employees, the Office of Management and Budget and the Budget Team for the efforts undertaken to develop the FY 02 and FY 03 Tentative Budget. The Board has several months to deliberate on these issues, however millage rates must be given to the Tax Collector by August 4 under state statute, and, at that time, must be set high enough for any enhancements desired by the Board. My staff and I are prepared to work with the Board and Constitutional Officers as partners to provide a fiscally responsible approach to County government.

Sincerely,

A handwritten signature in black ink, appearing to read "Randall H. Reid". The signature is fluid and cursive, with the first name being the most prominent.

Randall H. Reid
County Manager

INTRODUCTION TO COUNTY BUDGETING

Defining a County Budget

A county budget is a plan for using County government's financial resources. The budget estimates proposed spending for a given period and estimates the proposed means of paying for them. Two components of a budget are the revenue or sources and the expenditure or uses.

Defining Revenue

Revenues are the financial resources. Alachua County has a large variety of revenue sources including property taxes, licenses, permits, charges for services, fines and grants.

Defining Expenditure

An expenditure is a use of financial resources. There are three basic types of expenditures: operating, capital and debt. Operating expenditures include the day-to-day expenses such as salaries, supplies, utilities, and equipment purchases. Capital expenditures include construction of roads, parks, buildings and the purchase of land. Debt is the expense related to principal and interest on long-term bonds and notes issued by the County.

Defining Fund Balance

Fund balance is funds carried over from the previous fiscal year. The County has a variety of uses for fund balance including reserve for future capital projects, for emergencies and catastrophes, for certain bond issues, and for other contingencies and expenditures.

Defining Fund Accounting

Government budgeting divides the budget into categories called funds. Fund accounting and budgeting allows a government to budget and account for revenues restricted by law or policy. Some restrictions are imposed by national accounting standards, the federal and state governments, and by the Board of County Commissioners. As a result, the County develops a budget with categories to reflect the imposed restrictions. This is done by using a variety of funds. Funds allow the County to segregate the restricted revenues and the related expenditures.

The County budget has over 80 funds that account for restricted revenues and expenditures. Each fund must balance - revenues (sources) must equal expenditures (uses) - and each fund must be separately monitored. The County budget, adopted each year by the Board of County Commissioners, is the total of all funds.

THE BUDGET PROCESS

The process of compiling the Alachua County annual budget is practically a year-round activity. The basis for the process are statutory deadlines established by the State of Florida. The Office of Management and Budget establishes the remainder of the process to insure necessary information is collected, priorities are determined and recommendations can be made by the County manager to the Board of County Commissioners (BOCC). The County Manager is the official budget officer for the BOCC. The BOCC establishes tax rates and adopts the annual budget.

The budget process began with a review and consideration of comments from the prior year budget process. In January, the Board discussed in a workshop their priorities and other issues for FY 02. This led to the budget "kick-off" meeting on February 14, 2001. Directions for the budget process were provided and written budget instructions were distributed. Departments were instructed to prepare budgets using a "continuation" funding level. "Continuation" level funding is the level of funding needed to provide the same level of service in the next fiscal year as was provided in the current fiscal year.

The deadline for BOCC departments and agencies to submit their budget packages to the Office of Management and Budget was March 23, 2001. Constitutional Officers submitted their budgets by March 30, 2001.

The BOCC, County Manager, and Office of Management and Budget held work sessions with representatives from BOCC departments, agencies and Constitutional

Officers to discuss their proposed budget requests. These sessions began in April and continued through June.

The County Manager formally presented the Tentative Budget on July 11, 2001. The BOCC and public review, change and formal adoption lasted through late September. This included several workshops with the BOCC to discuss the operating budget and the capital improvement budget.

The proposed millage rates for FY 02 were set on July 24, 2001. The proposed millage rates were used by the Property Appraiser to prepare Truth-in-Millage or "TRIM" notices distributed in mid-August. TRIM notices advise County taxpayers of how tax rates proposed by all local taxing authorities, combined with current information on assessed value of real property, will affect the taxes on each taxed parcel of land. The TRIM notice also serves as the official notification of the time and place of the first public hearing for adoption of tentative millage rates and budget by each taxing authority.

State law requires two public budget hearings. The first public budget hearing was held on September 5, 2001. After hearing public testimony, the BOCC adopted tentative millage rates and a tentative FY 02 budget. The second public hearing, held on September 19, 2001, was advertised by a published notice and a published breakdown of the millage rates and budget. Like the first public hearing, the BOCC heard public testimony prior to adopting the final millage rates and the final budget for FY02.

BUDGET PROCESS HIGHLIGHTS

Planning	January 29-30	BOCC Workshop on Priorities and Other Issues
Preparation	February 14	Budget Kickoff Meeting
	March 23	Budget Submissions due from BOCC Departments
	March 30	Budget Submissions due from Constitutional Officers
Review	April through June	Office of Management and Budget, County Manager and Functional Groups review budgets
	June 17	Preliminary tax roll information from Property Appraiser's Office
	July 1	Official preliminary taxable values provided by Property Appraiser's Office
Adoption	July 11	County Manager presents recommended budget to BOCC
	July -August	Workshops are held on the Operating and Capital Improvement Budgets, to set millage rates and discuss any budget issues
	September 5	First Public Hearing to Adopt Tentative Millage Rate and Budget (required by State law)
	September 19	Second Public Hearing to Adopt Final Millage Rates for 2001 Tax Roll and the FY 2002 Budget (required by State law)

SUMMARY INFORMATION

The approved budget for FY 02 increased \$25.0 million, or 12.47 percent from FY 01 approved budget. The increase is largely accounted for by the increase in capital projects for the new courthouse and other operating expenditures.

The Operating Budget

Expenditures

The major component of the budget is the operating budget which is the portion that pays for day-to-day services. The operating budget is composed of five types of expenditures: personal services, operating expenses, capital outlay, debt service, and grants and aids.

Personal Services reflects salaries of elected officials, salaried and hourly employees, and temporary employees. It includes overtime pay, mandatory contributions to the Florida Retirement System, social security and Medicare taxes, and employee health insurance and life insurance premiums. Increases in this area reflect pay adjustments, benefit costs increases, and changes in staffing levels.

Operating Expense reflects costs of supplies, utilities, fuel, rent, professional service contracts, etc. Increases in this area reflect mostly adjustments for growth in the area of parks maintenance, facility maintenance, medicine demands, and health department needs.

Capital Outlay reflects costs of equipment, fleet, data processing and other equipment. The changes in this category represent mainly equipment necessary for the increase in the parks and facility maintenance programs.

Debt Service reflects legally obligated payments (principal and interest), reserves, and debt administration costs on outstanding borrowings of the County.

Grants and Aids reflects amounts appropriated to regional governments, agencies, or other not-for-profit organizations to support programs or activities provided by those organizations that provide benefit to the County.

Revenues

Property Taxes - New construction accounted for approximately 37% of the growth in ad valorem revenue on a countywide basis for FY02, with reassessments of existing property accounting for 63%. That means that the tax base increase of 10.0% from FY 01 to FY 02 was composed of a 3.7% increase due to new construction, and an additional 6.3% increase due to reassessments of existing property.

In the unincorporated area (MSTU), new construction accounted for 50% of ad valorem revenue growth from FY 01 to FY 02. Reassessments accounted for the other 50%. The 9.6% overall increase from FY 01 to FY 02 was composed of a 4.8% increase due to new construction, and a 4.8% increase due to reassessment.

Other Taxes - Growth in other tax revenue reflects increased receipts from existing taxes, which include the tourist development tax, utility service tax, local ½ cent sales tax, and gas taxes.

Assessments - The County levies three Solid Waste Assessments. Curbside collection, including disposal, increased from a range of 2.9% to 7.6% over prior year depending on the cart size. The Rural Collection Center assessment increased 4.5% to \$72.12; and the Solid Waste Management assessment decreased by 4% for residential properties and increased by 17% for commercial properties.

Charges for Services - The Board approved increases in some fees levied by Environmental Protection, Emergency Medical Services, and Codes Enforcement in order to better support the expenditures for those programs.

Licenses and Permits - The Board authorized the collection of Occupational License Fees to grant the privilege of engaging in any business within its jurisdiction.

Additional detailed information on county revenues and millage rates can be found in the "Major County Revenues" section.

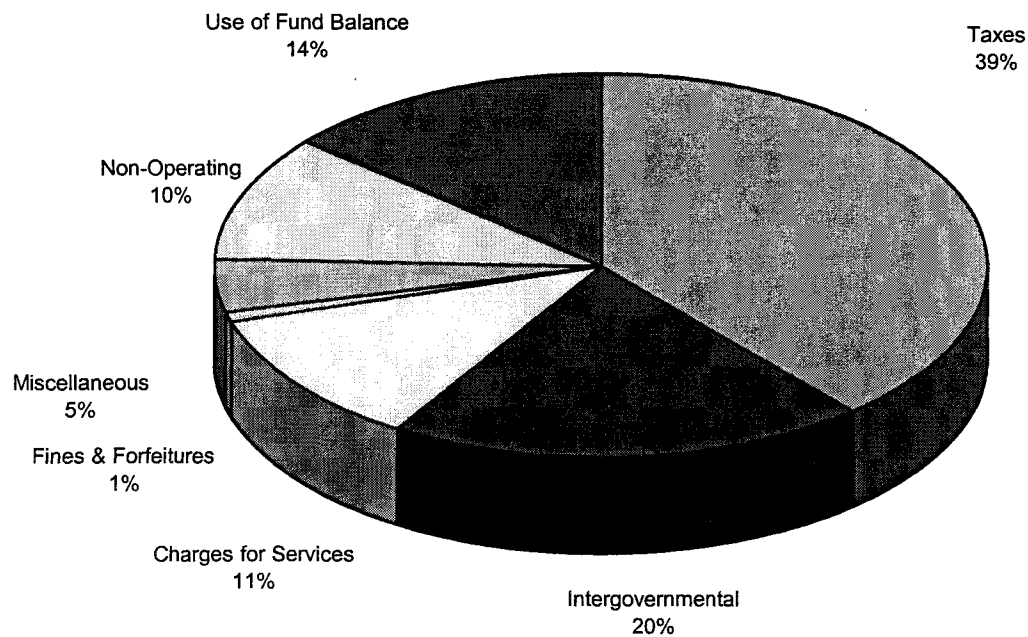
BUDGET SOURCES AND USES

Sources	FY00 Actual	FY01 Approved	FY02 Approved	FY03 Planned
Use of Fund Balance	\$ 6,682,202	\$ 39,921,183	\$ 31,653,153	\$ 18,943,407
Revenue:				
Ad Valorem Taxes	56,684,729	63,824,125	71,741,865	75,592,379
Other Taxes	14,933,988	14,764,196	16,272,000	16,618,800
Licenses and Permits	1,379,347	1,549,000	1,936,300	1,968,800
Intergovernmental Revenue	23,970,783	24,649,828	46,003,582	32,019,011
Charges for Services	21,794,753	22,109,781	23,806,326	24,622,292
Fines and Forfeitures	1,606,901	1,300,150	1,515,000	1,540,050
Miscellaneous Revenue	10,823,533	10,339,455	10,624,894	10,634,502
Total Revenue	131,194,034	138,536,535	171,899,967	162,995,834
Transfers-In	28,023,790	27,479,493	29,204,478	27,761,341
Transfers-In Constitutional Officers	4,969,628	2,444,700	2,495,600	2,495,700
Other Non-Revenues	1,881,372	0	0	0
Less 5% Required by Law	0	(6,366,248)	(8,043,816)	(7,633,203)
	34,874,790	23,557,945	23,656,262	22,623,838
TOTAL SOURCES	\$ 172,751,026	\$ 202,015,663	\$ 227,209,382	\$ 204,563,079

USES	FY00 Actual	FY01 Approved	FY02 Approved	FY03 Planned
Operating Budget				
Personnel Services	\$ 31,554,141	\$ 36,198,928	\$ 38,699,390	\$ 41,619,911
Operating Expenses	43,746,375	52,036,416	60,853,654	53,305,546
Capital Equipment	6,691,314	5,879,006	5,737,786	4,047,685
Total Operating Budget	81,991,830	94,114,350	105,290,830	98,973,142
Capital Projects	10,235,958	19,300,462	25,112,055	12,685,382
Grants & Aids	1,320,777	2,894,593	1,667,453	1,733,090
Debt Service	5,404,010	4,889,241	4,812,166	4,017,903
Transfers to Other Funds	27,074,760	26,579,320	28,138,866	26,787,327
Transfers to Constitutional Officers	48,747,535	53,217,130	55,802,066	57,351,552
Other Uses	(2,023,844)	(4,262,166)	(4,144,719)	(2,146,132)
Reserves	0	5,282,733	10,530,665	5,160,815
TOTAL USES	\$ 172,751,026	\$ 202,015,663	\$ 227,209,382	\$ 204,563,079

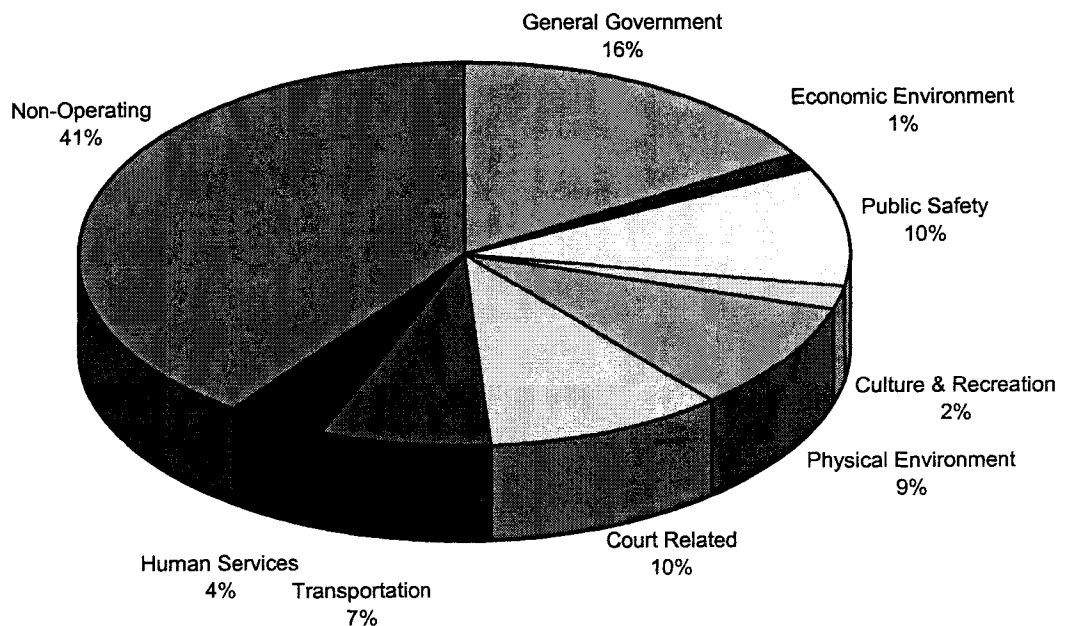
FY 2001/02 BUDGET REVENUES BY SOURCE

Taxes	\$ 88,013,865
Intergovernmental	46,003,582
Charges for Services	25,742,626
Fines & Forfeitures	1,515,000
Miscellaneous	10,624,894
Non-Operating	23,656,262
Use of Fund Balance	31,653,153
TOTAL	<u>\$ 227,209,382</u>



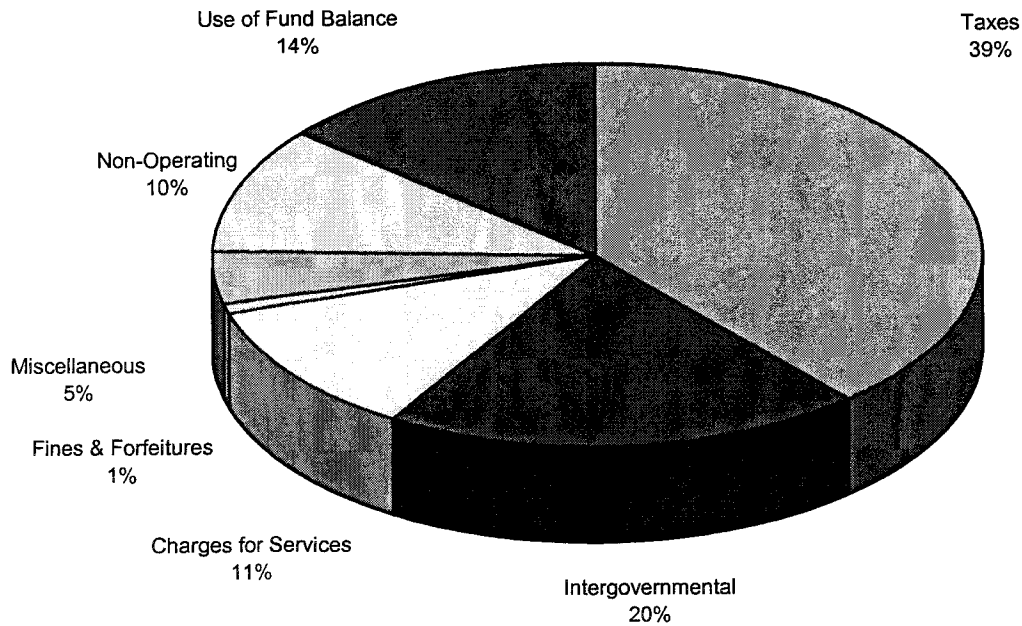
FY 2001/02 BUDGET USES BY FUNCTION

General Government	\$ 37,222,639
Economic Environment	2,978,806
Public Safety	23,213,642
Culture & Recreation	4,055,128
Physical Environment	20,599,207
Court Related	23,064,530
Transportation	16,042,975
Human Services	9,705,577
Non-Operating	90,326,878
TOTAL	<u>\$ 227,209,382</u>



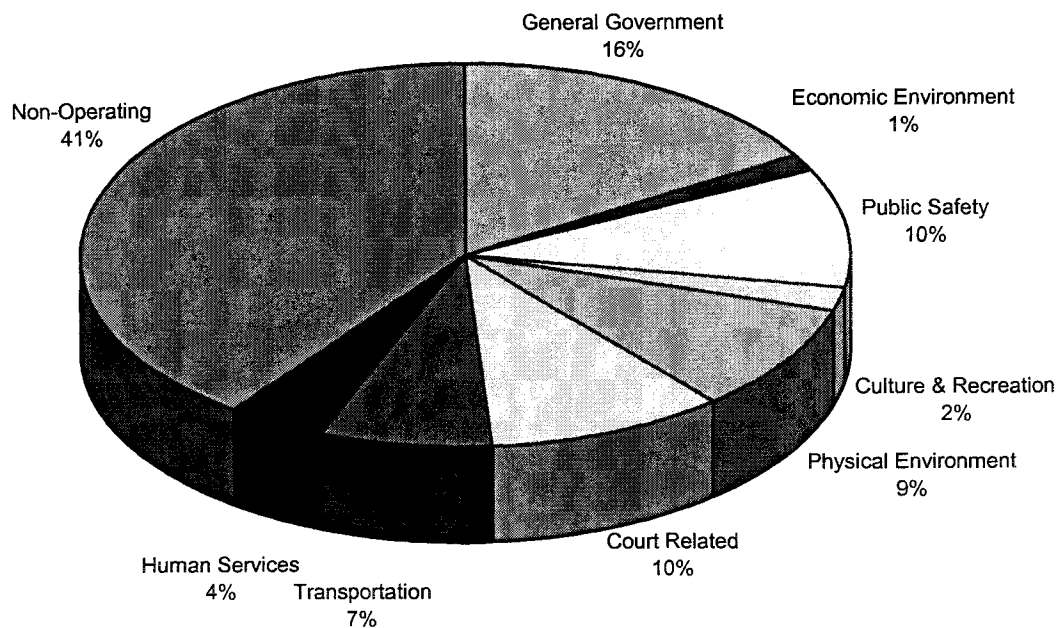
FY 2002/03 BUDGET REVENUES BY SOURCE

Taxes	\$ 92,211,179
Intergovernmental	32,019,011
Charges for Services	26,591,092
Fines & Forfeitures	1,540,050
Miscellaneous	10,634,502
Non-Operating	22,623,838
Use of Fund Balance	18,943,407
TOTAL	<u>\$ 204,563,079</u>



FY 2002/03 BUDGET USES BY FUNCTION

General Government	\$ 35,168,821
Economic Environment	1,884,790
Public Safety	23,215,680
Culture & Recreation	1,467,955
Physical Environment	19,249,071
Court Related	19,699,326
Transportation	7,309,698
Human Services	9,414,176
Non-Operating	87,153,562
TOTAL	<u>\$ 204,563,079</u>



MAJOR REVENUE SOURCES

Alachua County relies on a variety of revenue sources to finance operations and construction activities. These sources include taxes, charges for services, fines, and intergovernmental funding. A number of factors influence revenues: changes in Countywide population, changes in a specific service population, increases or decreases in real disposable income, and inflation. One or more of these factors impact most revenues both directly and indirectly.

Estimates of revenues for budgetary purposes are gathered from several sources. Operating Departments, Boards, Commissions, and Constitutional Officers

provide estimates of revenue from charges for services, State and federal grants, licenses and permits, fines, and property assessments. The State Department of Revenue provides estimates of revenues from the Local Government Half-Cent Sales Tax, various State collected gasoline taxes and the State Revenue Sharing program. Ad valorem taxes are estimated from taxable property values provided by the Property Appraiser on July 1st of each year in conjunction with estimated millage rates.

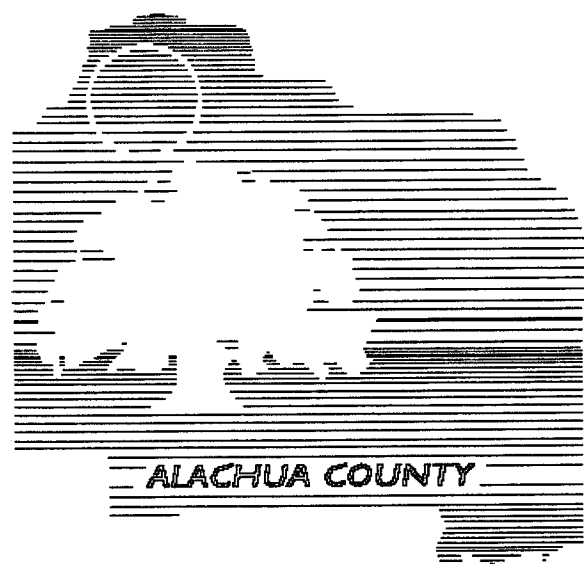
This section discusses major revenues and how they have changed over time.

Major Revenue Sources
Fiscal Year 2001/02 Final Budget

Major Revenue Source	FY 01/02 Approved Budget	FY 00/01 Approved Budget	FY 99/00 Actual	% Inc/Dec FY 00/01 to FY 01/02	% Inc/Dec FY 99/00 to FY 01/02
Ad Valorem Tax - Gen Fund	\$ 60,076,778	\$ 53,117,626	\$ 47,194,040	13.10%	27.30%
Ad Valorem Tax - MSTU	11,583,630	10,617,678	9,382,738	9.10%	23.46%
Tourist Development Tax	1,440,000	1,300,001	1,340,403	10.77%	7.43%
Ninth-Cent Voted Fuel Tax	1,192,000	1,157,895	1,137,504	2.95%	4.79%
Local Option Fuel Tax	3,300,000	3,437,300	3,314,780	-3.99%	-0.45%
Franchise Fees	640,000	589,000	583,600	8.66%	9.66%
Public (Utility) Service Taxes	9,700,000	8,280,000	8,546,876	17.15%	13.49%
Licenses and Permits	1,936,300	1,549,000	1,379,347	25.00%	40.38%
Local Govt 1/2 Cent Sales Tax	9,881,461	9,236,859	8,648,034	6.98%	14.26%
Constitutional Fuel Taxes	1,800,000	1,786,000	1,797,415	0.78%	0.14%
County Fuel Tax	1,182,000	1,052,632	1,126,721	12.29%	4.91%
Other State Shared Revenues	4,893,500	4,928,933	6,094,618	-0.72%	-19.71%
Ambulance Fees	4,115,622	3,728,500	3,805,326	10.38%	8.15%
Tipping Fees	5,989,400	5,702,400	5,589,416	5.03%	7.16%
Other Charges for Services	13,701,304	12,678,881	12,400,011	8.06%	10.49%
Fines and Forfeitures	1,515,000	1,300,150	1,606,901	16.53%	-5.72%
Interest Earnings	1,700,930	1,580,315	3,037,466	7.63%	-44.00%
Solid Waste System	2,327,439	2,063,418	2,079,838	12.80%	11.90%
MSBU Refuse Collection	3,437,312	3,230,782	2,995,407	6.39%	14.75%

Major Revenue Sources
Fiscal Year 2002/03 Planned Budget

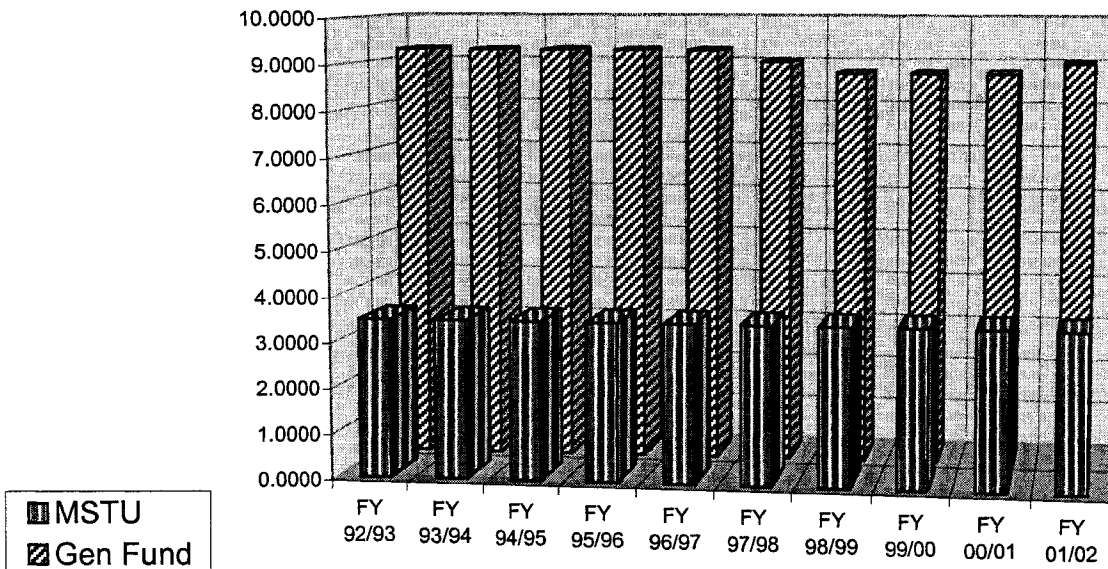
Major Revenue Source	FY 02/03 Planned Budget	FY 01/02 Approved Budget	FY 99/00 Actual	% Inc/Dec FY 01/02 to FY 02/03	% Inc/Dec FY 99/00 to FY 02/03
Ad Valorem Tax - Gen Fund	\$ 63,372,750	\$ 60,076,778	\$ 47,194,040	5.49%	34.28%
Ad Valorem Tax - MSTU	12,219,629	11,583,630	9,382,738	5.49%	30.24%
Tourist Development Tax	1,580,000	1,440,000	1,340,403	9.72%	17.87%
Ninth-Cent Voted Fuel Tax	1,192,000	1,192,000	1,137,504	0.00%	4.79%
Local Option Fuel Tax	3,300,000	3,300,000	3,314,780	0.00%	-0.45%
Franchise Fees	652,800	640,000	583,600	2.00%	11.86%
Public (Utility) Service Taxes	9,894,000	9,700,000	8,546,876	2.00%	15.76%
Licenses and Permits	1,968,800	1,936,300	1,379,347	1.68%	42.73%
Local Govt 1/2 Cent Sales Tax	10,177,870	9,881,461	8,648,034	3.00%	17.69%
Constitutional Fuel Taxes	1,800,000	1,800,000	1,797,415	0.00%	0.14%
County Fuel Tax	1,182,000	1,182,000	1,126,721	0.00%	4.91%
Other State Shared Revenues	5,061,980	4,893,500	6,094,618	3.44%	-16.94%
Ambulance Fees	4,368,223	4,115,622	3,805,326	6.14%	14.79%
Tipping Fees	6,157,400	5,989,400	5,589,416	2.80%	10.16%
Other Charges for Services	14,096,669	13,701,304	12,400,011	2.89%	13.68%
Fines and Forfeitures	1,540,050	1,515,000	1,606,901	1.65%	-4.16%
Interest Earnings	1,377,910	1,700,930	3,037,466	-18.99%	-54.64%
Solid Waste System	2,464,338	2,327,439	2,079,838	5.88%	18.49%
MSBU Refuse Collection	3,657,047	3,437,312	2,995,407	6.39%	22.09%



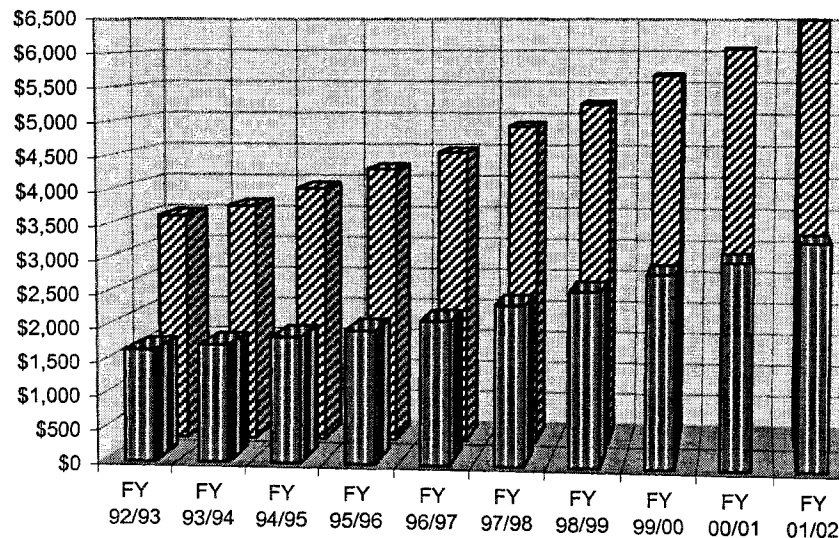
Ad Valorem History

Alachua County's tax base has sustained steady expansion in taxable components as can be seen by the graph below depicting a ten year history of Alachua County's property values. The tax base has increased Countywide 6.7% and Unincorporated 7.2% on average for the past ten fiscal years. Growth has been realized even though the tax base contains a significant amount of institutional tax-exempt property, largely due to the presence of the University of Florida. For FY01/02, the General Fund Countywide millage increased by .2387 mills to offset the additional Medicaid and other expenditure shifts mandated by State of Florida during the 2001 Legislative Session. Conversely, the MSTU, unincorporated area, operating millages decreased .0132 mills to negate the increase in revenues received from the imposition of higher development review fees.

Millage Rate History



Taxable Value History (in millions of dollars)



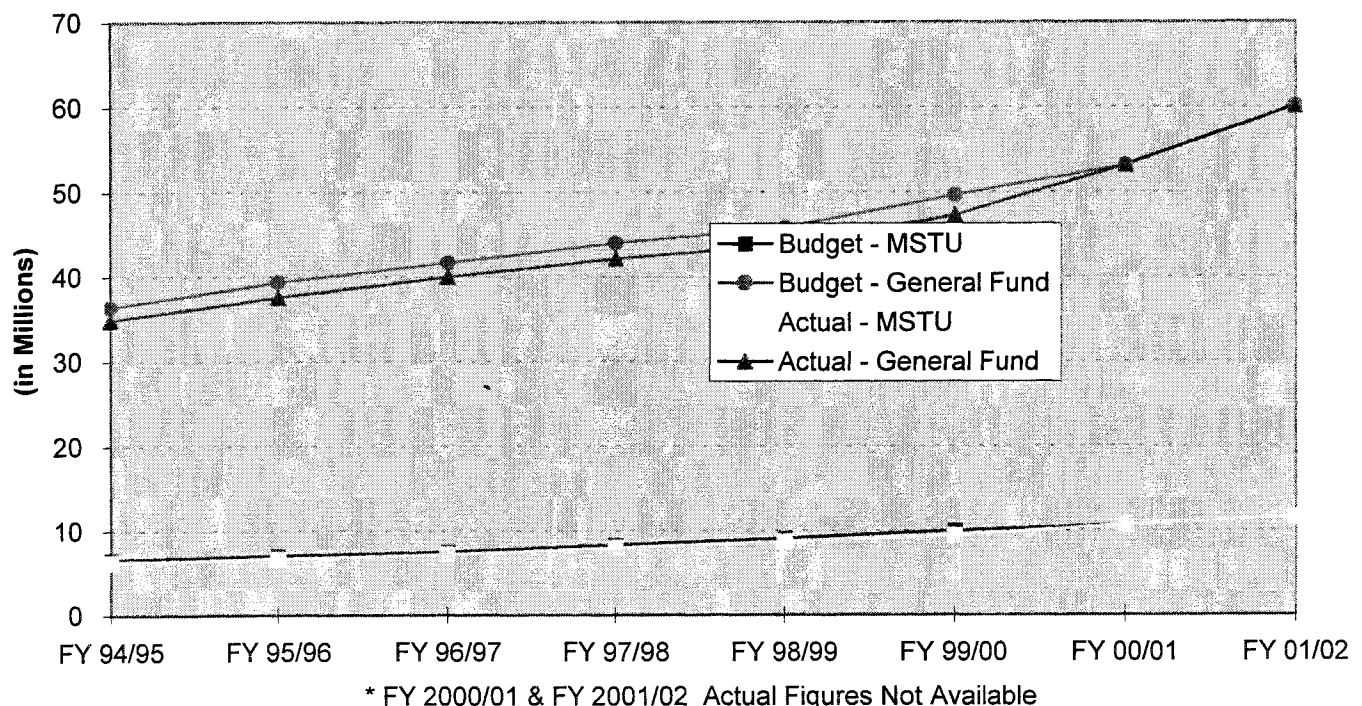
Ad Valorem Property Tax

General Fund ad valorem property taxes are derived from all non-exempt real and personal property located within Alachua County. General Fund ad valorem taxes are used to provide primary support for countywide programs such as court services, election services, law enforcement, detention facilities, emergency medical services, public health services, park services, indigent and elderly assistance programs, and growth management services.

Municipal Services Taxing Unit (MSTU) ad valorem property taxes are derived from all non-exempt real and personal property located within the unincorporated areas of Alachua County. MSTU ad valorem taxes are used to support programs that benefit the unincorporated areas of Alachua County and include fire protection services, development review services, and law enforcement patrol services.

Actual tax collections in FY 1999/00 were 95.18% of the amount budgeted in the General Fund and 94.24% in the MSTU. The undercollection is due primarily to asset value reductions made by the Value Adjustment Board and the 4% discount for early payment of property taxes. The variance is anticipated during the budget process and a 5% Reserve for Undercollection is budgeted in accordance with the Florida Statutes. Consequentially, the undercollection did not affect and is not projected to adversely affect County services. The variance continues to be monitored and analyzed.

Property Tax Collections



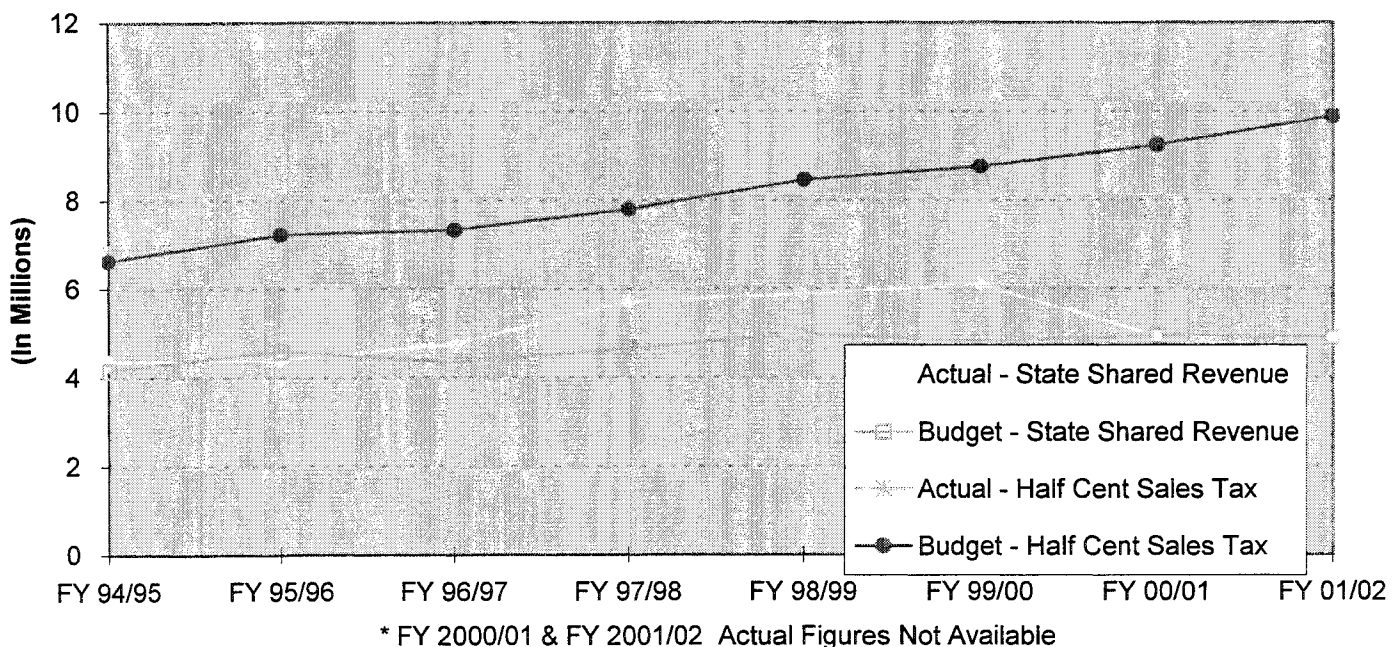
State Shared Revenues

State Shared Revenues include Insurance Agent License Fees, Mobile Home License Fees, Alcoholic Beverage License Fees, Firefighter Supplement Compensation, and the State Revenue Sharing Program. The State Revenue Sharing Program distributes to eligible counties (based on a distribution formula) 2.9% of cigarette tax collections and 2.25% of sales and use tax collections. In 2000, the State of Florida adopted the Intangibles Tax Legislation that has eroded the amount of revenue we will receive from the State Revenue Sharing Program by \$620,000 or 13.5%. All of these State Shared Revenues, except for the Firefighter Supplement Compensation and Motor Fuel Rebate, are budgeted in the General Fund.

Local Government Half Cent Sales Tax

This revenue program returns to cities and counties 9.653% of 1/2 of the fifth cent out of the six cents of sales tax remitted to the State by local sales tax dealers. The Local Government Half Cent Sales Tax revenues are first pledged to pay debt service on the Series 1995 Public Improvement Revenue Bonds and the new 1999 Public Improvement Revenue Bonds. Any excess revenues are used to support countywide services in the General Fund.

State Shared Revenues & Half Cent Sales Tax Collections



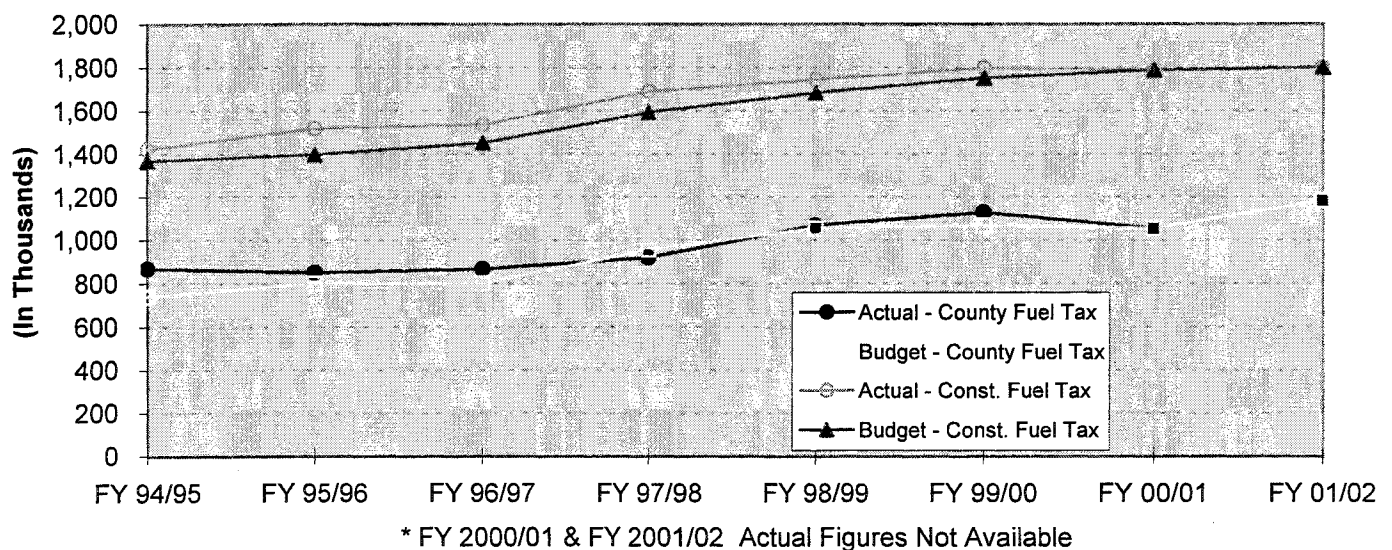
Constitutional Fuel Tax

The Constitutional Fuel Tax is a two (2) cents per gallon tax on all motor fuel sold in the State. Proceeds from the Constitutional Fuel Tax are distributed only to counties based on three county-to-state ratios: county area as a portion of the state area, county population as a portion of the state population, and number of gallons sold in the county as a portion of number of gallons sold in the state. The State uses 80% of the collections to meet debt service requirements of bond issues pledged with Constitutional Fuel Tax receipts. The remaining 20%, together with any excess from the 80% portion, are distributed to the county and may be used for the acquisition, construction, or maintenance of county roads. In FY 1999/00 Constitutional Fuel Tax collections were \$53,323 (3.06%) over prior year collections. The FY 2001/02 budget of \$1,800,000 is \$14,000 over the prior year budget and is based on a historical analysis of prior year tax receipts.

County Fuel Tax

The County Fuel Tax is a one (1) cent per gallon tax on all motor fuel sold in the State. Proceeds from the County Fuel Tax are distributed to counties based on the same county-to-state ratios used for the Constitutional Fuel Tax. Counties may use revenues from this tax to fund transportation related expenses. In FY 1999/00 County Fuel Tax collections were \$59,010 (5.53%) over prior year collections. The FY 2001/02 budget of \$1,182,000 is \$129,368 more than the prior year budget and is based on a historical analysis of prior year tax receipts.

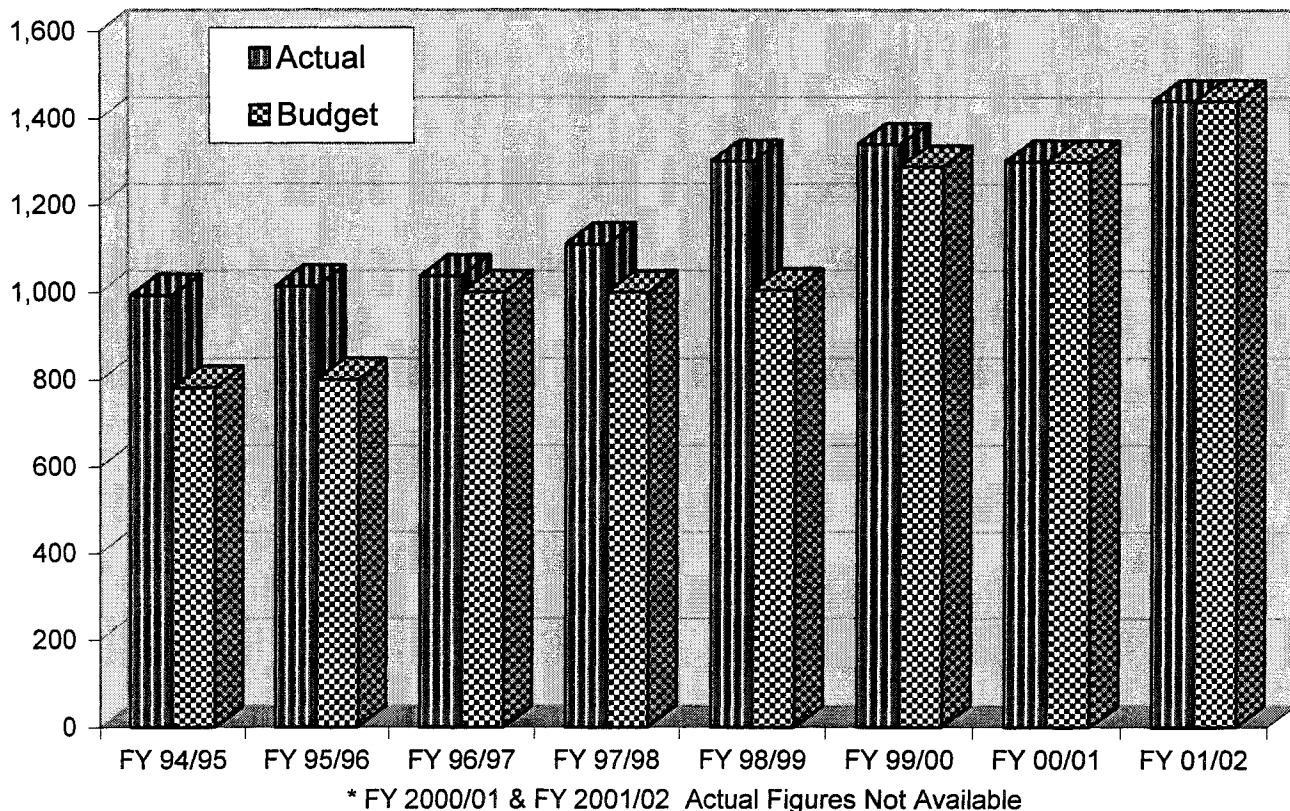
County and Constitutional Fuel Tax Collections



Tourist Development Tax

Florida Statutes allow counties to levy a tax of up to three percent of each dollar of the rental fee charged to every person who rents, leases, or lets for consideration, any living quarter or accommodations in any hotel, motel, resort, apartment, condominium, or trailer camp for a term of six months or less. In 1992, Alachua County approved the full three percent tax to fund the Tourist Development Plan. In July 2001, the Board of County Commissioners elected to contract with the Alachua County Tax Collector to begin local collection of the Tourist Development Tax. In FY 1999/00, the Tourist Development Fund collected \$39,305 (3.02%) over prior year collections. The FY 2001/02 budget of \$1,440,000 is \$140,000 over the prior year's budget and is based on a the initiation of local collection of the Tourist Development Tax as well as the historical analysis of prior year tax receipts.

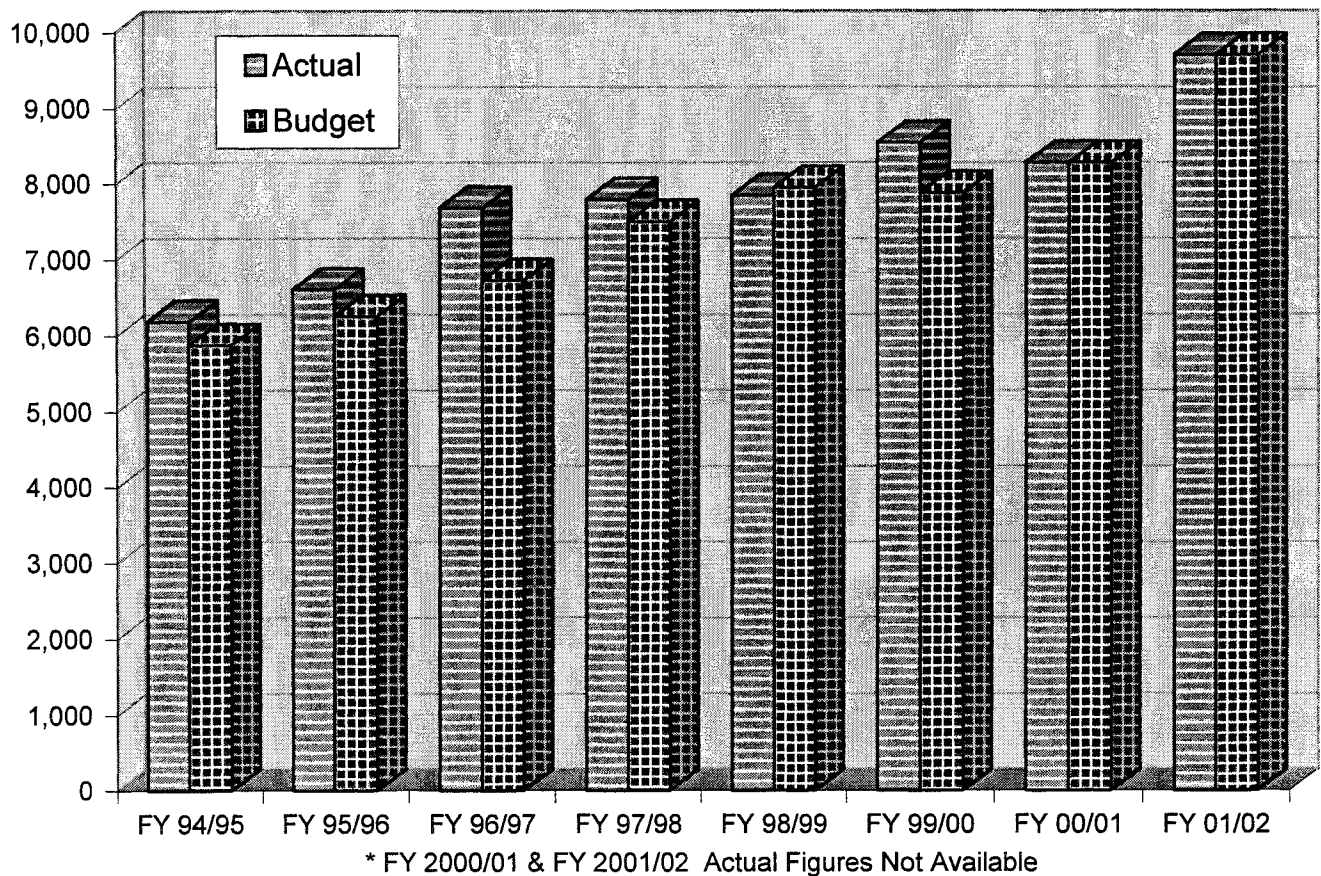
**Tourist Development Tax Collections
(In Thousands)**



Public Service Tax (Utility Tax)

In 1992, Alachua County levied the Public Service Tax within the unincorporated areas of the County. The tax was imposed on the purchase of electricity, water, and metered or bottled gas. In 1996, the Alachua County Public Service Tax was amended to include a wider variety of telecommunication services and fuel oil with an effective date beginning as of October 1, 1996. Collection of the Public Service Tax is administered by the County. By March 2000, the County updated the vendor and street address listings to enable the vendors to accurately remit the taxes to the proper local government. In FY 1999/00, Public Service Tax collections were \$701,587 (8.94%) over prior year collections. The FY 2001/02 budget of \$9,700,000 is \$1,420,000 more than the prior year's budget and is based on a historical analysis of prior year tax receipts.

Public Service Tax Collections (In Thousands)

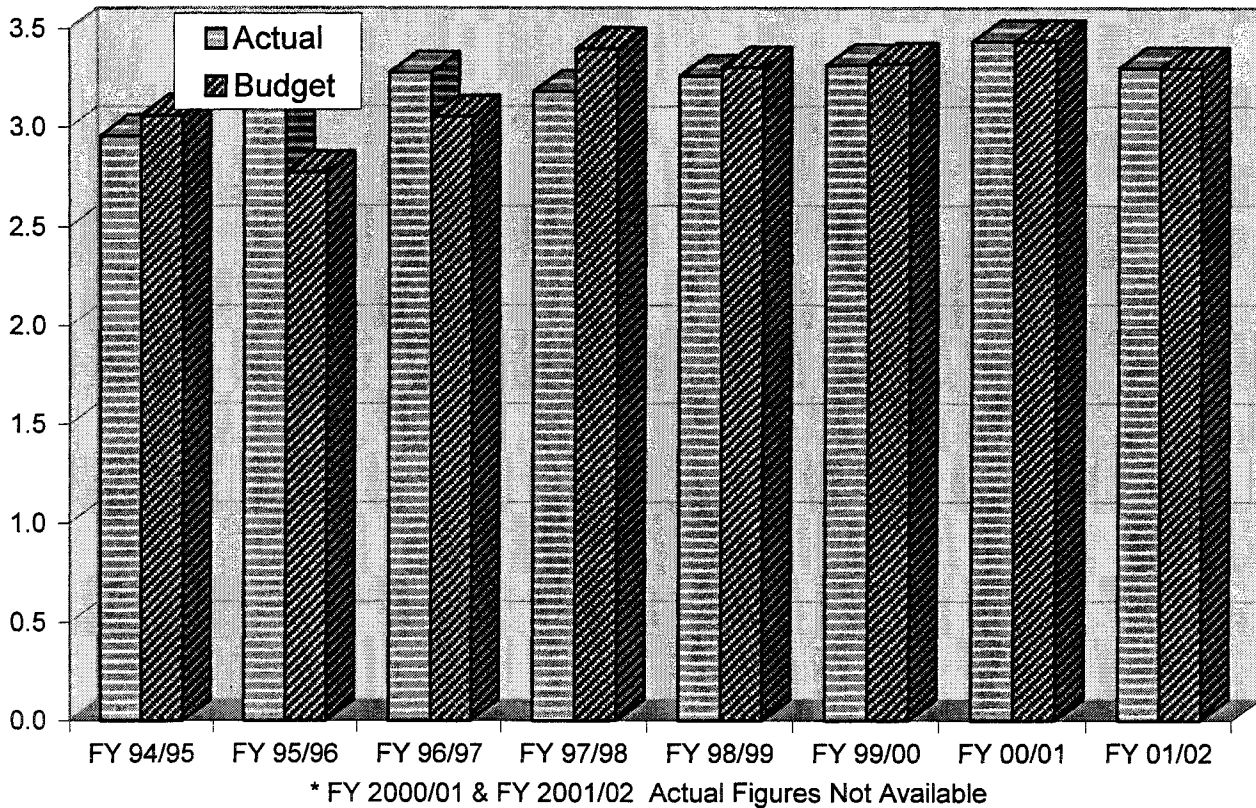


Local Option Fuel Tax

The Local Option Fuel Tax is a six cents tax imposed by Alachua County on every gallon of fuel sold at the retail level. The tax became effective on September 1, 1985 and supports the County's Road Maintenance Program and the Transportation Improvement Program. The State collects the Local Option Fuel Tax and distributes it as follows: Alachua County 52.15%; City of Alachua 1.875%; City of Archer .0855%; City of Gainesville 38.635%; City of Hawthorne 1.06%; City of High Springs 2.11%; Town of LaCrosse 0.295%; Town of Micanopy 0.90%; City of Newberry 1.255%; and City of Waldo 0.865%. The Local Option Fuel Tax will sunset on August 31, 2015.

In FY 1999/00, Local Option Fuel Tax collections were \$55,996 (1.7%) more than prior year collections. The FY 2001/02 budget of \$3,300,000 is \$137,300 less than the prior year budget and is based on a historical analysis of prior year tax receipts.

Local Option Fuel Tax Collections (In Millions)

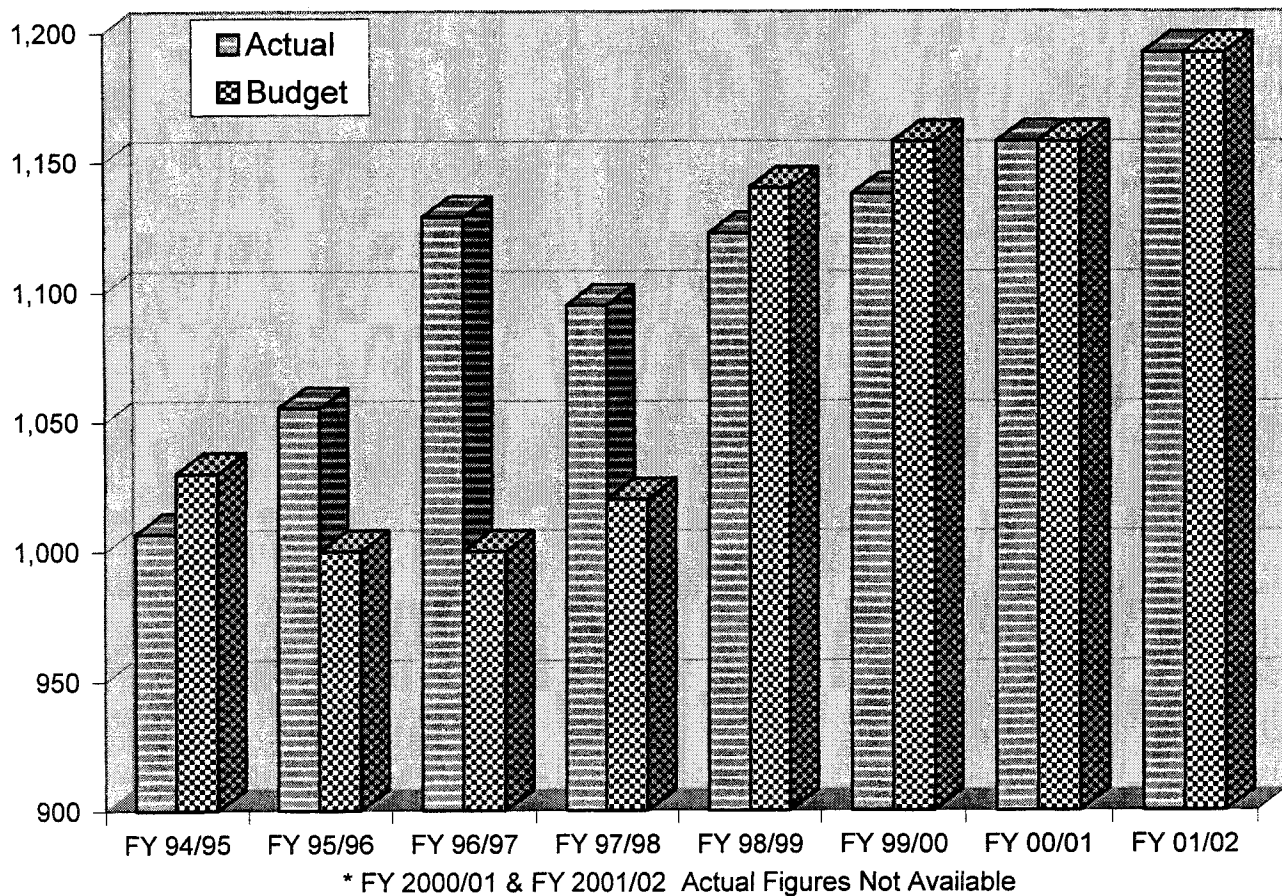


Ninth-Cent Voted Fuel Tax

On October 7, 1981, Alachua County approved by referendum the Ninth-Cent Fuel Tax. As authorized by Florida Statutes, the tax is levied on the sale of motor fuel and special fuel within the County. The Ninth-Cent Fuel Tax is used to support the County's Road Maintenance and Transportation Improvement Programs.

In FY 1999/00, Ninth-Cent Fuel Tax collections were \$15,015 (1.34%) more than prior year collections. The FY 2001/02 budget of \$1,192,000 is \$34,105 over the prior year budget and is based on a historical analysis of prior year tax receipts.

**Ninth-Cent Fuel Tax Collections
(In Thousands)**



Licenses and Permits

License and Permit revenues are collected primarily from the issuance of contractor licenses, solid waste permits, building permits, septic tank permits, CPA zoning fees, and development review fees. These proceeds are collected in the Codes Enforcement Enterprise Fund and MSTU Fund which are used to fund services to the unincorporated areas of Alachua County. Additionally in June 2001, the Board of County Commissioners imposed Occupational License Fees which grants the privilege of engaging in any business within its jurisdiction. Anticipated revenue from the Occupational License Fees are approximately \$350,000 which is transferred into the County's Economic Development Fund.

In FY 1999/00, budgeted License and Permit collections were \$71,553 (4.93%) less than the collections for FY 1998/99. The FY 2001/02 budget of \$1,936,300 is \$387,300 more than the prior year budget; the budget amount is based on a historical analysis of prior year collections and the estimated receipts from Occupational License

Ambulance Fees

Emergency Medical Transport (Ambulance Transport) provides the primary revenue source for the County's Emergency Medical Services Program (EMS Program). Ambulance Fees are charged for each transport and billed to either the customer or their

In FY 1999/00, budgeted Ambulance Fee collections were \$463,700 (13.87%) more than FY 1998/99 collections. The FY 2001/02 budget for Ambulance Fees of \$4,115,622 includes anticipated Medicare & Medicaid reductions of \$731,543 and Bad Debt Writeoff of \$1,628,845.

Tipping Fees

Tipping Fees are collected by the Alachua County Office of Waste Management for sorting, reclaiming and disposing of solid waste at the County landfill. The FY 1999/00 actual Tipping Fee collections were \$24,941 (0.44%) more than the prior year collections. The FY 2001/02 budget of \$5,989,400 is \$287,000 more than the prior year budget; the budget amount is based on a historical analysis of prior year collections along with an increase in tipping fees from \$34 per ton to \$40 per ton.

Solid Waste System Assessments

Solid Waste System Assessments are collected Countywide by the Alachua County Office of Waste Management to fund the Waste Alternatives Program, the Rural Collection Center Program and a portion of Environmental Protection. The Office of Waste Management collects the Solid Waste Management Assessment from the unincorporated areas of Alachua County and from the incorporated areas of Alachua County through municipal ordinances. Those municipalities who do not adopt the ordinance pay a \$12.68 per ton surcharge in addition to the above-referenced Tipping Fees (currently only Lacrosse has elected not to adopt the ordinance). The FY 2001/02 budget of \$2,327,439 is \$264,021 over the prior year budget; which is based on an increase in the number households and commercial assessment collections.

Interest Earnings

Interest income is earned from the investment of all available County funds and is earned primarily on restricted special revenue such as bond proceeds, fuel tax revenue, and Emergency 911 collections. The FY 2001/02 budget of \$1,700,930 is \$120,615 more than the prior year budget and is based on a current and historical analysis of earnings. Interest earnings are contingent on the balance of the restricted special revenues and current (market) interest rates.

MSBU Refuse Collection Fees

The County imposes a non-ad valorem assessment for the collection, recycling and disposal of solid waste for a portion of the unincorporated area of Alachua County. In FY 1999/00 budgeted MSBU Refuse Collection Fees were \$415,518 (16.11%) more than the prior year collections due to an increase in the number of households and increase collection costs. The FY 2001/02 budget of \$3,437,312 is \$206,530 more than the prior year budget and is based on a current and historical analysis of collections and an increase in collection fees.

Fines and Forfeitures

Fines and Forfeitures are collected from the fees and penalties that are imposed for statutory offenses, violation of city or County ordinances, imposed court costs, and forfeits resulting from the confiscation of deposits or bonds. FY 1999/00 actual collections were \$173,623 (12.11%) more than the prior year collections. The increase is due to more forfeiture receipts received from court ordered forfeiture proceedings. The FY 2001/02 budget of \$1,515,000 represents a \$214,850 increase from the prior year budget and is based on a historical analysis of prior year collections.

DEPARTMENT BUDGET SUMMARY-ALL FUNDS

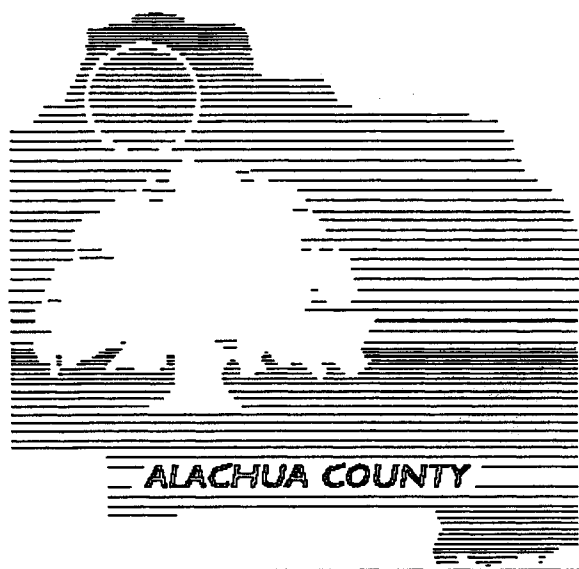
	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
Board of County Commissioners	436,545	464,241	470,115	475,965
County Attorney	660,247	906,288	920,183	950,080
County Manager				
County Manager	551,069	770,814	778,703	829,592
Charter Review Commission	21,775	5,000	0	0
Public Information Officer	106,718	262,780	198,891	182,917
Office of Management and Budget	484,971	592,584	590,753	609,279
Neighborhood & Visioning	0	0	120,455	120,455
Economic Review	0	78,516	294,681	266,297
Tourist Development-VCB	450,542	802,983	1,139,081	1,072,748
Touris Development - Welcome Center	119,017	117,925	0	0
Tourist Development-Special Events	568,893	1,660,807	1,036,423	50,034
Tourist Development-Arts Alliance	100,000	231,657	510,037	449,919
Gainesville Technology Incubator	63,960	250,000	0	0
Industry Development	50,000	50,000	0	0
Total County Manager	2,516,945	4,823,066	4,669,024	3,581,241
Administrative Services				
Administrative Services	173,907	185,371	149,061	155,803
Equal Opportunity	356,393	402,322	419,019	436,539
Facilities Management	2,203,450	2,452,160	2,728,885	2,823,089
Star Garage Rental	237,038	246,552	250,600	262,470
Downtown Utilities	570,682	630,160	731,000	731,000
Personnel	492,727	694,764	690,646	727,687
Purchasing	323,593	378,751	380,259	403,431
Risk Management	2,670,054	1,788,784	1,999,308	2,014,683
Total Administrative Services	7,027,844	6,778,864	7,348,778	7,554,702
Community Support Services				
Human Services	2,156,948	2,678,591	3,028,591	3,092,626
Agriculture Extension	289,284	310,263	318,319	334,632
MTPO/RTS/CTS	526,273	919,560	190,100	190,100
RSVP	103,868	114,403	118,299	122,651
Child Care	1,774	8,681	9,400	9,400
Public Health Unit	630,719	641,839	1,156,995	1,158,179
Crime Victims	652	2,971	3,533	3,533
Outside Agency-Public	824,000	824,000	824,000	824,000
Outside Agency-Private	413,800	448,800	480,216	504,227
Medical Examiner	272,600	282,600	352,631	302,600
Foster Grandparents	411,340	421,262	435,679	441,143
Medicaid	1,711,114	1,600,000	2,900,000	2,900,000
Total Community Support Services	7,342,372	8,252,970	9,817,763	9,883,091

DEPARTMENT BUDGET SUMMARY-ALL FUNDS

	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
Court Services				
Drug Court	422,097	455,179	453,357	468,187
Court Services	1,531,865	1,750,078	1,875,198	1,969,567
Day Reporting Program	49,609	345,930	337,257	361,252
Work Release	830,926	921,621	1,014,540	1,011,290
Metamorphosis	518,248	651,751	507,008	531,377
Total Court Services	3,352,745	4,124,559	4,187,360	4,341,673
Environmental Protection				
Environmental Protection	2,377,605	3,928,586	3,626,713	3,239,870
Lafayette Grant	15,551	23,490	23,634	23,634
Gilchrist Grant	21,230	23,499	23,600	23,600
Dixie Grant	20,129	29,443	27,990	27,990
Clean Air	30,643	85,425	10,264	0
Columbia Grant	26,286	62,121	62,141	62,141
Total Environmental Protection	2,491,444	4,152,564	3,774,342	3,377,235
Fire Rescue Services				
Comm Equip Acquisition/Radio Maint.	3,063,847	324,501	2,096,844	1,933,120
Administration	324,436	461,828	614,449	472,068
Special Recruit Program	0	0	292,437	308,471
Emergency Management	214,343	330,441	357,261	265,223
Communication 911	626,565	1,784,631	821,534	753,257
Emergency Medical Services	5,912,995	6,132,545	6,561,928	6,937,142
Fire Protection	6,788,925	6,999,675	7,417,037	7,745,816
Emergency Fund	0	173,343	173,343	173,343
Total Fire Rescue Services	16,931,111	16,206,964	18,334,833	18,588,440
Growth Management				
Planning and Development	2,976,878	3,723,414	4,028,309	3,304,783
Codes Enforcement	1,421,491	1,660,559	1,735,282	1,789,232
Total Growth Management	4,398,369	5,383,973	5,763,591	5,094,015
Information Services				
Information Services	2,174,025	2,564,415	2,771,066	2,849,612
Telephone Services	668,165	753,740	866,700	911,415
HTE Expenditures	8,907	45,039	45,039	45,039
Total Information Services	2,851,097	3,363,194	3,682,805	3,806,066
Public Works				
Public Works - Development Review	273,259	329,354	435,924	471,859
Fleet Management	2,152,095	2,301,758	2,695,242	2,856,358
Developers Agreement	0	0	296,926	0
Collection Centers	1,088,332	1,218,979	1,633,722	1,494,744
Recreation	654,313	897,555	1,032,817	968,121
Animal Services	1,034,289	1,283,245	1,610,072	1,686,644
Squirrel Ridge Park	9,212	408	408	0
Waste Alternatives	861,196	1,178,086	1,326,788	1,162,298
Transfer Station	5,689,596	6,262,721	8,765,061	8,056,652

DEPARTMENT BUDGET SUMMARY-ALL FUNDS

	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
Public Works (continued)				
Waste Management	958,315	2,527,389	19,200	0
SW Closure/Post Closure	1,150,757	1,231,109	1,086,777	434,865
Stormwater Study	40,704	32,559	22,192	0
Powers Park	1,138	0	0	0
Landfill	277,537	0	0	0
Poe Springs Maintenance	50,000	65,000	65,000	65,000
YMCA/Recreation	315,403	561,500	561,500	401,500
NW 51st Street	0	7,268	7,268	0
RTS	0	0	426,180	330,180
Road & Bridge	4,503,197	4,775,128	4,517,350	4,363,563
Transportation Improvements	3,378,908	6,814,843	6,309,011	1,953,996
Solid Waste	3,138,081	3,346,808	3,566,753	3,627,927
Capital Projects	1,104,130	5,988,851	6,036,554	0
Total Public Works	26,680,462	38,822,561	40,414,745	27,873,707
Court Administrator				
Administration	1,294,805	1,576,543	1,627,377	1,667,355
Court Costs	1,251,870	1,999,663	2,146,129	1,621,129
Court Reporting	905,988	901,396	936,387	972,046
Total Court Administrator	3,452,663	4,477,602	4,709,893	4,260,530
Elected Officials				
Clerk of the Circuit/County Court	3,758,598	4,377,179	3,986,392	4,232,626
Murphree Memorial Law Library	60,703	60,000	127,660	113,427
Property Appraiser	3,439,306	3,856,755	3,893,914	3,245,116
Public Defender	241,243	259,120	259,340	259,340
Sheriff	40,409,658	44,187,505	46,897,503	48,933,796
State Attorney	148,194	205,706	206,248	202,135
Supervisor of Elections	975,729	974,769	1,256,575	1,087,114
Total Elected Officials	49,033,431	53,921,034	56,627,632	58,073,554
Non-Departmental	7,685,393	76,652		
Capital Projects	7,762,045	9,597,513	17,299,275	13,469,745
Debt Service	5,404,010	4,822,281	4,745,206	3,950,943
Special Expense	4,255,246	4,599,106	5,120,722	5,249,482
Computer Replacement	671,365	708,406	698,570	589,811
Vehicle Replacement	820,782	1,207,976	1,918,417	1,517,600
Other Non-Departmental	450,000	877,845	1,115,704	1,149,175
Total Non-Departmental	19,363,448	21,813,127	30,897,894	25,926,756
Transfer, Reserves, and Other				
Interfund Transfers	28,221,112	27,504,089	29,204,478	27,761,341
Reserves	0	5,282,733	10,530,665	5,160,815
Other	(2,008,809)	(4,262,166)	(4,144,719)	(2,146,132)
Total Transfers, Reserves & Other	26,212,303	28,524,656	35,590,424	30,776,024
Total Board of County Commissioners and Constitutional Officers	172,751,026	202,015,663	227,209,382	204,563,079



BUDGET BY FUNCTION - ALL FUNDS

	FY00 Actual	FY01 Approved	FY 02 Approved	FY 03 Planned
General Government				
Legislative	\$ 436,545	\$ 464,241	\$ 470,115	\$ 475,965
Executive	572,844	775,814	899,158	950,047
Financial & Administrative	11,496,414	12,301,499	13,826,336	13,631,000
Legal Counsel	660,247	906,288	920,183	950,080
Comprehensive Planning	2,879,778	3,641,314	3,973,709	3,304,783
Judicial	0	0	0	0
Debt Service Payments	5,404,010	4,889,241	4,812,166	4,017,903
Other General Government	10,376,174	11,290,092	12,320,972	11,839,043
Subtotal	31,826,012	34,268,489	37,222,639	35,168,821
Public Safety				
Law Enforcement	225,073	173,218	41,355	34,000
Fire Control	3,086,564	335,674	2,096,844	1,933,120
Detentions/Corrections	1,973,678	2,617,084	2,525,546	2,579,286
Protective Inspections	1,421,491	1,660,559	1,735,282	1,789,232
Emergency/Disaster Relief	7,542,036	8,298,179	9,013,900	8,919,271
Ambulance/Rescue Services	5,912,995	6,096,318	6,527,295	6,902,944
Medical Examiner	272,600	282,600	352,631	302,600
Other Public Safety	5,111,707	4,751,664	920,789	755,227
Subtotal	25,546,144	24,215,296	23,213,642	23,215,680
Physical Environment				
Water Utility Services	0	0	0	0
Solid Waste Services	13,169,732	15,765,869	16,399,454	14,777,204
Conservation & Resource Management	2,783,726	4,462,827	4,137,561	4,471,867
Professional Services	40,000	40,000	40,000	0
Flood Control	40,704	32,559	22,192	0
Subtotal	16,034,162	20,301,255	20,599,207	19,249,071
Transportation				
Transportation	540,873	934,160	630,880	520,280
Road & Street Facilities	8,312,097	16,937,755	15,401,338	6,789,418
Parking Facilities	83,513	8,737	10,757	0
Subtotal	8,936,483	17,880,652	16,042,975	7,309,698
Economic Environment				
Employment Opportunity	1,138,569	2,791,888	2,813,430	1,705,539
Industry Development	113,960	300,000	100,125	100,125
Other Economic Environment	42,500	0	65,251	79,126
Subtotal	1,295,029	3,091,888	2,978,806	1,884,790
Human Services				
Health	4,546,018	5,538,391	6,110,075	5,744,823
Welfare	515,208	535,665	553,978	563,794
Other Human Services	2,159,374	2,690,243	3,041,524	3,105,559
Subtotal	7,220,600	8,764,299	9,705,577	9,414,176
Culture & Recreation				
Parks and Recreation	1,662,930	1,989,965	3,426,961	1,033,121
Cultural Services	100,000	100,000	66,667	33,334
Special Recreation Facilities	315,403	561,500	561,500	401,500
Subtotal	2,078,333	2,651,465	4,055,128	1,467,955

BUDGET BY FUNCTION - ALL FUNDS

		FY00 Actual	FY01 Approved	FY 02 Approved	FY 03 Planned
Courts					
Court-Related Services		6,116,932	10,264,161	23,064,530	19,699,326
	Subtotal	6,116,932	10,264,161	23,064,530	19,699,326
Other Uses					
Interfund Transfers		75,723,634	79,796,450	83,940,932	84,138,879
Other		(2,026,303)	781,708	6,385,946	3,014,683
	Subtotal	73,697,331	80,578,158	90,326,878	87,153,562
	Grant Total	\$ 172,751,026	\$ 202,015,663	\$ 227,209,382	\$ 204,563,079

BUDGET BY FUNCTION - GENERAL FUND

	FY00 Actual	FY01 Approved	FY 02 Approved	FY 03 Planned
General Government				
Legislative	\$ 436,545	\$ 464,241	\$ 470,115	\$ 475,965
Executive	572,844	725,814	899,158	950,047
Financial & Administrative	6,711,695	7,894,317	8,402,941	8,675,284
Legal Counsel	660,247	906,288	920,183	950,080
Comprehensive Planning	756,057	1,306,141	1,384,592	1,497,748
Other General Government	4,055,049	4,444,638	4,780,149	4,948,945
Subtotal	13,192,437	15,741,439	16,857,138	17,498,069
Public Safety				
Law Enforcement	41,508	42,961	0	0
Fire Control	20,896	55,000	55,000	55,000
Detentions/Corrections	1,447,585	1,935,801	1,980,256	2,047,909
Emergency/Disaster Relief	0	0	39,000	0
Medical Examiner	272,600	282,600	282,600	282,600
Subtotal	1,782,589	2,316,362	2,356,856	2,385,509
Physical Environment				
Conservation & Resource Management	1,060,467	1,644,180	1,520,605	1,585,266
Subtotal	1,060,467	1,644,180	1,520,605	1,585,266
Transportation				
Road & Street Facilities	0	399,280	0	0
Subtotal	0	399,280	0	0
Economic Environment				
Employment Opportunity	0	78,516	0	0
Industry Development	113,960	300,000	0	0
Other Economic Development	42,500	0	0	0
Subtotal	156,460	378,516	0	0
Human Services				
Health	3,375,366	3,517,182	5,667,067	5,744,823
Other Human Services	2,068,422	2,557,529	2,694,627	2,757,463
Subtotal	5,443,788	6,074,711	8,361,694	8,502,286
Culture & Recreation				
Parks and Recreation	658,374	886,665	969,494	999,871
Cultural Services	100,000	100,000	0	0
Subtotal	758,374	986,665	969,494	999,871
Courts				
Court-Related Services	4,727,783	5,711,404	6,468,208	6,104,248
Subtotal	4,727,783	5,711,404	6,468,208	6,104,248
Other Uses				
Interfund Transfers	44,313,221	43,871,485	45,903,245	47,498,117
Other	1,655	880,293	1,459,514	1,987,016
Subtotal	44,314,876	44,751,778	47,362,759	49,485,133
Grand Total	\$ 71,436,774	\$ 78,004,335	\$ 83,896,754	\$ 86,560,382

BUDGET BY FUNCTION - MSTU

	FY00 Actual	FY01 Approved	FY 02 Approved	FY 03 Planned
General Government				
Comprehensive Planning	\$ 454,790	\$ 589,143	\$ 707,419	\$ 714,527
Executive	0	50,000	0	0
Other General Government	1,643,930	2,195,075	2,557,704	2,561,275
Subtotal	2,098,720	2,834,218	3,265,123	3,275,802
Public Safety				
Fire Control	28,765	52,400	98,454	52,400
Protective Inspections	49,326	76,622	78,986	83,900
Subtotal	78,091	129,022	177,440	136,300
Physical Environment				
Conservation & Resource Management	240,252	315,727	346,896	362,799
Subtotal	240,252	315,727	346,896	362,799
Transportation				
Road & Street Facilities	273,259	329,354	435,924	471,859
Subtotal	273,259	329,354	435,924	471,859
Culture & Recreation				
Parks and Recreation	0	0	40,000	0
Special Recreation Facilities	315,403	561,500	561,500	401,500
Subtotal	315,403	561,500	601,500	401,500
Other Uses				
Interfund Transfers	17,412,870	19,362,589	20,518,902	21,494,135
Other	0	260,942	485,095	629,901
Subtotal	17,412,870	19,623,531	21,003,997	22,124,036
Grand Total	\$ 20,418,595	\$ 23,793,352	\$ 25,830,880	\$ 26,772,296

FY 2001/02 DEPARTMENT BUDGET SUMMARY-ALL FUNDS

	Personal Services	Operating Expenses	Capital Outlay	Debt Service
Board of County Commissioners	403,210	66,905		
County Attorney	591,088	329,095	0	
County Manager				
County Manager	681,841	96,862		
Public Information Officer	146,981	51,910		
Office of Management and Budget	498,197	87,694	4,862	
Neighborhood & Visioning		120,455		
Economic Review	62,889	131,667		
Tourist Development-VCB	251,344	877,737	10,000	
Tourist Development-Special Events		800,259	236,164	
Tourist Development-Arts Alliance		510,037		
Industry Development		0		
Total County Manager	1,641,252	2,676,621	251,026	0
Administrative Services				
Administrative Services	131,396	17,665		
Equal Opportunity	309,552	109,467		
Facilities Management	1,274,943	1,453,942		
Star Garage Rental		250,600		
Downtown Utilities		731,000		
Personnel	489,082	201,564		
Purchasing	319,907	60,352		
Risk Management	180,368	1,818,940		
Total Administrative Services	2,705,248	4,643,530	0	0
Community Support Services				
Human Services	1,706,283	1,318,061	4,247	
Agriculture Extension	229,034	89,285		
MTPO/RTS/CTS		190,100		
RSVP	73,538	44,761		
Child Care		9,400		
Public Health Unit		1,156,995		
Crime Victims		3,533		
Outside Agency-Public		778,100		
Outside Agency-Private				
Medical Examiner		352,631		
Foster Grandparents	334,071	101,608		
Medicaid		2,900,000		
Total Community Support Services	2,342,926	6,944,474	4,247	0

FY 2001/02 DEPARTMENT BUDGET SUMMARY-ALL FUNDS

Grants and Aids	Subtotal Operating	Transfers Out	Other Non-Operating	Subtotal Non-Operating	Approved FY 2001/02
	470,115			0	470,115
	920,183			0	920,183
	778,703			0	778,703
	198,891			0	198,891
	590,753			0	590,753
	120,455			0	120,455
100,125	294,681			0	294,681
	1,139,081			0	1,139,081
	1,036,423	100,000		100,000	1,136,423
	510,037			0	510,037
	0			0	0
100,125	4,669,024	100,000	0	100,000	4,769,024
	149,061			0	149,061
	419,019			0	419,019
	2,728,885			0	2,728,885
	250,600			0	250,600
	731,000			0	731,000
	690,646			0	690,646
	380,259			0	380,259
	1,999,308			0	1,999,308
0	7,348,778	0	0	0	7,348,778
	3,028,591			0	3,028,591
	318,319			0	318,319
	190,100	190,100		190,100	380,200
	118,299	63,968		63,968	182,267
	9,400			0	9,400
	1,156,995			0	1,156,995
	3,533			0	3,533
45,900	824,000			0	824,000
480,216	480,216			0	480,216
	352,631			0	352,631
	435,679	78,728		78,728	514,407
	2,900,000			0	2,900,000
526,116	9,817,763	332,796	0	332,796	10,150,559

FY 2001/02 DEPARTMENT BUDGET SUMMARY-ALL FUNDS

	Personal Services	Operating Expenses	Capital Outlay	Debt Service
Court Services				
Drug Court	235,683	214,128	3,546	
Court Services	1,647,067	221,841	6,290	
Day Reporting Program	208,727	128,530		
Work Release	821,777	169,726	23,037	
Metamorphosis	366,908	137,498	2,602	
Total Court Services	3,280,162	871,723	35,475	0
Environmental Protection				
Environmental Protection	1,791,686	1,808,822	26,205	
Lafayette Grant		13,634	10,000	
Gilchrist Grant		13,600	10,000	
Dixie Grant		27,990		
Clean Air		10,264		
Columbia Grant		62,141		
Total Environmental Protection	1,791,686	1,936,451	46,205	0
Fire Rescue Services				
Comm Equip Acquisition/Radio Maint.		706,971	1,389,873	
Administration	371,235	206,296	26,718	
Special Recruit Program	204,177	88,260		
Emergency Management	167,313	96,448	93,500	
Communication 911	192,191	589,983	39,360	
Emergency Medical Services	4,421,434	2,070,014	37,000	33,480
Fire Protection	4,976,956	2,389,905	16,696	33,480
Emergency Fund		173,343		
Total Fire Rescue Services	10,333,306	6,321,220	1,603,147	66,960
Growth Management				
Planning and Development	1,381,835	2,619,474	7,000	
Codes Enforcement	1,289,461	445,821		
Total Growth Management	2,671,296	3,065,295	7,000	0
Information Services				
Information Services	2,304,407	430,449	36,210	
Telephone Services	242,268	544,276	80,156	
HTE Expenditures		45,039		
Total Information Services	2,546,675	1,019,764	116,366	0
Public Works				
Public Works - Development Review	369,590	66,334		
Fleet Management	829,124	1,801,904	64,214	
Collection Centers	380,823	1,001,719	251,180	
Recreation	419,541	544,953	68,323	
Animal Services	968,906	579,814	61,352	
Squirrell Ridge Park		408		

FY 2001/02 DEPARTMENT BUDGET SUMMARY-ALL FUNDS

Grants and Aids	Subtotal Operating	Transfers Out	Other Non-Operating	Subtotal Non-Operating	Approved FY 2001/02
	453,357			0	453,357
	1,875,198	194,431		194,431	2,069,629
	337,257			0	337,257
	1,014,540	9,719		9,719	1,024,259
	507,008	18,631		18,631	525,639
0	4,187,360	222,781	0	222,781	4,410,141
	3,626,713	62,000	247,003	309,003	3,935,716
	23,634			0	23,634
	23,600			0	23,600
	27,990			0	27,990
	10,264			0	10,264
	62,141			0	62,141
0	3,774,342	62,000	247,003	309,003	4,083,345
	2,096,844			0	2,096,844
10,200	614,449	514,998		514,998	1,129,447
	292,437	289,837		289,837	582,274
	357,261	109,156		109,156	466,417
	821,534	106,000	302,892	408,892	1,230,426
	6,561,928	2,776,084		2,776,084	9,338,012
	7,417,037	7,369,863		7,369,863	14,786,900
	173,343			0	173,343
10,200	18,334,833	11,165,938	302,892	11,468,830	29,803,663
20,000	4,028,309	64,600		64,600	4,092,909
	1,735,282		141,532	141,532	1,876,814
20,000	5,763,591	64,600	141,532	206,132	5,969,723
	2,771,066			0	2,771,066
	866,700		72,589	72,589	939,289
	45,039			0	45,039
0	3,682,805	0	72,589	72,589	3,755,394
	435,924			0	435,924
	2,695,242		9,886	9,886	2,705,128
	1,633,722	351,582	(151,180)	200,402	1,834,124
	1,032,817			0	1,032,817
	1,610,072		3,000	3,000	1,613,072
	408			0	408

FY 2001/02 DEPARTMENT BUDGET SUMMARY-ALL FUNDS

	Personal Services	Operating Expenses	Capital Outlay	Debt Service
Public Works (continued)				
Waste Alternatives	353,319	940,228	33,241	
Transfer Station	993,288	6,548,177	1,223,596	
Waste Management			19,200	
SW Closure/Post Closure	94,202	943,575	49,000	
Stormwater Study		15,156	7,036	
Poe Springs Maintenance		65,000		
YMCA/Recreation		561,500		
NW 51st Street			7,268	
MTPO/RTS/CTS		426,180		
Road & Bridge	2,053,918	1,741,008	722,424	
Transportation Improvements	851,473	990,825	4,763,639	
Solid Waste	289,541	3,253,662	23,550	
Capital Projects		1,598,095	4,438,459	
Total Public Works	7,603,725	21,078,538	11,732,482	0
Court Administrator				
Administration	1,123,034	495,843	8,500	
Court Costs		2,146,129		
Court Reporting	779,662	156,725	0	
Total Court Administrator	1,902,696	2,798,697	8,500	0
Elected Officials				
Clerk of the Circuit/County Court				
Murphree Memorial Law Library	36,660	81,000	10,000	
Property Appraiser				
Public Defender		259,340		
Sheriff		3,000	18,355	
State Attorney		206,248		
Supervisor of Elections	741,160	416,040	99,375	
Total Elected Officials	777,820	965,628	127,730	0
Non-Departmental				
Capital Projects		1,806,126	15,493,149	
Debt Service				4,745,206
Special Expense	108,300	4,021,410		
Computer Replacement		536,070	162,500	
Vehicle Replacement		656,403	1,262,014	
Other Non-Departmental		1,115,704		
Total Non-Departmental	108,300	8,135,713	16,917,663	4,745,206
Total Board of County Commissioners and Constitutional Officers	38,699,390	60,853,654	30,849,841	4,812,166

FY 2001/02 DEPARTMENT BUDGET SUMMARY-ALL FUNDS

Grants and Aids	Subtotal Operating	Transfers Out	Other Non-Operating	Subtotal Non-Operating	Approved FY 2001/02
	1,326,788	96,098	16,759	112,857	1,439,645
	8,765,061	63,737	(523,596)	(459,859)	8,305,202
	19,200		(19,200)	(19,200)	0
	1,086,777		(1,086,777)	(1,086,777)	0
	22,192			0	22,192
	65,000			0	65,000
	561,500			0	561,500
	7,268			0	7,268
	426,180	426,180		426,180	852,360
	4,517,350	1,603,992	180,000	1,783,992	6,301,342
	6,605,937			0	6,605,937
	3,566,753		200,000	200,000	3,766,753
	6,036,554	303,894		303,894	6,340,448
0	40,414,745	2,845,483	(1,371,108)	1,474,375	41,889,120
	1,627,377	42,773		42,773	1,670,150
	2,146,129	11,344		11,344	2,157,473
	936,387			0	936,387
0	4,709,893	54,117	0	54,117	4,764,010
	0	3,986,392		3,986,392	3,986,392
	127,660		6,710	6,710	134,370
	0	3,893,914		3,893,914	3,893,914
	259,340			0	259,340
20,000	41,355	49,467,649		49,467,649	49,509,004
	206,248			0	206,248
	1,256,575	1,065,612		1,065,612	2,322,187
20,000	1,891,178	58,413,567	6,710	58,420,277	60,311,455
	17,299,275		6,402,581	6,402,581	23,701,856
	4,745,206	6,904,418	22,424	6,926,842	11,672,048
991,012	5,120,722		10,000	10,000	5,130,722
	698,570	37,909	(162,500)	(124,591)	573,979
	1,918,417	733,800	(1,262,014)	(528,214)	1,390,203
	1,115,704	3,003,523	1,975,837	4,979,360	6,095,064
991,012	30,897,894	10,679,650	6,986,328	17,665,978	48,563,872
1,667,453	136,882,504	83,940,932	6,385,946	90,326,878	227,209,382

FY 2001/02 DEPARTMENT BUDGET SUMMARY-GENERAL FUND

	Personal Services	Operating Expenses	Capital Outlay	Debt Service
Board of County Commissioners	403,210	66,905		
County Attorney	591,088	329,095		
County Manager				
County Manager	681,841	96,862		
Public Information Officer	146,981	51,910		
Office of Management and Budget	498,197	87,694	4,862	
Neighborhood & Visioning		120,455		
Economic Development				
Industry Development				
Arts Alliance				
Total County Manager	1,327,019	356,921	4,862	0
Administrative Services				
Administrative Services	131,396	17,665		
Equal Opportunity	309,552	85,477		
Facilities Management	1,274,943	1,453,942		
Star Garage Rental		250,600		
Downtown Utilities		731,000		
Personnel	489,082	201,564		
Purchasing	319,907	60,352		
Risk Management	70,042	26,200		
Total Administrative Services	2,594,922	2,826,800	0	0
Administrative Services				
Information Services	2,304,407	430,449	36,210	
HTE Expenditures		45,039		
Total Administrative Services	2,304,407	475,488	36,210	0
Community Support Services				
Human Services	1,495,385	1,199,242		
Agriculture Extension	229,034	89,285		
RSVP				
Public Health Unit		1,156,995		
Outside Agency-Public		778,100		
Outside Agency-Private				
Medical Examiner		282,600		
Foster Grandparents				
Medicaid		2,900,000		
Total Community Support Services	1,724,419	6,406,222	0	0

FY 2001/02 DEPARTMENT BUDGET SUMMARY-GENERAL FUND

Grants and Aids	Subtotal Operating	Transfers Out	Other Non-Operating	Subtotal Non-Operating	Approved FY 2001/02
	470,115			0	470,115
	920,183			0	920,183
	778,703			0	778,703
	198,891			0	198,891
	590,753			0	590,753
	120,455			0	120,455
	0			0	0
	0			0	0
	0			0	0
0	1,688,802	0	0	0	1,688,802
	149,061			0	149,061
	395,029			0	395,029
	2,728,885			0	2,728,885
	250,600			0	250,600
	731,000			0	731,000
	690,646			0	690,646
	380,259			0	380,259
	96,242			0	96,242
0	5,421,722	0	0	0	5,421,722
	2,771,066			0	2,771,066
	45,039			0	45,039
0	2,816,105	0	0	0	2,816,105
	2,694,627			0	2,694,627
	318,319			0	318,319
	0	63,968		63,968	63,968
	1,156,995			0	1,156,995
45,900	824,000			0	824,000
480,216	480,216			0	480,216
	282,600			0	282,600
	0	78,728		78,728	78,728
	2,900,000			0	2,900,000
526,116	8,656,757	142,696	0	142,696	8,799,453

FY 2001/02 DEPARTMENT BUDGET SUMMARY-GENERAL FUND

	Personal Services	Operating Expenses	Capital Outlay	Debt Service
Court Services				
Drug Court	235,683	208,533	3,546	
Court Services	1,647,067	221,841	6,290	
Work Release	805,610	152,406	18,837	
Day Reporting Program	208,727	128,530		
Total Court Services	2,897,087	711,310	28,673	0
Environmental Protection				
Environmental Protection	718,325	467,492	6,205	
Clean Air		10,264		
Total Environmental Protection	718,325	477,756	6,205	0
Fire Rescue Services				
Radio Maintenance		55,000		
Administration		39,000		
Special Recruit Program				
Emergency Management				
Emergency Medical Services				
Total Fire Rescue Services	0	94,000	0	0
Growth Management				
Planning and Development	784,897	576,195	3,500	
Total Growth Management	784,897	576,195	3,500	0
Public Works				
Recreation	419,541	484,953		
Animal Services	968,906	579,814	61,352	
Poe Springs Maintenance		65,000		
Total Public Works	1,388,447	1,129,767	61,352	0
Court Administrator				
Administration	612,896	332,900		
Court Costs		2,071,129		
Court Reporting	779,662	156,725		
Total Court Administrator	1,392,558	2,560,754	0	0
Elected Officials				
Clerk of the Circuit/County Court				
Property Appraiser				
Sheriff				
State Attorney		206,248		
Public Defender		27,304		
Supervisor of Elections				
Total Elected Officials	0	233,552	0	0

FY 2001/02 DEPARTMENT BUDGET SUMMARY-GENERAL FUND

Grants and Aids	Subtotal Operating	Transfers Out	Other Non- Operating	Subtotal Non- Operating	Approved FY 2001/02
	447,762			0	447,762
	1,875,198	194,431		194,431	2,069,629
	976,853	9,719		9,719	986,572
	337,257			0	337,257
0	3,637,070	204,150	0	204,150	3,841,220
	1,192,022	62,000		62,000	1,254,022
	10,264			0	10,264
0	1,202,286	62,000	0	62,000	1,264,286
	55,000			0	55,000
10,200	49,200	297,672		297,672	346,872
	0	153,619		153,619	153,619
	0	108,245		108,245	108,245
	0	2,476,084		2,476,084	2,476,084
10,200	104,200	3,035,620	0	3,035,620	3,139,820
20,000	1,384,592			0	1,384,592
20,000	1,384,592	0	0	0	1,384,592
	904,494			0	904,494
	1,610,072		3,000	3,000	1,613,072
	65,000			0	65,000
0	2,579,566	0	3,000	3,000	2,582,566
	945,796	25,697		25,697	971,493
	2,071,129	11,344		11,344	2,082,473
	936,387			0	936,387
0	3,953,312	37,041	0	37,041	3,990,353
	0	3,986,392		3,986,392	3,986,392
	0	3,801,514		3,801,514	3,801,514
	0	31,788,454		31,788,454	31,788,454
	206,248			0	206,248
	27,304			0	27,304
	0	1,065,612		1,065,612	1,065,612
0	233,552	40,641,972	0	40,641,972	40,875,524

FY 2001/02 DEPARTMENT BUDGET SUMMARY-GENERAL FUND

	Personal Services	Operating Expenses	Capital Outlay	Debt Service
Non-Departmental				
Special Expense	108,300	2,514,159		
Computer Replacement				
Vehicle Replacement				
Other Non-Departmental				
Total Non-Departmental	108,300	2,514,159	0	0
Total Board of County Commissioners and Constitutional Officers	16,234,679	18,758,924	140,802	0

FY 2001/02 DEPARTMENT BUDGET SUMMARY-GENERAL FUND

Grants and Aids	Subtotal Operating	Transfers Out	Other Non- Operating	Subtotal Non- Operating	Approved FY 2001/02
843,274	3,465,733		10,000	10,000	3,475,733
	0	33,460		33,460	33,460
	0	711,800		711,800	711,800
	0	1,034,506	1,446,514	2,481,020	2,481,020
843,274	3,465,733	1,779,766	1,456,514	3,236,280	6,702,013
1,399,590	36,533,995	45,903,245	1,459,514	47,362,759	83,896,754

FY 2001/02 DEPARTMENT BUDGET SUMMARY-MSTU FUND

	Personal Services	Operating Expenses	Capital Outlay	Debt Service
Environmental Protection				
Environmental Protection	266,865	80,031		
Total Environmental Protection	266,865	80,031	0	0
Fire Rescue Services				
Comm Equip Acquisition		4,300	94,154	
Administration				
Special Recruit Program				
Fire Protection				
Total Fire Rescue Services	0	4,300	94,154	0
Growth Management				
Planning and Development	512,948	190,971	3,500	
Codes Enforcement	54,628	24,358		
Total Growth Management	567,576	215,329	3,500	0
Public Works				
Public Works	369,590	66,334		
YMCA/Recreation		601,500		
Total Public Works	369,590	667,834	0	0
Elected Officials				
Sheriff				
Total Elected Officials	0	0	0	0
Non-Departmental				
Special Expense		1,442,000		
Computer Replacement				
Vehicle Replacement				
Other Non-Departmental		1,115,704		
Total Non-Departmental	0	2,557,704	0	0
Total Board of County Commissioners and Constitutional Officers	1,204,031	3,525,198	97,654	0

FY 2001/02 DEPARTMENT BUDGET SUMMARY-MSTU FUND

Grants and Aids	Subtotal Operating	Transfers Out	Other Non-Operating	Subtotal Non-Operating	Approved FY 2001/02
	346,896			0	346,896
0	346,896	0	0	0	346,896
	98,454			0	98,454
	0	201,609		201,609	201,609
	0	130,218		130,218	130,218
	0	7,183,944		7,183,944	7,183,944
0	98,454	7,515,771	0	7,515,771	7,614,225
	707,419			0	707,419
	78,986			0	78,986
0	786,405	0	0	0	786,405
	435,924			0	435,924
	601,500			0	601,500
0	1,037,424	0	0	0	1,037,424
	0	11,893,275		11,893,275	11,893,275
0	0	11,893,275	0	11,893,275	11,893,275
	1,442,000			0	1,442,000
	0	4,449		4,449	4,449
	0	22,000		22,000	22,000
	1,115,704	1,083,407	485,095	1,568,502	2,684,206
0	2,557,704	1,109,856	485,095	1,594,951	4,152,655
0	4,826,883	20,518,902	485,095	21,003,997	25,830,880

ESTIMATION OF THE COUNTY'S ENDING FUND BALANCE FOR FY 02

The County's estimation of ending fund balance can be looked at as its financial position on September 30, 2001. According to County adopted policy, it must maintain an annual unappropriated balance at a level sufficient to maintain adequate cash flow and to eliminate the need for short-term borrowing, separate from the reserve for contingency. The total unappropriated fund balance for the County is \$26 million, excluding reserves.

A factor that should be reviewed when estimating the County's financial position on September 30, 2001 is to project how much of the funds appropriated in the adopted budget will actually be spent, based on past experience and current trends. Any remaining (unspent) funds or excess revenues will create an ending fund balance. Excess revenues may result from a statutory requirement that governments appropriate 95% of certain revenues which tends to understate collections from certain revenues.

Another factor to consider is to review the budgeted reserves and project what portion of reserves will not be appropriated during the fiscal year.

Both factors should be included with the estimated ending fund balance to get a true financial position at September 30, 2001.

The following table presents a conservative fund-by-fund summary of ending fund balance.

FY 02 APPROVED BUDGET FUND BALANCE SUMMARY

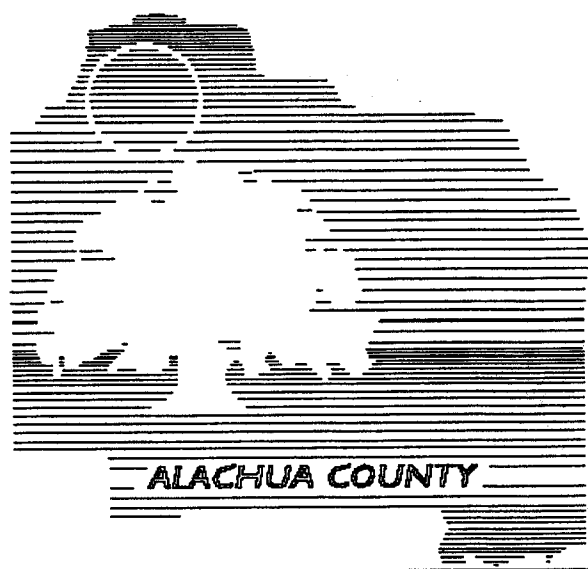
Fund Title	Estimated Beginning Fund Balance	Revenues/ Sources	Expenditures/ Uses	Estimated Ending Fund Balance
General Fund	\$ 9,770,550	\$ 78,126,204	\$ 83,896,754	\$ 4,000,000
Subtotal General Fund	9,770,550	78,126,204	83,896,754	4,000,000
Special Revenue Funds				
Drug and Law Enforcement Fund				
Metamorphosis	0	119,596	119,596	0
USDOJ Local Law Enforcement	0	242,410	242,410	0
House of Hope	0	13,699	13,699	0
Law Enforcement Training	3,862	44,535	48,397	0
Law Enforcement Trust	66,355	0	66,355	0
DCA Antidrug Teen Court	0	53,905	53,905	0
DCA Antidrug Admin	0	25,123	25,123	0
ACSO Operation Student	0	76,738	76,738	0
Work Release Drug Intervention	0	37,687	37,687	0
Alcohol and Other Drug Abuse	15,000	15,200	30,200	0
CF Metamorphosis 7/00-6/01	81,995	295,296	377,291	0
Environmental Fund				
FDEP Petro Cleanup	485,066	0	485,066	0
Boating Improvement Program	68,323	33,250	68,323	33,250
Environmental Protection City Review	6,202	31,600	37,802	0
FDEP Ambient Groundwater	40,880	6,500	47,380	0
FDEP Petro Cleanup Contract	81,286	0	81,286	0
FDEP Tank Inspection Contract	69,017	115,998	185,015	0
SJRWMD Water Quality Monitoring	41,635	0	41,635	0
Environmentally Sensitive Lands	0	2,000	2,000	0
Haz Materials Code	171,704	159,600	331,304	0
Pollution Recovery	20,903	0	20,903	0
FDEP Petroleum Cleanup	64,055	254,641	318,696	0
FDEP Hazardous Waste Co-Op	0	137,365	137,365	0
Playground Resurfacing Grant	54,800	0	54,800	0
Water Quality Protection	14,150	0	14,150	0
Environmental Justice Grant	4,779	0	4,779	0
Court Related Fund				
Juvenile Assessment Center Ord.	711	8,740	9,451	0
Civil Traffic Fines	0	807,500	807,500	0
Civil Med-ARB FS44-105(2)	10,000	24,700	34,700	0
Family Mediation	48,195	113,620	161,815	0
CYF Juvenile Dependency	0	36,282	36,282	0
Court Facility Charge	13,118	144,400	157,518	0
Restitution	31,853	15,200	47,053	0
DOR Hearing Officer	0	71,347	71,347	0
Disabled Parking Fine	12,590	11,400	23,990	0
Juvenile Dependency Mediation Grant	0	12,094	12,094	0
Local Criminal Just Court Cost	68,367	233,700	302,067	0
Community Partners Timely Adoption	0	73,860	73,860	0

FY 02 APPROVED BUDGET FUND BALANCE SUMMARY

Fund Title	Estimated Beginning Fund Balance	Revenues/ Sources	Expenditures/ Uses	Estimated Ending Fund Balance
Special Revenue Funds (continued)				
Court Related Fund (continued)				
OSCA Child Dependency	0	75,000	75,000	0
Traffic Hearing Officer	0	34,152	34,152	0
DOR Hearing Officer	67,582	135,421	203,003	0
Additional Court Costs	8,730	77,900	86,630	0
Emergency Services Fund				
Hazardous Materials	23,591	7,549	31,140	0
Intergov Radio Com Program	1,437,640	505,750	1,943,390	0
Fire Rescue Services	459,585	14,616,658	15,076,243	0
FEMA Haz Mitigation Morris Property	6,051	9,105	15,156	0
E911 Wireless Fund	190,000	213,750	403,750	0
Combined Communications	0	5,144,144	5,144,144	0
FEMA Disaster Relief	173,343	0	173,343	0
E-911 Recurring & Nonrecurring	202,823	812,332	1,015,155	0
Emergency Medical Services Trust	0	107,987	107,987	0
Emergency Management	0	157,946	157,946	0
EMPA Media Package Grant	0	80,000	80,000	0
Fire Merger Transition Board	0	100,000	100,000	0
Local Mitigation Grant	6,000	0	6,000	0
Housing/Land Development Fund				
Ship-Special Need Housing	0	100,000	100,000	0
Historical Structure Survey Phase II	25,000	15,000	40,000	0
Impact Fee District SW	866	500	1,366	0
Local Housing Asst Trust Fund	789,798	1,041,900	1,831,698	0
Community Service Fund				
Weed and Seed Grant	0	125,000	125,000	0
FDLE VOCA	0	149,559	149,559	0
RSVP	0	118,299	118,299	0
Foster Grandparents	0	435,679	435,679	0
Choose Life License Plate	7,100	0	7,100	0
Tourism Fund				
Tourist Development Tax Fund	1,684,267	1,536,784	2,785,541	435,510
Economic Development	0	338,506	338,506	0
Other Special Revenue Fund				
Urban & Community Forestry Grant	20,000	0	20,000	0
Donation Fund	30,774	21,696	52,470	0
Municipal Service Taxing Unit	2,931,616	23,699,264	25,830,880	800,000
MSBU-Refuse Collection	2,322,565	3,506,556	3,766,753	2,062,368
Gas Tax Uses	5,465,036	7,261,797	11,941,203	785,630
Supervisor of Elections	0	1,256,575	1,256,575	0
Law Library, Murphree Memorial	161,007	76,000	134,370	102,637
Subtotal Special Revenue Funds	17,488,220	64,978,795	78,247,620	4,219,395

FY 02 APPROVED BUDGET FUND BALANCE SUMMARY

Fund Title	Estimated Beginning Fund Balance	Revenues/ Sources	Expenditures/ Uses	Estimated Ending Fund Balance
Debt Service Funds				
Debt Service Fund				
1.8M 1972 Jail Bonds	40,486	77,527	118,013	0
92 Refund Road Bonds 83	538,272	2,274,300	2,812,572	0
1995 Public Improvement Refund Bonds	705,392	9,458,638	9,697,278	466,752
Pooled Commercial Paper Program	22,424	168,000	190,424	0
1999 Public Improvement Refund Bond	174,898	1,094,807	1,088,633	181,072
Subtotal Debt Service Funds	1,481,472	13,073,272	13,906,920	647,824
Capital Projects Funds				
Capital Project Fund				
Capital Projects-General	910,435	40,000	950,435	0
Capital Projects-Public Works	396,894	0	396,894	0
FRDAP Forest Park	0	300,000	300,000	0
FRDAP Jonesville Park	0	303,894	303,894	0
Metamorphosis Building	2,602	0	2,602	0
SE 35th Street Park	250,000	0	250,000	0
Campus Development Agreement	4,798,493	285,000	5,083,493	0
Court Space Needs	580,107	20,711,960	21,292,067	0
Legacy Lands	0	62,000	62,000	0
Technology Plan	0	44,900	44,900	0
1999 Public Improvement Bond Capital	1,503,582	0	1,503,582	0
Subtotal Capital Projects Funds	8,442,113	21,747,754	30,189,867	0
Enterprise Funds				
Solid Waste System	15,329,453	9,175,984	12,221,411	12,284,026
Codes Enforcement	522,774	1,352,610	1,797,828	77,556
Non-Emergency Patient Transport	40,000	104,500	144,500	0
Subtotal Enterprise Funds	15,892,227	10,633,094	14,163,739	12,361,582
Internal Service Funds				
Computer Replacement	875,272	485,183	536,070	824,385
Self Insurance Fund	66,086	1,839,239	1,902,341	2,984
Fleet Management	724,961	2,475,239	2,705,128	495,072
Telephone Service	1,176,577	708,216	939,289	945,504
Vehicle Replacement	2,309,308	1,445,058	656,403	3,097,963
Subtotal Internal Service Funds	5,152,204	6,952,935	6,739,231	5,365,908
Trust & Agency Funds				
Alachua County Housing Finance Authority	21,076	44,175	65,251	0
Subtotal Trust & Agency Funds	21,076	44,175	65,251	0
Total	\$ 58,247,862	\$ 195,556,229	\$ 227,209,382	\$ 26,594,709



INTERFUND TRANSFER OVERVIEW

A transfer in or transfer out is the transfer of revenue from one governmental unit to another or from one fund to another as a means of financing the recipient unit or fund. The greatest amount of revenue transferred out of the General Fund is for the purpose of funding the constitutional officers, who maintain separate budgets in accordance with State law. The fund numbers for these transfers are designated "N/A" on the following schedule because they are not transferred into a Board fund.

Other significant transfers are from the Municipal Services Taxing Unit Fund (MSTU) and from bond funds. MSTU revenues are transferred to constitutional

officers and to other Board funds for expenses related to the unincorporated area. Revenues designated for debt service are received into the bond funds. Any revenue remaining after debt payments is transferred to other funds for expenditures approved by the Board.

Several of the remaining transfers are for the purpose of grant match, where the matching funds required by the grant are transferred from the General Fund (or other fund) into the grant fund to ensure accountability.

SUMMARY OF INTERFUND TRANSFERS FISCAL YEAR 2001-02

TRANSFERS OUT		AMOUNT	TRANSFERS IN		AMOUNT
001	GENERAL FUND	\$ 45,903,245	091	FIRE RESCUE OPERATIONS	2,948,550
			129	JUVENILE DEPENDENCY	8,508
			138	HRS METAMORPHOSIS	119,596
			144	COMBINED COMMUNICATIONS	845,570
			147	MUNICIPAL SERVICE TAX	174,000
			162	DOR HEARING OFFICER	24,258
			170	JUVENILE DEPENDENCY	2,836
			171	SUPERVISOR OF ELECTIONS	1,065,612
			179	ECONOMIC DEVELOPMENT	338,506
			190	RSVP	63,968
			192	FOSTER GRANDPARENTS	78,728
			203	FIRE MERGER TRANSITION BOARD	61,000
			212	WORK RELEASE GRANT	9,719
			250	DOR HEARING OFFICER	1,439
			253	HRS METAMORPHOSIS	74,835
			255	DCA EMERGENCY MGT ASSIST. FY00	26,070
			292	POOLED COMMERCIAL PAPER	62,000
			300	CAPITAL PROJECTS - GENERAL	460,000
			326	LEGACY LANDS PROGRAM	62,000
			500	COMPUTER REPLACEMENT	33,460
			506	VEHICLE REPLACEMENT	711,800
			N/A	CLERK OF THE BOARD (F&A DRAW)	1,571,354
			N/A	CLERK OF COUNTY COURT	2,415,038
			N/A	SHERIFF - COUNTYWIDE	11,994,846
			N/A	SHERIFF - BAILIFFS	1,059,043
			N/A	SHERIFF-JAIL ADMINISTRATION	2,814,387
			N/A	SHERIFF-JAIL FACILITY SUPPORT	1,354,637
			N/A	SHERIFF-JAIL SECURITY	10,798,417
			N/A	SHERIFF-JAIL MEDICAL SERVICES	1,870,800
			N/A	SHERIFF-JAIL FOOD SERVICES	1,050,754
			N/A	PROPERTY APPRAISER	3,801,514
015	JAC ORDINANCE	9,451	N/A	SHERIFF-OTHER	9,451
031	CIVIL TRAFFIC FINES	613,638	231	TRAFFIC HEARING OFFICER	17,076
			321	COURT SPACE NEEDS	596,562
091	FIRE RESCUE OPERATIONS	508,547	001	GENERAL FUND	312,638
			147	MSTU FUND	195,909
126	E911 WIRELESS FUND	92,400	N/A	PROPERTY APPRAISER	92,400
144	COMBINED COMMUNICATIONS	5,144,144	N/A	SHERIFF-COMMUNICATIONS	5,144,144
145	USDOJ LOCAL LAW ENF FY02	242,410	N/A	SHERIFF-OTHER	242,410
147	MUNICIPAL SERVICE TAXING UNIT	20,518,902	001	GENERAL FUND	1,083,407
			091	FIRE RESCUE OPERATIONS	7,515,771
			144	COMBINED COMMUNICATIONS	1,765,931
			500	COMPUTER REPLACEMENT	4,449
			506	VEHICLE REPLACEMENT	22,000
			N/A	SHERIFF - MSTU	10,127,344
153	HOUSE OF HOPE	13,699	N/A	SHERIFF-OTHER	13,699
158	COURT FACILITY CHARGE	157,518	321	COURT SPACE NEEDS	157,518
159	LAW ENFORCEMENT TRAINING	48,397	N/A	SHERIFF - OTHER	48,397
160	RESTITUTION	47,053	N/A	SHERIFF - COUNTYWIDE	47,053
161	LAW ENFORCEMENT TRUST	25,000	N/A	SHERIFF - COUNTYWIDE	25,000
168	TOURIST DEVELOPMENT FUND	100,000	006	TOURIST DEVELOPMENT - ARTS	100,000
174	E-911 RECURRING & NON-RECURRING	206,000	292	POOLED COMMERCIAL PAPER	106,000
			N/A	SHERIFF - COMMUNICATIONS	100,000
202	DCA ANTI-DRUG ABS-TEEN CT01	53,905	N/A	SHERIFF-OTHER	53,905
205	LOCAL HOUSING ASSISTANCE	50,000	066	SHIP-SPECIAL NEED HOUSING	50,000

SUMMARY OF INTERFUND TRANSFERS FISCAL YEAR 2001-02

TRANSFERS OUT		AMOUNT	TRANSFERS IN		AMOUNT
206	DCA ANTI-DRUG ABUSE ADMIN01	25,123	N/A	SHERIFF-OTHER	25,123
209	OPERATION STUDENT	76,738	N/A	SHERIFF-OTHER	76,738
253	METAMORPHOSIS	18,631	001	GENERAL FUND	18,631
266	ADDITIONAL COURT COSTS	86,630	321	COURT SPACE NEEDS	86,630
287	92 REFUND ROAD BONDS 83	2,234,872	149	GAS TAX USES	2,234,872
290	1995 PUB IMPROVE REFUND BONDS	6,904,418	001	GENERAL FUND	5,658,173
			147	MSTU FUND	162,838
			294	1999 PUB IMPROVE REVENUE BOND	1,083,407
300	CAPITAL PROJECTS - GENERAL	44,900	327	TECHNOLOGY PLAN	44,900
301	CAPITAL PROJECTS - PARKS	303,894	324	FRDAP FY02 FOREST PARK	150,000
			325	FRDAP FY02 JONESVILLE PARK	153,894
400	SOLID WASTE	69,260	400	WASTE MANAGEMENT ASSESSMENT	69,260
400	COLLECTION CENTERS	59,048	400	WASTE MANAGEMENT ASSESSMENT	59,048
400	WASTE MANAGEMENT ASSESSMENT	383,109	400	SOLID WASTE SYSTEM	31,527
			400	COLLECTION CENTERS	351,582
TOTAL TRANSFERS		<u>\$ 83,940,932</u>			<u>\$ 83,940,932</u>

CAPITAL IMPROVEMENT PROGRAM

SOURCES & USES OF FUNDS SUMMARY FY 2001/02 Through FY 2005/06

SOURCES	Ad Valorem/ Telecom Tax	Fuel Taxes	Solid Waste Funds	Bond Proceeds	Total
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -
Revenues:					
FY 02	550,872	138,800	214,070	790,000	1,693,742
FY 03	237,613	-	66,850	-	304,463
FY 04-06	341,009	236,750	-	-	577,759
TOTAL SOURCES	\$ 1,129,494	\$ 375,550	\$ 280,920	\$ 790,000	\$ 2,575,964
USES					
Transportation Improvements	-	\$ 375,550	-	-	\$ 375,550
Park Improvements	-	-	-	-	0
Solid Waste Improvements	-	-	280,920	-	280,920
General Administrative Projects	1,129,494	-	-	790,000	1,919,494
State Attorney	-	-	-	-	0
TOTAL USES	1,129,494	375,550	280,920	790,000	2,575,964
RESERVES	-	-	-	-	0
TOTAL USES AND RESERVES	\$ 1,129,494	\$ 375,550	\$ 280,920	\$ 790,000	\$ 2,575,964
Ending Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -

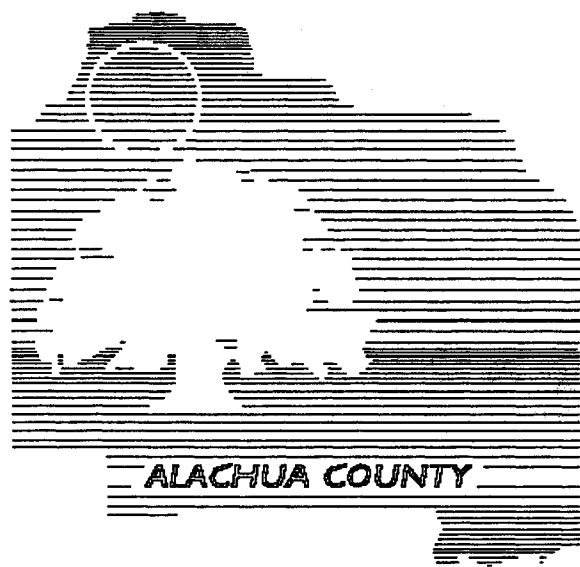
DEBT SERVICE BUDGET SUMMARY

Debt Requirements for Alachua County

	FY 1998/99 Actual *	FY 1999/00 Actual *	FY 2000/01 Approved	FY 2001/02 Approved
Debt Service Budget				
Principal Payments	2,065,000	2,295,000	2,035,000	2,070,000
Interest and Fiscal Charges	2,270,314	3,102,255	2,773,581	2,669,205
Total County Debt Service	4,335,314	5,397,255	4,808,581	4,739,205
Operating Transfers Out	7,545,265	8,320,316	8,005,907	9,101,640
Other	263,636	6,756	13,700	6,000
Total Debt Service Funds	12,144,215	13,724,327	12,828,188	13,846,845
Total County Debt Issued **	17,295,000	1,200,000	3,200,000	0
Total County Debt Outstanding	54,745,000	54,275,000	55,440,000	53,320,000
County Debt Outstanding By Type:				
Public Improvements	52,865,000	51,790,000	50,530,000	49,220,000
General Obligation	330,000	225,000	115,000	0
Road Improvements	1,550,000	1,060,000	545,000	0
Commercial Paper	0	1,200,000	4,250,000	4,100,000

* The FY 1999/99 and FY 1999/00 Principal and Interest amounts include debt service payments made for the Series 1992 State of Florida Road Refunding Bonds. These bonds are administered by the State and are paid from fuel taxes that would otherwise be available to the County.

** During FY 1996/97, Alachua County began drawing funds from the Pooled Commercial Paper Program to fund capital projects until the issuance of the 1999 Public Improvement Revenue Bonds. In FY 1998/99 \$16,295,000 in bonds were issued to fund construction of the County's Sheriff's Office, combined communications center and other projects relating to space needs and to pay off the Pooled Commercial Paper Issue relating to those projects. The Pooled Commercial Paper Program continues to be utilized for short term borrowing needs.



FULL-TIME EQUIVALENT POSITIONS SUMMARY

Department Name/Organization	Amended FY 98/99	Approved FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
County Attorney	9.00	9.00	9.00	9.00	9.00
County Commission	5.00	5.00	5.00	5.00	5.00
County Manager (1)	19.00	21.00	32.00	32.00	32.00
Administrative Services (2)	103.80	107.80	112.30	67.30	67.30
Information Services (2)	0.00	0.00	0.00	48.00	48.00
Community Support Services (3)	70.75	75.75	76.75	54.00	54.00
Court Services	69.00	74.75	75.75	78.90	78.90
Environmental Protection	25.80	27.80	34.80	35.80	37.30
Fire/Rescue Services	169.50	173.00	176.00	186.00	186.00
Growth Management (4)	56.00	62.00	57.00	57.00	57.00
Public Works (3)	157.50	160.50	161.50	196.50	197.50
Court Administrator (5)	35.36	37.65	38.20	41.70	41.70
Clerk of Circuit/County Court (5)	73.40	75.40	76.40	78.40	78.40
Property Appraiser	53.00	54.00	55.00	55.00	55.00
Sheriff (6)	681.00	679.00	690.50	781.80	781.80
Supervisor of Elections	10.50	10.50	10.50	11.00	11.00
TOTALS	1,538.61	1,573.15	1,610.70	1,737.40	1,739.90

Note: This schedule does not include intern, temporary or on-call employees.

(1) During FY 99 the Office of Management & Budget (10.0 FTE) and the Public Information Officer (1.0 FTE) were moved from Administrative Services to the County Manager.

(2) Beginning FY 2002, Information Services (48 FTE) was moved from Administrative Services to the County Manager.

(3) During FY 2001, Animal Services moved to the Public Works Dept. (26 FTE)

(4) During FY 2000, Tourist Development (6.0 FTE) was moved from Growth Management to the County Manager.

(5) Beginning FY 2002, the Law Librarian (1.0) moved from Court Administration to the Clerk of Courts.

(6) FY 2002 total reflects the Alachua County and City of Gainesville Combined Communication Center merger during FY 2001.

ECONOMIC INDICATORS

THE COUNTY

Alachua County was established by an Act of the Florida Legislature in 1824 when Duval County was split to form Alachua, Duval and Nassau Counties. Subsequent legislatures further divided Alachua County to establish Levy, Gilchrist, Marion, Putnam and Clay Counties. Since the 1920's, Alachua County has contained approximately 965 square miles.

The County, as used in this report, includes the operations of the Board of County Commissioners, Supervisor of Elections, Clerk of the Circuit Court, Sheriff, Tax Collector, and Property Appraiser. The operations of the separate independent Library Taxing District are also included as a part of the County as required by the Governmental Accounting Standards Board.

FORM OF GOVERNMENT

The County has a charter government structure approved by referendum of the electors pursuant to the Constitution and laws of the State of Florida. The County's Home Rule Charter became effective on January 1, 1987.

The County operates under the County Manager form of government with a board comprised of five elected members. In addition, there are five constitutional officers who are separately elected, including the Clerk of the Circuit Court, Sheriff, Tax Collector, Property Appraiser, and the Supervisor of Elections.

ECONOMIC CONDITION AND OUTLOOK

Alachua County is a major educational and health care center with a number of associated firms and industries. The County has a population of approximately 216,249 and an unemployment rate of 1.7%. The stability of the County economy is attributable mainly to the University of Florida and the other governmental employers in the area.

EMPLOYMENT DISTRIBUTION IN ALACHUA COUNTY

TITLE	TOTAL	PERCENT
Manufacturing	5,394	4.65%
Trade	23,748	20.49%
Services	32,767	28.27%
Government	40,817	35.22%
Transportation, Communications, & Utilities	2,392	2.06%
Construction	4,192	3.62%
Finance, Insurance & Real Estate	5,307	4.58%
Agriculture	1,272	1.10%

Source: Florida Department of Labor & Employment Security 12/00

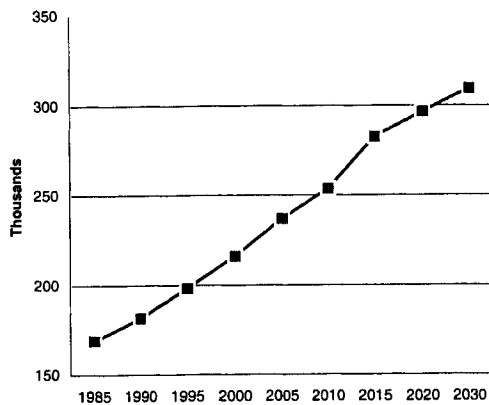
ECONOMIC OUTLOOK

The future economic outlook appears to be consistent with recent trends of moderate growth and an essentially stable economy. The economic ups and downs of the State of Florida are expected to have a negligible effect on the County. Expansions of both educational and health care facilities continue at approximately the same rate as the past five years.

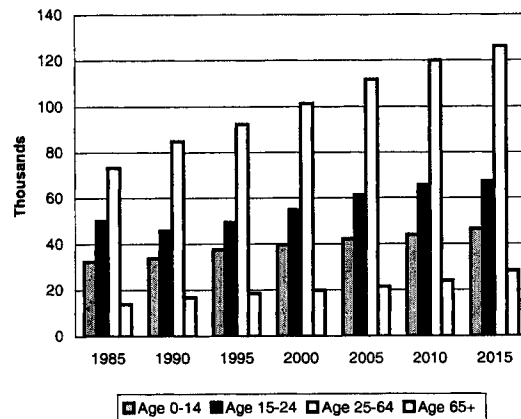
DEMOGRAPHICS / ECONOMIC INFORMATION

It is necessary to look at the County in the context of its environment to understand the County's financial position. The next two pages contain graphs and discussion about the County's economic and demographic environment.

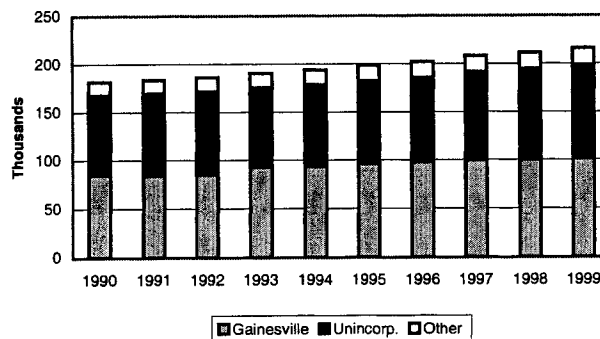
COUNTY POPULATION



COUNTY POPULATION BY AGE



COUNTY POPULATION BY JURISDICTION

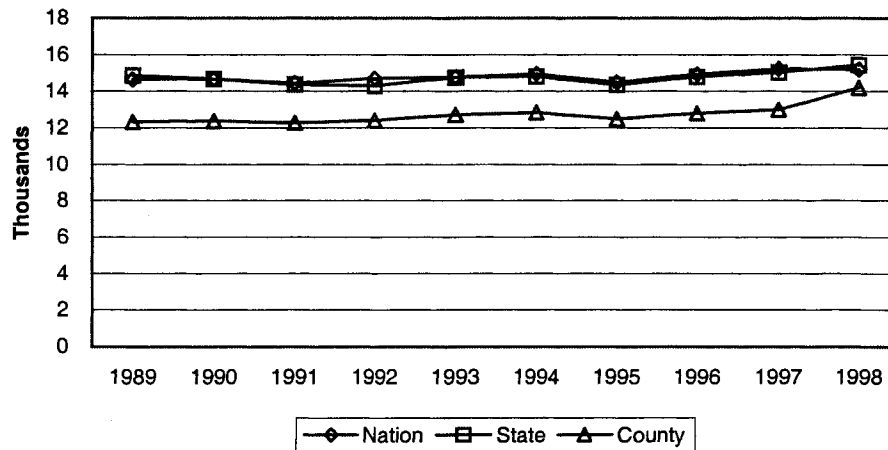


Alachua County's population is increasing at a slow, steady rate. The growth is evenly spread through all age groups and jurisdictions. The largest segment of the population continues to be the 25 to 64 age group. This means that the majority of the County's residents are in their prime earning years. The population growth is primarily from migration from other areas rather than from natural growth due to births. This is similar to the population increases in the State of Florida as a whole.

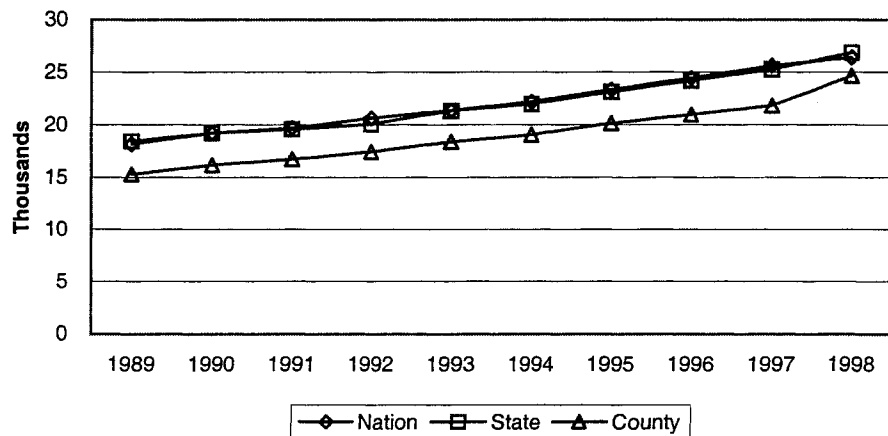
DEMOGRAPHICS / ECONOMIC INFORMATION, continued

These two graphs show a ten-year history of the amount of personal income per person in Alachua County, the State of Florida, and the United States. The Constant Dollar graph provides the amount of individual personal income in 1982 dollars. That is, it removes the effects of inflation from 1982 to the present. This shows the true income growth in real (constant) dollars. The Nominal Dollar graph provides the amount of individual personal income in actual, current year amounts. This includes actual growth in income as well as inflation. In constant dollars, the County's per capita income is approximately \$1,250 less than that of the State and the Nation.

PER CAPITA PERSONAL INCOME CONSTANT DOLLARS

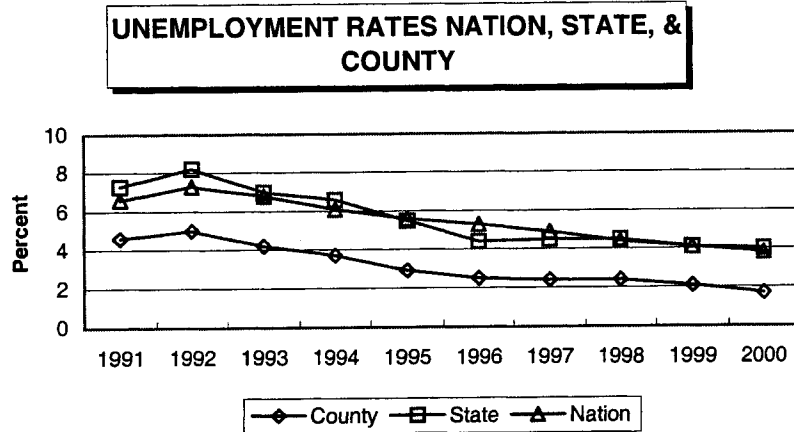


PER CAPITA PERSONAL INCOME NOMINAL DOLLARS

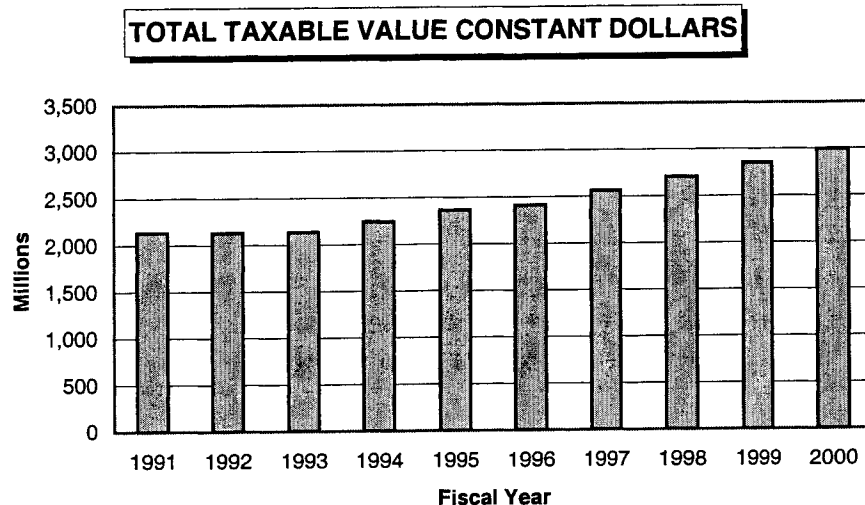


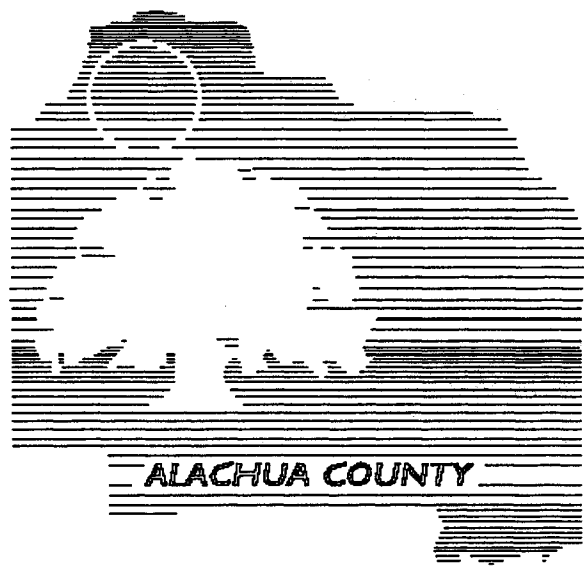
DEMOGRAPHICS / ECONOMIC INFORMATION, continued

Business activity and the employment base show a positive trend with slowly increasing numbers of jobs. Alachua County's unemployment rate has decreased since 1993 and is consistently below that of both the State and the Nation.



The graph showing "total taxable value" reflects an essentially flat total taxable value from 1991 to 1993. In constant dollar terms there was no growth in taxable value until 1994. The total taxable value has continued to increase for the past seven fiscal years. The 1994 increase was due to a one time reassessment of all residential properties and the 1995 increase was influenced by reassessment of commercial property. Increases since 1996 reflect a combination of growth and increase in value.





BUDGET BY FUND

This section provides an overview of the County budget at the fund level. It includes a summary of fund type descriptions, a description of each fund, and budget amounts for FY 02. Also, there is a brief description on the basis of budgeting and accounting used by Alachua County. The schedules that follow provide, by fund, a four-year comparison of revenues and appropriations are presented

according to classifications set by the State of Florida. Each schedule presents actuals for FY 00 and the approved budgets for FY 01 and FY 02 and planned budget for FY 03.

FUND ACCOUNTING	

All Fund Types: FY 02--\$227,209,382 and FY 03--\$204,563,079

All Fund Types: FY 02--\$227,209,382 and FY 03--\$204,563,079

THE FUND STRUCTURE AND GOVERNMENTAL ACCOUNTING AND BUDGETING

Alachua County developed the revenue and expenditure estimates contained in the Approved Fiscal Year 2001/02 Budget and Planned Fiscal Year 2002/03 Budget in a manner that follows Generally Accepted Accounting Principles (GAAP). The Budget is organized on the basis of funds, each of which is considered a separate budgetary and accounting entity. Government resources are allocated to, and accounted for, in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The purposes of the Board of County Commissioner's various funds and account group are as follows:

GOVERNMENTAL FUNDS

General Fund: FY 02--\$83,896,754 and FY 03--\$86,560,382

General Fund: FY 02--\$83,896,754 and FY 03--\$86,560,382

The General Fund is the general operating fund for the Board of County Commissioners. It is used to account for all financial resources, except for those required to be accounted for separately. These resources provide funding for programs such as Emergency Medical Services, Criminal Justice Services, General Government Administration, Capital Improvement Projects, Agriculture Extension Services, Animal Services, Law Enforcement, and Court Services to all residents of Alachua County.

Special Revenue Funds: FY 02--\$78,247,620 and FY 03--\$71,133,291

Special Revenue Funds: FY 02--\$78,247,620 and FY 03--\$71,133,291

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are designated for specified purposes or are restricted in use. Special Revenue Funds include Special Assessment Funds. Special Assessment Funds are used to account for the financing of public improvements or services deemed to benefit the properties against which the special assessments are levied.

Debt Service Funds: FY 02--\$13,906,920 and FY 03--\$10,992,254

Debt Service Funds: FY 02--\$13,906,920 and FY 03--\$10,992,254

Debt Service Funds are used to account for the accumulation of resources for, and the payment of general long-term debt, interest, and other related debt services charges.

Capital Project Funds: FY 02--\$30,189,867 and FY 03--\$15,135,793

Capital Project Funds: FY 02--\$30,189,867 and FY 03--\$15,135,793

Capital Project Funds are used to account for financial resources to be used for the acquisition, construction, or improvement of major capital facilities (other than those financed by the Proprietary Funds and Special Assessment Funds).

PROPRIETARY FUNDS

Enterprise Funds: **FY 02--\$14,163,739 and FY 03—\$13,751,624**

Enterprise Funds: **FY 02--\$14,163,739 and FY 03—\$13,751,624**

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises in which the intent of the governing body is that all costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

Internal Service Funds: FY 02--\$6,739,231 and FY 03--\$6,910,609

Internal Service Funds: FY 02--\$6,739,231 and FY 03--\$6,910,609

Internal Service Funds are used to account for the provision of goods or services by Information Services, Self Insurance, Equipment Replacement, Fleet Management, and Telephone Services to other departments, elected official offices, or agencies of the County or other governments on a cost reimbursement basis.

FUND ACCOUNTING

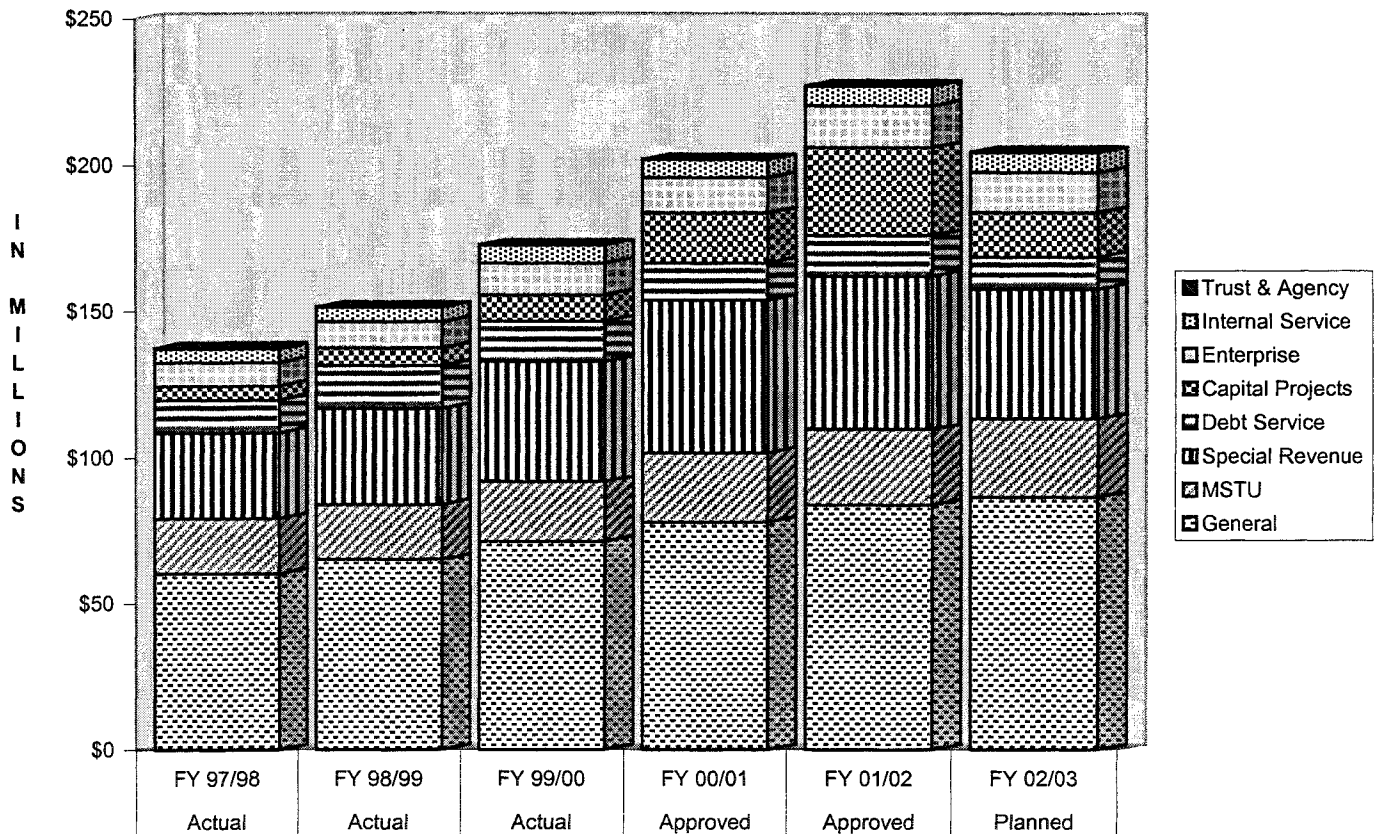
FIDUCIARY FUNDS

Trust and Agency Funds: FY 02-\$65,251 and FY 03-\$79,126

Trust and Agency Funds are used to account for assets held by a governmental unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds.

BUDGET BY FUND TYPE

	Actual FY 97/98	Actual FY 98/99	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
General	\$60,365,562	\$65,206,255	\$71,436,774	\$78,004,335	\$83,896,754	\$86,560,382
MSTU	18,969,433	18,846,160	20,418,595	23,793,352	25,830,880	26,772,296
Special Revenue	29,162,796	32,718,440	40,989,325	52,126,615	52,416,740	44,360,995
Debt Service	11,197,474	14,676,215	13,724,326	12,726,328	13,906,920	10,992,254
Capital Projects	4,836,638	6,063,566	9,112,882	17,096,933	30,189,867	15,135,793
Enterprise	8,004,213	8,893,431	10,841,388	12,111,319	14,163,739	13,751,624
Internal Service	4,635,205	4,975,903	6,227,736	6,156,781	6,739,231	6,910,609
Trust & Agency	320,178	-	-	-	65,251	79,126
Total	\$137,491,499	\$151,379,970	\$172,751,026	\$202,015,663	\$227,209,382	\$204,563,079



FUNDS/SUBFUNDS

GENERAL FUND (1)

001 - General Fund

The General Fund is the general operating fund for the Board of County Commissioners. It is used to account for all financial resources, except for those required to be accounted for separately. These resources provide funding for programs such as Emergency Medical Services, Criminal Justice Services, General Government Administration, Capital Improvement Projects, Agriculture Extension Services, Animal Services, Law Enforcement, and Court Services to all residents of Alachua County.

GOVERNMENTAL FUNDS (15)

147 - Municipal Service Taxing Unit (MSTU)

The Municipal Services Taxing Unit was established by Ordinances 76-85 and 76-86 to provide for programs and resources related solely to the unincorporated areas of Alachua County. Fund 147 is the general operating fund for the MSTU and is used to account for programs such as Sheriff Patrol, Fire Protection, and Development Review. Funding is provided primarily from ad valorem taxes levied at a millage rate of 3.4817 for Fiscal Year 2001/02.

148 - MSBU - Refuse Collection

This fund was established effective October 1, 1984 by Ordinance 84-7, as amended, which was passed on August 16, 1984. This fund accounts for all revenues and expenses related to refuse/garbage collection within the mandatory designated County collection areas.

149 - Gas Tax Uses

This fund was established to account for the fuel tax revenues which are collected by the State of Florida and disbursed to Alachua County to be expended in activities related to Alachua County's transportation system. These activities include road and bridge maintenance, the Transportation Improvement Program (TIP), support for bus services for the disadvantaged and to fulfill debt service requirements related to the aforementioned transportation related activities.

171 - CONST OFF - SUPER OF ELECT

This fund was established to account for fund and expenditures associated with the Supervisor of Elections department.

811 - Drug and Law Enforcement

138-METAMORPHOSIS 02-03

This fund was established to account for the required local match from Alachua County for a grant from the State of Florida, Department of Children and Families which is in accordance with the contract terms to fund Alachua County's Drug Rehabilitation Program.

143-METAMORPHOSIS 03-04

This fund was established to account for the required local match from Alachua County for a grant from the State of Florida, Department of Children and Families which is in accordance with the contract terms to fund Alachua County's Drug Rehabilitation Program.

145-USDOJ Local Law Enforcement

This fund was established on October 19, 1999 by Alachua County Board of County Commission Resolution 00-65 to account for federal grant funds received from the Omnibus Appropriations Act of 1999 for law enforcement services. All programs in this grant are administered by the Sheriff's Office except for the Drug Court Program under Court Services.

153-House of Hope Grant

This fund was established on February 27, 2001 by Resolution 01-20 to account for and administer proceeds of the Edward Byrne Grant used to fund the House of Hope.

FUNDS/SUBFUNDS

159-LAW ENFORCEMENT TRAINING

This fund was established on March 9, 1982 by Ordinance 82-33 pursuant to Sections 943.14 and 943.25 of the Florida Statutes for the purpose of providing criminal justice advanced and specialized training school enhancements.

161-Law Enforcement Trust

This fund was established on May 18, 1982 by Resolution 82-33 to account for cash or confiscated goods sold by the Alachua County Sheriff's Office. Pursuant to Section 932.7055 of the Florida Statutes, expenditures must be related to law enforcement, and are not to be used to supplant other Sheriff revenues.

202-DCA ANTIDRUG TEEN COURT

This fund was established on October 1, 1999 to account for a grant from the Department of Community Affairs to support the Teen Court Program at the Sheriff's Office. This grant is administered by the Sheriff.

206-DCA Antidrug Administration

This fund was established on October 1, 1998 to account for federal grant funds received from the State of Florida, Department of Community Affairs for the purpose of administering and coordinating the process for all of the Anti-Drug Abuse subgrants received by Alachua County. The administration is carried out by the Alachua County Sheriff's Office.

209-ACSO Operations Student Grant

This fund was established October 1, 2001 to account federal grant monies to be used for ACSO Operation S.T.U.D.E.N.T program. This program will provide overtime funds for the ACSO special details to provide additional law enforcement presence during UF football weekends.

212-Work Release Drug Intervention

This fund was established October 1, 2001 to administer funds received from the Edward Byrne Grant to be used by local government units to implement local drug control and system improvement projects.

221-ALCOHOL & OTHER DRUG ABUSE

This fund was established on September 27, 1994 by Ordinances 94-29 and 94-30 to account for grant funds that support the Alachua County Drug Court Treatment and Rehabilitation Program pursuant to Sections 893.16 and 939.017 of the Florida Statutes.

253-DCF METAMORPHOSIS

This fund was established to account for the required local match from Alachua County for a grant from the State of Florida, Department of Children and Families which is in accordance with the contract terms to fund Alachua County's Drug Rehabilitation Program.

812 - Environmental

043-BOATING IMPROVEMENT PROG

This fund was established on July 22, 1997 to account for boating improvement fee revenue received from the State of Florida pursuant to Section 327.25 of the Florida Statutes. The fees are imposed and collected by the State from County boat registrations and are disbursed to the County for boating improvements to include the regulation and maintenance of lakes, rivers, and other waters within the County.

108-ENV PROTECT CITY REVIEW

This fund was established on May 11, 1999 to account for an interlocal agreement between Alachua County and the City of Gainesville for selected, expanded development reviews of projects within the city limits that require additional staff time.

FUNDS/SUBFUNDS

116-FDEP AMBIENT GROUNDWATER

This fund accounts for revenues contracted annually from the Florida Department of Environmental Protection (FDEP). The proceeds are used to sample and maintain the Ground Water Quality Monitoring Network within Alachua County.

123-FDEP PETRO CLEANUP CONTRA

This fund accounts for revenues contracted annually from the Florida Department of Environmental Protection (FDEP). The proceeds are used to oversee the clean-up of petroleum contaminated sites, including technical review and cleanup project management services.

125-FDEP TANK INSPECTION CONT

This fund accounts for revenues contracted annually from the Florida Department of Environmental Protection (FDEP). The proceeds are used for inspection and regulation of petroleum storage facilities within Alachua County.

152-SJRWMD H2O QLITY MONITORING

This fund was established on November 9, 1999 by Alachua County Board of County Commission Resolution 99-118 to account for a partnership with the Saint John's River Water Management District to address water quality and storm water issues in the Orange Creek Basin.

177-ENVIRONMENTALLY SENSITIVE LANDS

This fund was established on October 1, 2001, pursuant to Ordinance 92-42 (amended by 00-21) to account for fine levies for alteration of Surface Water or Wetlands as defined by Ordinance 92-42.

178-HAZ MATERIALS CODE - ENV PR

This fund was established on December 18, 1990 to account for all revenues received from hazardous material fees collected pursuant to Ordinance 91-6. The code was enacted to regulate hazardous materials to provide uniform standards for the proper storage, handling and monitoring of hazardous materials, prevent discharges into the environment, and establish a cost recovery mechanism (fees) to pay for emergency response actions.

180-POLLUTION RECOVERY FUND

This fund was established October 1, 1992 to account for revenues received from penalties and fines collected for pollution cleanup activities pursuant to Section 403.165 of the Florida Statutes.

201-FDEP Petro Clean-up SFY 02-05

This fund accounts for revenues contracted annually from the Florida Department of Environmental Protection (FDEP). The proceeds are used to oversee the clean-up of petroleum contaminated sites, including technical review and cleanup project management services.

229-Playground Sufacing Grant

This fund was established July 24, 2001 to account for grant funds from the State of Florida Dept. of Environmental Protection for the utilization of playground surfacing materials derived from recycled waste tires.

236-FDEP HAZARDOUS WASTE COOP

This fund was established during FY 94 to account for grant funds from the Florida Department of Environmental Protection (FDEP). These funds enable Alachua County to provide technical assistance to smaller neighboring counties for a one-day hazardous waste collection event held in the neighboring county. Each year Alachua County receives a \$10,000 grant to support each "Toxic Roundup" event. Currently, Alachua County provides assistance to three counties: Lafayette County, Gilchrist County, Dixie County and Columbia County.

FUNDS/SUBFUNDS

260-WATER QUALITY PROTECTION

This fund manages revenue received from the St. Johns River Water Management District for the Stormwater Treatment Pilot Program and other water quality projects.

272-ENVIRONMENTAL JUSTICE GRT

This fund was established on April 11, 2000 by the Alachua County Board of County Commission Resolution 00-33, to account for a grant from the U.S. EPA to support innovative pollution prevention programs that encourage cooperation between communities, business, industry, and government.

813 - Court Related

015-JAC ORDINANCE

This fund was established on June 9, 1998 to administer and account for revenues received pursuant to Ordinance 97-6, which authorizes an additional mandatory court cost of \$3.00 for use by the Sheriff for the implementation and operation of a juvenile assessment center.

031-CIVIL TRAFFIC FINES

This fund was established on October 28, 1997 through Resolution 97-123 to account for an increase in court costs for civil traffic fines established through. Administrative Order number 7.510. Court cost revenues for civil traffic fines at the previous rate (levied through Administrative Order 7.500E) are also received in this fund.

062-CIVIL MED-ARB FS44-108(2)

This fund was established on August 13, 1997 to account for revenues collected pursuant to F.S. 44.108(2) and Alachua County Ordinance 96-17 to be used for expenditures related to the Court's civil mediation program.

107-Family Mediation

This fund was established to account for funds and expenditures associated with the Family Mediation program.

129-CYF Juvenile Dependency Program 7/01-6/02

This fund was established May 23, 2000 by Alachua County Board of County Commission Resolution 00-46 to account for federal grantfunds received from the State of Florida, Department of Children and Families to fund family mediation services to all families in the Eighth Judicial Circuit, who are referred to mediation by Court.

158-COURT FACILITY CHARGE

This fund was established by Ordinance 94-7 to account for revenues collected from a portion of fines and forfeitures used to fund improvements to courthouse facilities and fund operations of Family Courts.

160-RESTITUTION

This fund was established to account for court-ordered payments to the Alachua County Sheriff's Office.

162-DOR HEARING OFFICER

This fund was established on July 13, 1999 to account for federal grant funds received from the State of Florida which provide the Eighth Judicial Circuit with a Child Support Enforcement program.

169-DISABLED PARKING FINE

This fund was established by Ordinance 87-23 to account for funds received from disabled parking fines. Pursuant to Section 316.008(4) of the Florida Statutes, the proceeds are used for equal access programs for the disabled.

170-CF JUVENILE DEPENDENCY MEDIATION

This fund was established on August 24, 1999 to account for grant funds anticipated to be received from the State of Florida, Department of Children and Families for the provision of mediation services to families in the Eighth Judicial Circuit referred for such services by the Court. The match is provided from the Family Mediation Fund.

FUNDS/SUBFUNDS

172-LOCAL CRIMINAL JUST COURT

This fund was established to account for revenues received from the imposition of additional fines in felony, misdemeanor or criminal traffic offenses (F.S. 27.3455) and are used for Public Defender and State Attorney expenditures.

184-Comm Ptners Tmly Adopt

This fund was established October 1, 2001 to account for grant funds received from the Florida Department of Children and Families to be used to help speed up the adoption process for kids through the use of Hearing Officers instead of judges.

218-OSCA CHILD DEPENDENCY

This fund was established on March 9, 1999 by Alachua County Board of County Commission Resolution 99-23 to account for revenues allocated by the Florida Legislature to defray the cost of counsel representing indigent parents or legal guardians at dependency shelter hearings.

231-Traffic Hearing Officer 6/02

This fund was established on November 23, 1999 to account for funds received through a grant-in-aid from the Office of the State Court Administrator (OSCA) for Civil Traffic Hearing Officer program.

250-DOR HEARING OFFICER

This fund was established on July 13, 1999 to account for federal grant funds received from the State of Florida which provide the Eighth Judicial Circuit with a Child Support Enforcement program.

266-ADDL COURT COSTS FS939.18

This fund was established on January 26, 1999 to account for additional court costs charged pursuant to section 939.18, Florida Statutes. The Eighth Judicial Circuit implemented this cost in FY97-98. These revenues were previously accounted for in the General Fund.

814 - Emergency Services

072-INTGOV RADIO COMMUNC PROG

This fund was established October 1, 1996 to account for all revenues, and interest earned on those revenues, collected under the IRCP. This program will help improve public safety communications for all local government entities within Alachua County. Prior to October 1, 1996, the IRCP revenue was managed within the General Fund.

091-FIRE RESCUE SERVICES

This fund was established October 1, 1995 to account for all funds used for operations of the Fire Rescue Department. Annually, the County transfers 1) General Fund revenue to the Fire Rescue Operations Fund to help support the rescue operations; and 2) MSTU revenue to support the fire protection operations. Proceeds from ambulance fees and fire protection contracts are also deposited into the Fire Rescue Operations Fund. Prior to October 1, 1995, the Fire Rescue Operations Fund was managed as an enterprise fund by the Fire Rescue Department.

105-FEMA HAZ MIT Morris Prop

This fund was established on November 14, 2000 by Resolution 00-107 to account for and administer expenditures related to the FEMA reimbursement grant from the State of Florida Department of Community affairs related to the purchase and deconstruction of the structures on the Morris property.

126-E911 WIRELESS FUND

This fund was established on October 1, 1999 to account for revenues received pursuant to the Wireless Emergency Communications Act, which imposes a fifty cent per month fee per service number for the provision of wireless services.

FUNDS/SUBFUNDS

144-Combined Communcation Center

This fund was established to account revenues and expenses for all 911 calls received in Alachua County. Money is received from other governmental entities and is also transferred from the County's General and MSTU funds.

164-FEMA Disaster Relief

This fund was established on September 12, 2000 by Alachua County Board of County Commission Resolution 00-82 to account for Federal Emergency Management Agency grant funds received from the Florida Department of Community Affairs.

174-E - 911 RECURRE & NONRECURRE

This fund was established during FY86 to account for all revenues collected under Chapter 365.171 of the Florida Statutes; a \$0.50 per month fee for each telephone line in Alachua County (excluding cellular and pay phones). The revenues are used for the operation and maintenance of the Emergency 911 system.

193-HAZARDOUS MATERIALS FY02

This fund was established for FY99 to account for grant funds from the Florida Department of Community Affairs, Division of Emergency Management to perform, review, and update hazards analyses. These measures are taken to safeguard the lives and property of Alachua County from significant hazardous materials incidents.

194-EMERGENCY MEDICAL TRUST FUND

This fund was established October 1, 1999 to account for grant funds received from the Florida Department of Health and Rehabilitative Services for EMS equipment acquisition and training.

198-DCA Emergency Management Base

This fund was established October 1, 2001 to account for grant funds from the Florida Department of Community Affairs, Division of Emergency Management to maintain an enhanced Emergency Management Program.

200-EMPA - Media Package Grant

This fund was established on May 8, 2001 by Resolution 01-50 to account for funds from the Florida Department of Community Affairs, Division of Emergency Management. The funds are to be used to implement projects that will further state and local emergency management objectives.

203-Fire Merger Transition Board

This fund was established October 1, 2001 per Board of County Commissioners request to account for funds to be used by the Fire Merger Transition Board in the formation of a merged fire service entity.

264-LOCAL MITIGATION

This fund was established on October 12, 1998 to account for funds received from the State Department of Community Affairs to be used for a Local Mitigation Strategy for Alachua County.

815 - Housing/Land Development

066-SHIP-SPECIAL NEED HOUSING

This fund was established beginning October 1, 1996 to account for County and City of Gainesville State Housing Initiative Partnership (SHIP) grant funds received from the Florida Department of Environmental Protection for the purpose of construction and rehabilitation of temporary, transitional, or long-term rental housing of specifically identified special needs groups County-wide.

151-Historic Structure Survey Phase II

This fund was established to account for grants funds to be used to conduct surveys on historical structures.

FUNDS/SUBFUNDS

156-IMPACT FEE SW DISTRICT

This fund was established on February 25, 1992 by Ordinance 89-25, as amended by Ordinances 91-13 and 92-2, to account and administer Impact Fee funds for the purpose of providing transportation capital improvement projects relative to County development and growth within the SW district as established by the ordinance. Road impact fees were repealed effective January 1, 1995 by Ordinance 95-3 limiting this fund's expenditures to that of remaining balance.

205-LOCAL HOUSING ASSISTANCE

This fund was established to account for County State Housing Initiative Partnership (SHIP) grant funds received from the Florida Department of Environmental Protection. This fund accounts for revenues and expenses related to SHIP grant funding received by the County for the purpose of construction and rehabilitation of temporary, transitional, or long-term rental housing of specifically identified special needs groups County-wide.

816 - Community Services

166-Weed and Seed Grant

This fund was established on October 1, 1999 to account for federal grant funds received from the Department of Justice.

187-FDLE VOCA

This fund was established on October 1, 2000 to account for federal grant funds received from the State of Florida, Office of the Attorney General, pursuant to the Victims of Crime Act, for victim advocate services.

190-RSVP

This fund was established on October 1, 1999 to account for federal funds received from the Corporation for National Service for recruitment and placement of senior volunteers in agencies in Alachua County.

192-Foster Grandparents

This fund was established on October 1, 1999 to account for federal funds received from the Corporation for National Service for recruitment and placement of senior volunteers in Alachua County schools and child care centers as foster grandparents.

234-Choose Life License Plate

This fund was established on October 1, 2001 to administer revenues which represent the fees collected in Alachua County from the sale of the Choose Life license plate. Pursuant to FS 320.08058(30) the funds are to be used to provide for the material needs of pregnant women who are committed to placing their children for adoption, including clothing, housing, medical care, food, utilities, and transportation. Funds may also be expensed on infants awaiting placement with adoptive parents.

817 - Tourism

168-TOURIST DEVELOP TAX FUND

This fund was established on March 31, 1987 by Ordinance 87-6 and, as amended by Ordinance 92-43, accounts for revenues and expenditures related to the 3% Tourist Development Tax. The proceeds are collected by the State of Florida pursuant to Section 125.0104 of the Florida Statutes and are distributed to Alachua County for the promotion of tourism.

179-ECONOMIC DEVELOPMENT

This fund was established October 1, 2001 per Board of County Commission request to account for funds that will be used to improve the quality of life for the residents of Alachua County, by developing programs that increase wealth, number of jobs, wages and the tax base, in a socially equitable and sustainable manner.

FUNDS/SUBFUNDS

818 - Other Special Revenues

044-PROGRAM DEVELOPMENT

This fund was established May 27, 1997 to fund the planning and start-up costs associated with the development of new programs determined to generate new revenues, cost savings and/or efficiencies.

140-URBAN AND COMMUNITY FORESTRY GRANT

This fund was established on April 24, 2001 by Resolution 00-107 to account for and administer expenditures related to the reimbursement/matching grant from the State of Florida Department of Agriculture and Consumer Services related to the purchase and planting of trees at Forest.

167-DONATION FUND

This fund was established on February 27, 1990 by Resolution 91-18 to account for all donations to Alachua County from citizens, organizations, or private businesses. The revenues are collected and maintained in separate divisions based upon their designated use or function.

819 - Debt Service Fund

280-1.8M 1972 JAIL BONDS

This fund was established July 21, 1972 to account for revenues from ad valorem taxes levied for the purpose of paying debt service on the 1972 General Obligation Bonds issued for the construction of the County Correctional Facility.

287-92 REF - REF RD BOND 83

This fund was established April 22, 1992 to account for revenues from the Voted (9th Cent) and County (7th Cent) Fuel Taxes which are pledged to pay debt service on the 1992 Road Improvement Revenue Refunding Bonds. These bonds were issued to advance refund the Series 1983 Refunding Road Bonds that were originally issued to fund road construction.

290-1995 PUB IMPR REFUND BOND

This fund was established January 4, 1996 to account for revenues from the Local Government Half-Cent Sales Tax and the Pari-Mutual Tax which are pledged to pay debt service on the 1995 Public Improvement Revenue Refunding Bonds. These bonds were issued to advance refund the Series 1992A Public Improvement Revenue Bonds that were originally issued to fund the construction and renovation of the County Correctional Facility and the County Administrative Building.

292-POOLED COMM PAPER PROGRAM

This fund was established on September 9, 1997 to provide for the payment of principal, interest, and other debt service related expenses for the Pooled Commercial Paper Program. Public Service Tax (Telecommunication) proceeds are used to fund the debt service payments for the Pooled Commercial Paper Program.

294-1999 PUBLIC IMPVT REV BND

This fund was established June 22, 1999 to account for revenues from the Local Government Half-Cent Sales Tax which are pledged to pay debt service on the 1999 Public Improvement Revenue Refunding Bonds. These bonds were issued for the purpose of construction and renovation associated with space needs of the County Sheriff's Office, records retention center, Community Services building, consolidated communications center and other projects.

320 - 1999 Public Improvement Bond Capital

This fund was established June 22, 1999 to account for proceeds received from the 1999 Public Improvement Revenue Refunding Bonds. These bonds were issued for the purpose of construction and renovation associated with space needs of the County Sheriff's Office, records retention center, Community Services building, consolidated communications center and other projects.

FUNDS/SUBFUNDS

820 - Other Capital Projects

300-CAPITAL PROJECTS - GENERAL

This fund was established to account for expenditures related to various capital projects managed by the Department of Administrative Services, Office of Facilities Management. The Capital Projects Fund manages projects within the incorporated and unincorporated areas of Alachua County which include the construction and renovation of infrastructure and County buildings.

301-CAPITAL PROJECTS - PUB WKS

This fund was established to account for expenditures related to various capital projects in the area of Public Works managed by the Department of Administrative Services, Office of Facilities Management and the Department of Public Works.

316-METAMORPHOSIS BUILDING FUND

This fund was established October 1, 1998 to account for various State of Florida grants designated for the construction and renovation of the Metamorphosis building.

318-SE 35TH STREET PARK

This fund was established on October 1, 1998 to provide for State Grant and General Fund proceeds for the development and construction of the Southeast 35th Street Park.

319-CAMPUS DEVELOPMENT AGREEMENT

This fund was established in February 1999 to administer and account for proceeds received from the State for off-campus transportation improvements to bicycle/pedestrian facilities, public transit to and from campus and certain road segments.

321-COURT SPACE NEEDS

This fund was established on January 11, 2000 by Alachua County Board of County Commission Resolution 00-02 to account for and administer expenses related to court space needs and construction projects.

324-FRDAP FY02 Forest Park

This fund was established on October 1, 2001 to account for County funding for further development of Forest Park. The expenses associated with these funds and the park development will be utilized in anticipation of the application and securing of a grant from the Florida Recreation Development Assistance Program (FRDAP) during FY 01/02.

325-FRDAP FY02 Jonesville Park

This fund was established on October 1, 2001 to account for County funding for further development of Jonesville Park. The expenses associated with these funds and the park development will be utilized in anticipation of the application and securing of a grant from the Florida Recreation Development Assistance Program (FRDAP) during FY 01/02.

326-Legacy Lands Program

This fund was established October 1, 2001 to account for revenues received for the Legacy Lands Program.

327-Technology Plan

This fund was established to account for expenses related to technology improvements as outlined by the "Strategic Information Technology Plan".

PROPRIETARY FUNDS (8)**821 - Solid Waste****400-SOLID WASTE SYSTEM**

This fund was established to account for revenues and expenditures associated with landfill refuse/garbage disposal, recyclable reclaiming, closure/post-closure of landfills, collection activities outside the mandated designated Alachua County collection area, and any debt service associated with the activities as outlined in Chapter 75 of the Alachua County Code of Ordinances.

410 - Codes Enforcement

This fund was established on October 1, 1998 as an enterprise fund, to account for expenditures (personnel, operating costs, and capital outlay) and revenues associated with licenses, permits, fines, and fees for services in the Office of Codes Enforcement, Department of Growth Management.

411 - Non-Emergency Transport

This fund was established on May 13, 1999 to account for revenues and expenditures associated with the County's twenty-four hour stretcher transportation service detailed in the County's agreement with the Alachua County Coordinated Community Transportation Provider for the Transportation Disadvantaged, Inc. (CTS), approved May 25, 1999.

500 - Computer Replacement

This fund was established to account for expenditures and revenues related to the replacement of County computer equipment. This fund is supported by the billing of these services to those entities which utilize and receive the benefit of these services.

501 - Self Insurance

This fund was established to account for expenditures related to self insurance liabilities. This fund is supported by the billing of these services to those entities which utilize and receive the benefit of these services.

503 - Fleet Management

This fund was established to account for revenues and expenditures associated with the repair and maintenance of County vehicles and other heavy equipment. This fund is supported by the billing of these services to those entities which utilize and receive the benefit of these services.

504 - Telephone Service

This fund was established to account for the revenues and expenditures related to the County's telephone system. This fund is supported by the billing of these services to those entities which utilize and receive the benefit of these services.

506 - Vehicle Replacement

This fund was established to account for the revenues and expenditures related to the replacement of County vehicles. This fund is supported by the billing of these services to those entities which utilize and receive the benefit of these services.

FUNDS/SUBFUNDS

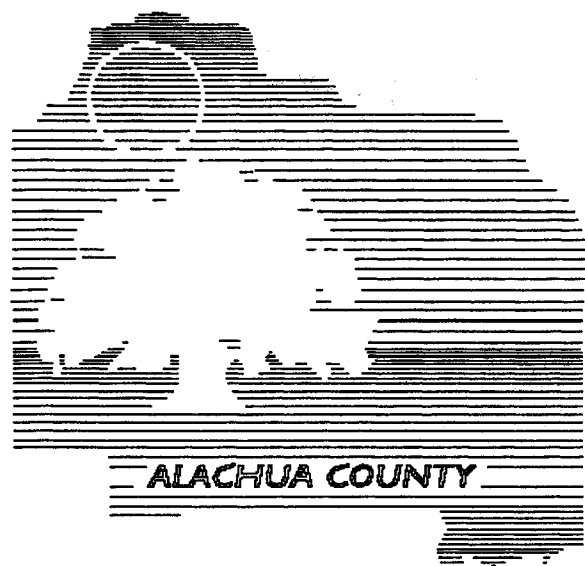
DISCRETELY PRESENTED NON- MAJOR COMPONENT UNITS (2)

850 - Alachua County Housing Finance Authority General Fund

This fund was established to account for the receipt and disbursement of funds for the Alachua County Housing Finance Authority, which provides funding for low income housing.

222 - Murphree Law Library

This fund was established by Resolution 83.82 to account for funds and expenditures designated for functions of central law library to be used by Judges, Officials of the Court and Members of the Bar Association and general public. Funding is from certain filing fees for civil actions in Circuit and County Courts pursuant to Section 28.241 of the Florida Statutes.



BASIS OF ACCOUNTING AND BUDGETING

Because the revenue and expenditure estimates contained in the Approved Fiscal Year 2001/02 Budget are based on GAAP, it is important that the reader have an overview of accounting principles as they relate to the estimates. The following is a brief review of the measurement focus and basis of accounting; the two principles which most directly affect those estimates.

Basis of accounting refers to the timing by which revenues and expenditures are recognized in the accounts and reported on the financial statements.

All Governmental Funds are accounted for using what is called the modified accrual basis of accounting. Under the modified accrual basis, revenues are recognized when they become measurable and available as net current assets. Primary revenues, including taxes, intergovernmental revenues, charges for

services, rents, and interest are treated as susceptible to accrual under the modified accrual basis. Other revenue sources are not considered measurable and available, and are not treated as susceptible to accrual. Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. Exceptions to this general rule include: (1) principal and interest on general long-term debt, which is recognized when due; (2) accumulated unpaid vacation and sick pay amounts, which are not accrued; and (3) certain inventories of supplies, which are considered expenditures when purchased.

The Proprietary Funds are accounted for using the accrual basis of accounting. Under this method, revenues are recognized when they are earned and expenses are recognized when the related liability is incurred.

MEASUREMENT FOCUS

Governmental fund types are accounted for on a "spending" or "financial flow" measurement focus. This means that only current assets and current liabilities are generally included on the balance sheets. Accordingly, the reported undesignated fund balances (net of current assets) are considered a measure of available, spendable, or appropriate resources. Governmental fund type operating statements present increases (revenues and other financing sources) and decreases (expenditures and other financial uses) in net current assets.

Proprietary fund types are accounted for on an "income determination" measurement focus. Accordingly, all assets and liabilities are included on the balance sheets, and the reported fund equities (total reported assets less total reported liabilities) provide an indication of the economic net worth of the funds. Operating statements for proprietary fund types (on an income determination measurement focus) report increases (revenues) and decreases (expenditures) in total economic net worth.

BUDGET SUMMARY BY FUND

Fund Title	Actual FY00 Budget	Approved FY01 Budget	Approved FY02 Budget	Planned FY03 Budget
General Fund	\$ 71,436,774	\$ 78,004,335	\$ 83,896,754	\$ 86,560,382
Subtotal General Fund	71,436,774	78,004,335	83,896,754	86,560,382
Special Revenue Funds				
Drug and Law Enforcement Fund				
ACSO Bomb Grant	299,965	7,999	0	0
DCA Antidrug JAC	109,508	132,740	0	0
Metamorphosis 99/00	316,838	0	0	0
Metamorphosis 00/01	106,761	376,820	0	0
Metamorphosis 01/02	0	117,780	377,291	0
Metamorphosis 02/03	0	0	119,596	377,954
Metamorphosis 03/04	0	0	0	127,273
USDOJ Local Law Enforcement	322,978	0	242,410	0
Terrorism Annex Grant	0	37,500	0	0
House of Hope	0	0	13,699	0
Law Enforcement Training	110,664	171,741	48,397	44,535
Law Enforcement Trust	16,522	153,674	66,355	47,000
DCA Antidrug Teen Court	37,454	55,686	53,905	0
DCA Antidrug Admin	24,575	25,098	25,123	25,123
Drug Court Enhancement	140,897	89,284	0	0
ACSO Operation Student	0	0	76,738	76,738
Work Release Drug Intervention	0	0	37,687	0
Alcohol and Other Drug Abuse	14,162	31,043	30,200	30,200
Total Drug and Law Enforcement Fund	1,500,324	1,199,365	1,091,401	728,823
Environmental Fund				
FDEP Petro Cleanup	357,458	682,430	485,066	100,000
Boating Improvement Program	25,416	75,890	68,323	33,250
Environmental Protection City Review	19,141	57,714	37,802	42,376
Innovative Grant Deconstruction	95,942	42,796	0	0
Innovative Grant Composting	1,875	187,919	0	0
FDEP Ambient Groundwater	16,333	57,950	47,380	21,895
FDEP Petro Cleanup Contract	181,248	439,953	399,982	334,794
FDEP Tank Inspection Contract	112,927	183,575	185,015	186,200
SJRWMD Water Quality Monitoring	36,758	79,570	41,635	0
Environmentally Sensitive Lands	0	0	2,000	0
Haz Materials Code	160,462	363,245	331,304	289,483
Pollution Recovery	5,000	20,903	20,903	5,903
Recycling and Education Grant	144,524	79,713	0	0
Waste Tire Grant	95,760	113,338	0	0
FDEP Petroleum Cleanup	0	0	0	0
FDEP Hazardous Waste Co-Op	83,196	138,553	137,365	137,365
Litter Prevention Grant	17,500	16,927	0	0
Playground Resurfacing Grant	0	0	54,800	0
Water Quality Protection	15,505	19,010	14,150	3,700
Environmental Justice Grant	18,538	79,507	4,779	0
Total Environmental Fund	1,387,583	2,638,993	1,830,504	1,154,966

BUDGET SUMMARY BY FUND

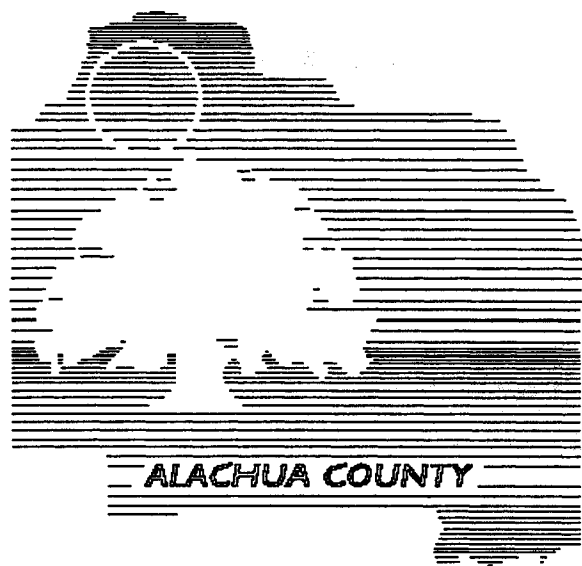
Fund Title	Actual FY00 Budget	Approved FY01 Budget	Approved FY02 Budget	Planned FY03 Budget
Special Revenue Funds (continued)				
Court Related Fund				
Juvenile Assessment Center Ord.	8,075	8,740	9,451	9,911
Civil Traffic Fines	1,600,675	1,306,388	807,500	847,500
Civil Med-ARB FS44-105(2)	23,658	29,675	34,700	33,700
Family Mediation	123,901	146,079	161,815	181,887
CYF Juvenile Dependency	39,713	45,384	36,282	0
Court Reporting Grant	56,339	75,120	0	0
Court Facility Charge	286,550	154,800	157,518	152,000
Restitution	20,128	36,716	47,053	35,200
DOR Hearing Officer	0	0	71,347	288,256
Disabled Parking Fine	11,398	27,250	23,990	23,990
Juvenile Dependency Mediation Grant	0	0	12,094	48,376
Local Criminal Just Court Cost	214,617	232,036	302,067	252,036
CJIS Related Projects	18,683	20,140	0	0
Community Partners Timely Adoption	0	0	73,860	73,860
OSCA Child Dependency	54,772	75,000	75,000	75,000
Traffic Hearing Officer	36,029	0	34,152	0
Article V Trust Revenues	75,180	211,833	0	0
DOR Hearing Officer	231,826	370,983	203,003	0
Additional Court Costs	81,800	78,791	86,630	83,900
Total Court Related Fund	2,883,344	2,818,935	2,136,462	2,105,616
Emergency Services Fund				
Hazardous Materials	3,164	37,258	31,140	18,349
Intergov Radio Com Program	3,014,186	1,485,256	1,943,390	1,825,720
Fire Rescue Services	14,178,785	14,556,638	15,076,243	15,725,472
FEMA Haz Mitigation Morris Property	0	0	15,156	0
E911 Wireless Fund	76,000	264,959	403,750	355,970
Combined Communications	0	4,933,616	5,144,144	5,267,759
FEMA Disaster Relief	215,456	173,343	173,343	173,343
E-911 Recurring & Nonrecurring	1,085,336	1,220,605	1,015,155	958,686
Emergency Medical Services Trust	128,228	140,214	107,987	107,987
Emergency Management	149,715	156,258	157,946	159,448
EMPA Media Package Grant	0	0	80,000	0
Fire Merger Transition Board	0	0	100,000	0
Local Mitigation Grant	61,500	21,000	6,000	0
Total Emergency Services Fund	18,912,370	22,989,147	24,254,254	24,592,734
Housing/Land Development Fund				
Ship-Special Need Housing	40,000	100,000	100,000	100,000
Archaeological Survey	40,000	40,000	0	0
DCA Land Dev. Reg	706	0	0	0
Historical Structure Survey Phase II	0	0	40,000	0
Impact Fee District NW	246	0	0	0
Impact Fee District East	304	0	0	0
Impact Fee District SW	0	1,200	1,366	0
Community Development Block Grant	585,324	0	0	0

BUDGET SUMMARY BY FUND

Fund Title	Actual FY00 Budget	Approved FY01 Budget	Approved FY02 Budget	Planned FY03 Budget
Special Revenue Funds (continued)				
Housing/Land Development Fund (continued)				
Local Housing Asst Trust Fund	1,092,901	1,696,030	1,831,698	1,042,508
Total Housing/Land Development Fund	1,759,481	1,837,230	1,973,064	1,142,508
Community Service Fund				
Weed and Seed Grant	0	0	125,000	125,000
FDLE VOCA	88,526	117,332	149,559	149,559
RSVP	103,868	114,403	118,299	122,651
Foster Grandparents	411,340	421,262	435,679	441,143
Choose Life License Plate	0	0	7,100	0
Total Community Service Fund	603,734	652,997	835,637	838,353
Tourism Fund				
Tourist Development Tax Fund	1,138,569	2,968,657	2,785,541	1,572,701
Economic Development	0	0	338,506	323,171
Total Tourism Fund	1,138,569	2,968,657	3,124,047	1,895,872
Other Special Revenue Fund				
Urban & Community Forestry Grant	0	0	20,000	0
Program Development	8,000	0	0	0
Summer Food Service	20,524	0	0	0
Donation Fund	35,540	94,078	52,470	29,106
Total Other Special Revenue Fund	64,064	94,078	72,470	29,106
Municipal Service Taxing Unit	20,418,595	23,793,352	25,830,880	26,772,296
MSBU-Refuse Collection	3,138,081	3,528,324	3,766,753	3,827,927
Gas Tax Uses	8,463,682	12,357,410	11,941,203	6,837,839
Supervisor of Elections	1,074,390	974,769	1,256,575	1,087,114
Law Library, Murphree Memorial	60,703	66,710	134,370	120,137
Subtotal Special Revenue Funds	61,404,920	75,919,967	78,247,620	71,133,291
Debt Service Funds				
Debt Service Fund				
1.8M 1972 Jail Bonds	118,353	117,913	118,013	0
92 Refund Road Bonds 83	2,128,500	2,129,500	2,812,572	0
6.77 Road Refunding Bond	783,803	0	0	0
1995 Public Improvement Refund Bonds	8,362,217	9,150,052	9,697,278	9,842,821
Pooled Commercial Paper Program	1,241,122	239,700	190,424	62,000
1999 Public Improvement Refund Bond	1,090,331	1,089,163	1,088,633	1,087,433
Subtotal Debt Service Funds	13,724,326	12,726,328	13,906,920	10,992,254

BUDGET SUMMARY BY FUND

Fund Title	Actual FY00 Budget	Approved FY01 Budget	Approved FY02 Budget	Planned FY03 Budget
Capital Projects Funds				
Capital Project Fund				
Capital Projects-General	820,183	1,309,233	950,435	1,000,000
Capital Projects-Public Works	1,028,267	462,002	396,894	0
Special Assessment Capital Project	82,542	0	0	0
Public Improvement 1992A Construction	75,238	0	0	0
FRDAP FY98	0	15,687	0	0
FRDAP Forest Park	0	0	300,000	0
FRDAP Jonesville Park	0	0	303,894	0
Metamorphosis Building	83,577	104,417	2,602	0
Powers Park/East Garden Club	1,138	0	0	0
SE 35th Street Park	0	500,000	250,000	0
Campus Development Agreement	155,313	5,009,962	5,083,493	0
Court Space Needs	132,893	3,326,590	21,292,067	13,338,793
E911 Capital Improvement	0	782,071	0	0
Legacy Lands	0	0	62,000	37,000
Technology Plan	0	0	44,900	760,000
Total Capital Project Fund	2,379,151	11,509,962	28,686,285	15,135,793
1999 Public Improvement Bond Capital	6,733,731	5,586,971	1,503,582	0
Subtotal Capital Projects Funds	9,112,882	17,096,933	30,189,867	15,135,793
Enterprise Funds				
Solid Waste System	9,195,999	10,368,603	12,221,411	11,885,978
Codes Enforcement	1,532,165	1,603,465	1,797,828	1,728,946
Non-Emergency Patient Transport	113,224	139,251	144,500	136,700
Subtotal Enterprise Funds	10,841,388	12,111,319	14,163,739	13,751,624
Internal Service Funds				
Computer Replacement	458,879	484,076	536,070	530,761
Self Insurance Fund	2,587,659	1,695,526	1,902,341	1,912,175
Fleet Management	2,150,535	2,319,358	2,705,128	2,891,358
Telephone Service	662,321	1,195,821	939,289	986,715
Vehicle Replacement	368,342	462,000	656,403	589,600
Subtotal Internal Service Funds	6,227,736	6,156,781	6,739,231	6,910,609
Trust & Agency Funds				
Alachua County Housing Finance Authority	0	0	65,251	79,126
Subtotal Trust & Agency Funds	0	0	65,251	79,126
Total	\$ 172,748,026	\$ 202,015,663	\$ 227,209,382	\$ 204,563,079



GENERAL FUND (001)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
TAXES	\$ 47,777,640	\$ 53,117,626	\$ 60,076,778	\$ 63,372,750
LICENSES & PERMITS	0	0	350,000	350,000
INTERGOVERNMENTAL REVENUE	5,304,237	4,780,375	4,947,898	5,117,011
CHARGES FOR SERVICES	3,534,742	3,613,462	4,044,443	4,094,017
FINES AND FORFEITURES	835,553	156,250	152,300	152,350
MISCELLANEOUS REVENUE	1,790,435	2,791,981	2,716,582	2,704,477
TOTAL OPERATING	59,242,607	64,459,694	72,288,001	75,790,605
NON-OPERATING REVENUE:				
OPERATING TRANSFERS IN	6,769,001	6,999,007	7,072,849	7,179,673
TRANSFER FROM CONST. OFFICERS	3,992,729	2,304,000	2,354,000	2,354,000
USE OF FUND BALANCE	1,432,437	7,399,631	5,770,550	5,000,000
OTHER NON-REVENUES	0	(3,157,997)	(3,588,646)	(3,763,896)
TOTAL NON-OPERATING	12,194,167	13,544,641	11,608,753	10,769,777
TOTAL REVENUE	\$ 71,436,774	\$ 78,004,335	\$ 83,896,754	\$ 86,560,382

EXPENDITURE	Actual FY 97/98	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
PERSONAL SERVICES	\$ 12,706,672	\$ 15,245,012	\$ 16,234,679	\$ 17,554,702
OPERATING EXPENSES	13,156,338	16,313,113	18,819,924	18,043,820
CAPITAL OUTLAY	98,890	213,939	140,802	11,500
GRANTS AND AIDS	1,157,539	1,477,493	1,399,590	1,465,227
TOTAL OPERATING	27,119,439	33,249,557	36,594,995	37,075,249
NON-OPERATING:				
OPERATING TRANSFERS OUT	44,313,221	43,871,485	45,842,245	47,498,117
RESERVE FOR CONTINGENCY	0	797,793	1,446,514	1,974,016
ENVIRONMENTAL GRANT RESERVE	0	77,000	0	0
REFUNDS	4,114	8,500	13,000	13,000
TOTAL NON-OPERATING	44,317,335	44,754,778	47,301,759	49,485,133
TOTAL EXPENDITURES	\$ 71,436,774	\$ 78,004,335	\$ 83,896,754	\$ 86,560,382

GENERAL FUND (001)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
TAXES	\$ 47,777,640	\$ 53,117,626	\$ 60,076,778	\$ 63,372,750
LICENSES & PERMITS	0	0	350,000	350,000
INTERGOVERNMENTAL REVENUE	5,304,237	4,780,375	4,947,898	5,117,011
CHARGES FOR SERVICES	3,534,742	3,613,462	4,044,443	4,094,017
FINES AND FORFEITURES	835,553	156,250	152,300	152,350
MISCELLANEOUS REVENUE	1,790,435	2,791,981	2,716,582	2,704,477
TOTAL OPERATING	59,242,607	64,459,694	72,288,001	75,790,605
NON-OPERATING REVENUE:				
OPERATING TRANSFERS IN	6,769,001	6,999,007	7,072,849	7,179,673
TRANSFER FROM CONST. OFFICERS	3,992,729	2,304,000	2,354,000	2,354,000
USE OF FUND BALANCE	1,432,437	7,399,631	5,770,550	5,000,000
OTHER NON-REVENUES	0	(3,157,997)	(3,588,646)	(3,763,896)
TOTAL NON-OPERATING	12,194,167	13,544,641	11,608,753	10,769,777
TOTAL REVENUE	\$ 71,436,774	\$ 78,004,335	\$ 83,896,754	\$ 86,560,382

EXPENDITURE	Actual FY 97/98	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
GENERAL GOVERNMENT				
PERSONAL SERVICES	\$ 6,356,765	\$ 7,768,757	\$ 8,113,843	\$ 8,725,911
OPERATING EXPENSES	5,752,513	6,653,034	7,299,133	7,305,431
CAPITAL OUTLAY	38,980	102,155	44,572	1,500
GRANTS AND AIDS	1,044,179	1,217,493	1,399,590	1,465,227
COURT RELATED				
PERSONAL SERVICES	2,246,943	2,465,349	2,712,975	2,879,809
OPERATING EXPENSES	2,456,214	3,240,081	3,751,687	3,224,439
CAPITAL OUTLAY	24,626	5,974	3,546	0
PUBLIC SAFETY				
PERSONAL SERVICES	1,245,320	1,539,950	1,576,670	1,693,707
OPERATING EXPENSES	533,458	773,012	816,059	691,802
CAPITAL OUTLAY	3,811	3,400	25,127	0
PHYSICAL ENVIRONMENT				
PERSONAL SERVICES	652,604	804,767	947,359	1,118,506
OPERATING EXPENSES	379,646	786,553	567,041	466,760
CAPITAL OUTLAY	28,217	52,860	6,205	0
TRANSPORTATION				
OPERATING EXPENSES	0	399,280	0	0
GRANTS AND AIDS	0	0	0	0
ECONOMIC ENVIRONMENT				
PERSONAL SERVICES	0	63,516	0	0
OPERATING EXPENSES	50,000	65,000	0	0
GRANTS AND AIDS	106,460	250,000	0	0
HUMAN SERVICES				
PERSONAL SERVICES	1,914,930	2,278,417	2,464,291	2,684,254
OPERATING EXPENSES	3,524,616	3,743,744	5,836,051	5,808,032
CAPITAL OUTLAY	1,783	49,550	61,352	10,000

GENERAL FUND (001)

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
CULTURE/RECREATION				
PERSONAL SERVICES	290,110	324,256	419,541	452,515
OPERATING EXPENSES	459,891	652,409	549,953	547,356
CAPITAL OUTLAY	1,473	0	0	0
GRANTS AND AIDS	6,900	10,000	0	0
TOTAL OPERATING	27,119,439	33,249,557	36,594,995	37,075,249
NON-OPERATING:				
OPERATING TRANSFERS OUT	44,313,221	43,871,485	45,842,245	47,498,117
RESERVE FOR CONTINGENCY	0	797,793	1,446,514	1,974,016
ENVIRONMENTAL GRANT RESERVE	0	77,000	0	0
REFUNDS	4,114	8,500	13,000	13,000
TOTAL NON-OPERATING	44,317,335	44,754,778	47,301,759	49,485,133
TOTAL EXPENDITURES	\$ 71,436,774	\$ 78,004,335	\$ 83,896,754	\$ 86,560,382

MUNICIPAL SERVICE TAXING UNIT (147)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
TAXES	\$ 17,929,614	\$ 19,486,678	\$ 21,923,630	\$ 22,766,429
INTERGOVT REVENUE	912,170	940,000	1,016,500	1,090,000
LICENSES AND PERMITS	133,470	165,000	170,500	170,500
CHARGES FOR SERVICES	261,802	260,100	324,124	304,124
FINES AND FORFEITURES	11,900	566,000	825,000	850,000
MISCELLANEOUS REVENUE	153,302	180,000	15,000	15,000
TOTAL OPERATING	19,402,258	21,597,778	24,274,754	25,196,053
NON-OPERATING REVENUE:				
OPERATING TRANSFERS IN	925,498	839,566	532,747	436,838
TRANS FROM CONST OFFICER	806,124	110,000	110,000	110,000
USE OF FUND BALANCE	(715,285)	2,331,397	2,131,616	2,294,707
OTHER NON-REVENUES	0	(1,085,389)	(1,218,237)	(1,265,302)
TOTAL NON-OPERATING	1,016,337	2,195,574	1,556,126	1,576,243
TOTAL REVENUE	\$ 20,418,595	\$ 23,793,352	\$ 25,830,880	\$ 26,772,296

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
PERSONAL SERVICES	\$ 820,529	\$ 1,102,593	\$ 1,204,031	\$ 1,297,734
OPERATING EXPENSES	2,159,879	3,011,498	3,525,198	3,299,026
CAPITAL OUTLAY	25,317	55,730	97,654	51,500
TOTAL OPERATING	3,005,725	4,169,821	4,826,883	4,648,260
NON-OPERATING:				
TRANSFERS OUT	9,427,449	9,597,445	10,127,344	10,694,335
INTERFUND	7,985,421	9,765,144	10,391,558	10,799,800
RESERVE FOR CONTINGENCY	0	260,942	485,095	629,901
TOTAL NON-OPERATING	17,412,870	19,623,531	21,003,997	22,124,036
TOTAL EXPENDITURES	\$ 20,418,595	\$ 23,793,352	\$ 25,830,880	\$ 26,772,296

MUNICIPAL SERVICE TAXING UNIT (147)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
TAXES	\$ 17,929,614	\$ 19,486,678	\$ 21,923,630	\$ 22,766,429
LICENSES AND PERMITS	133,470	165,000	170,500	170,500
INTERGOVT REVENUE	912,170	940,000	1,016,500	1,090,000
CHARGES FOR SERVICES	261,802	260,100	324,124	304,124
FINES AND FORFEITURES	11,900	566,000	825,000	850,000
MISCELLANEOUS REVENUE	153,302	180,000	15,000	15,000
TOTAL OPERATING	19,402,258	21,597,778	24,274,754	25,196,053
NON-OPERATING REVENUE:				
OPERATING TRANSFERS IN	925,498	839,566	532,747	436,838
TRANS FROM CONST OFFICER	806,124	110,000	110,000	110,000
USE OF FUND BALANCE	(715,285)	2,331,397	2,131,616	2,294,707
OTHER NON-REVENUES	0	(1,085,389)	(1,218,237)	(1,265,302)
TOTAL NON-OPERATING	1,016,337	2,195,574	1,556,126	1,576,243
TOTAL REVENUE	\$ 20,418,595	\$ 23,793,352	\$ 25,830,880	\$ 26,772,296

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
GENERAL GOVERNMENT				
PERSONAL SERVICES	\$ 378,254	\$ 542,840	\$ 512,948	\$ 551,751
OPERATING EXPENSES	1,718,224	2,288,335	2,748,675	2,722,551
CAPITAL OUTLAY	2,242	3,043	3,500	1,500
PUBLIC SAFETY				
PERSONAL SERVICES	31,783	52,277	54,628	59,542
OPERATING EXPENSES	25,872	26,745	28,658	26,758
CAPITAL OUTLAY	20,436	50,000	94,154	50,000
PHYSICAL ENVIRONMENT				
PERSONAL SERVICES	182,612	237,929	266,865	287,749
OPERATING EXPENSES	55,001	75,111	80,031	75,050
CAPITAL OUTLAY	2,639	2,687	0	0
TRANSPORTATION				
PERSONAL SERVICES	227,880	269,547	369,590	398,692
OPERATING EXPENSES	45,379	59,807	66,334	73,167
CULTURE/RECREATION				
OPERATING EXPENSES	315,403	561,500	601,500	401,500
TOTAL OPERATING	3,005,725	4,169,821	4,826,883	4,648,260
NON-OPERATING:				
GEN GOVT TRANSFERS OUT	232,765	0	0	0
PUB SAFETY TRANSFERS OUT	9,194,684	9,597,445	10,127,344	10,694,335
INTERFUND	7,985,421	9,765,144	10,391,558	10,799,800
RESERVE FOR CONTINGENCY	0	260,942	485,095	629,901
TOTAL NON-OPERATING	17,412,870	19,623,531	21,003,997	22,124,036
TOTAL EXPENDITURES	\$ 20,418,595	\$ 23,793,352	\$ 25,830,880	\$ 26,772,296

MSBU-REFUSE COLLECTION (148)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
CHARGES FOR SERVICES	\$ 100,413	\$ 80,400	\$ 80,400	\$ 80,400
MISCELLANEOUS REVENUE	3,199,760	3,370,582	3,590,712	3,820,447
TOTAL OPERATING	3,300,173	3,450,982	3,671,112	3,900,847
NON-OPERATING REVENUE:				
TRANS. FROM CONST OFFICER	27,555	20,000	20,000	20,000
USE OF FUND BALANCE	(189,647)	230,891	260,197	103,122
OTHER NON-REVENUES	0	(173,549)	(184,556)	(196,042)
TOTAL NON-OPERATING	(162,092)	77,342	95,641	(72,920)
TOTAL REVENUE	\$ 3,138,081	\$ 3,528,324	\$ 3,766,753	\$ 3,827,927

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
PERSONAL SERVICES	\$ 241,076	\$ 284,403	\$ 289,541	\$ 319,072
OPERATING EXPENSES	2,874,076	3,060,580	3,253,662	3,308,855
CAPITAL OUTLAY	22,929	1,825	23,550	0
TOTAL OPERATING	3,138,081	3,346,808	3,566,753	3,627,927
NON-OPERATING:				
ASSET RECLASSIFICATION	0	(1,825)	0	0
RESERVES	0	183,341	200,000	200,000
TOTAL NON OPERATING	0	181,516	200,000	200,000
TOTAL EXPENDITURES	\$ 3,138,081	\$ 3,528,324	\$ 3,766,753	\$ 3,827,927

MSBU-REFUSE COLLECTION (148)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
CHARGES FOR SERVICES	\$ 100,413	\$ 80,400	\$ 80,400	\$ 80,400
MISCELLANEOUS REVENUE	3,199,760	3,370,582	3,590,712	3,820,447
TOTAL OPERATING	3,300,173	3,450,982	3,671,112	3,900,847
NON-OPERATING REVENUE:				
TRANS. FROM CONST OFFICER	27,555	20,000	20,000	20,000
USE OF FUND BALANCE	(189,647)	230,891	260,197	103,122
OTHER NON-REVENUES	0	(173,549)	(184,556)	(196,042)
TOTAL NON-OPERATING	(162,092)	77,342	95,641	(72,920)
TOTAL REVENUE	\$ 3,138,081	\$ 3,528,324	\$ 3,766,753	\$ 3,827,927

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
PHYSICAL ENVIORNMENT				
PERSONAL SERVICES	\$ 241,076	\$ 284,403	\$ 289,541	\$ 319,072
OPERATING EXPENSES	2,874,076	3,060,580	3,253,662	3,308,855
CAPITAL OUTLAY	22,929	1,825	23,550	0
TOTAL OPERATING	3,138,081	3,346,808	3,566,753	3,627,927
NON-OPERATING:				
ASSET RECLASSIFICATION	0	(1,825)	0	0
RESERVES	0	183,341	200,000	200,000
TOTAL NON-OPERATING	0	181,516	200,000	200,000
TOTAL EXPENDITURES	\$ 3,138,081	\$ 3,528,324	\$ 3,766,753	\$ 3,827,927

GAS TAX USES (149)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
TAXES	\$ 3,325,605	\$ 3,437,300	\$ 3,300,000	\$ 4,492,000
INTERGOVT REVENUE	1,797,970	1,786,000	1,800,000	2,982,000
CHARGES FOR SERVICES	289,205	87,000	97,000	97,000
MISCELLANEOUS REVENUE	435,715	87,000	94,500	94,500
TOTAL OPERATING	5,848,495	5,397,300	5,291,500	7,665,500
NON-OPERATING REVENUE:				
OPERATING TRANSFERS IN	3,412,671	1,609,456	2,234,872	0
USE OF FUND BALANCE	(797,484)	5,620,519	4,679,406	(444,386)
OTHER NON-REVENUES	0	(269,865)	(264,575)	(383,275)
TOTAL NON-OPERATING	2,615,187	6,960,110	6,649,703	(827,661)
TOTAL REVENUE	\$ 8,463,682	\$ 12,357,410	\$ 11,941,203	\$ 6,837,839

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
PERSONAL SERVICES	2,674,593	2,903,883	2,905,391	3,162,913
OPERATING EXPENSES	\$ 2,463,034	\$ 2,841,151	\$ 3,362,713	\$ 3,079,076
CAPITAL OUTLAY	3,326,055	6,412,376	5,493,099	595,850
TOTAL OPERATING	8,463,682	12,157,410	11,761,203	6,837,839
NON-OPERATING:				
RESERVES	0	200,000	180,000	0
TOTAL NON-OPERATING	0	200,000	180,000	0
TOTAL EXPENDITURES	\$ 8,463,682	\$ 12,357,410	\$ 11,941,203	\$ 6,837,839

GAS TAX USES (149)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
TAXES	\$ 3,325,605	\$ 3,437,300	\$ 3,300,000	\$ 4,492,000
INTERGOVERNMENTAL REVENUE	1,797,970	1,786,000	1,800,000	2,982,000
CHARGES FOR SERVICES	289,205	87,000	97,000	97,000
MISCELLANEOUS REVENUE	435,715	87,000	94,500	94,500
TOTAL OPERATING	5,848,495	5,397,300	5,291,500	7,665,500
NON-OPERATING REVENUE:				
OPERATING TRANSFERS IN	3,412,671	1,609,456	2,234,872	0
USE OF FUND BALANCE	(797,484)	5,620,519	4,679,406	(444,386)
OTHER NON-REVENUES	0	(269,865)	(264,575)	(383,275)
TOTAL NON-OPERATING	2,615,187	6,960,110	6,649,703	(827,661)
TOTAL REVENUE	\$ 8,463,682	\$ 12,357,410	\$ 11,941,203	\$ 6,837,839

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
PHYSICAL ENVIRONMENT				
STORM WATER MGMT				
CAPITAL OUTLAY	\$ 40,704	\$ 32,559	\$ 7,036	\$ 0
TRANSPORTATION				
ROAD AND BRIDGE MAINT				
PERSONAL SERVICES	2,674,593	2,247,710	2,053,918	2,207,859
OPERATING EXPENSES	2,463,034	1,906,371	1,741,008	1,782,854
CAPITAL OUTLAY	3,285,351	621,047	722,424	372,850
TRANSPORT IMPROVEMENT				
PERSONAL SERVICES	0	656,173	851,473	955,054
OPERATING EXPENSES	0	399,900	990,825	775,942
CAPITAL OUTLAY	0	5,758,770	4,763,639	223,000
MTP0				
OPERATING EXPENSES	0	14,600	14,600	0
BUS SERVICES				
OPERATING EXPENSES	0	520,280	616,280	520,280
TOTAL OPERATING	8,463,682	12,157,410	11,761,203	6,837,839
NON-OPERATING:				
RESERVES	0	200,000	180,000	0
TOTAL NON-OPERATING	0	200,000	180,000	0
TOTAL EXPENDITURES	\$ 8,463,682	\$ 12,357,410	\$ 11,941,203	\$ 6,837,839

CONST OFF - SUPERVISOR OF ELECTIONS (171)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
INTERGOVERNMENTAL REVENUE	\$ 0	\$ 0	\$ 99,375	\$ 0
CHARGES FOR SERVICES	26,686	50,000	91,588	113,100
MISCELLANEOUS REVENUE	14	0	0	0
TOTAL OPERATING	26,700	50,000	190,963	113,100
NON-OPERATING REVENUE:				
OPERATING TRANSFERS IN	1,047,690	924,769	1,065,612	974,014
USE OF FUND BALANCE	0	0	0	0
	1,047,690	924,769	1,065,612	974,014
TOTAL REVENUE	\$ 1,074,390	\$ 974,769	\$ 1,256,575	\$ 1,087,114

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
PERSONAL SERVICES	\$ 590,041	\$ 633,514	\$ 741,160	\$ 791,578
OPERATING EXPENSES	217,437	341,255	416,040	295,536
CAPITAL OUTLAY	168,251	0	99,375	0
TOTAL OPERATING	975,729	974,769	1,256,575	1,087,114
NON-OPERATING:				
OPERATING TRANSFERS OUT	98,661	0	0	0
TOTAL NON-OPERATING	98,661	0	0	0
TOTAL EXPENDITURES	\$ 1,074,390	\$ 974,769	\$ 1,256,575	\$ 1,087,114

CONST OFF - SUPERVISOR OF ELECTIONS (171)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
INTERGOVT REVENUE	\$ 0	\$ 0	\$ 99,375	\$ 0
CHARGES FOR SERVICES	26,686	50,000	91,588	113,100
MISCELLANEOUS REVENUE	14	0	0	0
TOTAL OPERATING	26,700	50,000	190,963	113,100
NON-OPERATING REVENUE:				
OPERATING TRANSFERS IN	1,047,690	924,769	1,065,612	974,014
USE OF FUND BALANCE	0	0	0	0
	1,047,690	924,769	1,065,612	974,014
TOTAL REVENUE	\$ 1,074,390	\$ 974,769	\$ 1,256,575	\$ 1,087,114

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
GENERAL GOVERNMENT				
PERSONAL SERVICES	\$ 590,041	\$ 633,514	\$ 741,160	\$ 791,578
OPERATING EXPENSES	217,437	341,255	416,040	295,536
CAPITAL OUTLAY	168,251	0	99,375	0
TOTAL OPERATING	975,729	974,769	1,256,575	1,087,114
NON-OPERATING:				
OPERATING TRANSFERS OUT	98,661	0	0	0
TOTAL NON-OPERATING	98,661	0	0	0
TOTAL EXPENDITURES	\$ 1,074,390	\$ 974,769	\$ 1,256,575	\$ 1,087,114

LAW LIBRARY, MURPHREE MEMORIAL (222)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
COURT RELATED REVENUES	\$ 61,933	\$ 56,300	\$ 55,000	\$ 55,000
CHARGES FOR SERVICES	3,228	2,450	3,500	3,500
MISCELLANEOUS REVENUE	25,607	16,250	21,500	21,500
TOTAL OPERATING	90,768	75,000	80,000	80,000
NON-OPERATING REVENUE:				
USE OF FUND BALANCE	(30,065)	(4,540)	58,370	44,137
OTHER NON-REVENUES	0	(3,750)	(4,000)	(4,000)
TOTAL NON-OPERATING	(30,065)	(8,290)	54,370	40,137
TOTAL REVENUE	\$ 60,703	\$ 66,710	\$ 134,370	\$ 120,137

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
PERSONAL SERVICES	\$ 52,057	\$ 60,000	\$ 36,660	\$ 37,427
OPERATING EXPENSES	8,646	0	81,000	66,000
CAPITAL OUTLAY	60,703	60,000	10,000	10,000
TOTAL OPERATING	60,703	60,000	127,660	113,427
NON-OPERATING:				
RESERVES	0	6,710	6,710	6,710
TOTAL NON-OPERATING	0	6,710	6,710	6,710
TOTAL EXPENDITURES	\$ 60,703	\$ 66,710	\$ 134,370	\$ 120,137

LAW LIBRARY, MURPHREE MEMORIAL (222)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
COURT RELATED REVENUES	\$ 61,933	\$ 56,300	\$ 55,000	\$ 55,000
CHARGES FOR SERVICES	3,228	2,450	3,500	3,500
MISCELLANEOUS REVENUE	25,607	16,250	21,500	21,500
TOTAL OPERATING	90,768	75,000	80,000	80,000
NON-OPERATING REVENUE:				
USE OF FUND BALANCE	(30,065)	(4,540)	58,370	44,137
OTHER NON-REVENUES	0	(3,750)	(4,000)	(4,000)
TOTAL NON-OPERATING	(30,065)	(8,290)	54,370	40,137
TOTAL REVENUE	\$ 60,703	\$ 66,710	\$ 134,370	\$ 120,137

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
COURT RELATED				
PERSONAL SERVICES	\$ 52,057	\$ 60,000	\$ 36,660	\$ 37,427
OPERATING EXPENSES	8,646	0	81,000	66,000
CAPITAL OUTLAY	0	0	10,000	10,000
TOTAL OPERATING	60,703	60,000	127,660	113,427
NON-OPERATING:				
RESERVES	0	6,710	6,710	6,710
TOTAL NON-OPERATING	0	6,710	6,710	6,710
TOTAL EXPENDITURES	\$ 60,703	\$ 66,710	\$ 134,370	\$ 120,137

1999 PUBLIC IMPROVEMENT REVENUE BONDS CAPITAL (320)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
MISCELLANEOUS REVENUE	\$ 525,649	\$ 0	\$ 0	\$ 0
TOTAL OPERATING	525,649	0	0	0
NON-OPERATING REVENUE:				
USE OF FUND BALANCE	6,208,082	5,586,971	1,503,582	0
TOTAL NON-OPERATING	6,208,082	5,586,971	1,503,582	0
TOTAL REVENUE	\$ 6,733,731	\$ 5,586,971	\$ 1,503,582	\$ 0

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
OPERATING EXPENSES	\$ 285,076	\$ 459,683	\$ 971,008	\$ 0
CAPITAL OUTLAY	6,448,655	4,891,429	532,574	0
TOTAL OPERATING	6,733,731	5,351,112	1,503,582	0
NON-OPERATING:				
RESERVES	0	235,859	0	0
TOTAL NON-OPERATING	0	235,859	0	0
TOTAL EXPENDITURES	\$ 6,733,731	\$ 5,586,971	\$ 1,503,582	\$ 0

1999 PUBLIC IMPROVEMENT REVENUE BONDS CAPITAL (320)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
MISCELLANEOUS REVENUE	\$ 525,649	\$ 0	\$ 0	\$ 0
TOTAL OPERATING	525,649	0	0	0
NON-OPERATING REVENUE:				
USE OF FUND BALANCE	6,208,082	5,586,971	1,503,582	0
TOTAL NON-OPERATING	6,208,082	5,586,971	1,503,582	0
TOTAL REVENUE	\$ 6,733,731	\$ 5,586,971	\$ 1,503,582	\$ 0

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
GENERAL GOVERNMENT				
EASTGATE SHOPPING CNTR (5070)				
OPERATING EXPENSES	\$ 121,157	\$ 0	\$ 0	\$ 0
CAPITAL OUTLAY	942,948	0	0	0
STATE ATTY ROOF (8305)				
OPERATING EXPENSES			167,432	0
CAPITAL OUTLAY				
RECORDS RETENTION (5726)				
OPERATING EXPENSES	0	2,101	0	0
CAPITAL OUTLAY	0	203,598	0	0
2ND FLOOR RENOVATION (8005)				
OPERATING EXPENSES	0	158,870	5,857	0
2ND FLOOR RENOVATION (8005)				
OPERATING EXPENSES			443,289	0
COURT RELATED				
CRT ADMIN-CTRM SEATING (8306)				
OPERATING EXPENSES			152,975	0
CAPITAL OUTLAY				
CRT HOUSE-ASBESTOS RMVL (8307)				
OPERATING EXPENSES			193,736	0
CAPITAL OUTLAY				
PUBLIC SAFETY				
CDC CONSTRUCTION (5723)				
OPERATING EXPENSES	130,609	250,670	0	0
CAPITAL OUTLAY	4,371,580	2,714,393	97,285	0
FIRE RESCUE ADMIN BLDG (5732)				
OPERATING EXPENSES	0	1,476	0	0
CAPITAL OUTLAY	0	9,697	0	0
HUMAN SERVICES				
COMM SERVICES BLDG (5724)				
OPERATING EXPENSES	33,310	46,566	7,719	0
CAPITAL OUTLAY	1,134,127	1,963,741	435,289	0
TOTAL OPERATING	6,733,731	5,351,112	1,503,582	0
NON-OPERATING:				
RESERVES	0	235,859	0	0
TOTAL NON-OPERATING	0	235,859	0	0
TOTAL EXPENDITURES	\$ 6,733,731	\$ 5,586,971	\$ 1,503,582	\$ 0

CODES ENFORCEMENT (410)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
LICENSES & PERMITS	\$ 1,210,874	\$ 1,349,000	\$ 1,380,800	\$ 1,413,300
INTERGOVT REVENUE	14,261	15,000	15,000	15,000
CHARGES FOR SERVICES	27,910	25,000	28,000	28,000
FINES & FORFEITURES	44,565	0	0	0
MISC REVENUE	6,317	0	0	0
TOTAL OPERATING	1,303,927	1,389,000	1,423,800	1,456,300
NON-OPERATING REVENUE:				
USE OF FUND BALANCE	228,238	282,115	445,218	345,461
OTHER NON-REVENUES	0	(67,650)	(71,190)	(72,815)
TOTAL NON-OPERATING	228,238	214,465	374,028	272,646
TOTAL REVENUE	\$ 1,532,165	\$ 1,603,465	\$ 1,797,828	\$ 1,728,946

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
PERSONAL SERVICES	\$ 1,024,448	\$ 1,170,286	\$ 1,234,833	\$ 1,330,187
OPERATING EXPENSES	347,717	413,651	421,463	375,145
TOTAL OPERATING	1,372,165	1,583,937	1,656,296	1,705,332
NON-OPERATING:				
OPERATING TRANSFERS OUT	160,000	0	0	0
RESERVES	0	19,528	141,532	23,614
TOTAL NON-OPERATING	160,000	19,528	141,532	23,614
TOTAL EXPENDITURES	\$ 1,532,165	\$ 1,603,465	\$ 1,797,828	\$ 1,728,946

CODES ENFORCEMENT (410)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
LICENSES & PERMITS	\$ 1,210,874	\$ 1,349,000	\$ 1,380,800	\$ 1,413,300
INTERGOVT REVENUE	14,261	15,000	15,000	15,000
CHARGES FOR SERVICES	27,910	25,000	28,000	28,000
FINES & FORFEITURES	44,565	0	0	0
MISC REVENUE	6,317	0	0	0
TOTAL OPERATING	1,303,927	1,389,000	1,423,800	1,456,300
NON-OPERATING REVENUE:				
USE OF FUND BALANCE	228,238	282,115	445,218	345,461
OTHER NON-REVENUES	0	(67,650)	(71,190)	(72,815)
TOTAL NON-OPERATING	228,238	214,465	374,028	272,646
TOTAL REVENUE	\$ 1,532,165	\$ 1,603,465	\$ 1,797,828	\$ 1,728,946

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
PUBLIC SAFETY				
PERSONAL SERVICES	\$ 1,024,448	\$ 1,170,286	\$ 1,234,833	\$ 1,330,187
OPERATING EXPENSES	347,717	413,651	421,463	375,145
TOTAL OPERATING	1,372,165	1,583,937	1,656,296	1,705,332
NON-OPERATING:				
OPERATING TRANSFERS OUT	160,000	0	0	0
RESERVES	0	19,528	141,532	23,614
TOTAL NON-OPERATING	160,000	19,528	141,532	23,614
TOTAL EXPENDITURES	\$ 1,532,165	\$ 1,603,465	\$ 1,797,828	\$ 1,728,946

NON-EMERGENCY TRANSPORT (411)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
CHARGES FOR SERVICES	\$ 101,666	\$ 110,000	\$ 110,000	\$ 120,000
MISCELLANEOUS REVENUE	53	0	0	0
TOTAL OPERATING	<u>101,719</u>	<u>110,000</u>	<u>110,000</u>	<u>120,000</u>
NON-OPERATING REVENUE:				
USE OF RETAINED EARNINGS	0	15,000	40,000	20,000
OPERATING TRANSFER IN	0	19,751	0	0
OTHER NON-REVENUES	11,505	(5,500)	(5,500)	(3,300)
TOTAL NON-OPERATING	<u>11,505</u>	<u>29,251</u>	<u>34,500</u>	<u>16,700</u>
TOTAL REVENUE	<u>\$ 113,224</u>	<u>\$ 139,251</u>	<u>\$ 144,500</u>	<u>\$ 136,700</u>

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
PERSONAL SERVICES	\$ 84,454	\$ 112,476	\$ 120,667	\$ 113,361
OPERATING EXPENSES	28,770	26,775	23,833	23,339
CAPITAL OUTLAY	2,769	5,000	0	0
TOTAL OPERATING	<u>115,993</u>	<u>144,251</u>	<u>144,500</u>	<u>136,700</u>
NON-OPERATING:				
ASSET RECLASSIFICATION	(2,769)	(5,000)	0	0
TOTAL NON-OPERATING	<u>(2,769)</u>	<u>(5,000)</u>	<u>0</u>	<u>0</u>
TOTAL EXPENDITURES	<u>\$ 113,224</u>	<u>\$ 139,251</u>	<u>\$ 144,500</u>	<u>\$ 136,700</u>

NON-EMERGENCY TRANSPORT (411)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
CHARGES FOR SERVICES	\$ 101,666	\$ 110,000	\$ 110,000	\$ 120,000
MISCELLANEOUS REVENUE	53	0	0	0
TOTAL OPERATING	<u>101,719</u>	<u>110,000</u>	<u>110,000</u>	<u>120,000</u>
NON-OPERATING REVENUE:				
USE OF RETAINED EARNINGS	0	15,000	40,000	20,000
OPERATING TRANSFER IN	0	19,751	0	0
OTHER NON-REVENUES	11,505	(5,500)	(5,500)	(3,300)
TOTAL NON-OPERATING	<u>11,505</u>	<u>29,251</u>	<u>34,500</u>	<u>16,700</u>
TOTAL REVENUE	<u>\$ 113,224</u>	<u>\$ 139,251</u>	<u>\$ 144,500</u>	<u>\$ 136,700</u>

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
PUBLIC SAFETY				
PERSONAL SERVICES	\$ 84,454	\$ 112,476	\$ 120,667	\$ 113,361
OPERATING EXPENSES	28,770	26,775	23,833	23,339
CAPITAL OUTLAY	2,769	5,000	0	0
TOTAL OPERATING	<u>115,993</u>	<u>144,251</u>	<u>144,500</u>	<u>136,700</u>
NON-OPERATING:				
ASSET RECLASSIFICATION	(2,769)	(5,000)	0	0
TOTAL NON-OPERATING	<u>(2,769)</u>	<u>(5,000)</u>	<u>0</u>	<u>0</u>
TOTAL EXPENDITURES	<u>\$ 113,224</u>	<u>\$ 139,251</u>	<u>\$ 144,500</u>	<u>\$ 136,700</u>

COMPUTER REPLACEMENT (500)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
CHARGES FOR SERVICES	\$ 393,048	\$ 438,659	\$ 447,274	\$ 399,486
MISCELLANEOUS REVENUE	706	0	0	0
TOTAL OPERATING	<u>393,754</u>	<u>438,659</u>	<u>447,274</u>	<u>399,486</u>
NON-OPERATING REVENUE:				
OPERATING TRANSFERS IN	108,236	30,709	37,909	30,709
OTHER NON-REVENUES	(43,111)	0	0	0
USE OF RETAINED EARNINGS	0	14,708	50,887	100,566
TOTAL NON-OPERATING	<u>65,125</u>	<u>45,417</u>	<u>88,796</u>	<u>131,275</u>
TOTAL REVENUE	\$ 458,879	\$ 484,076	\$ 536,070	\$ 530,761

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
OPERATING EXPENSES	\$ 458,879	\$ 484,076	\$ 536,070	\$ 530,761
CAPITAL OUTLAY	212,486	224,330	162,500	59,050
TOTAL OPERATING	<u>671,365</u>	<u>708,406</u>	<u>698,570</u>	<u>589,811</u>
NON-OPERATING:				
OTHER NON-OPERATING	(212,486)	(224,330)	(162,500)	(59,050)
TOTAL NON-OPERATING	<u>(212,486)</u>	<u>(224,330)</u>	<u>(162,500)</u>	<u>(59,050)</u>
TOTAL EXPENDITURES	\$ 458,879	\$ 484,076	\$ 536,070	\$ 530,761

COMPUTER REPLACEMENT (500)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
CHARGES FOR SERVICES	\$ 393,048	\$ 438,659	\$ 447,274	\$ 399,486
MISCELLANEOUS REVENUE	706	0	0	0
TOTAL OPERATING	393,754	438,659	447,274	399,486
NON-OPERATING REVENUE:				
OPERATING TRANSFERS IN	108,236	30,709	37,909	30,709
OTHER NON-REVENUES	(43,111)	0	0	100,566
USE OF RETAINED EARNINGS	0	14,708	50,887	0
TOTAL NON-OPERATING	65,125	45,417	88,796	131,275
TOTAL REVENUE	\$ 458,879	\$ 484,076	\$ 536,070	\$ 530,761

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
GENERAL GOVERNMENT				
OPERATING EXPENSES	\$ 458,879	\$ 484,076	\$ 536,070	\$ 530,761
CAPITAL OUTLAY	212,486	224,330	162,500	59,050
TOTAL OPERATING	671,365	708,406	698,570	589,811
NON-OPERATING:				
OTHER NON-OPERATING	(212,486)	(224,330)	(162,500)	(59,050)
TOTAL NON-OPERATING	(212,486)	(224,330)	(162,500)	(59,050)
TOTAL EXPENDITURES	\$ 458,879	\$ 484,076	\$ 536,070	\$ 530,761

SELF INSURANCE FUND (501)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
CHARGES FOR SERVICES	\$ 1,642,367	\$ 1,693,401	\$ 1,839,239	\$ 1,910,239
MISCELLANEOUS REVENUE	129,444	0	0	0
TOTAL OPERATING	1,771,811	1,693,401	1,839,239	1,910,239
NON-OPERATING REVENUE:				
USE OF RETAINED EARNINGS	0	2,125	63,102	1,936
USE OF FUND BALANCE	815,848	0	0	0
TOTAL NON-OPERATING	815,848	2,125	63,102	1,936
TOTAL REVENUE	\$ 2,587,659	\$ 1,695,526	\$ 1,902,341	\$ 1,912,175

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
PERSONAL SERVICES	\$ 96,337	\$ 105,174	\$ 110,326	\$ 118,796
OPERATING EXPENSES	2,491,322	1,590,352	1,792,015	1,793,379
TOTAL OPERATING	2,587,659	1,695,526	1,902,341	1,912,175
TOTAL EXPENDITURES	\$ 2,587,659	\$ 1,695,526	\$ 1,902,341	\$ 1,912,175

SELF INSURANCE FUND (501)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
CHARGES FOR SERVICES	\$ 1,642,367	\$ 1,693,401	\$ 1,839,239	\$ 1,910,239
MISCELLANEOUS REVENUE	129,444	0	0	0
TOTAL OPERATING	1,771,811	1,693,401	1,839,239	1,910,239
NON-OPERATING REVENUE:				
USE OF RETAINED EARNINGS	0	2,125	63,102	1,936
USE OF FUND BALANCE	815,848	0	0	0
TOTAL NON-OPERATING	815,848	2,125	63,102	1,936
TOTAL REVENUE	\$ 2,587,659	\$ 1,695,526	\$ 1,902,341	\$ 1,912,175

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
GENERAL GOVERNMENT				
PERSONAL SERVICES	\$ 96,337	\$ 105,174	\$ 110,326	\$ 118,796
OPERATING EXPENSES	2,491,322	1,590,352	1,792,015	1,793,379
TOTAL OPERATING	2,587,659	1,695,526	1,902,341	1,912,175
TOTAL EXPENDITURES	\$ 2,587,659	\$ 1,695,526	\$ 1,902,341	\$ 1,912,175

FLEET MANAGEMENT (503)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
INTERGOVT REVENUE	\$ 49,214	\$ 38,200	\$ 50,000	\$ 50,000
CHARGES FOR SERVICES	2,241,264	2,312,000	2,555,515	2,713,326
MISCELLANEOUS REVENUE	1,245	0	0	0
TOTAL OPERATING	2,291,723	2,350,200	2,605,515	2,763,326
NON-OPERATING REVENUE:				
USE OF RETAINED EARNINGS	0	86,668	229,889	266,198
OTHER NON-REVENUE	(141,188)	(117,510)	(130,276)	(138,166)
TOTAL NON-OPERATING	(141,188)	(30,842)	99,613	128,032
TOTAL REVENUE	\$ 2,150,535	\$ 2,319,358	\$ 2,705,128	\$ 2,891,358

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
PERSONAL SERVICES	\$ 746,101	\$ 798,943	\$ 829,124	\$ 907,179
OPERATING EXPENSES	1,404,434	1,488,615	1,801,904	1,942,679
CAPITAL OUTLAY	1,560	14,200	64,214	6,500
TOTAL OPERATING	2,152,095	2,301,758	2,695,242	2,856,358
NON-OPERATING:				
OTHER NON-OPERATING	(1,560)	17,600	9,886	35,000
TOTAL NON-OPERATING	(1,560)	17,600	9,886	35,000
TOTAL EXPENDITURES	\$ 2,150,535	\$ 2,319,358	\$ 2,705,128	\$ 2,891,358

FLEET MANAGEMENT (503)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
INTERGOVT REVENUE	\$ 49,214	\$ 38,200	\$ 50,000	\$ 50,000
CHARGES FOR SERVICES	2,241,264	2,312,000	2,555,515	2,713,326
MISCELLANEOUS REVENUE	1,245	0	0	0
TOTAL OPERATING	2,291,723	2,350,200	2,605,515	2,763,326
NON-OPERATING REVENUE:				
USE OF RETAINED EARNINGS	0	86,668	229,889	266,198
OTHER NON-REVENUE	(141,188)	(117,510)	(130,276)	(138,166)
TOTAL NON-OPERATING	(141,188)	(30,842)	99,613	128,032
TOTAL REVENUE	\$ 2,150,535	\$ 2,319,358	\$ 2,705,128	\$ 2,891,358

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
TRANSPORTATION				
PERSONAL SERVICES	\$ 746,101	\$ 798,943	\$ 829,124	\$ 907,179
OPERATING EXPENSES	1,404,434	1,488,615	1,801,904	1,942,679
CAPITAL OUTLAY	1,560	14,200	64,214	6,500
TOTAL OPERATING	2,152,095	2,301,758	2,695,242	2,856,358
NON-OPERATING:				
OTHER NON-OPERATING	(1,560)	17,600	9,886	35,000
TOTAL NON-OPERATING	(1,560)	17,600	9,886	35,000
TOTAL EXPENDITURES	\$ 2,150,535	\$ 2,319,358	\$ 2,705,128	\$ 2,891,358

TELEPHONE SERVICE (504)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
CHARGES FOR SERVICES	\$ 454,909	\$ 400,460	\$ 444,800	\$ 464,000
MISCELLANEOUS REVENUE	296,309	301,800	277,280	277,280
TOTAL OPERATING	751,218	702,260	722,080	741,280
NON-OPERATING REVENUE:				
USE OF RETAINED EARNINGS	0	508,651	231,073	259,299
OTHER NON-REVENUE	(88,897)	(15,090)	(13,864)	(13,864)
TOTAL NON-OPERATING	(88,897)	493,561	217,209	245,435
TOTAL REVENUE	\$ 662,321	\$ 1,195,821	\$ 939,289	\$ 986,715

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
PERSONAL SERVICES	\$ 217,460	\$ 237,774	\$ 242,268	\$ 261,155
OPERATING EXPENSES	444,861	515,966	544,276	539,888
CAPITAL OUTLAY	5,844	0	80,156	110,372
TOTAL OPERATING	668,165	753,740	866,700	911,415
NON-OPERATING:				
OTHER NON-OPERATING	(5,844)	442,081	72,589	75,300
TOTAL NON-OPERATING	(5,844)	442,081	72,589	75,300
TOTAL EXPENDITURES	\$ 662,321	\$ 1,195,821	\$ 939,289	\$ 986,715

TELEPHONE SERVICE (504)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
CHARGES FOR SERVICES	\$ 454,909	\$ 400,460	\$ 444,800	\$ 464,000
MISCELLANEOUS REVENUE	296,309	301,800	277,280	277,280
TOTAL OPERATING	751,218	702,260	722,080	741,280
NON-OPERATING REVENUE:				
USE OF RETAINED EARNINGS	0	508,651	231,073	259,299
OTHER NON-REVENUE	(88,897)	(15,090)	(13,864)	(13,864)
TOTAL NON-OPERATING	(88,897)	493,561	217,209	245,435
TOTAL REVENUE	\$ 662,321	\$ 1,195,821	\$ 939,289	\$ 986,715

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
GENERAL GOVERNMENT				
PERSONAL SERVICES	\$ 217,460	\$ 237,774	\$ 242,268	\$ 261,155
OPERATING EXPENSES	444,861	515,966	544,276	539,888
CAPITAL OUTLAY	5,844	0	80,156	110,372
TOTAL OPERATING	668,165	753,740	866,700	911,415
NON-OPERATING:				
OTHER NON-OPERATING	(5,844)	442,081	72,589	75,300
TOTAL NON-OPERATING	(5,844)	442,081	72,589	75,300
TOTAL EXPENDITURES	\$ 662,321	\$ 1,195,821	\$ 939,289	\$ 986,715

VEHICLE REPLACEMENT (506)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
INTERGOVT REVENUE	\$ 441	\$ 0	\$ 0	\$ 0
MISCELLANEOUS REVENUE	87,635	20,200	0	0
CHARGES FOR SERVICES	407,858	566,867	711,258	741,441
TOTAL OPERATING	495,934	587,067	711,258	741,441
NON-OPERATING REVENUE:				
OPERATING TRANSFERS IN	272,000	439,000	0	0
USE OF RETAINED EARNINGS	0	(564,067)	(788,655)	(502,841)
OTHER NON-REVENUE	0	0	733,800	351,000
USE OF FUND BALANCE	(399,592)	0	0	0
TOTAL NON-OPERATING	(127,592)	(125,067)	(54,855)	(151,841)
TOTAL REVENUE	\$ 368,342	\$ 462,000	\$ 656,403	\$ 589,600

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
OPERATING EXPENSES	\$ 368,342	\$ 462,000	\$ 656,403	\$ 589,600
CAPITAL OUTLAY	452,440	745,976	1,262,014	928,000
TOTAL OPERATING	820,782	1,207,976	1,918,417	1,517,600
NON-OPERATING:				
OTHER NON-OPERATING	(452,440)	(745,976)	(1,262,014)	(928,000)
TOTAL NON-OPERATING	(452,440)	(745,976)	(1,262,014)	(928,000)
TOTAL EXPENDITURES	\$ 368,342	\$ 462,000	\$ 656,403	\$ 589,600

VEHICLE REPLACEMENT (506)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
INTERGOVT REVENUE	\$ 441	\$ 0	\$ 0	\$ 0
CHARGES FOR SERVICES	407,858	566,867	711,258	741,441
MISCELLANEOUS REVENUE	87,635	20,200	0	0
TOTAL OPERATING	495,934	587,067	711,258	741,441
NON-OPERATING REVENUE:				
OPERATING TRANSFERS IN	272,000	439,000	0	0
USE OF RETAINED EARNINGS	0	(564,067)	(788,655)	(502,841)
OTHER NON-REVENUE	0	0	733,800	351,000
USE OF FUND BALANCE	(399,592)	0	0	0
TOTAL NON-OPERATING	(127,592)	(125,067)	(54,855)	(151,841)
TOTAL REVENUE	\$ 368,342	\$ 462,000	\$ 656,403	\$ 589,600

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
GENERAL GOVERNMENT				
OPERATING EXPENSES	\$ 368,342	\$ 462,000	\$ 656,403	\$ 589,600
CAPITAL OUTLAY	452,440	745,976	1,262,014	928,000
TOTAL OPERATING	820,782	1,207,976	1,918,417	1,517,600
NON-OPERATING:				
OTHER NON-OPERATING	(452,440)	(745,976)	(1,262,014)	(928,000)
TOTAL NON-OPERATING	(452,440)	(745,976)	(1,262,014)	(928,000)
TOTAL EXPENDITURES	\$ 368,342	\$ 462,000	\$ 656,403	\$ 589,600

DRUG AND LAW ENFORCEMENT (811)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
INTERGOVT REVENUE	\$ 1,159,004	\$ 578,283	\$ 660,304	\$ 322,322
COURT RELATED REVENUE	5,312	0	0	0
CHARGES FOR SERVICES	17,300	19,400	20,300	20,300
FINES AND FORFEITURES	190,012	42,700	42,500	42,500
MISCELLANEOUS REVENUE	84,797	0	0	0
TOTAL OPERATING	1,456,425	640,383	723,104	385,122
NON-OPERATING REVENUE:				
OPERATING TRANSFERS IN	133,664	164,629	204,150	202,771
TRANS FROM CONST OFFICERS	103,959	0	0	0
USE OF FUND BALANCE	(193,724)	397,458	167,212	143,995
OTHER NON-REVENUES	0	(3,105)	(3,065)	(3,065)
TOTAL NON-OPERATING	43,899	558,982	368,297	343,701
TOTAL REVENUE	\$ 1,500,324	\$ 1,199,365	\$ 1,091,401	\$ 728,823

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
PERSONAL SERVICES	\$ 384,259	\$ 379,990	\$ 383,075	\$ 393,879
OPERATING EXPENSES	191,581	228,806	161,868	144,548
GRANTS AND AID	5,500	19,362	20,000	20,000
CAPITAL OUTLAY	3,697	134,716	22,555	11,000
TOTAL OPERATING	585,037	762,874	587,498	569,427
NON-OPERATING:				
OPERATING TRANSFERS OUT	915,287	436,491	503,903	159,396
TOTAL NON-OPERATING	915,287	436,491	503,903	159,396
TOTAL EXPENDITURES	\$ 1,500,324	\$ 1,199,365	\$ 1,091,401	\$ 728,823

DRUG AND LAW ENFORCEMENT (811)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
ACSO BOMB SQUAD GRANT				
INTERGOVT REVENUE	\$ 222,621	\$ 7,999	\$ 0	\$ 0
MISCELLANEOUS REVENUE	77,343	0	0	0
USE OF FUND BALANCE	1	0	0	0
	<u>299,965</u>	<u>7,999</u>	<u>0</u>	<u>0</u>
DCA ANTIDRUG JAC				
INTERGOVT REVENUE	109,508	132,740	0	0
METAMORPHOSIS 02-03				
INTERGOVT REVENUE	0	0	0	220,461
OPERATING TRANSFERS IN	0	0	119,596	75,498
USE OF FUND BALANCE	0	0	0	81,995
	<u>0</u>	<u>0</u>	<u>119,596</u>	<u>377,954</u>
DCA ANTIDRUG ADMINISTRATION				
INTERGOVT REVENUE	24,575	25,098	25,123	25,123
DCA ANTIDRUG TEEN COURT				
INTERGOVT REVENUE	37,454	55,686	53,905	0
METAMORPHOSIS 03-04				
OPERATING TRANSFERS IN	0	0	0	127,273
USDOJ LOCAL LAW ENFORCEMENT				
INTERGOVT REVENUE	322,978	0	242,410	0
TERRORISM ANNEX GRANT FY 01				
INTERGOVT REVENUE	0	37,500	0	0
LAW ENFORCEMENT TRAINING				
FINES AND FORTFEITURES	41,459	42,700	42,500	42,500
CHARGES FOR SERVICES	4,144	3,400	4,300	4,300
COURT RELATED REVENUE	5,312	0	0	0
TRANSFER FROM CONST OFFICERS	103,959	0	0	0
OTHER NON-REVENUES	0	(2,305)	(2,265)	(2,265)
USE OF FUND BALANCE	(44,210)	127,946	3,862	0
	<u>110,664</u>	<u>171,741</u>	<u>48,397</u>	<u>44,535</u>
LAW ENFORCEMENT TRUST				
FINES AND FORTFEITURES	148,553	0	0	0
MISCELLANEOUS REVENUE	7,454	0	0	0
USE OF FUND BALANCE	(139,485)	153,674	66,355	47,000
	<u>16,522</u>	<u>153,674</u>	<u>66,355</u>	<u>47,000</u>
ALCOHOL AND OTHER DRUG ABUSE				
CHARGES FOR SERVICES	13,156	16,000	16,000	16,000
OTHER NON-REVENUES	0	(800)	(800)	(800)
USE OF FUND BALANCE	1,006	15,843	15,000	15,000
	<u>14,162</u>	<u>31,043</u>	<u>30,200</u>	<u>30,200</u>
METAMORPHOSIS 00-01				
INTERGOVT REVENUE	75,303	223,068	0	0
OPERATING TRANSFERS IN	129,436	53,757	0	0
USE OF FUND BALANCE	(97,978)	99,995	0	0
	<u>106,761</u>	<u>376,820</u>	<u>0</u>	<u>0</u>
DCF METAMORPHOSIS 01-02				
INTERGOVT REVENUE	0	6,908	220,461	0
OPERATING TRANSFERS IN	0	110,872	74,835	0
USE OF FUND BALANCE	0	0	81,995	0
	<u>0</u>	<u>117,780</u>	<u>377,291</u>	<u>0</u>

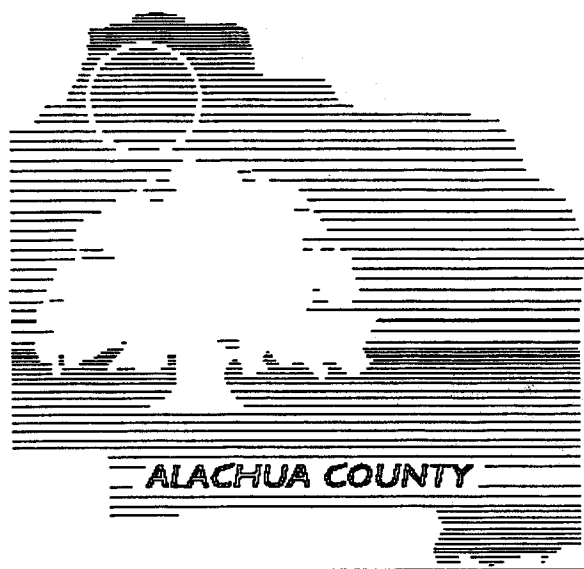
DRUG AND LAW ENFORCEMENT (811)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
DRUG COURT ENHANCEMENT				
INTERGOVT REVENUE	130,404	89,284	0	0
USE OF FUND BALANCE	10,493	0	0	0
	<u>140,897</u>	<u>89,284</u>	<u>0</u>	<u>0</u>
HOUSE OF HOPE GRANT				
INTERGOVT REVENUE	0	0	13,699	0
ASCO OPERATION STUDENT GRANT				
INTERGOVT REVENUE	0	0	76,738	76,738
WORK RELEASE DRUG INTERVENTION				
INTERGOVT REVENUE	0	0	27,968	0
OPERATING TRANSFERS IN	0	0	9,719	0
	<u>0</u>	<u>0</u>	<u>37,687</u>	<u>0</u>
METAMORPHOSIS				
INTERGOVT REVENUE	236,161	0	0	0
OPERATING TRANSFERS IN	4,228	0	0	0
USE OF FUND BALANCE	76,449	0	0	0
	<u>316,838</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL REVENUES	\$ 1,500,324	\$ 1,199,365	\$ 1,091,401	\$ 728,823

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
ACSO BOMB SQUAD GRANT				
OPERATING TRANSFERS OUT	\$ 299,965	7,999	0	0
DCA ANTI-DRUG ABUSE JAC				
OPERATING TRANSFERS OUT	109,508	132,740	0	0
METAMORPHOSIS 02-03				
PERSONAL SERVICES	0	0	91,727	295,408
OPERATING EXPENSES	0	0	27,869	82,546
	<u>0</u>	<u>0</u>	<u>119,596</u>	<u>377,954</u>
DCA ANTIDRUG ADMINISTRATION				
OPERATING TRANSFERS OUT	24,575	25,098	25,123	25,123
DCA ANTIDRUG TEEN COURT				
OPERATING TRANSFERS OUT	37,454	55,686	53,905	0
METAMORPHOSIS 03-04				
PERSONAL SERVICES	0	0	0	98,471
OPERATING EXPENSES	0	0	0	28,802
	<u>0</u>	<u>0</u>	<u>0</u>	<u>127,273</u>
USDOJ LOCAL LAW ENFORCEMENT				
OPERATING TRANSFERS OUT	322,978	0	242,410	0
TERRORISM ANNEX GRANT FY 01				
OPERATING EXPENSES	0	37,500	0	0
LAW ENFORCEMENT TRAINING				
OPERATING TRANSFERS OUT	110,664	171,741	48,397	44,535
LAW ENFORCEMENT TRUST				
GRANTS AND AID	5,500	19,362	20,000	20,000
OPERATING EXPENSES	879	0	3,000	3,000
CAPITAL OUTLAY	0	109,716	18,355	11,000
OPERATING TRANSFERS OUT	10,143	24,596	25,000	13,000
	<u>16,522</u>	<u>153,674</u>	<u>66,355</u>	<u>47,000</u>

DRUG AND LAW ENFORCEMENT (811)

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
ALCOHOL AND OTHER DRUG ABUSE				
OPERATING EXPENSES	12,532	11,043	30,200	30,200
CAPITAL OUTLAY	1,630	20,000	0	0
	<u>14,162</u>	<u>31,043</u>	<u>30,200</u>	<u>30,200</u>
METAMORPHOSIS 00-01				
PERSONAL SERVICES	79,859	260,617	0	0
OPERATING EXPENSES	26,902	92,572	0	0
CAPITAL OUTLAY	0	5,000	0	0
OPERATING TRANSFERS OUT	0	18,631	0	0
	<u>106,761</u>	<u>376,820</u>	<u>0</u>	<u>0</u>
DCF METAMORPHOSIS 01-02				
PERSONAL SERVICES	0	86,873	275,181	0
OPERATING EXPENSES	0	30,907	83,479	0
OPERATING TRANSFERS OUT	0	0	18,631	0
	<u>0</u>	<u>117,780</u>	<u>377,291</u>	<u>0</u>
DRUG COURT ENHANCEMENT				
PERSONAL SERVICES	71,181	32,500	0	0
OPERATING EXPENSES	69,716	56,784	0	0
	<u>140,897</u>	<u>89,284</u>	<u>0</u>	<u>0</u>
HOUSE OF HOPE GRANT				
TRANSFERS OUT	0	0	13,699	0
ACSO OPERATIONS STUDENT GRANT				
TRANSFERS OUT	0	0	76,738	76,738
WORK RELEASE DRUG INTERVENTION				
PERSONAL SERVICES	0	0	16,167	0
OPERATING EXPENSES	0	0	17,320	0
CAPITAL OUTLAY	0	0	4,200	0
	<u>0</u>	<u>0</u>	<u>37,687</u>	<u>0</u>
METAMORPHOSIS				
PERSONAL SERVICES	233,219	0	0	0
OPERATING EXPENSES	81,552	0	0	0
CAPITAL OUTLAY	2,067	0	0	0
	<u>316,838</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL EXPENDITURES	\$ 1,500,324	\$ 1,199,365	\$ 1,091,401	\$ 728,823



ENVIRONMENTAL (812)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
INTERGOVT REVENUE	\$ 1,123,086	\$ 1,090,294	\$ 546,104	\$ 547,963
LICENSES & PERMITS	35,003	35,000	35,000	35,000
CHARGES FOR SERVICES	147,225	168,000	168,000	168,000
MISCELLANEOUS REVENUE	44,985	63,709	2,000	0
TOTAL OPERATING	1,350,299	1,357,003	751,104	750,963
NON-OPERATING REVENUE:				
OPERATING TRANSFERS IN	5,000	0	0	0
USE OF FUND BALANCE	32,284	1,292,140	1,089,550	414,153
OTHER NON-REVENUES	0	(10,150)	(10,150)	(10,150)
TOTAL NON-OPERATING	37,284	1,281,990	1,079,400	404,003
TOTAL REVENUE	\$ 1,387,583	\$ 2,638,993	\$ 1,830,504	\$ 1,154,966

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
PERSONAL SERVICES	\$ 395,278	\$ 545,923	\$ 515,824	\$ 514,179
OPERATING EXPENSES	951,103	1,460,592	959,354	454,807
CAPITAL OUTLAY	36,202	276,290	108,323	53,250
TOTAL OPERATING	1,382,583	2,282,805	1,583,501	1,022,236
NON-OPERATING:				
OPERATING TRANSFERS OUT	0	0	0	0
OTHER NON OPERATING	5,000	0	9,603	903
RESERVE FOR CONTINGENCY	0	356,188	237,400	131,827
TOTAL NON-OPERATING	5,000	356,188	247,003	132,730
TOTAL EXPENDITURES	\$ 1,387,583	\$ 2,638,993	\$ 1,830,504	\$ 1,154,966

ENVIRONMENTAL (812)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
FDEP PETRO CLEANUP FY 98				
INTERGOVT REVENUE	\$ 357,458	\$ 0	\$	\$
USE OF FUND BALANCE	0	682,430	485,066	100,000
	<u>357,458</u>	<u>682,430</u>		
BOATING IMPROVEMENT PROGRAM				
LICENSES & PERMITS	35,003	35,000	35,000	35,000
OTHER NON-REVENUES	0	(1,750)	(1,750)	(1,750)
USE OF FUND BALANCE	(9,587)	42,640	35,073	0
	<u>25,416</u>	<u>75,890</u>	<u>68,323</u>	<u>33,250</u>
ENV. PROTECT CITY REVIEW				
INTERGOVT REVENUE	31,600	31,600	31,600	31,600
USE OF FUND BALANCE	(12,459)	26,114	6,202	10,776
	<u>19,141</u>	<u>57,714</u>	<u>37,802</u>	<u>42,376</u>
INNOVATIVE GRANT DECONSTRUCT				
INTERGOVT REVENUE	95,942	42,796	0	0
INNOVATIVE GRANT COMPOSTING				
INTERGOVT REVENUE	1,875	187,919	0	0
FDEP AMBIENT GROUNDWATER				
INTERGOVT REVENUE	15,000	15,000	6,500	3,000
USE OF FUND BALANCE	1,333	42,950	40,880	18,895
	<u>16,333</u>	<u>57,950</u>	<u>47,380</u>	<u>21,895</u>
FDEP PETRO CLEANUP CONTRACT				
INTERGOVT REVENUE	157,511	268,943	254,641	260,000
USE OF FUND BALANCE	23,737	171,010	145,341	74,794
	<u>181,248</u>	<u>439,953</u>	<u>399,982</u>	<u>334,794</u>
FDEP TANK INSPECTION CONTRACT				
INTERGOVT REVENUE	104,179	115,998	115,998	115,998
USE OF FUND BALANCE	8,748	67,577	69,017	70,202
	<u>112,927</u>	<u>183,575</u>	<u>185,015</u>	<u>186,200</u>
SJWMD WATER QUALITY MONITORING				
MISCELLANEOUS REVENUE	42,159	63,709	0	0
OPERATING TRANSFERS IN	5,000	0	0	0
USE OF FUND BALANCE	(10,401)	15,861	41,635	0
	<u>36,758</u>	<u>79,570</u>	<u>41,635</u>	<u>0</u>
ENVIRON. SENSITIVE LANDS				
USE OF FUND BALANCE	0	0	2,000	0
HAZ MATERIALS CODE- ENV PR				
CHARGES FOR SERVICES	146,875	168,000	168,000	168,000
MISCELLANEOUS REVENUE	2,826	0	0	0
OTHER NON-REVENUES	0	(8,400)	(8,400)	(8,400)
USE OF FUND BALANCE	10,761	203,645	171,704	129,883
	<u>160,462</u>	<u>363,245</u>	<u>331,304</u>	<u>289,483</u>
POLLUTION RECOVERY FUND				
CHARGES FOR SERVICES	350	0	0	0
USE OF FUND BALANCE	4,650	20,903	20,903	5,903
	<u>5,000</u>	<u>20,903</u>	<u>20,903</u>	<u>5,903</u>

ENVIRONMENTAL (812)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
RECYCLING AND EDUCATION FY 01 INTERGOVT REVENUE	144,524	79,713	0	0
WASTE TIRE FY 01 INTERGOVT REVENUE	95,761	113,338	0	0
USE OF FUND BALANCE	(1)	0	0	0
	95,760	113,338	0	0
PLAYGROUND SURFACING GRANT INTERGOVT REVENUE	0	0	0	0
USE OF FUND BALANCE	0	0	54,800	0
	0	0	54,800	0
FDEP HAZARDOUS WASTE CO-OP INTERGOVT REVENUE	83,198	138,553	137,365	137,365
USE OF FUND BALANCE	(2)	0	0	0
	83,196	138,553	137,365	137,365
LITTER PREVENTION FY 01 INTERGOVT REVENUE	17,500	16,927	0	0
WATER QUALITY PROTECTION USE OF FUND BALANCE	15,505	19,010	14,150	3,700
ENVIRONMENTAL JUSTICE GRT INTERGOVT REVENUE	18,538	79,507	0	0
USE OF FUND BALANCE			4,779	0
			4,779	0
TOTAL REVENUES	\$ 1,387,583	\$ 2,638,993	\$ 1,830,504	\$ 1,154,966

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
FDEP PETRO CLEANUP FY 98 OPERATING EXPENSES	\$ 357,458	\$ 682,430	\$ 485,066	\$ 100,000
BOATING IMPROVEMENT PROGRAM CAPITAL OUTLAY	25,416	75,890	68,323	33,250
ENV. PROTECT CITY REVIEW PERSONAL SERVICES	15,807	27,461	32,055	34,595
OPERATING EXPENSES	634	27,553	5,747	7,781
CAPITAL OUTLAY	2,700	2,700	0	0
	19,141	57,714	37,802	42,376
INNOVATIVE GRANT DECONSTRUCT PERSONAL SERVICES	5,000	0	0	0
OPERATING EXPENSES	90,942	42,796	0	0
	95,942	42,796	0	0
INNOVATIVE GRANT COMPOSTING PERSONAL SERVICES	0	12,500	0	0
OPERATING EXPENSES	1,875	20,919	0	0
CAPITAL OUTLAY	0	154,500	0	0
	1,875	187,919	0	0

ENVIRONMENTAL (812)

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
FDEP AMBIENT GROUNDWATER				
PERSONAL SERVICES	9,883	10,485	0	0
OPERATING EXPENSES	6,450	11,757	28,485	21,895
RESERVES	0	35,708	18,895	0
	<u>16,333</u>	<u>57,950</u>	<u>47,380</u>	<u>21,895</u>
FDEP PETRO CLEANUP CONTRACT				
PERSONAL SERVICES	128,999	204,585	188,672	203,593
OPERATING EXPENSES	52,249	104,678	113,216	88,212
CAPITAL OUTLAY	0	30,000	20,000	0
RESERVES	0	100,690	78,094	42,989
	<u>181,248</u>	<u>439,953</u>	<u>399,982</u>	<u>334,794</u>
FDEP TANK INSPECTION CONTRACT				
PERSONAL SERVICES	83,721	86,933	100,056	108,033
OPERATING EXPENSES	29,206	35,893	37,168	30,407
RESERVES	0	60,749	47,791	47,760
	<u>112,927</u>	<u>183,575</u>	<u>185,015</u>	<u>186,200</u>
SJWMD WATER QUALITY MONITORING				
PERSONAL SERVICES	24,031	36,717	37,290	0
OPERATING EXPENSES	12,727	42,853	4,345	0
	<u>36,758</u>	<u>79,570</u>	<u>41,635</u>	<u>0</u>
ENVIRON. SENSITIVE LANDS				
OPERATING EXPENSES	0	0	2,000	0
HAZ MATERIALS CODE- ENV PR				
PERSONAL SERVICES	95,999	107,524	156,354	167,958
OPERATING EXPENSES	64,463	83,480	82,330	80,447
CAPITAL OUTLAY	0	13,200	0	0
RESERVES	0	159,041	92,620	41,078
	<u>160,462</u>	<u>363,245</u>	<u>331,304</u>	<u>289,483</u>
POLLUTION RECOVERY FUND				
OPERATING EXPENSES	0	20,903	15,000	5,000
OTHER NON-OPERATING	5,000	0	5,903	903
	<u>5,000</u>	<u>20,903</u>	<u>20,903</u>	<u>5,903</u>
RECYCLING AND EDUCATION FY 01				
OPERATING EXPENSES	144,524	79,713	0	0
WASTE TIRE FY 01				
OPERATING EXPENSES	95,760	113,338	0	0
PLAYGROUND SURFACING GRANT				
OPERATING EXPENSES	0	0	54,800	0
FDEP HAZARDOUS WASTE CO-OP				
PERSONAL SERVICES	31,838	41,188	0	0
OPERATING EXPENSES	43,272	97,365	117,365	117,365
CAPITAL OUTLAY	8,086	0	20,000	20,000
	<u>83,196</u>	<u>138,553</u>	<u>137,365</u>	<u>137,365</u>
LITTER PREVENTION FY 01				
OPERATING EXPENSES	17,500	16,927	0	0

ENVIRONMENTAL (812)

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
WATER QUALITY PROTECTION				
OPERATING EXPENSES	15,505	19,010	10,450	3,700
NON-OPERATING	0	0	3,700	0
	<u>15,505</u>	<u>19,010</u>	<u>14,150</u>	<u>3,700</u>
ENVIRONMENTAL JUSTICE GRT				
PERSONAL SERVICES	0	18,530	1,397	0
OPERATING EXPENSES	18,538	60,977	3,382	0
	<u>18,538</u>	<u>79,507</u>	<u>4,779</u>	<u>0</u>
TOTAL EXPENDITURES	\$ 1,387,583	\$ 2,638,993	\$ 1,830,504	\$ 1,154,966

COURT RELATED (813)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
INTERGOVERNMENTAL REVENUE	\$ 343,886	\$ 540,216	\$ 384,039	\$ 376,139
CHARGES FOR SERVICES	1,646,015	1,691,158	1,500,800	1,522,501
FINES AND FORFEITURES	8,586	12,000	12,000	12,000
MISCELLANEOUS REVENUE	3,734	0	0	0
TOTAL OPERATING	2,002,221	2,243,374	1,896,839	1,910,640
NON-OPERATING REVENUE:				
OPERATING TRANSFERS IN	144,333	90,590	54,117	109,353
OTHER NON-REVENUES	(39,365)	(30,362)	(32,680)	(33,765)
USE OF FUND BALANCE	776,155	565,793	261,146	162,348
RESERVE FOR UNDERCOLLECTION	0	(50,460)	(42,960)	(42,960)
TOTAL NON-OPERATING	881,123	575,561	239,623	194,976
TOTAL REVENUE	\$ 2,883,344	\$ 2,818,935	\$ 2,136,462	\$ 2,105,616

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
OPERATING EXPENSES	\$ 472,059	\$ 777,037	\$ 555,796	\$ 508,465
PERSONAL SERVICES	435,910	507,058	510,138	531,840
CAPITAL OUTLAY	2,480	0	8,500	0
GRANTS AND AIDS	147,738	147,738	147,738	147,738
TOTAL OPERATING	1,058,187	1,431,833	1,222,172	1,188,043
NON-OPERATING:				
OPERATING TRANSFERS OUT	1,817,082	1,378,112	914,290	907,662
CONSTITUTIONAL OFFICERS	8,075	8,740		9,911
RESERVES	0	250	0	0
TOTAL NON-OPERATING	1,825,157	1,387,102	914,290	917,573
TOTAL EXPENDITURES	\$ 2,883,344	2,818,935	2,136,462	2,105,616

COURT RELATED (813)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
JAC ORDINANCE				
CHARGES FOR SERVICES	\$ 9,074	\$ 9,200	\$ 9,200	\$ 9,200
USE OF FUND BALANCE	(999)	0	711	1,171
RESERVE FOR UNDERCOLLECT	0	(460)	(460)	(460)
	8,075	8,740	9,451	9,911
CIVIL TRAFFIC FINES				
CHARGES FOR SERVICES	942,990	1,000,000	850,000	850,000
USE OF FUND BALANCE	657,685	356,388	0	40,000
RESERVE FOR UNDERCOLLECT	0	(50,000)	(42,500)	(42,500)
	1,600,675	1,306,388	807,500	847,500
CIVIL MED-ARB FS 44-108 (2)				
CHARGES FOR SERVICES	24,212	24,000	26,000	26,000
USE OF FUND BALANCE	(554)	6,875	10,000	9,000
OTHER NON-REVENUES	0	(1,200)	(1,300)	(1,300)
	23,658	29,675	34,700	33,700
FAMILY MEDIATION				
CHARGES FOR SERVICES	115,007	115,000	119,600	120,000
USE OF FUND BALANCE	8,894	36,829	48,195	67,887
OTHER NON-REVENUES	0	(5,750)	(5,980)	(6,000)
	123,901	146,079	161,815	181,887
CF JUVENILE DEPENDENCY PROGRAM				
INTERGOVT REVENUE	30,410	34,032	27,774	0
OPERATING TRANSFERS IN	11,344	0	8,508	0
USE OF FUND BALANCE	(2,041)	11,352	0	0
	39,713	45,384	36,282	0
COURT REPORTING				
CHARGES FOR SERVICES	56,340	75,120	0	0
USE OF FUND BALANCE	(1)	0	0	0
	56,339	75,120	0	0
TRAFFIC HEARING OFFICER				
INTERGOVT REVENUE	15,870	0	17,076	0
OPERATING TRANSFERS IN	20,157	0	17,076	0
USE OF FUND BALANCE	2	0	0	0
	36,029	0	34,152	0
COURT FACILITY CHARGE				
CHARGES FOR SERVICES	155,422	150,000	152,000	152,000
USE OF FUND BALANCE	131,128	12,300	13,118	7,600
OTHER NON-REVENUES	0	(7,500)	(7,600)	(7,600)
	286,550	154,800	157,518	152,000
RESTITUTION				
CHARGES FOR SERVICES	12,892	14,200	16,000	16,000
MISCELLANEOUS REVENUES	1,012	0	0	0
CONST OFFERS TRANSFERS IN	20,128	0	0	0
USE OF FUND BALANCE	(13,904)	23,226	31,853	20,000
OTHER NON-REVENUES	0	(710)	(800)	(800)
	20,128	36,716	47,053	35,200
DOR HEARING OFFICER				
INTERGOVT REVENUE	0	0	47,089	190,247
OPERATING TRANSFERS IN	0	0	24,258	98,009
	0	0	71,347	288,256

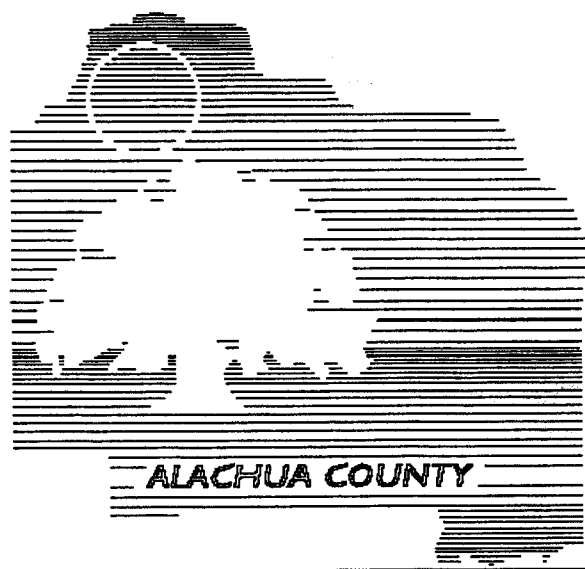
COURT RELATED (813)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
DISABLED PARKING FINE				
FINES AND FORFEITURES	8,586	12,000	12,000	12,000
MISCELLANEOUS REVENUE	688	0	0	0
USE OF FUND BALANCE	2,124	15,850	12,590	12,590
OTHER NON-REVENUES	0	(600)	(600)	(600)
	<u>11,398</u>	<u>27,250</u>	<u>23,990</u>	<u>23,990</u>
JUV DEP 02-03				
INTERGOVT REVENUE	0	0	9,258	37,032
OPERATING TRANSFERS IN	0	0	2,836	11,344
	<u>0</u>	<u>0</u>	<u>12,094</u>	<u>48,376</u>
LOCAL CRIMINAL JUSTICE COURT				
CHARGES FOR SERVICES	253,702	243,638	246,000	246,000
MISCELLANEOUS REVENUE	280	0	0	0
USE OF FUND BALANCE	0	0	68,367	18,336
OTHER NON-REVENUES	(39,365)	(11,602)	(12,300)	(12,300)
	<u>214,617</u>	<u>232,036</u>	<u>302,067</u>	<u>252,036</u>
CJIS RELATED PROJECTS				
INTERGOVT REVENUE	18,683	20,140	0	0
COMM PARTNERS TIMELY ADOPT 02				
INTERGOVT REVENUE	0	0	73,860	73,860
OSCA CHILD DEPENDENCY				
INTERGOVT REVENUE	54,772	75,000	75,000	75,000
ARTICLE V TRUST REVENUES				
INTERGOVT REVENUE	75,180	211,833	0	0
DOR HEARING OFFICER 02				
INTERGOVT REVENUE	148,971	199,211	133,982	0
OPERATING TRANSFERS IN	92,704	90,590	1,439	0
USE OF FUND BALANCE	(9,849)	81,182	67,582	0
	<u>231,826</u>	<u>370,983</u>	<u>203,003</u>	<u>0</u>
ADDITIONAL COURT COSTS				
CHARGES FOR SERVICES	76,376	60,000	82,000	84,000
MISCELLANEOUS REVENUE	1,754	0	0	0
USE OF FUND BALANCE	3,670	21,791	8,730	4,100
OTHER NON-REVENUES	0	(3,000)	(4,100)	(4,200)
	<u>81,800</u>	<u>78,791</u>	<u>86,630</u>	<u>83,900</u>
TOTAL REVENUE	\$ 2,883,344	2,818,935	2,136,462	2,105,616

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
JAC ORDINANCE				
OPERATING TRANSFERS OUT	\$ 8,075	\$ 8,740	\$ 9,451	\$ 9,911
CIVIL TRAFFIC FINES				
PERSONAL SERVICES	12,827	32,203	33,894	33,946
OPERATING EXPENSES	22,850	18,642	12,230	29,254
GRANTS AND AIDS	147,738	147,738	147,738	147,738
OPERATING TRANSFERS OUT	<u>1,417,260</u>	<u>1,107,805</u>	<u>613,638</u>	<u>636,562</u>
	<u>1,600,675</u>	<u>1,306,388</u>	<u>807,500</u>	<u>847,500</u>

COURT RELATED (813)

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
CIVIL MED-ARB FS 44-108 (2)				
PERSONAL SERVICES	21,866	22,995	23,421	24,228
OPERATING EXPENSES	1,792	6,680	11,279	9,472
	<u>23,658</u>	<u>29,675</u>	<u>34,700</u>	<u>33,700</u>
FAMILY MEDIATION				
PERSONAL SERVICES	111,507	127,427	127,645	133,894
OPERATING EXPENSES	1,050	18,652	34,170	47,993
OPERATING TRANSFERS OUT	11,344	0	0	0
	<u>123,901</u>	<u>146,079</u>	<u>161,815</u>	<u>181,887</u>
CF JUVENILE DEPENDENCY PROGRAM				
PERSONAL SERVICES	26,212	22,940	17,566	0
OPERATING EXPENSES	13,501	22,444	18,716	0
CAPITAL OUTLAY	0	0	0	0
	<u>39,713</u>	<u>45,384</u>	<u>36,282</u>	<u>0</u>
COURT REPORTING				
PERSONAL SERVICES	40,138	59,777	0	0
OPERATING EXPENSES	16,201	15,343	0	0
	<u>56,339</u>	<u>75,120</u>	<u>0</u>	<u>0</u>
TRAFFIC HEARING OFFICER				
PERSONAL SERVICES	\$ 17,397	\$ 0	\$ 0	\$ 0
OPERATING EXPENSES	16,152	0	25,652	0
CAPITAL OUTLAY	2,480	0	8,500	0
	<u>36,029</u>	<u>0</u>	<u>34,152</u>	<u>0</u>
COURT FACILITY CHARGE				
TRANSFERS OUT	286,550	154,800	157,518	152,000
RESTITUTION				
OPERATING TRANSFERS OUT	20,128	36,716	47,053	35,200
DOR HEARING OFFICER				
PERSONAL SERVICES	0	0	62,939	254,125
OPERATING EXPENSES	0	0	8,408	34,131
	<u>0</u>	<u>0</u>	<u>71,347</u>	<u>288,256</u>
DISABLED PARKING FINE				
OPERATING EXPENSES	11,398	27,000	23,990	23,990
RESERVES	0	250	0	0
	<u>11,398</u>	<u>27,250</u>	<u>23,990</u>	<u>23,990</u>
JUV DEP 02-03				
PERSONAL SERVICES	0	0	6,060	24,231
OPERATING EXPENSES	0	0	6,034	24,145
	<u>0</u>	<u>0</u>	<u>12,094</u>	<u>48,376</u>
LOCAL CRIMINAL JUSTICE COURT				
OPERATING EXPENSES	214,617	232,036	302,067	252,036
CJIS RELATED PROJECTS				
OPERATING EXPENSES	18,683	20,140	0	0
COMM PARTNERS TIMELY ADOPT 02				
PERSONAL SERVICES	0	0	59,333	61,416
OPERATING EXPENSES	0	0	14,527	12,444
	<u>0</u>	<u>0</u>	<u>73,860</u>	<u>73,860</u>
OSCA CHILD DEPENDENCY				
OPERATING EXPENSES	54,772	75,000	75,000	75,000



COURT RELATED (813)

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
ARTICLE V TRUST REVENUES OPERATING EXPENSES	75,180	211,833	0	0
DOR HEARING OFFICER 02 PERSONAL SERVICES	205,963	241,716	179,280	0
OPERATING EXPENSES	25,863	129,267	23,723	0
	231,826	370,983	203,003	0
ADDITIONAL COURT COSTS TRANSFERS OUT	81,800	78,791	86,630	83,900
TOTAL EXPENDITURES	\$ 2,883,344	\$ 2,818,935	\$ 2,136,462	\$ 2,105,616

EMERGENCY SERVICES (814)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
INTERGOVERNMENTAL REVENUE	\$ 649,746	\$ 2,830,961	\$ 2,913,160	\$ 2,797,357
CHARGES FOR SERVICES	4,919,761	4,913,124	5,376,085	5,730,159
FINES AND FORFEITURES	450,000	520,000	480,000	480,000
MISCELLANEOUS REVENUE	113,610	110,500	102,600	106,600
DEBT SERVICE	281,372	0	0	0
TOTAL OPERATING	6,414,489	8,374,585	8,871,845	9,114,116
NON-OPERATING REVENUE:				
OPERATING TRANSFERS IN	9,469,103	11,984,889	13,162,892	13,721,311
USE OF FUND BALANCE	3,319,699	2,904,184	2,499,033	2,050,720
OTHER NON-REVENUES	(189,155)	(268,161)	(268,266)	(281,783)
RESERVE FOR UNDERCOLLECTION	(101,766)	(9,350)	(11,250)	(11,630)
TOTAL NON-OPERATING	12,497,881	14,614,562	15,382,409	15,478,618
TOTAL REVENUE	\$ 18,912,370	\$ 22,989,147	\$ 24,254,254	\$ 24,592,734

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
PERSONAL SERVICES	\$ 8,771,451	\$ 9,319,348	\$ 10,212,639	\$ 10,908,632
OPERATING EXPENSES	4,558,386	5,376,727	6,211,679	6,337,438
CAPITAL OUTLAY	3,425,470	359,693	1,508,993	1,018,546
TOTAL OPERATING	16,755,307	15,055,768	17,933,311	18,264,616
NON-OPERATING:				
OPERATING TRANSFERS OUT	1,848,292	6,384,385	5,951,091	5,795,759
DEBT SERVICE	0	66,960	66,960	66,960
RESERVE FOR FUTURE CAP OUTLAY	308,771	1,482,034	302,892	465,399
TOTAL NON-OPERATING	2,157,063	7,933,379	6,320,943	6,328,118
TOTAL EXPENDITURES	\$ 18,912,370	\$ 22,989,147	\$ 24,254,254	\$ 24,592,734

EMERGENCY SERVICES (814)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
INTERGOV RADIO COMMUNC PROG				
FINES AND FORTFEITURES	\$ 450,000	\$ 520,000	\$ 480,000	\$ 480,000
MISCELLANEOUS REVENUES	75,000	80,000	50,000	50,000
OTHER NON-REVENUES	0	(30,000)	(24,250)	(24,250)
USE OF FUND BALANCE	2,489,186	915,256	1,437,640	1,319,970
	3,014,186	1,485,256	1,943,390	1,825,720
FIRE RESCUE SERVICES				
INTERGOVT REVENUE	23,593	7,400	10,000	10,000
CHARGES FOR SERVICES	3,944,132	3,926,124	4,330,999	4,653,720
MISCELLANEOUS REVENUE	6,011	2,500	12,600	12,600
DEBT SERVICE	281,372	0	0	0
OPERATING TRANSFERS IN	9,346,254	9,557,846	10,464,321	10,960,125
OTHER NON-REVENUES	(189,155)	(193,811)	(201,262)	(213,391)
USE OF FUND BALANCE	766,578	1,256,579	459,585	302,418
	14,178,785	14,556,638	15,076,243	15,725,472
FEMA HAZARDOUS MITIGATION-MORRIS				
INTERGOVT REV	0	0	9,105	0
USE OF FUND BALANCE	0	0	6,051	0
	0	0	15,156	0
E911 WIRELESS FUND				
CHARGES FOR SERVICES	174,575	187,000	220,000	226,600
MISCELLANEOUS REVENUE	3,191	0	5,000	6,000
USE OF FUND BALANCE	0	87,309	190,000	135,000
RESERVE FOR UNDERCOLLECTION	(101,766)	(9,350)	(11,250)	(11,630)
	76,000	264,959	403,750	355,970
COMBINED COMMUNICATIONS CENTER				
INTERGOVT REVENUE	0	2,532,643	2,532,643	2,532,643
OPERATING TRANSFERS IN	0	2,400,973	2,611,501	2,735,116
	0	4,933,616	5,144,144	5,267,759
DISASTER RELIEF FUND				
INTERGOVT REVENUE	288,559	0	0	0
OPERATING TRANSFERS IN	100,000	0	0	0
USE OF FUND BALANCE	(173,103)	173,343	173,343	173,343
	215,456	173,343	173,343	173,343
E-911 RECURR AND NON RECURRING				
CHARGES FOR SERVICES	801,054	800,000	825,086	849,839
MISCELLANEOUS REVENUE	29,408	27,000	30,000	33,000
USE OF FUND BALANCE	254,874	434,955	202,823	119,989
OTHER NON-REVENUES	0	(41,350)	(42,754)	(44,142)
	1,085,336	1,220,605	1,015,155	958,686
HAZARDOUS MATERIALS				
INTERGOVT REV	0	21,516	7,549	18,349
USE OF FUND BALANCE	3,164	15,742	23,591	0
	3,164	37,258	31,140	18,349
EMERGENCY MEDICAL TRUST				
INTERGOVT REVENUE	128,228	139,214	102,987	102,987
MISCELLANEOUS REVENUE	0	1,000	5,000	5,000
	128,228	140,214	107,987	107,987
DCA EMERGENCY MGMT BASE				
INTERGOVT REVENUE	126,866	130,188	131,876	133,378
OPERATING TRANSFERS IN	22,849	26,070	26,070	26,070
	149,715	156,258	157,946	159,448
EMPA MEDIA PACKAGE GRANT				
INTERGOVT REVENUE	0	0	80,000	0

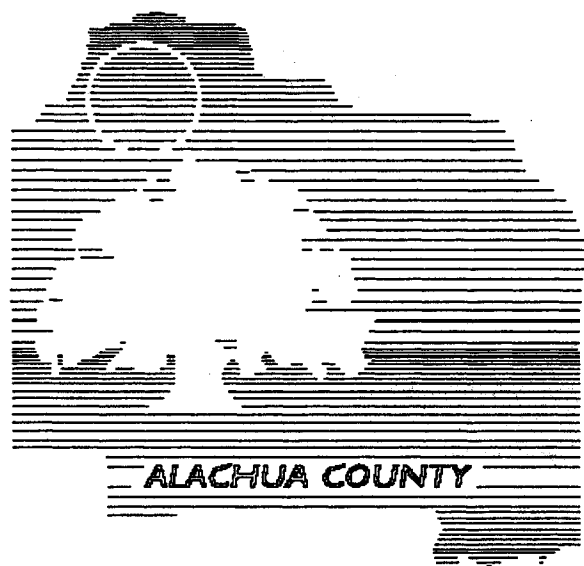
EMERGENCY SERVICES (814)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
LOCAL MITIGATION				
INTERGOVT REVENUE	82,500	0	0	0
USE OF FUND BALANCE	(21,000)	21,000	6,000	0
	61,500	21,000	6,000	0
FIRE MERGER TRANSITION BOARD				
INTERGOVT REVENUE	0	0	39,000	0
TRANSFER IN	0	0	61,000	0
	0	0	100,000	0
TOTAL REVENUE	\$ 18,850,870	\$ 22,968,147	\$ 24,254,254	\$ 24,592,734

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
INTERGOV RADIO COMMUNC PROG				
OPERATING EXPENSES	\$ 1,151	\$ 217,101	\$ 647,671	\$ 862,907
CAPITAL OUTLAY	3,013,035	0	1,295,719	962,813
RESERVE FOR FUTURE CAP OUTLAY	0	1,268,155	0	0
	3,014,186	1,485,256	1,943,390	1,825,720
FIRE RESCUE SERVICES				
PERSONAL SERVICES	8,459,178	9,036,542	9,935,310	10,615,169
OPERATING EXPENSES	3,759,327	4,216,909	4,506,012	4,588,610
CAPITAL OUTLAY	337,988	58,158	59,414	26,733
OPERATING TRANSFERS OUT	1,622,292	1,178,069	508,547	428,000
DEBT SERVICE	0	66,960	66,960	66,960
	14,178,785	14,556,638	15,076,243	15,725,472
FEMA HAZARDOUS MITIGATION-MORRIS				
OPERATING EXPENSES	0	0	15,156	0
E911 WIRELESS FUND				
PERSONAL SERVICES	0	0	48,192	51,212
OPERATING EXPENSES	0	0	128,640	72,350
CAPITAL OUTLAY	0	264,959	0	0
OPERATING TRANSFERS OUT	76,000	0	92,400	0
RESERVES FOR CAP OUTLAY	0	0	134,518	232,408
	76,000	264,959	403,750	355,970
COMBINED COMMUNICATIONS CENTER				
OPERATING TRANSFERS OUT	0	4,933,616	5,144,144	5,267,759
DISATER RELIEF FUND				
PERSONAL SERVICES	61,380	0	0	0
OPERATING EXPENSES	154,076	173,343	173,343	173,343
	215,456	173,343	173,343	173,343
E 911 RECURR AND NON RECURRING				
PERSONAL SERVICES	171,792	184,140	143,999	153,108
OPERATING EXPENSES	430,571	542,386	457,422	472,587
CAPITAL OUTLAY	24,202	7,500	39,360	0
TRANSFERS OUT	150,000	272,700	206,000	100,000
RESERVE FOR FUTURE CAP OUTLAY	308,771	213,879	168,374	232,991
	1,085,336	1,220,605	1,015,155	958,686
HAZARDOUS MATERIALS				
PERSONAL SERVICES	17	18,866	10,800	10,765
OPERATING EXPENSES	3,035	10,516	10,340	7,584
CAPITAL OUTLAY	112	7,876	10,000	0
	3,164	37,258	31,140	18,349
EMERGENCY MEDICAL TRUST				
OPERATING EXPENSES	90,389	129,214	86,987	86,987
CAPITAL OUTLAY	37,839	11,000	21,000	21,000
	128,228	140,214	107,987	107,987

EMERGENCY SERVICES (814)

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
DCA EMERGENCY MGMT BASE				
PERSONAL SERVICES	79,084	69,300	74,338	78,378
OPERATING EXPENSES	58,337	76,758	74,608	73,070
CAPITAL OUTLAY	12,294	10,200	9,000	8,000
	<u>149,715</u>	<u>156,258</u>	<u>157,946</u>	<u>159,448</u>
EMPA MEDIA PACKAGE GRANT				
OPERATING EXPENSES	0	0	5,500	0
CAPITAL OUTLAY	0	0	74,500	0
	<u>0</u>	<u>0</u>	<u>80,000</u>	<u>0</u>
LOCAL MITIGATION				
PERSONAL SERVICES	0	10,500	0	0
OPERATING EXPENSES	61,500	10,500	6,000	0
	<u>61,500</u>	<u>21,000</u>	<u>6,000</u>	<u>0</u>
FIRE MERGER TRANSITION BOARD				
OPERATING EXPENSES	0	0	100,000	0
TOTAL EXPENDITURES	<u>\$ 18,912,370</u>	<u>\$ 22,989,147</u>	<u>\$ 24,254,254</u>	<u>\$ 24,592,734</u>



HOUSING/ LAND DEVELOPMENT (815)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
INTERGOVERNMENTAL REVENUE	\$ 1,569,574	\$ 993,256	\$ 1,031,900	\$ 1,032,508
GRANTS	0	0	15,000	0
MISCELLANEOUS REVENUE	125,925	60,500	60,525	60,000
TOTAL OPERATING	1,695,499	1,053,756	1,107,425	1,092,508
NON-OPERATING REVENUE:				
OPERATING TRANSFERS IN	70,000	70,000	50,000	50,000
USE OF FUND BALANCE	(6,018)	712,749	814,773	0
OTHER NON-REVENUES	0	725	866	0
TOTAL NON-OPERATING	63,982	783,474	865,639	50,000
TOTAL REVENUE	\$ 1,759,481	\$ 1,837,230	\$ 1,973,064	\$ 1,142,508

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
PERSONAL SERVICES	\$ 46,507	\$ 49,999	\$ 83,990	\$ 90,098
OPERATING EXPENSES	1,661,674	1,736,031	1,837,708	1,002,410
CAPITAL OUTLAY	1,300	1,200	1,366	0
TOTAL OPERATING	1,662,974	1,737,231	1,923,064	1,092,508
NON-OPERATING:				
OPERATING TRANSFERS OUT	50,000	50,000	50,000	50,000
TOTAL NON-OPERATING	50,000	50,000	50,000	50,000
TOTAL EXPENDITURES	\$ 1,712,974	\$ 1,787,231	\$ 1,973,064	\$ 1,142,508

HOUSING/ LAND DEVELOPMENT (815)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
SHIP SPECIAL NEED HOUSING				
INTERGOVT REVENUE	\$ 0	\$ 50,000	\$ 50,000	\$ 50,000
MISCELLANEOUS REVENUE	5,584	0	0	0
OPERATING TRANSFERS IN	50,000	50,000	50,000	50,000
USE OF FUND BALANCE	(15,584)	0	0	0
	<u>40,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>
ARCHAEOLOGICAL SURVEY				
INTERGOVT REVENUE	20,000	20,000	0	0
OPERATING TRANSFERS IN	20,000	20,000	0	0
	<u>40,000</u>	<u>40,000</u>	<u>0</u>	<u>0</u>
HISTORIC STRUCT SURVEY PHASE II				
STATE GRANTS	0	0	15,000	0
USE OF FUND BALANCE	0	0	25,000	0
	<u>0</u>	<u>0</u>	<u>40,000</u>	<u>0</u>
DCA LAND DEV REG 91/92				
USE OF FUND BALANCE	706	0	0	0
IMPACT FEE NW DISTRICT				
MISCELLANEOUS REVENUE	2	0	0	0
USE OF FUND BALANCE	244	0	0	0
	<u>246</u>	<u>0</u>	<u>0</u>	<u>0</u>
IMPACT FEE SW DISTRICT				
MISCELLANEOUS REVENUE	317	500	525	0
OTHER NON-REVENUES	0	725	866	0
USE OF FUND BALANCE	(317)	(25)	(25)	0
	<u>0</u>	<u>1,200</u>	<u>1,366</u>	<u>0</u>
IMPACT FEE EAST DISTRICT				
MISCELLANEOUS REVENUE	2	0	0	0
USE OF FUND BALANCE	302	0	0	0
	<u>304</u>	<u>0</u>	<u>0</u>	<u>0</u>
COMM DEVELOPMENT BLOCK GRANT				
INTERGOVT REVENUE	585,324	0	0	0
LOCAL HOUSING ASSISTANCE				
INTERGOVT REVENUE	964,250	923,256	981,900	982,508
MISCELLANEOUS REVENUE	120,020	60,000	60,000	60,000
USE OF FUND BALANCE	8,631	712,774	789,798	0
	<u>1,092,901</u>	<u>1,696,030</u>	<u>1,831,698</u>	<u>1,042,508</u>
TOTAL REVENUE	\$ 1,759,481	\$ 1,837,230	\$ 1,973,064	\$ 1,142,508

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
SHIP SPECIAL NEED HOUSING				
OPERATING EXPENSES	\$ 40,000	\$ 100,000	\$ 100,000	\$ 100,000
ARCHAEOLOGICAL SURVEY				
OPERATING EXPENSES	40,000	40,000	0	0

HOUSING/ LAND DEVELOPMENT (815)

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
HISTORIC STRUCT PHASE II OPERATING EXPENSES	0	0	40,000	0
DCA LAND DEV REG 91/92 OPERATING EXPENSES	706	0	0	0
IMPACT FEE NW DISTRICT CAPITAL OUTLAY	246	0	0	0
IMPACT FEE SW DISTRICT CAPITAL OUTLAY	0	1,200	1,366	0
IMPACT FEE EAST DISTRICT CAPITAL OUTLAY	304	0	0	0
COMM DEVELOPMENT BLOCK GRANT OPERATING EXPENSES	585,324	0	0	0
LOCAL HOUSING ASSISTANCE				
PERSONAL SERVICES	46,507	49,999	83,990	90,098
OPERATING EXPENSES	995,644	1,596,031	1,697,708	902,410
CAPITAL OUTLAY	750	0	0	0
OPERATING TRANSFERS OUT	50,000	50,000	50,000	50,000
	<u>1,092,901</u>	<u>1,696,030</u>	<u>1,831,698</u>	<u>1,042,508</u>
TOTAL EXPENDITURES	\$ 1,759,481	\$ 1,837,230	\$ 1,973,064	\$ 1,142,508

COMMUNITY SERVICES (816)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
INTERGOVT REVENUE	\$ 491,511	\$ 517,752	\$ 685,841	\$ 685,841
TOTAL OPERATING	491,511	517,752	685,841	685,841
NON-OPERATING REVENUE:				
OPERATING TRANSFERS IN	112,224	135,245	142,696	152,512
USE OF FUND BALANCE	(1)	0	7,100	0
TOTAL NON-OPERATING	112,223	135,245	149,796	152,512
TOTAL REVENUE	\$ 603,734	\$ 652,997	\$ 835,637	\$ 838,353

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
PERSONAL SERVICES	\$ 453,127	\$ 508,318	\$ 586,282	\$ 607,397
OPERATING EXPENSES	146,060	144,679	245,108	226,709
CAPITAL OUTLAY	4,547	0	4,247	4,247
TOTAL EXPENDITURES	\$ 603,734	\$ 652,997	\$ 835,637	\$ 838,353

COMMUNITY SERVICES (816)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
FDLE VOCA FY 02 INTERGOVT REVENUE	\$ 88,526	\$ 117,332	\$ 149,559	\$ 149,559
RSVP FY 2002 INTERGOVT REVENUE	53,322	50,468	54,331	54,331
OPERATING TRANSFERS IN USE OF FUND BALANCE	50,547	63,935	63,968	68,320
	(1)	0	0	0
	103,868	114,403	118,299	122,651
FOSTER GRANDPARENTS FY 02 INTERGOVT REVENUE	349,663	349,952	356,951	356,951
OPERATING TRANSFERS IN	61,677	71,310	78,728	84,192
	411,340	421,262	435,679	441,143
CHOOSE LIFE LICENSE PLATE FUND USE OF FUND BALANCE	0	0	7,100	0
WEED AND SEED INTERGOVT REVENUE	0	0	125,000	125,000
TOTAL REVENUE	\$ 603,734	\$ 652,997	\$ 835,637	\$ 838,353

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
FDLE VOCA FY 02 PERSONAL SERVICES	\$ 75,817	\$ 112,373	\$ 143,754	\$ 149,559
OPERATING EXPENSES	8,162	4,959	5,805	0
CAPITAL OUTLAY	4,547	0	0	0
	88,526	117,332	149,559	149,559
RSVP FY 2002 PERSONAL SERVICES	66,710	70,286	73,538	79,364
OPERATING EXPENSES	37,158	44,117	44,761	43,287
	103,868	114,403	118,299	122,651
FOSTER GRANDPARENTS FY 02 PERSONAL SERVICES	310,600	325,659	334,071	341,621
OPERATING EXPENSES	100,740	95,603	101,608	99,522
	411,340	421,262	435,679	441,143
CHOOSE LIFE LICENSE PLATE FUND OPERATING EXPENSES	0	0	7,100	0
WEED AND SEED PERSONAL SERVICES	0	0	34,919	36,853
OPERATING EXPENSES	0	0	85,834	83,900
CAPITAL OUTLAY	0	0	4,247	4,247
	0	0	125,000	125,000
TOTAL EXPENDITURES	\$ 603,734	\$ 652,997	\$ 835,637	\$ 838,353

TOURISM (817)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
TAXES	\$ 1,340,403	\$ 1,300,001	\$ 1,440,000	\$ 1,580,000
MISCELLANEOUS REVENUE	90,557	59,402	72,405	51,060
TOTAL OPERATING	1,430,960	1,359,403	1,512,405	1,631,060
NON-OPERATING REVENUE:				
OPERATING TRANSFERS IN	0	0	438,506	323,171
USE OF FUND BALANCE	(292,391)	1,677,226	1,248,757	23,194
OTHER NON-REVENUES	0	(67,972)	(75,621)	(81,553)
TOTAL NON-OPERATING	(292,391)	1,609,254	1,611,642	264,812
TOTAL REVENUE	\$ 1,138,569	\$ 2,968,657	\$ 3,124,047	\$ 1,895,872

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
PERSONAL SERVICES	\$ 160,745	\$ 241,733	\$ 346,458	\$ 383,776
OPERATING EXPENSES	976,887	1,387,281	2,331,300	1,409,971
CAPITAL OUTLAY	937	0	246,164	2,000
GRANTS AND AIDS	0	0	100,125	100,125
TOTAL OPERATING	1,138,569	1,629,014	3,024,047	1,895,872
NON-OPERATING:				
OTHER NON-OPERATING	0	1,339,643	100,000	0
TOTAL NON-OPERATING	0	1,339,643	100,000	0
TOTAL EXPENDITURES	\$ 1,138,569	\$ 2,968,657	\$ 3,124,047	\$ 1,895,872

TOURISM (817)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
TOURIST DEVELOPMENT TAX FUND				
TAXES	\$ 1,340,403	\$ 1,300,001	\$ 1,440,000	\$ 1,580,000
MISCELLANEOUS REVENUE	90,557	59,402	72,405	51,060
OPERATING TRANSFERS IN	0	0	100,000	0
USE OF FUND BALANCE	(292,391)	1,677,226	1,248,757	23,194
OTHER NON-REVENUES	0	(67,972)	(75,621)	(81,553)
	<u>1,138,569</u>	<u>2,968,657</u>	<u>2,785,541</u>	<u>1,572,701</u>
ECONOMIC DEVELOPMENT				
OPERATING TRANSFERS IN	0	0	338,506	323,171
TOTAL REVENUE	\$ 1,138,569	\$ 2,968,657	\$ 3,124,047	\$ 1,895,872

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
TOURIST DEVELOPMENT TAX FUND				
PERSONAL SERVICES	\$ 160,745	\$ 241,733	\$ 251,344	\$ 270,664
OPERATING EXPENSES	976,887	1,387,281	2,188,033	1,300,037
CAPITAL OUTLAY	937	0	246,164	2,000
OPERATING TRANSFERS OUT	0	0	100,000	0
OTHER NON-OPERATING	0	1,339,643	0	0
	<u>1,138,569</u>	<u>2,968,657</u>	<u>2,785,541</u>	<u>1,572,701</u>
ECONOMIC DEVELOPMENT				
PERSONAL SERVICES	0	0	95,114	113,112
OPERATING EXPENSES	0	0	143,267	109,934
GRANTS AND AIDS	0	0	100,125	100,125
	<u>0</u>	<u>0</u>	<u>338,506</u>	<u>323,171</u>
TOTAL EXPENDITURES	\$ 1,138,569	\$ 2,968,657	\$ 3,124,047	\$ 1,895,872

OTHER SPECIAL REVENUES (818)

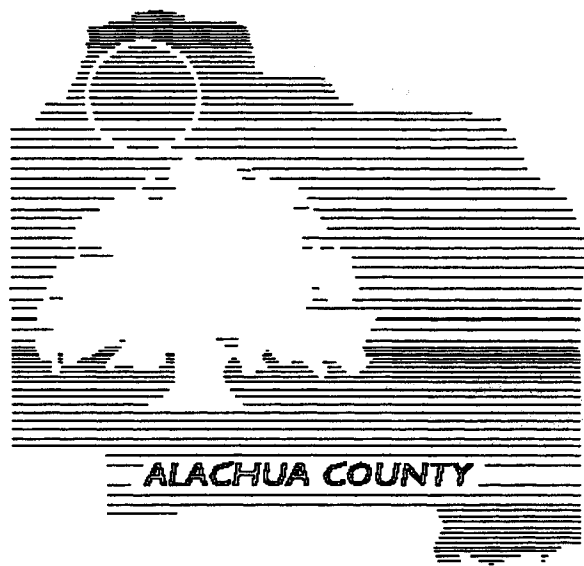
REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
INTERGOVT REVENUE	\$ 20,524	\$ 0	\$ 0	\$ 0
CHARGES FOR SERVICES	26,686	50,000	0	0
FINES AND FORFEITURES	300	3,200	3,200	3,200
MISCELLANEOUS REVENUE	20,500	34,800	19,051	9,150
TOTAL OPERATING	68,010	88,000	22,251	12,350
NON-OPERATING REVENUE:				
USE OF FUND BALANCE	22,754	56,466	50,774	17,056
OPERATING TRANSFERS IN	1,047,690	924,769	0	0
OTHER NON-REVENUES	0	(388)	(555)	(300)
TOTAL NON-OPERATING	1,070,444	980,847	50,219	16,756
TOTAL REVENUE	\$ 1,138,454	\$ 1,068,847	\$ 72,470	\$ 29,106

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY02/03
OPERATING EXPENDITURES:				
OPERATING EXPENSES	\$ 251,675	\$ 416,900	\$ 61,602	\$ 29,106
PERSONAL SERVICES	591,763	633,514	0	0
CAPITAL OUTLAY	188,545	18,433	10,868	0
TOTAL OPERATING	1,031,983	1,068,847	72,470	29,106
NON-OPERATING:				
OTHER USES	7,810	0	0	0
OPERATING TRANSFERS OUT	98,661	0	0	0
TOTAL NON-OPERATING	106,471	0	0	0
TOTAL EXPENDITURES	\$ 1,138,454	\$ 1,068,847	\$ 72,470	\$ 29,106

OTHER SPECIAL REVENUES (818)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
PROGRAM DEVELOPMENT USE OF FUND BALANCE	\$ 8,000	\$ 0	\$ 0	\$ 0
SUMMER FOOD SERVICE INTERGOVT REVENUE	20,524	0	0	0
URBAN & COMMUNITY FORESTRY USE OF FUND BALANCE	0	0	20,000	0
DONATION FUND				
FINES AND FORTFEITURES	300	3,200	3,200	3,200
MISCELLANEOUS REVENUE	20,486	34,800	19,051	9,150
OTHER NON-REVENUES	0	(388)	(555)	(300)
USE OF FUND BALANCE	14,754	56,466	30,774	17,056
	35,540	94,078	52,470	29,106
TOTAL REVENUE	\$ 64,064	\$ 94,078	\$ 72,470	\$ 29,106

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
PROGRAM DEVELOPMENT OPERATING EXPENSES	\$ 8,000	\$ 0	\$ 0	\$ 0
SUMMER FOOD SERVICE PERSONAL SERVICES	1,722	0	0	0
OPERATING EXPENSES	18,802	0	0	0
	20,524	0	0	0
URBAN & COMMUNITY FORESTRY OPERATING EXPENSES	0	0	20,000	0
DONATION FUND				
OPERATING EXPENSES	7,436	75,645	41,602	29,106
CAPITAL OUTLAY	20,294	18,433	10,868	0
OTHER USES	7,810	0	0	0
	35,540	94,078	52,470	29,106
TOTAL EXPENDITURES	\$ 64,064	\$ 94,078	\$ 72,470	\$ 29,106



DEBT SERVICE FUND (819)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
TAXES	\$ 1,245,455	\$ 1,246,716	\$ 1,273,457	\$ 0
INTERGOVT REVENUE	10,533,659	10,289,491	11,063,461	10,177,870
MISCELLANEOUS REVENUE	154,029	102,463	107,150	87,000
TOTAL OPERATING	11,933,143	11,638,670	12,444,068	10,264,870
NON-OPERATING REVENUE:				
OPERATING TRANSFERS IN	1,017,828	1,202,122	1,251,407	1,137,939
USE OF FUND BALANCE	(427,621)	467,470	833,648	102,688
OTHER NON-REVENUES	1,200,976	(581,934)	(622,203)	(513,243)
TOTAL NON-OPERATING	1,791,183	1,087,658	1,462,852	727,384
TOTAL REVENUE	\$ 13,724,326	\$ 12,726,328	\$ 13,906,920	\$ 10,992,254

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
DEBT SERVICE	\$ 5,404,010	\$ 4,822,281	\$ 4,745,206	\$ 3,950,943
TOTAL OPERATING	5,404,010	4,822,281	4,745,206	3,950,943
NON-OPERATING:				
OPERATING TRANSFERS OUT	8,320,316	7,904,047	9,139,290	7,041,311
RESERVE FOR DEBT SERVICE	0	0	22,424	0
TOTAL NON-OPERATING	8,320,316	7,904,047	9,161,714	7,041,311
TOTAL EXPENDITURES	\$ 13,724,326	\$ 12,726,328	\$ 13,906,920	\$ 10,992,254

DEBT SERVICE FUND (819)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
1.8M 1972 JAIL BONDS				
TAXES	\$ 107,951	\$ 88,821	\$ 81,457	\$ 0
MISCELLANEOUS REVENUE	213	200	150	0
OTHER NON-REVENUES	0	(4,451)	(4,080)	0
USE OF FUND BALANCE	10,189	33,343	40,486	0
	<u>118,353</u>	<u>117,913</u>	<u>118,013</u>	<u>0</u>
92 REF- REF ROAD BOND 83				
TAXES	1,137,504	1,157,895	1,192,000	0
INTERGOVT REVENUE	1,126,721	1,052,632	1,182,000	0
MISCELLANEOUS REVENUE	21,791	15,263	20,000	0
OTHER NON-REVENUES	0	(111,290)	(119,700)	0
USE OF FUND BALANCE	(157,516)	15,000	538,272	0
	<u>2,128,500</u>	<u>2,129,500</u>	<u>2,812,572</u>	<u>0</u>
6.77 ROAD REFUNDING BOND				
INTERGOVT REVENUE	758,904	0	0	0
MISCELLANEOUS REVENUE	25,284	0	0	0
USE OF FUND BALANCE	(385)	0	0	0
	<u>783,803</u>	<u>0</u>	<u>0</u>	<u>0</u>
1995 PUB IMPROVE REFUND BOND				
INTERGOVT REVENUE	8,648,034	9,236,859	9,881,461	10,177,870
MISCELLANEOUS REVENUE	83,832	75,000	75,000	75,000
OTHER NON-REVENUES	0	(465,593)	(497,823)	(512,643)
USE OF FUND BALANCE	(369,649)	303,786	238,640	102,594
	<u>8,362,217</u>	<u>9,150,052</u>	<u>9,697,278</u>	<u>9,842,821</u>
POOLED COMMERCIAL PAPER PROGRAM				
MISCELLANEOUS REVENUE	3,924	0	0	0
OPERATING TRANSFER IN	50,150	234,700	168,000	62,000
OTHER NON-REVENUES	1,200,976	0	0	0
USE OF FUND BALANCE	(13,928)	5,000	22,424	0
	<u>1,241,122</u>	<u>239,700</u>	<u>190,424</u>	<u>62,000</u>
1999 PUBLIC IMPROVE REV BOND				
MISCELLANEOUS REVENUE	18,985	12,000	12,000	12,000
OPERATING TRANSFER IN	967,678	967,422	1,083,407	1,075,939
OTHER NON-REVENUES	0	(600)	(600)	(600)
USE OF FUND BALANCE	103,668	110,341	(6,174)	94
	<u>1,090,331</u>	<u>1,089,163</u>	<u>1,088,633</u>	<u>1,087,433</u>
TOTAL REVENUE	\$ 13,724,326	\$ 12,726,328	\$ 13,906,920	\$ 10,992,254

DEBT SERVICE FUND (819)

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
1.8M 1972 JAIL BONDS DEBT SERVICE	\$ 118,353	\$ 117,913	\$ 118,013	\$ 0
92 REF- REF ROAD BOND 83 DEBT SERVICE	581,505	579,085	577,700	0
OPERATING TRANSFERS OUT	1,546,995	1,550,415	2,234,872	0
	<u>2,128,500</u>	<u>2,129,500</u>	<u>2,812,572</u>	<u>0</u>
6.77 ROAD REFUNDING BOND DEBT SERVICE	783,803	0	0	0
1995 PUB IMPROV REFUND BOND DEBT SERVICE	2,791,805	2,796,420	2,792,860	2,801,510
OPERATING TRANSFERS OUT	5,570,412	6,353,632	6,904,418	7,041,311
	<u>8,362,217</u>	<u>9,150,052</u>	<u>9,697,278</u>	<u>9,842,821</u>
POOLED COMMERCIAL PAPER PROGRAM DEBT SERVICE	38,213	239,700	168,000	62,000
OPERATING TRANSFERS OUT	1,202,909	0	22,424	0
	<u>1,241,122</u>	<u>239,700</u>	<u>190,424</u>	<u>62,000</u>
1999 PUBLIC IMPROVE REVENUE BONDS DEBT SERVICE	1,090,331	1,089,163	1,088,633	1,087,433
TOTAL EXPENDITURES	\$ 13,724,326	\$ 12,726,328	\$ 13,906,920	\$ 10,992,254

OTHER CAPITAL PROJECTS (820)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
INTERGOVERNMENTAL REVENUE	\$ 0	\$ 250,000	\$ 20,775,000	\$ 6,825,000
CHARGES FOR SERVICES	28,418	0	0	0
MISCELLANEOUS REVENUE	304,015	312,000	300,000	0
TOTAL OPERATING	332,433	562,000	21,075,000	6,825,000
NON-OPERATING REVENUE:				
OPERATING TRANSFERS IN	3,284,961	2,589,159	1,711,504	2,669,462
USE OF FUND BALANCE	(1,397,161)	8,374,403	6,938,531	5,982,581
OTHER NON-REVENUES	0	(15,600)	(1,038,750)	(341,250)
TOTAL NON-OPERATING	1,887,800	10,947,962	7,611,285	8,310,793
TOTAL REVENUE	\$ 2,220,233	\$ 11,509,962	\$ 28,686,285	\$ 15,135,793

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
PERSONAL SERVICES	\$ 2,853	\$ 552,725	\$ 0	\$ 0
OPERATING EXPENSES	383,937	945,966	2,494,012	1,141,274
CAPITAL OUTLAY	1,743,443	8,071,849	19,396,670	13,232,132
GRANTS AND AIDS	10,000	1,550,000	0	0
TOTAL OPERATING	2,140,233	11,120,540	21,890,682	14,373,406
NON-OPERATING:				
OPERATING TRANSFERS OUT	80,000	0	348,794	760,000
OTHER NON-OPERATING	0	389,422	6,446,809	2,387
TOTAL NON-OPERATING	80,000	389,422	6,795,603	762,387
TOTAL EXPENDITURES	\$ 2,220,233	\$ 11,509,962	\$ 28,686,285	\$ 15,135,793

OTHER CAPITAL PROJECTS (820)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
CAPITAL PROJECTS-GENERAL CHARGES FOR SERVICES	\$ 28,418	\$ 0	\$ 0	\$ 0
OPERATING TRANSFERS IN	170,500	713,365	40,000	1,000,000
USE OF FUND BALANCE	621,265	595,868	910,435	0
	<u>820,183</u>	<u>1,309,233</u>	<u>950,435</u>	<u>1,000,000</u>
CAPITAL PROJECTS-PUBLIC WORKS				
OPERATING TRANSFERS IN	300,000	370,000	0	0
USE OF FUND BALANCE	728,267	92,002	396,894	0
	<u>1,028,267</u>	<u>462,002</u>	<u>396,894</u>	<u>0</u>
FRDAP FY98				
USE OF FUND BALANCE	0	15,687	0	0
METAMORPHOSIS BUILDING FUND				
MISCELLANEOUS REVENUE	14,527	0	0	0
USE OF FUND BALANCE	69,050	104,417	2,602	0
	<u>83,577</u>	<u>104,417</u>	<u>2,602</u>	<u>0</u>
SE 35TH STREET PARK				
INTERGOVT REVENUE	0	250,000	0	0
OPERATING TRANSFERS IN	80,000	0	0	0
USE OF FUND BALANCE	(80,000)	250,000	250,000	0
	<u>0</u>	<u>500,000</u>	<u>250,000</u>	<u>0</u>
CAMPUS DEVELOPMENT AGREEMENT				
MISCELLANEOUS REVENUE	289,488	312,000	300,000	0
OTHER NON-REVENUES	0	(15,600)	(15,000)	0
USE OF FUND BALANCE	(134,175)	4,713,562	4,798,493	0
	<u>155,313</u>	<u>5,009,962</u>	<u>5,083,493</u>	<u>0</u>
COURT SPACE NEEDS				
INTERGOVT REVENUE	0	0	20,475,000	6,825,000
OPERATING TRANSFERS IN	1,950,422	1,505,794	1,260,710	872,462
NON-OPERATING TRANSFERS IN	0	0	(1,023,750)	(341,250)
USE OF FUND BALANCE	(1,817,529)	1,820,796	580,107	5,982,581
	<u>132,893</u>	<u>3,326,590</u>	<u>21,292,067</u>	<u>13,338,793</u>
E-911 CAPITAL IMPROVEMENT				
OPERATING TRANSFERS IN	784,039	0	0	0
USE OF FUND BALANCE	(784,039)	782,071	0	0
	<u>0</u>	<u>782,071</u>	<u>0</u>	<u>0</u>
FRDAP FOREST PARK				
INTERGOVT REVENUE	0	0	150,000	0
OPERATING TRANSFERS IN	0	0	150,000	0
NON-OPERATING TRANSFERS IN	0	0	0	0
USE OF FUND BALANCE	0	0	0	0
	<u>0</u>	<u>0</u>	<u>300,000</u>	<u>0</u>
FRDAP JONESVILLE PARK				
INTERGOVT REVENUE	0	0	150,000	0
OPERATING TRANSFERS IN	0	0	153,894	0
NON-OPERATING TRANSFERS IN	0	0	0	0
USE OF FUND BALANCE	0	0	0	0
	<u>0</u>	<u>0</u>	<u>303,894</u>	<u>0</u>

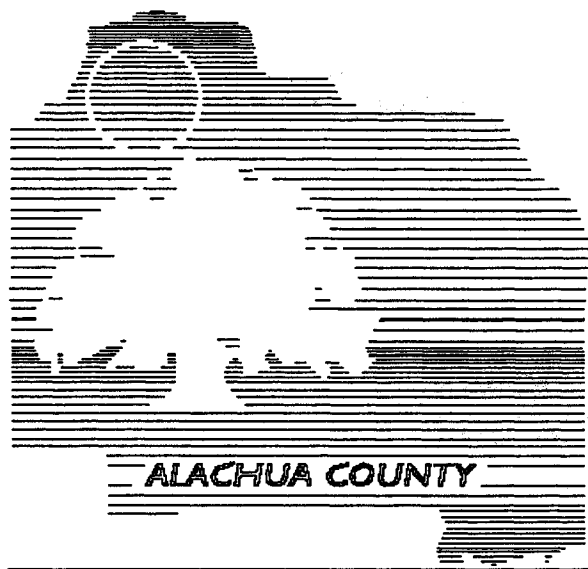
OTHER CAPITAL PROJECTS (820)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
CAPITAL PROJECTS-LEGACY LANDS OPERATING TRANSFERS IN	\$ 0	\$ 0	\$ 62,000	\$ 37,000
CAPITAL PROJECTS-TECHNOLOGY PLAN OPERATING TRANSFERS IN	0	0	44,900	760,000
SP ASSESS CAPITAL PROJECTS USE OF FUND BALANCE	0	0	0	0
PUBLIC IMP 1992A CONSTRUCTION USE OF FUND BALANCE	0	0	0	0
POWERS/EASTSIDE GARDEN CLUB USE OF FUND BALANCE	0	0	0	0
TOTAL REVENUE	\$ 2,220,233	\$ 11,509,962	\$ 28,686,285	\$ 15,135,793

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
CAPITAL PROJECTS-GENERAL OPERATING EXPENSES	\$ 355,677	\$ 873,181	\$ 830,518	\$ 237,613
CAPITAL OUTLAY	464,506	436,052	30,789	0
OPERATING TRANSFERS OUT	0	0	44,900	760,000
RESERVES	0	0	44,228	2,387
	<u>820,183</u>	<u>1,309,233</u>	<u>950,435</u>	<u>1,000,000</u>
CAPITAL PROJETS- PUBLIC WORKS OPERATING EXPENSES	938,267	162,002	93,000	0
GRANTS AND AIDS	10,000	300,000	0	0
OPERATING TRANSFERS OUT	80,000	0	303,894	0
	<u>1,028,267</u>	<u>462,002</u>	<u>396,894</u>	<u>0</u>
FRDAP FY 98 OPERATING EXPENSES	0	31	0	0
CAPITAL OUTLAY	0	15,656	0	0
	<u>0</u>	<u>15,687</u>	<u>0</u>	<u>0</u>
METAMORPHISIS BUILDING FUND CAPITAL OUTLAY	83,577	104,417	2,602	0
SE 35TH STREET PARK PERSONAL SERVICES	0	499,400	0	0
OPERATING EXPENSES	0	600	250,000	0
	<u>0</u>	<u>500,000</u>	<u>250,000</u>	<u>0</u>
CAMPUS DEVELOPMENT AGREEMENT OPERATING EXPENSES	0	0	1,250,000	0
CAPITAL OUTLAY	155,313	3,759,962	3,833,493	0
GRANTS AND AIDS	0	1,250,000	0	0
	<u>155,313</u>	<u>5,009,962</u>	<u>5,083,493</u>	<u>0</u>
COURT SPACE NEEDS PERSONAL SERVICES	2,853	53,325	0	0
OPERATING EXPENSES	28,260	72,154	6,407,181	866,661
CAPITAL OUTLAY	101,780	2,811,689	14,884,886	12,472,132
OTHER NON-OPERATING	0	389,422	0	0
	<u>132,893</u>	<u>3,326,590</u>	<u>21,292,067</u>	<u>13,338,793</u>

OTHER CAPITAL PROJECTS (820)

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
E-911 CAPITAL IMPROVEMENT CAPITAL OUTLAY	0	782,071	0	0
FRDAP FOREST PARK CAPITAL OUTLAY	0	0	300,000	0
FRDAP JONESVILLE PARK OPERATING EXPENSES	0	0	3,894	0
CAPITAL OUTLAY	0	0	300,000	0
	0	0	303,894	0
CAPITAL PROJECTS-LEGACY LANDS OPERATING EXPENSES	0	0	62,000	37,000
CAPITAL PROJECTS-TECHNOLOGY PLAN CAPITAL OUTLAY	0	0	44,900	760,000
SP ASSESS CAPITAL PROJECTS OPERATING EXPENSES	0	0	0	0
PUBLIC IMP 1992A CONSTRUCTION OPERATING EXPENSES	0	0	0	0
POWERS/EASTSIDE GARDEN CLUB OPERATING EXPENSES	0	0	0	0
TOTAL EXPENDITURES	\$ 2,220,233	\$ 11,509,962	\$ 28,686,285	\$ 15,135,793



SOLID WASTE (821)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
CHARGES FOR SERVICES	\$ 5,489,003	\$ 5,622,000	\$ 5,909,000	\$ 6,077,000
MISCELLANEOUS REVENUE	3,186,399	2,828,268	3,199,089	3,340,988
TOTAL OPERATING	8,675,402	8,450,268	9,108,089	9,417,988
NON-OPERATING REVENUE:				
OPERATING TRANSFERS IN	394,368	400,601	511,417	422,588
TRANSFER FROM CONST. OFFICERS	19,133	10,700	11,600	11,700
USE OF RETAINED EARNINGS	107,096	1,942,475	3,045,427	2,505,186
OTHER NON-REVENUES	0	(435,441)	(455,122)	(471,484)
TOTAL NON-OPERATING	520,597	1,918,335	3,113,322	2,467,990
TOTAL REVENUE	\$ 9,195,999	\$ 10,368,603	\$ 12,221,411	\$ 11,885,978

EXPENDITURE	Actual 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
PERSONAL SERVICES	\$ 1,700,579	\$ 1,999,176	2,112,304	\$ 2,293,485
OPERATING EXPENSES	7,618,150	8,672,935	9,785,467	8,953,770
CAPITAL OUTLAY	835,761	2,030,726	1,576,217	639,120
ASSET RECLASSIFICATION	(1,352,859)	(3,270,835)	(2,713,994)	(1,172,985)
NON-OPERATING:				
OPERATING TRANSFERS OUT	394,368	400,601	511,417	422,588
RESERVE	0	536,000	950,000	750,000
TOTAL NON-OPERATING	394,368	936,601	1,461,417	1,172,588
TOTAL EXPENDITURES	\$ 9,195,999	\$ 10,368,603	\$ 12,221,411	\$ 11,885,978

SOLID WASTE (821)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
CHARGES FOR SERVICES	\$ 5,489,003	\$ 5,622,000	\$ 5,909,000	\$ 6,077,000
MISCELLANEOUS REVENUE	3,186,399	2,828,268	3,199,089	3,340,988
TOTAL OPERATING	8,675,402	8,450,268	9,108,089	9,417,988
NON-OPERATING REVENUE:				
OPERATING TRANSFERS IN	394,368	400,601	511,417	422,588
TRANSFER FROM CONST. OFFICERS	19,133	10,700	11,600	11,700
USE OF RETAINED EARNINGS	107,096	1,942,475	3,045,427	2,505,186
OTHER NON-REVENUES	0	(435,441)	(455,122)	(471,484)
TOTAL NON-OPERATING	520,597	1,918,335	3,113,322	2,467,990
TOTAL REVENUE	\$ 9,195,999	\$ 10,368,603	\$ 12,221,411	\$ 11,885,978

EXPENDITURE	Actual 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES:				
ENVIRONMENTAL PROTECTION				
PERSONAL SERVICES	\$ 166,698	\$ 266,713	290,672	\$ 313,246
OPERATING EXPENSES	283,631	452,133	406,568	424,570
CAPITAL OUTLAY	28,112	6,400	0	0
ASSET RECLASSIFICATION	(28,112)	(6,400)	0	0
	450,329	718,846	697,240	737,816
COLLECTION CENTERS				
PERSONAL SERVICES	318,045	343,278	380,823	406,660
OPERATING EXPENSES	655,754	775,701	1,001,719	991,964
CAPITAL OUTLAY	114,533	100,000	251,180	96,120
ASSET RECLASSIFICATION	(114,533)	(100,000)	(251,180)	(96,120)
	973,799	1,118,979	1,382,542	1,398,624
WASTE ALTERNATIVES				
PERSONAL SERVICES	201,551	248,126	353,319	402,316
OPERATING EXPENSES	282,917	459,027	885,428	758,982
CAPITAL OUTLAY	27,044	30,240	33,241	1,000
ASSET RECLASSIFICATION	(27,044)	(30,240)	(33,241)	0
	484,468	707,153	1,238,747	1,162,298
CLOUSURE/POSTCLOSURE				
PERSONAL SERVICES	63,576	78,893	94,202	100,973
OPERATING EXPENSES	858,539	1,103,216	943,575	333,892
CAPITAL OUTLAY	228,642	49,000	49,000	0
ASSET RECLASSIFICATION	(745,739)	(1,289,109)	(1,186,777)	(534,865)
	405,018	(58,000)	(100,000)	(100,000)

SOLID WASTE (821)

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
LANDFILL				
OPERATING EXPENSES	\$ 65,945	\$ 0	\$ 0	\$ 0
CAPITAL OUTLAY	211,592	0	0	0
ASSET RECLASSIFICATION	(211,593)	0	0	0
	<u>65,944</u>	<u>0</u>	<u>0</u>	<u>0</u>
TRANSFER STATION				
PERSONAL SERVICES	646,725	706,625	993,288	1,070,290
OPERATING EXPENSES	5,005,052	5,437,396	6,548,177	6,444,362
CAPITAL OUTLAY	37,819	118,700	1,223,596	542,000
ASSET RECLASSIFICATION	(37,819)	0	(1,223,596)	(542,000)
	<u>5,651,777</u>	<u>6,262,721</u>	<u>7,541,465</u>	<u>7,514,652</u>
WASTE MANAGEMENT				
PERSONAL SERVICES	303,984	355,541	0	0
OPERATING EXPENSES	466,312	445,462	0	0
CAPITAL OUTLAY	188,019	1,726,386	19,200	0
ASSET RECLASSIFICATION	(188,019)	(1,845,086)	(19,200)	0
	<u>770,296</u>	<u>682,303</u>	<u>0</u>	<u>0</u>
TOTAL OPERATING	8,801,631	9,432,002	10,759,994	10,713,390
NON-OPERATING:				
OPERATING TRANSFERS OUT	394,368	400,601	511,417	422,588
RESERVE	0	536,000	950,000	750,000
TOTAL NON-OPERATING	394,368	936,601	1,461,417	1,172,588
TOTAL EXPENDITURES	\$ 9,195,999	\$ 10,368,603	\$ 12,221,411	\$ 11,885,978

ALACHUA COUNTY HOUSING FINANCE AUTHORITY FY 99 (850)

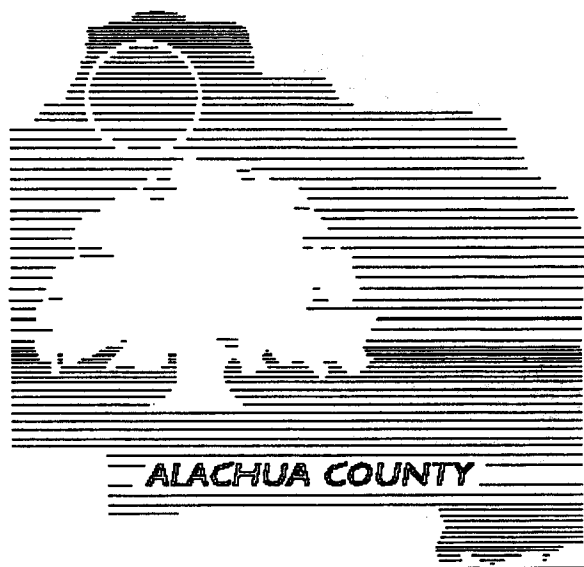
REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
MISCELLANEOUS REVENUE	\$ 0	\$ 0	\$ 46,500	\$ 46,500
TOTAL OPERATING	0	0	46,500	46,500
NON-OPERATING REVENUE:				
OPERATING TRANSFER IN	0	0	0	0
TRANSFER FROM CONST OFFICER	0	0	0	0
USE OF FUND BALANCE	0	0	21,076	34,951
OTHER NON-REVENUES	0	0	(2,325)	(2,325)
TOTAL NON-OPERATING	0	0	18,751	32,626
TOTAL REVENUE	\$ 0	\$ 0	\$ 65,251	\$ 79,126

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES				
OPERATING EXPENSES	\$ 0	\$ 0	\$ 65,251	\$ 79,126
TOTAL OPERATING	0	0	65,251	79,126
TOTAL EXPENDITURES	\$ 0	\$ 0	\$ 65,251	\$ 79,126

ALACHUA COUNTY HOUSING FINANCE AUTHORITY FY 99 (850)

REVENUE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING REVENUE:				
MISCELLANEOUS REVENUE	\$ 0	\$ 0	\$ 46,500	\$ 46,500
TOTAL OPERATING	0	0	46,500	46,500
NON-OPERATING REVENUE:				
OPERATING TRANSFER IN	0	0	0	0
TRANSFER FROM CONST OFFICER	0	0	0	0
USE OF FUND BALANCE	0	0	21,076	34,951
OTHER NON-REVENUES	0	0	(2,325)	(2,325)
TOTAL NON-OPERATING	0	0	18,751	32,626
TOTAL REVENUE	\$ 0	\$ 0	\$ 65,251	\$ 79,126

EXPENDITURE	Actual FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
OPERATING EXPENDITURES				
ECONOMIC ENVIRONMENT				
OPERATING EXPENSES	\$ 0	\$ 0	\$ 65,251	\$ 79,126
TOTAL OPERATING	0	0	65,251	79,126
TOTAL EXPENDITURES	\$ 0	\$ 0	\$ 65,251	\$ 79,126

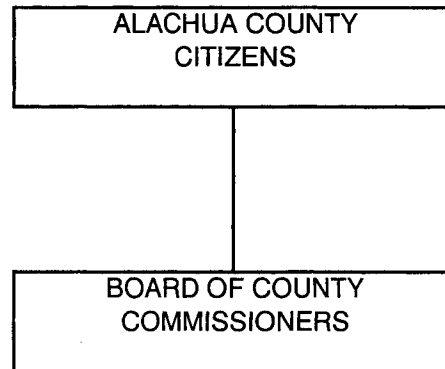


DEPARTMENT SUMMARIES

The Departmental Summaries in this section include mission statements, programs and their related objectives, summary budgets, and full-time equivalent positions for each individual departments and various other organizations funded by

the Board of County Commissioners. In the section which shows detailed positions by department, the four years of detail reflect *adopted* positions in each fiscal year.

COUNTY COMMISSION



COUNTY COMMISSION

Mission of Department:

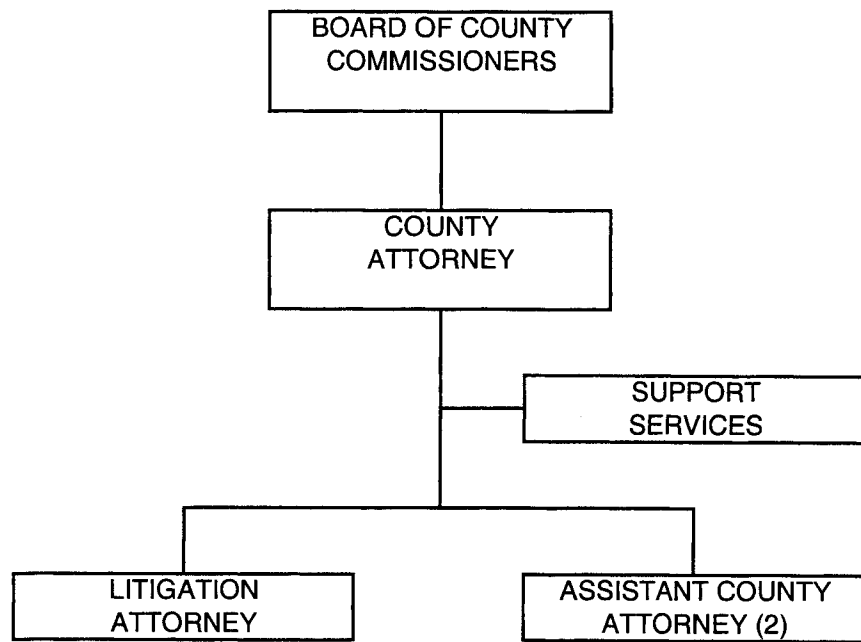
The County Commission serves as the legislative and policy-making body for Alachua County. The Board also approves the budget and sets millage rates necessary to fund the operations of all County offices, departments and programs.

EXPENDITURES	FY 00 Actual	FY01 Approved	FY 02 Approved	FY 03 Planned
Personal Services	366,212	396,555	403,210	411,737
Operating Expenditures	70,333	67,686	66,905	64,228
Grand Total	436,545	464,241	470,115	475,965

FUNDING SOURCES	FY 00 Actual	FY01 Approved	FY 02 Approved	FY 03 Planned
General Fund	436,545	464,241	470,115	475,965
Grand Total	436,545	464,241	470,115	475,965

Funded FTE Positions	5.00	5.00	5.00	5.00

COUNTY ATTORNEY



COUNTY ATTORNEY

Mission of Department:

The County Attorney provides legal representation and advice to the County Commission, the Constitutional Officers, County departments, Code Enforcement Board, Planning Commission, Board of Adjustment, the Metropolitan Transportation Planning Organization, the Alachua County Library District, the Alachua County Housing Finance Authority, and other County boards and agencies. Duties include representing the self-insurance fund in all matters except Worker's Compensation; responding to requests for advice and opinions; preparation and review of contracts, leases, agreements, ordinances, and resolutions; review of costs and fees of Special Public Defenders, Public Defender, and State Attorney; review of bond forfeiture remissions; and providing other legal services as necessary.

EXPENDITURES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
<u>County Attorney's Office</u>				
Personal Services	547,466	584,392	591,088	634,592
Operating Expenditures	112,781	321,896	329,095	315,488
Capital Outlay	0	0	0	0
Totals	660,247	906,288	920,183	950,080
Non-Operating Expenditures	0	0	0	0
Grand Total	660,247	906,288	920,183	950,080

FUNDING SOURCES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
General Fund	660,247	906,288	920,183	950,080
Internal Service Fund	0	0	0	0
Grand Total	660,247	906,288	920,183	950,080

Funded FTE Positions	9.00	9.00	9.00	9.00

COUNTY ATTORNEY

Program: County Attorney

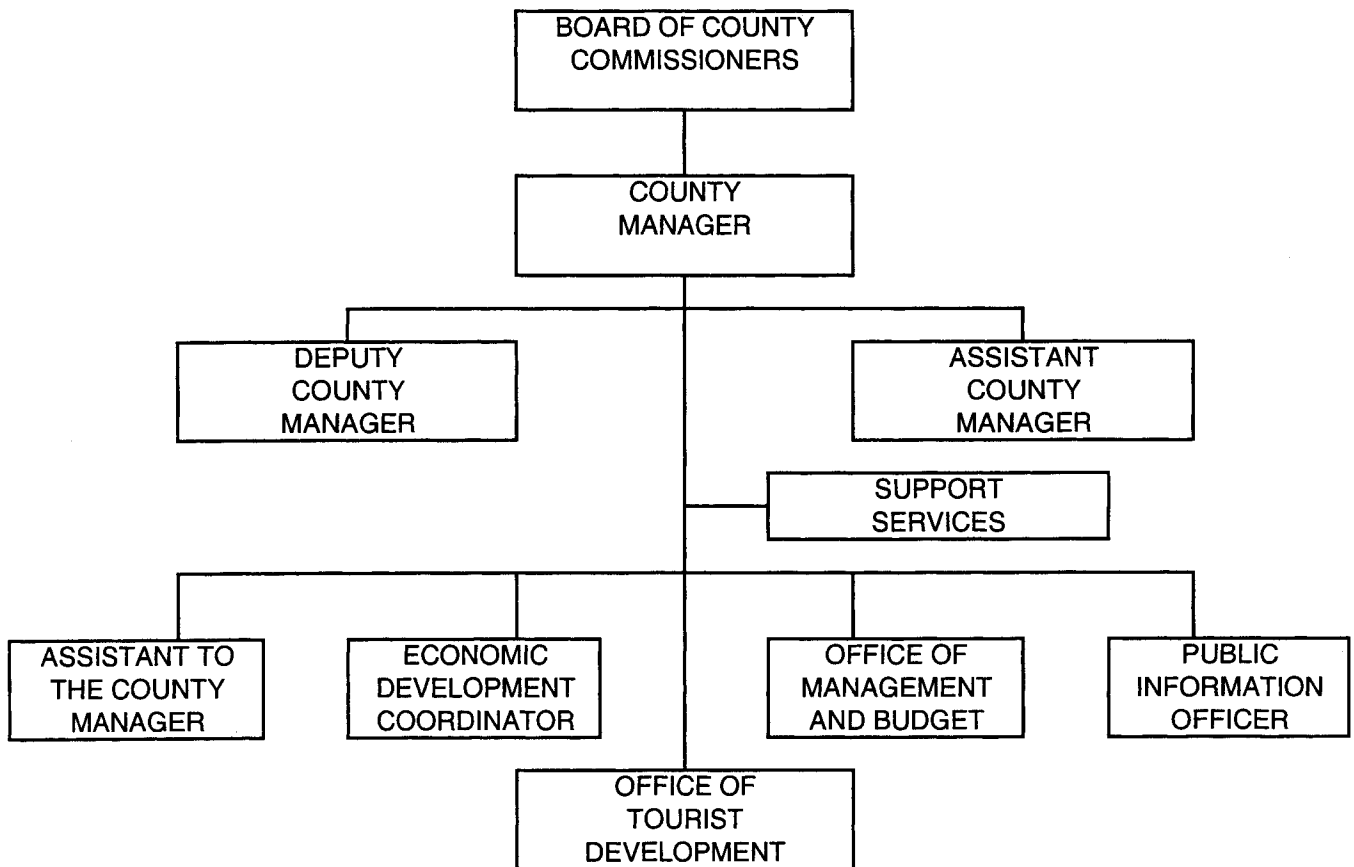
Program Description

The County Attorney provides legal representation and advice to the County Commission, the Constitutional Officers, County departments, Code Enforcement Board, Planning Commission, Board of Adjustment, the Metropolitan Transportation Planning Organization, the Alachua County Library District, and other County Boards and agencies. Duties include representing the County and Constitutional Officers in litigation; attending meetings as attorney to the County Commission; representing the self-insurance fund in all matters except Worker' Compensation; responding to requests for advice and opinions; preparation and review of contracts, leases, agreements, ordinances, and resolutions; review of costs and fees for Special Public Defenders, Public Defender, and State Attorney, and review of bond forfeiture remissions; and providing other legal services as necessary.

Summary of Program Objectives

1. Efficient handling of litigation filed against the County and by the County.
2. Reviewing and/or preparing contracts.
3. Work with Courts and Court Administrator to lower costs of special public defender services.
4. Provide advice and support for County Boards and meetings.
5. Provide advice and memoranda on questions from Commission, County Manager, and other Constitutional Officers and County departments.

COUNTY MANAGER



COUNTY MANAGER

Mission of Department:

The County Manager's Office is primarily responsible for the managing of general county government as well as implementing the directives and administering the policies established by the Board of County Commissioners. The County Manager's Office also serves as the chief liaison between the Board of County Commissioners, the citizens and County staff.

EXPENDITURES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
<u>County Manager's Office</u>				
Personal Services	436,189	673,255	681,841	731,982
Operating Expenditures	114,880	97,559	96,862	97,610
Capital Outlay	0	0	0	0
Totals	551,069	770,814	778,703	829,592
<u>Public Information Officer</u>				
Personal Services	51,780	148,596	146,981	157,875
Operating Expenditures	54,938	34,875	51,910	25,042
Capital Outlay	0	79,309	0	0
Totals	106,718	262,780	198,891	182,917
<u>Office of Management and Budget</u>				
Personal Services	389,566	484,055	498,197	532,532
Operating Expenditures	95,405	103,375	87,694	76,747
Capital Outlay	0	5,154	4,862	0
Totals	484,971	592,584	590,753	609,279
<u>Charter Review Commission</u>				
Personal Services	2,752	0	0	0
Operating Expenditures	19,023	5,000	0	0
Totals	21,775	5,000	0	0
<u>Economic Environment</u>				
Personal Services	0	63,516	62,889	67,838
Operating Expenditures	0	15,000	131,667	98,334
Grants and Aid			100,125	100,125
Totals	0	78,516	294,681	266,297
<u>Tourist Development - VCB</u>				
Personal Services	0	210,220	251,344	270,664
Operating Expenditures	0	544,489	877,737	800,084
Capital Outlay	0	48,274	10,000	2,000
Totals	0	802,983	1,139,081	1,072,748
<u>Tourist Development - Welcome Center</u>				
Personal Services	0	31,513	0	0
Operating Expenditures	0	86,412	0	0
Non-Operating	0	255,285		
Totals	0	373,210	0	0

COUNTY MANAGER

EXPENDITURES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
<u>Tourist Development - Special Events</u>				
Capital Outlay	0	969,427	236,164	0
Operating Expenditures	0	691,380	800,259	50,034
Totals	0	1,660,807	1,036,423	50,034
<u>Tourist Development - Arts Alliance</u>				
Capital Outlay	0	66,657		
Operating Expenditures	0	165,000	510,037	449,919
Totals	0	231,657	510,037	449,919
<u>Industry Development</u>				
Operating Expenditures	0	50,000	0	0
Totals	0	50,000	0	0
<u>Gainesville Technology Incubator</u>				
Grants and Aid	0	250,000		
Operating Expenditures	0	0	0	0
Totals	0	250,000	0	0
<u>Neighborhood & Visioning</u>				
Operating Expenditures			120,455	120,455
Totals	0	0	120,455	120,455
Non-Operating Expenditures Reserves	0	0	100,000	0
Grand Total	1,164,533	5,078,351	4,769,024	3,581,241

FUNDING SOURCES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
General Fund	1,164,533	2,059,694	1,688,802	1,742,243
Municipal Services Taxing Unit (MSTU)	0	50,000	0	0
Special Revenue	0	2,968,657	3,080,222	1,838,998
Grand Total	1,164,533	5,078,351	4,769,024	3,581,241

Funded FTE Positions	21.00	32.00	32.00	32.00

COUNTY MANAGER - CAPITAL OUTLAY - FY 02

Quantity	Item	Estimated Cost
N/A	OMB Office Furniture (Carry Forward)	\$4,862
N/A	<u>TOURIST DEVELOPMENT - VCB</u> Equipment (VCB)	\$10,000
N/A N/A	<u>TOURIST DEVELOPMENT - SPECIAL EVENT</u> North FL Botanical Gardens (Carry Forward) Haile Homestead (Carry Forward)	\$147,449 \$88,715
	TOTAL	\$251,026

COUNTY MANAGER

Program: County Manager

Program Description

The County Manager's Office is primarily responsible for the management of general county government as well as implementing the directives and administering the policies established by the Board of County Commissioners. The County Manager's Office also serves as the chief liaison between the Board of County Commissioners, the citizens and county staff.

Summary of Program Objectives

1. Coordinate and oversee all operations and services of Alachua County Government.
2. Develop the annual strategic plan with the Board of County Commissioners.
3. Provide quarterly updates of the strategic plan to communicate the progress made towards meeting identified objectives.
4. Hold an annual planning retreat with the Board of County Commissioners to review, identify, and prioritize strategic issues by March 31, 2002.
5. Continue to explore the development of regional service relationships with other agencies to promote partnerships and cooperation.
6. Provide for the development of legislative issues and the annual legislative packet no later than October of each year.
7. Provide for the efficient administration of the County Manager's Office including administration of the agenda process, support and advertisement of vacancies on commission boards and committees and the provision of support staff to the commission.
8. Administer the County Commission's rules and procedures, as adopted, and provide revisions as needed.
9. Deliver excellent customer service to all individual contacting the County Manager's Office. Foster and promote a standard of excellent customer service throughout Alachua County Government.

Summary of Measures

Measures	# of objective	Workload/Effective- ness/Efficiency	FY 01	FY 02	FY 03
1. Approval of strategic plan	2	Effectiveness	100%	N/A	N/A
2. Strategic plan quarterly updates	3	Workload	4	4	4
3. # of retreats scheduled	4	Workload	1	1	1
4. # of advisory boards supported	7	Workload	40	40	40
5. Approval of Legislative Packet	6	Effectiveness	100%	N/A	N/A
6. # of Agendas Processed	7	Workload	23	N/A	N/A
7. % of Agendas Processed before deadline	7	Effectiveness	100%	100%	100%

COUNTY MANAGER - COMMUNICATIONS COORDINATOR

Program: Communications

Program Description

The Communications staff perform a variety of functions, including solving citizen problems, providing information about County government to the public and the media, televising County meetings, coordinating the government access channel and coordinating advisory board

Summary of Program Objectives

1. Publish the employee and Community Update newsletters
2. Develop minority recruitment program for advisory boards
3. Create Web-based County calendar
4. Broadcast County meetings and workshops on cable television
5. Publish annual Services Guide
6. Develop joint plan with the City of Gainesville for video services
7. Prepare interview shows for government access channel
8. Conduct media interviews

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. # of meetings broadcast	4	Workload	75	80	80
2. % of objectives completed by deadline	1,5,7,8	Effectiveness	100%	100%	100%
3. # of media interviews	8	Workload	75	100	110

COUNTY MANAGER - ECONOMIC DEVELOPMENT

Program: Economic Development

Program Description

To continually improve the quality of life for the residents of Alachua County, by developing programs that increase wealth, number of jobs, wages and the tax base, in a socially equitable and sustainable manner.

Summary of Program Objectives

1. Implement the recommendations of the Economic Development Advisory Committee.
2. Establish small business development along with inventorying, surveying and communicating with small businesses.
3. Develop a program to foster entrepreneurship among minority groups.
4. Collaborate with outside agencies to attract appropriate businesses to Alachua County.
5. Apply for economic grants.
6. Coordinate with other agencies and municipalities for economic development opportunities.
7. Develop maps and rank sites that are available for economic development.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. # of EDAC recommendations implemented	1	Workload	N/A	N/A	N/A
2. % EDAC recommendations implemented	1	Effectiveness	N/A	N/A	N/A
3. # of economic grant applications	5	Workload	N/A	N/A	N/A

COUNTY MANAGER - OFFICE OF MANAGEMENT AND BUDGET

Program: Budget Management

Program Description

Budget management includes all activities related to the use of the adopted budget, including: reviewing and processing budget transfers and amendments; providing assistance and recommendations to departmental staff regarding expenditures; preparing and presenting quarterly revenue and expenditure reports; reviewing and authorizing personnel requests purchase requisitions; working with departments to insure adequate budget at year end; presenting financial matters to the Board of County Commissioners; and providing primary management for certain funds and accounts.

Summary of Program Objectives

1. Process 95% of budget transfers and amendments, purchase requisitions, and personnel actions within one working day.
2. Assist department staff regarding budget and financial management in an accurate and timely manner, evaluated by a survey of departments' satisfaction with service.
3. Insure 100% budget sufficiency within each budget category at year end.
4. Prepare and present quarterly revenue and expenditure reports to the Board of County Commissioners within six weeks of the final Finance and Accounting report for the period.
5. Manage debt service, special expense, computer replacement, and vehicle replacement budgets, insuring budget sufficiency for required goods and services.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. # of items reviewed Budget Amendments Personnel Requisitions Requisitions	1	Workload	N/A	N/A	N/A
2. % of budget sufficiency at year end	3	Effectiveness	100%	100%	100%
3. % of One business day turnaround on: Budget Amendments Personnel Requisitions Requisitions	1	Effectiveness	95% 95% 95%	95% 95% 95%	95% 95% 95%
4. % of time quarterly reports presented to the Board within timeline	4	Effectiveness	N/A	100%	100%
5. Amount of non-department budgets managed (in millions)	5	Workload	20.4	19.6	20.4

COUNTY MANAGER - OFFICE OF MANAGEMENT AND BUDGET

Program: Budget Development and Production

Program Description

Planning and managing the budget process; providing revenue estimates; producing budgets and related documents as required for adoption of the annual budget; producing the final budget document; incorporating Strategic Priority Budgeting into the budget process; insuring that the adopted budget information is transferred correctly to the accounting system; insuring that the fee schedule and indirect cost studies are completed and included in the adopted budget; developing information and presentation of such information to the Board for workshops; presentation of the budget at Public Hearing; developing and maintaining the budget calendar; incorporating special projects into the budget process as required; and planning and managing Capital Improvement Program development.

Summary of Program Objectives

1. Plan the budget calendar.
2. Insure that Board of County Commissioners policy direction on budget development is obtained and incorporated in the budget.
3. Produce the budget documents.
4. Assist the Public Information Officer with production of the Alachua County Annual Report.
5. Finalize the fee schedule for the beginning of the fiscal year.
6. Coordinate the indirect cost study for implementation in the budget process.
7. Plan and manage the Capital Improvement Program.
8. Conduct the budget process according to statutory requirements and obtain Distinguished Budget Presentation Award.

Summary of Measures

Measures	# of objective	Workload/Effective-ness/Efficiency	FY 01	FY 02	FY 03
1. # of budget meetings held	1	Workload	15	35	35
2. # of budget documents produced	3	Workload	5	5	5
3. Dept. of Revenue approval of Trim Materials	8	Effectiveness	Approved	Approved	Approved
4. GFOA Review of budget documents proficiency as a:	8				
Policy Document		Effectiveness	Proficient	Proficient	Proficient
Operations Guide			Proficient	Proficient	Proficient
Communications Device			Proficient	Proficient	Proficient
Financial Plan			Proficient	Proficient	Proficient

COUNTY MANAGER - OFFICE OF MANAGEMENT AND BUDGET

Program: Special Projects

Program Description

Special Projects includes items such as development of fire service financing plans; annexation impacts; financings; revenue revisions or implementation; fire services merger; funding analysis; fee study; revenue audits; build-to-suit research; impact modeling; responses to requests for information and reports that are not included in budget management or development; assistance with the Financial Trend Monitoring System; managing fee studies; and performing management/operational audits of programs or offices as assigned.

Summary of Program Objectives

1. Complete 95% of assignments within agreed upon deadline.
2. Perform management and operational audits of County departments/programs/offices as assigned, and make recommendations for improvements in cost and/or efficiency.
3. Begin negotiations with Time Warner for a new cable television franchise agreement with Alachua County.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. # of management/revenue/fee audits	2	Workload	N/A	N/A	N/A
2. % of time special projects completed within deadline	1	Effectiveness	95%	95%	95%

COUNTY MANAGER - OFFICE OF MANAGEMENT AND BUDGET

Program: Grants/Contracts Coordination

Program Description

Review and process all grant and contract related documents in accordance with County procedures to insure compliance with all relevant laws and County policies and procedures.

Summary of Program Objectives

1. Grants and contracts forwarded by County staff will be coordinated for full review prior to placement on Board of County Commissioners agenda.
2. Grants and contracts will be reviewed for adherence to relevant laws and County policies and procedures.
3. Requests for proposals and bid documents which result in contracts will be reviewed to evaluate compliance with County guidelines prior to advertising.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. # of grants/contracts reviewed	1,2	Workload	N/A	N/A	N/A
2. % of proposals reviewed before advertising.	3	Effectiveness	100%	100%	100%

COUNTY MANAGER - OFFICE OF MANAGEMENT AND BUDGET

Program: Grants/Contracts Administration

Program Description

Provide assistance to County staff with management of existing grant and contract related documents.

Summary of Program Objectives

1. Original documents and the contracts database will be maintained to include up-to-date information and files on all grants and contracts.
2. Report of all grants and contracts approved by the County Manager will be included on the Board of County Commissioners agenda on at least a quarterly basis.
3. Departmental requests related to grants and contracts will be provided in an accurate and timely manner, evaluated by a survey of departments' satisfaction with service.

Summary of Measures

Measures	# of objective	Workload/Effective- ness/Efficiency	FY 01	FY 02	FY 03
1. # of reports to Board on contracts approved by Manager	2	Workload	4	4	4

COUNTY MANAGER - TOURIST DEVELOPMENT

Program: Visitors and Convention Bureau

Program Description

The Visitors and Convention Bureau encourages groups to hold meetings, conventions, and conferences in Alachua County; assists groups with meeting preparations and logistics; and encourages tourists to visit and enjoy the historic, cultural, and recreational opportunities that Alachua County offers.

Summary of Program Objectives

1. Attract first time visitors by using a comprehensive advertising campaign directed toward targeted markets, and direct mail generated from that effort. Continue brochure distribution in the Florida Turnpike Plazas and over 300 locations along I-75.
2. Increase the length and frequency of visits by making information available about the activities, attractions, and goods and services available in Alachua County.
3. Increase the visitor's per diem spending by introducing them to the many quality businesses that service our region.
4. Promote Alachua County/Gainesville to the meeting professionals as a destination for their conferences, meetings, workshops, and other forms of group businesses by direct mail, direct sales calls, and trade shows.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Average Daily Room Rate (ADR)	3	Effectiveness	\$59.00	\$60.00	N/A
2. Average Daily Occupancy	1 & 2	Effectiveness	64.00%	64.50%	N/A
3. Bed tax collected	All	Effectiveness	\$1.4 million	\$1.44 million	\$1.58 million

COUNTY MANAGER - TOURIST DEVELOPMENT

Program: Welcome Center

Program Description

The Alachua County Welcome Center strives to meet the needs of visitors with the hope of extending their stay and/or bringing them back for another visit at a future date.

Summary of Program Objectives

1. To create an awareness to the I-75 traveler of this area and the many quality attractions and activities that exist in Alachua County.
2. To introduce those already visiting our area to what Alachua County has to offer in accommodations, restaurants, shopping, activities, attractions, and other goods and services.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Number of Welcome Center hotel referrals reported	1	Effectiveness	N/A	N/A	N/A
2. Number of Welcome Center attraction coupons redeemed	1&2	Effectiveness	N/A	N/A	N/A

COUNTY MANAGER - TOURIST DEVELOPMENT

Program: Performing Arts Center/Tourism Promotion Grant Program

Program Description

Provide financial assistance to organizations for events that may positively impact tourism to Alachua County; work closely with the staff of the Performing Arts Center to help generate out of County group sales that will generate overnight stays in Alachua County.

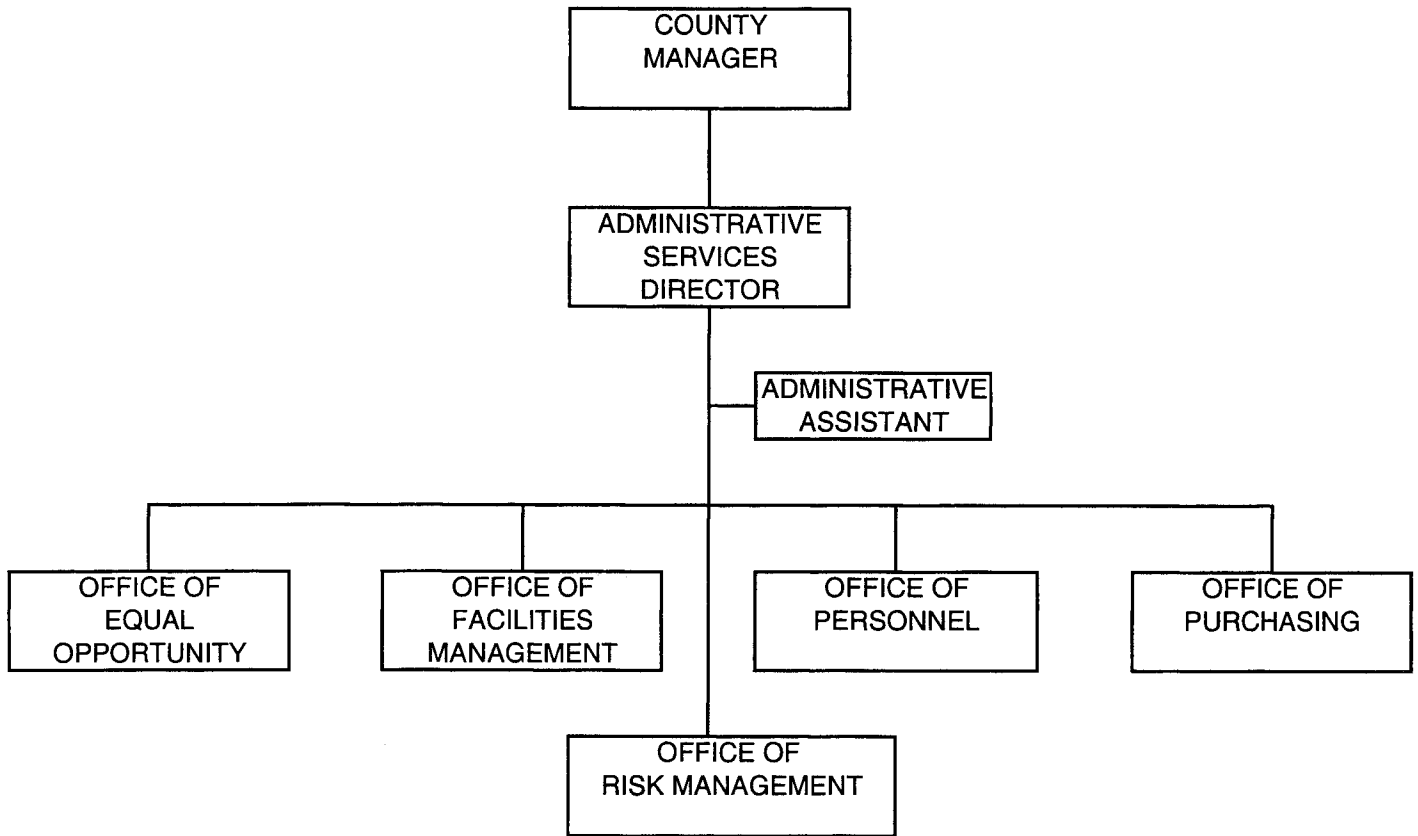
Summary of Program Objectives

1. Increase number of events held in Alachua County
2. Increase number of groups that use the Performing Arts Center as a meeting venue

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Number of events funded	1	Workload	N/A	N/A	N/A
2. Number of groups referred by County	2	Workload	5	10	10

DEPARTMENT OF ADMINISTRATIVE SERVICES



ADMINISTRATIVE SERVICES

Mission of Department:

Administrative Services provides support services to County government in the areas of Equal Opportunity, Facilities Management, Personnel, Purchasing and Risk Management. The Department also provides services to the Library District in the areas of Equal Opportunity, Information Services, Personnel, Purchasing and Risk Management.

EXPENDITURES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
<u>Administration</u>				
Personal Services	160,371	167,322	131,396	139,237
Operating Expenditures	13,536	18,049	17,665	16,566
Totals	173,907	185,371	149,061	155,803
<u>Equal Opportunity</u>				
Personal Services	265,174	295,707	309,552	333,644
Operating Expenditures	88,884	106,615	109,467	102,895
Capital Outlay	2,335	0	0	0
Totals	356,393	402,322	419,019	436,539
<u>Facilities Management</u>				
Personal Services	1,052,936	1,167,400	1,274,943	1,404,091
Operating Expenditures	1,123,861	1,278,760	1,453,942	1,418,998
Capital Outlay	26,653	6,000	0	0
Totals	2,203,450	2,452,160	2,728,885	2,823,089
<u>Sheriff's Office Rental</u>				
Operating Expenditures	0	0	0	0
Totals	0	0	0	0
<u>Star Garage Rental</u>				
Operating Expenditures	237,038	246,552	250,600	262,470
Totals	237,038	246,552	250,600	262,470
<u>Utilities - Downtown</u>				
Operating Expenditures	570,682	630,160	731,000	731,000
Totals	570,682	630,160	731,000	731,000
<u>Information Services</u>				
Personal Services	1,793,798	2,112,124	0	0
Operating Expenditures	374,403	452,291	0	0
Capital Outlay	5,824	0	0	0
Grants & Aids	0	0	0	0
Totals	2,174,025	2,564,415	0	0

ADMINISTRATIVE SERVICES

EXPENDITURES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
<u>Telephone Services</u>				
Personal Services	217,460	237,774	0	0
Operating Expenditures	444,861	515,966	0	0
Capital Outlay	5,844	0	0	0
Totals	668,165	753,740	0	0
<u>Public Access</u>				
Operating Expenditures	0	0	0	0
Totals	0	0	0	0
<u>HTE Expenditures</u>				
Operating Expenditures	5,837	45,039	0	0
Capital Outlay	3,070	0	0	0
Totals	8,907	45,039	0	0
<u>Personnel</u>				
Personal Services	366,524	462,483	489,082	527,857
Operating Expenditures	124,778	231,281	201,564	199,830
Capital Outlay	1,425	1,000	0	0
Totals	492,727	694,764	690,646	727,687
<u>Purchasing</u>				
Personal Services	268,514	312,484	319,907	343,149
Operating Expenditures	55,079	66,267	60,352	60,282
Capital Outlay	0	0	0	0
Totals	323,593	378,751	380,259	403,431
<u>Risk Management</u>				
Personal Services	158,785	171,745	180,368	194,379
Operating Expenditures	2,511,269	1,617,039	1,818,940	1,820,304
Totals	2,670,054	1,788,784	1,999,308	2,014,683
Non-Operating Expenditures	-5,844	442,331	0	0
Grand Total	9,873,097	10,584,389	7,348,778	7,554,702

FUNDING SOURCES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
General Fund	6,611,719	7,665,305	5,421,722	5,617,812
Special Revenue	2,599,057	1,723,263	24,715	24,715
Internal Service	662,321	1,195,821	1,902,341	1,912,175
Grand Total	9,873,097	10,584,389	7,348,778	7,554,702

Funded FTE Positions	107.80	112.30	67.30	67.30

ADMINISTRATIVE SERVICES - CAPITAL PROJECTS

Mission of Department:

Under Administrative Services, the Facilities Management Division manages certain Capital Projects outlined under the approved Capital Improvement Program. These projects include facility related space-needs projects for general government and specific facility projects for individual departments. Capital Projects, such as Park Improvements and Transportation Improvements, are managed by the Public Works Department.

EXPENDITURES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
Personal Services	2,853	53,325	0	0
Operating Expenditures	669,013	1,405,018	1,806,126	237,613
Capital Outlay	7,090,179	8,139,170	15,493,149	13,232,132
Grants & Aids	0	0	0	0
Non-Operating Expenditures	0	625,281	6,402,581	866,661
Grand Total	7,762,045	10,222,794	23,701,856	14,336,406

FUNDING SOURCES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
General Fund	0	0	0	0
Municipal Service Taxing Unit (MSTU)	0	0	0	0
Special Revenue	0	0	0	0
Debt Service	0	0	0	0
Capital Project Funds	7,762,045	10,222,794	23,701,856	14,336,406
Grand Total	7,762,045	10,222,794	23,701,856	14,336,406

Funded FTE Positions	N/A	N/A	N/A	N/A

ADMINISTRATIVE SERVICES - ADMINISTRATION

Program: Administration

Program Description

Provides supervision and direction for the Office Heads of Equal Opportunity , Facilities Management, Personnel, Purchasing, and Risk Management. This program manages and coordinates internal and external administrative functions of the department, special projects as requested by the County Manager and County Commission, and coordinates the Administrative Services Group meetings.

Summary of Program Objectives

1. Develop and implement any changes proposed to the FY02/03 budget, meeting all requirements and deadlines specified by the Office of Management and Budget.
2. Respond to assignments from the County Manager and the County Commission by the deadlines specified.
3. Enhance and promote the Customer Service Program to all Administrative Services Employees.
4. Periodically review county-wide policies and procedures to ensure efficiency and effectiveness to the organization.
5. Ensure that departmental web site information is complete, accurate and up-to-date.
6. Explore the feasibility of offering more web-based services such as on-line benefit enrollment services, and develop as warranted.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. All deadlines imposed by OMB are met by staff	1	Efficiency	All deadlines met	6 deadlines 6 deadlines met	6 deadlines 6 deadlines met
2. Responses to written assignments from the County Manager/County Commission submitted by the deadlines specified	2	Efficiency	36 responses 29 by deadline	35 responses 30 by deadline	40 responses 35 by deadline
3. Employee training held, employee forums held, internal/external surveys conducted, work plans developed	3	Effectiveness	1 training 4 forums 2 surveys 1 workplan	1 training 4 forums 2 surveys 1 workplan	1 training 6 forums 2 surveys 1 workplan
4. Policies/Procedures reviewed. Changes requested and approved.	4	Effectiveness	New Objective	5 policies reviewed 10 changes approved	5 policies reviewed 10 changes approved
5. Quarterly review of web site information	5	Effectiveness	New Objective	4 reviews	4 reviews
6. New on-line services explored or developed	6	Effectiveness	New Objective	3 services explored	3 services explored

ADMINISTRATIVE SERVICES - EQUAL OPPORTUNITY

Program: Internal Operations/Small and Minority Business Enterprise Assistance

Program Description

The internal programs of the Equal Opportunity Office ensure that all applicants and employees are afforded equal opportunity and equal access to both employment and services provided by the County. Periodic training is conducted on equal opportunity laws, sexual harassment, diversity and race relations, and the Americans with Disabilities Act (ADA).

The Small and Minority Business Enterprise (SMBE) Assistance Program is designed to assist the County in its efforts to increase the level of participation by SMBEs in the purchasing and procurement process. The program includes participation in the Statewide Reciprocal Certification process.

Summary of Program Objectives

1. Create a Management Diversity Plan for the County.
2. Continue the review and evaluation of County programs and services with respect to the Americans with Disabilities Act (ADA).
3. Provide training on EO laws, sexual harassment, race relations and diversity to all new County and Library District employees. Also provide periodic refresher training for all employees.
4. Revise the Special Recruitment database.
5. Increase and diversify the number of small and minority businesses doing business with the County.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Develop a diversity plan for the County	1	Workload/Effectiveness	N/A	Create and implement	Monitor
2. Review & evaluation of ADA compliance in County programs & services	2	Workload	Reviews 95% complete	Create Action Plan	Monitor
3. Number of employees updated on EO laws sexual harassment, ADA, etc	3	Workload	152 (new)	50% workforce	100% workforce
4. Revision of special recruitment database	4	Workload/Effectiveness	90% complete	10% incr responses	N/A
5. Number of county-certified businesses	5	Workload	181	220	N/A
6. Direct SMBE award activity	5	Effectiveness	\$2.8 million	\$3.5 million	N/A

ADMINISTRATIVE SERVICES - EQUAL OPPORTUNITY

Program: External Operations/Compliance

Program Description

This program identifies and eliminates discrimination in employment, housing, and public accommodation through investigation, mediation, conciliation and/or enforcement. The division seeks to compel the cessation of the violation of an individual's human right within Alachua County. The program also provides human rights training and information about various disability laws and accessibility rights of the disabled.

Summary of Program Objectives

1. Process 100% of total intakes.
2. Provide technical assistance and/or informal counseling on 100% of inquiries.
3. Close at least 50% of active discrimination complaints by fiscal year end.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. % of total intakes processed	1	Workload	100%	100%	100%
2. % of technical assistance and/or informal counseling rendered	2	Workload	100%	100%	100%
3. % of formal active discrimination complaints closed by fiscal year end	3	Effectiveness	54%	50%	50%

ADMINISTRATIVE SERVICES - FACILITIES MANAGEMENT

Program: Facilities Management

Program Description

The Facilities Management Program is responsible for providing required maintenance for the upkeep of the County's capital investment and to provide employees and citizens with clean, healthy, and safe facilities. Facilities Management also plans office space and manages capital projects.

Summary of Program Objectives

1. To maintain and secure County-owned and selected leased facilities and equipment to ensure a clean and safe working environment for County agencies.
2. Manage energy-related usage, applications, and strategies essential to Alachua County agency operations in order to ensure efficiency, cost-effectiveness, and environmental protection.
3. To systematically manage the planning, design and construction of vertical capital projects for Alachua County agencies with the objective of providing quality facilities in a timely and fiscally responsible manner.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Facilities maintained	1	Workload	54	55	56
2. Square feet maintained	1	Workload	1,029,967	1,032,892	1,152,809
3. Energy Cost Index (\$/sq. ft./year)	2	Efficiency	2.07	2.07	1.93
4. Number of projects managed >\$200,000	3	Workload	8	3	2
5. Number of projects managed <\$200,000	3	Workload	11	11	9

ADMINISTRATIVE SERVICES - PERSONNEL

Program: Classification and Pay Program

Program Description

Ensure appropriate classification and salary assignment of all positions; establish equitable, competitive, and lawful pay practices.

Summary of Program Objectives

1. Conduct an annual salary survey and provide recommendations on pay plan to the Board on an annual basis.
2. Maintain appropriate and lawful classification specification titles, numbering system and content for 340 classification specifications and amend as necessary on an ongoing basis.
3. Review positions for possible reclassification action as requested by Department Directors and review requests for new positions requested during the budget process and provide recommendations on appropriate classification action in a timely manner.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Number of classifications surveyed on annual salary survey(s)	1	Workload	277	277	300
2. Number of classification specifications reviewed and revised	2	Workload	100 reviewed 75 revised	100 reviewed 75 revised	125
3. Number of classification audits for possible reclassification action	3	Workload	77	40	50
4. Number of new positions reviewed for initial classification	3	Workload	42	30	25
5. Number of final applicants who decline position based on unacceptable salary	1	Effectiveness	0	0	0

ADMINISTRATIVE SERVICES - PERSONNEL

Program: Labor and Employee Relations Program

Program Description

Fulfill obligations regarding collective bargaining and provide policy interpretation and guidance on Union contracts and Personnel Regulations.

Summary of Program Objectives

1. Provide policy guidance and interpretation on Collective Bargaining agreements and County Personnel Regulations for all supervisors and employees by responding to all inquiries within 24 hours of the request.
2. Coordinate and facilitate appeals and grievances and process through the system within established time frames.
3. Counsel employees of all levels regarding workplace concerns/issues and provide advice regarding possible solutions to problems; provide advice and guidance to all Supervisors regarding employee violations of rules and discipline recommendations.

Summary of Measures

Measures	# of objective	Workload/Effective-ness/Efficiency	FY 01	FY 02	FY 03
1. Number of contacts re: advice on discipline matters	1,3	Workload	Average 25/month	Average 25/month	Average 30/month
2. Number of Step 3 Grievances/Appeals to hearing officer and number overturned	2	Workload	2/2 2 1/1	0/0	0/0

ADMINISTRATIVE SERVICES - PERSONNEL

Program: Recruitment and Employment Program

Program Description

Coordinate the County-wide advertising, recruitment, and selection process to ensure the orderly hiring of all County employees.

Summary of Program Objectives

1. Review approximately 150 vacancies as they occur over a calendar year, to determine if the positions should be filled, examined for classification issues or held open for administrative reasons and if decided to fill, recruit applicants for vacancies utilizing the print media, the Internet, mass mailings and other forms of recruitment vehicles in order to attract a sufficient number of qualified applicants.
2. Review approximately 2,000 resumes and letters of interest and approximately 3,000 application forms from applicants applying for various positions. Refer approximately 1,500 application forms and/or resumes to the departments for their consideration in filling the vacancies, within 3 working days of the positions closing.
3. Develop or assist in development of a selection process for each vacancy, including interview questions, assessment exercises, skills testing. Solicit feedback from the users of these interview processes to determine their effectiveness.
4. Direct and assist departmental representatives in completing required paperwork to fill a vacancy, while ensuring adherence to all County rules and state and federal laws governing recruitment and hiring of employees.
5. Represent the County at all inquiries regarding employment issues. Assist with the development of County position statements in defense of discrimination charges or in response to claims of violation of Veterans' Preference law.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Number of vacancies received and advertised	1	Workload	260	172	150
2. Number of job applications/resumes received each year	2	Workload	5,416	4,500	5,000
3. Number of complaints/charges filed regarding employment issues and number the County lost	4,5	Workload/Effectiveness	0/0	0/0	0/0
4. Percent of position referrals sent to the departments within a 3-day time period	2	Efficiency	99%	100%	100%

ADMINISTRATIVE SERVICES - PERSONNEL

Program: Training

Program Description

Provide training on a County-wide basis on issues of interest and importance to all County employees.

Summary of Program Objectives

1. Develop annual calendar for County wide training by soliciting input from department directors and other key employees and provide over 30 mandatory training sessions to all 750 employees on County policies and procedures, local, State, and Federal laws and rules in the Personnel field.
2. Develop and present supervisory training modules on an annual basis to approximately 100 supervisors and employees who wish to become supervisors.
3. Coordinate the acquisition of/or present specialized training for individual departments in order to meet a specific need.
4. Develop, maintain and distribute a listing of lending library materials, including print material and audio and video cassettes, computer based learning modules.

Summary of Measures

Measures	# of objective	Workload/Effective-ness/Efficiency	FY 01	FY 02	FY 03
1. Number of mandatory/elective training sessions conducted	1	Workload	43	50	60
2. Number of employees participating in training sessions	1,2,3	Workload	1,125	1,300	1,500
3. Number of materials accessed through the lending library	4	Workload	12	25	30

ADMINISTRATIVE SERVICES - PURCHASING

Program: Purchasing

Program Description/Mission Statement

The Purchasing Division is responsible for the buying, procuring, renting, leasing, or otherwise acquiring of any materials, supplies, services, construction, or equipment. The Division is also responsible for establishing and administering purchasing policies and procedures; monitoring the small and minority business activity in the competitive bidding process; and the analysis of prices paid for materials, equipment, services, supplies, and construction. The Division serves all departments under the Board of County Commissioners, the Supervisor of Elections, contracts with the Library District for the provision of procurement services.

Summary of Program Objectives

1. Provide for timely processing of annual bid requests to allow for an October 1st startup date.
2. Decrease turn-a-round (processing) timeframes for the processing of formal bids and request for proposals from the point of receipt of the request to the point of recommendation to award.
3. Decrease average number of days for processing Formal Bids and Requests for Proposals.
4. Increase level of participation by certified Small & Minority Business Enterprises (SMBE's) with regard to the level of purchasing activity (dollars) awarded to certified small and minority vendors.
5. Conduct departmental training sessions on policies and procedures or site visits to departments to provide for improved delivery of service by the Division at least quarterly.

Summary of Measures

Measures	# of objective	Workload/Effective-ness/Efficiency	FY 01	FY 02	FY 03
1. Number of annual bids processed	1	Workload	115	115	115
2. Number of purchase orders processed	1	Workload	3,500	3,500	3,500
3. Average number of days for processing Formal Bids and Request for Proposals	2	Efficiency	45	42	42
4. \$'s awarded to certified SMBE's	3	Effectiveness	2.8 million	3.5 million	4.0 million
5. Blanket Purchase Order Program review completion date	4	Effectiveness	April 1st	April 1st	April 1st
6. Number of training sessions or site visits conducted.	5	Effectiveness	9	16	16
7. Percent of customers satisfied per Customer satisfaction survey	5	Effectiveness	76%	80%	85%

ADMINISTRATIVE SERVICES - RISK MANAGEMENT

Program: Risk Management

Program Description

To evaluate and direct insurance programs, loss control activities and contract compliance in the most cost effective manner possible and in the best interest of the county. Prepare loss analysis and budgets; identify exposures, recommend solutions, implement approved programs and promote loss prevention plans. Update and monitor compliance with insurance programs and practices taking corrective action when necessary.

Summary of Program Objectives

1. Evaluate and monitor the adequacy of protection provided by insured and self insured programs.
2. Aggressively pursue settlement of all claims including subrogation potential.
3. Evaluate and monitor adequacy of funding for self-insured exposures.
4. Evaluate and monitor all risk management, benefit and safety programs for effectiveness and compliance.
5. Provide risk management services to Alachua County Library District including management of employee benefits and loss control programs.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Total cost of risk	1,3	Effectiveness	\$1,590,800	\$1,839,239	\$1,910,239
2. Number of litigated claims	1,2	Effectiveness	16	<25	<25
3. Self Insured loss versus stat average	1,3,5	Effectiveness	80%	<90%	<90%
4. Workers Compensation costs	1,3,4	Effectiveness	maintain	maintain	maintain
5. Liability costs	1,3,4	Effectiveness	up 10%	up 15%	up 10%

ADMINISTRATIVE SERVICES - RISK MANAGEMENT

Program: Safety & Loss Control

Program Description

To formulate, develop and coordinate all safety and loss control functions. Designs and directs a program to reduce accidents, occupational illnesses, and exposure to long-term health hazards through safety training, inspections, skill training, first aid care, emergency preparedness, proper job awareness/indoctrination, physical protection, job observation, rules and practices, job analysis/procedures, disposal procedures, and protective equipment. Maintains compliance with governmental regulatory agencies. Responsible for identifying causes of past accidents.

Summary of Program Objectives

1. Conduct or attend approximately 34 safety committee meetings throughout the county to evaluate loss exposures and losses.
2. Investigate and evaluate workplace accidents resulting in property damage or bodily injury.
3. Evaluate compliance programs relative to state and federal regulations governing workplace safety.
4. Conduct employee training and related prevention programs to reduce exposure to loss.
5. Conduct on site safety inspections.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Number of accidents & injuries: Workers Compensation Liability	4	Workload	81 45	77 43	73 41
2. Cost of all accidents & injuries: Workers Compensation Liability	1,4	Effectiveness	reduce 10%	reduce 10%	reduce 10%
3. Number of workplace injuries	2	Effectiveness	81	77	73
4. Number of site inspections/month Number of safety meetings Number of training sessions	1,3,4	Workload	4 34 25	4 34 25	4 34 25

ADMINISTRATIVE SERVICES - RISK MANAGEMENT

Program: Employee Benefits

Program Description

Plan and administer all employee benefits including group health, life, dental, deferred compensation and cafeteria plans. Organize and conduct employee wellness and fitness activities including an annual health fair and preventative care programs.

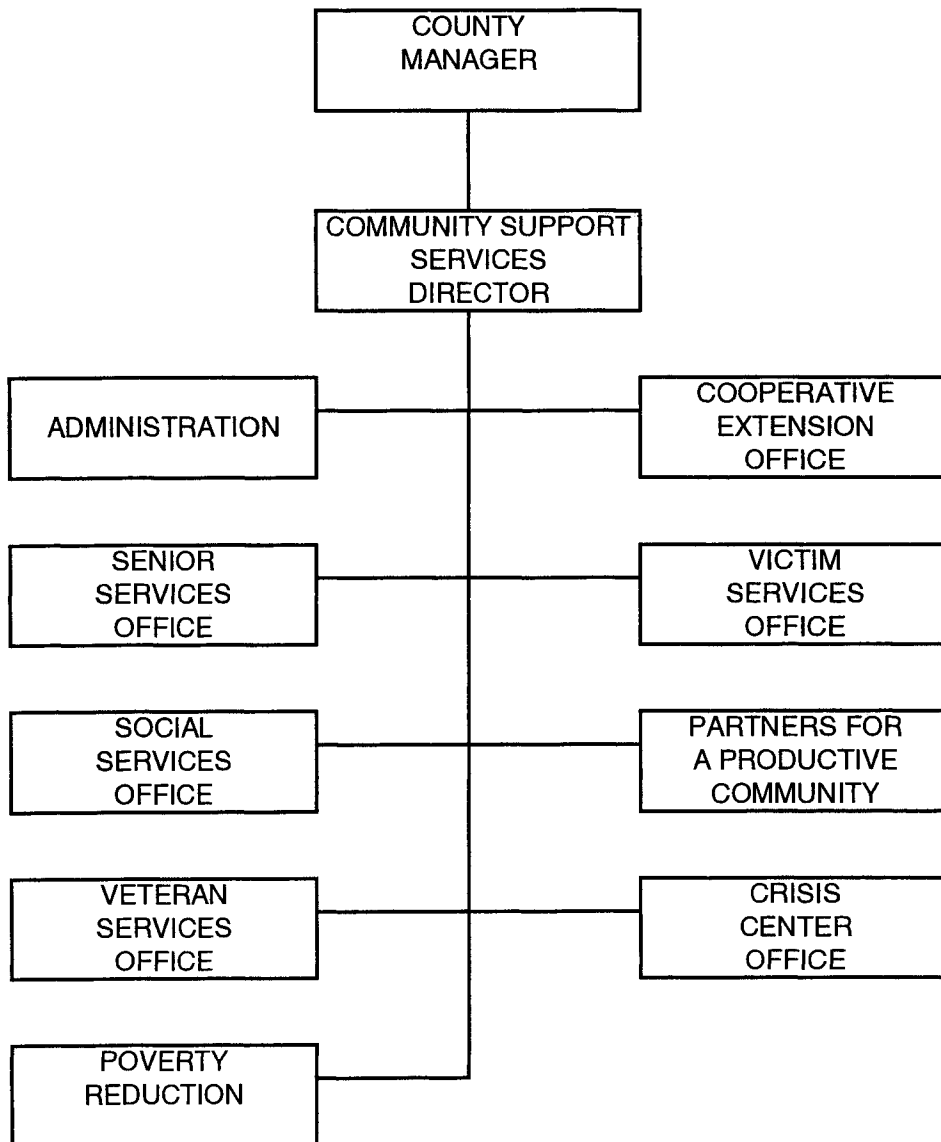
Summary of Program Objectives

1. Organize and conduct annual open enrollment for board, constitutional employees, library & retirees for health, life, dental, vision and deferred compensation programs.
2. Negotiate and renew twelve employee benefit contracts for all Constitutional Offices and Library District.
3. Conduct monthly orientations for all new hires.
4. Plan and conduct feasibility study for automated benefit enrollment plan.
5. Organize and conduct annual employee wellness program, health fair and Florida Trek Program.

Summary of Measures

Measures	# of objective	Workload/Effective- ness/Efficiency	FY 01	FY 02	FY 03
1. Number processed of: enrollments changes terminations	1,3	Workload	160 220 100	160 220 85	160 220 85
2. Number of employees attending open enrollment	1,4	Workload	350	350	350
3. Number attending health fair	5	Workload	500	600	625
4. Number of employees receiving screenings and flu shots	5	Workload	1925	2000	2000
5. Number of Trek participants: enrolled completing	5	Workload	160 53	180 75	190 80

COMMUNITY SUPPORT SERVICES



COMMUNITY SUPPORT SERVICES

Mission of Department:

To initiate opportunities and services to improve the quality of life for individuals and the community by providing Cooperative Extension Services, Animal Services, Crisis Center Services, a Senior Services Program, the Partners for a Productive Community Program, a Public Health Unit, an Office of Victim Services, Social Services, Veterans Services, and administering the County's contributions to public and private organizations.

EXPENDITURES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
<u>Human Services</u>				
Personal Services	1,322,861	1,559,173	1,674,058	1,795,382
Operating Expenditures	829,540	1,119,418	1,294,611	1,236,123
Capital Outlay	4,547	0	4,247	4,247
Totals	2,156,948	2,678,591	2,972,916	3,035,752
<u>Victims of Crime Act (VOCA)</u>				
Personal Services	0	0	0	0
Operating Expenditures	0	0	0	0
Totals	0	0	0	0
<u>Animal Services</u>				
Personal Services	667,886	831,617	0	0
Operating Expenditures	364,620	402,078	0	0
Capital Outlay	1,783	49,550	0	0
Totals	1,034,289	1,283,245	0	0
<u>Cooperative Extension</u>				
Personal Services	207,151	221,004	229,034	245,334
Operating Expenditures	82,133	89,259	89,285	89,298
Totals	289,284	310,263	318,319	334,632
<u>Retired Senior Volunteer Program (RSVP)</u>				
Personal Services	66,710	70,286	73,538	79,364
Operating Expenditures	37,158	44,117	44,761	43,287
Capital Outlay	0	0	0	0
Totals	103,868	114,403	118,299	122,651
<u>Public Health Unit</u>				
Operating Expenditures	630,719	641,839	1,156,995	1,158,179
Totals	630,719	641,839	1,156,995	1,158,179

COMMUNITY SUPPORT SERVICES

EXPENDITURES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
<u>Outside Agencies-Public</u>				
Operating Expenditures	778,100	778,100	778,100	778,100
Grants and Aids	45,900	45,900	45,900	45,900
Totals	824,000	824,000	824,000	824,000
<u>Outside Agencies-Private</u>				
Grants and Aids	413,800	448,800	480,216	504,227
Totals	413,800	448,800	480,216	504,227
<u>Medical Examiner</u>				
Operating Expenditures	272,600	282,600	352,631	302,600
Totals	272,600	282,600	352,631	302,600
<u>Foster Grandparents</u>				
Personal Services	310,600	325,659	334,071	341,621
Operating Expenditures	100,740	95,603	101,608	99,522
Capital Outlay	0	0	0	0
Totals	411,340	421,262	435,679	441,143
<u>Medicaid</u>				
Operating Expenditures	1,711,114	1,600,000	2,900,000	2,900,000
Totals	1,711,114	1,600,000	2,900,000	2,900,000
<u>MTPO/RTS/CTS</u>				
Operating Expenditures	526,273	919,560	190,100	190,100
Totals	526,273	919,560	190,100	190,100
<u>Child Care Fund</u>				
Operating Expenditures	1,774	8,681	9,400	9,400
Totals	1,774	8,681	9,400	9,400
<u>Crime Victim Fund</u>				
Operating Expenditures	652	2,971	3,533	3,533
Totals	652	2,971	3,533	3,533
<u>Choose Life License Plate</u>				
Operating Expenditures	0	0	7,100	0
Totals	0	0	7,100	0
<u>Partners for Productive Community</u>				
Operating Expenditures	0	0	4,750	0
Totals	0	0	4,750	0

COMMUNITY SUPPORT SERVICES

EXPENDITURES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
<u>Poverty Reduction</u>				
Personal Services	0	0	32,225	45,274
Operating Expenditures	0	0	11,600	11,600
Totals	0	0	43,825	56,874
Non-Operating Expenditures	634,962	658,525	332,796	152,512
Grand Total	9,011,623	10,194,740	10,150,559	10,035,603

FUNDING SOURCES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
General Fund	7,355,695	8,474,899	8,799,453	8,913,613
Special Revenue	1,135,648	1,199,561	1,161,006	1,121,990
Debt Service - Transfers Out	520,280	520,280	190,100	0
Grand Total	9,011,623	10,194,740	10,150,559	10,035,603

Funded FTE Positions	75.75	76.69	54.00	54.00

COMMUNITY SUPPORT SERVICES - CAPITAL OUTLAY - FY 02

Quantity	Item	Estimated Cost
N/A	<u>HUMAN SERVICES</u> Equipment for Weed and Seed Program	\$4,247
	TOTAL	\$4,247

COMMUNITY SUPPORT SERVICES - HUMAN SERVICES

Program: Crisis Center

Program Description

The Crisis Center offers on a 24-hour basis to this community quality service in the areas of crisis intervention, suicide prevention, short term psychotherapy, emergency mental health, information and referral, and education and consultation as appropriate. These services will be offered predominantly by highly trained volunteers and graduate counseling students.

Summary of Program Objectives

1. Telephone intervention services will be offered to this community 24 hours/7 days a week.
2. Face-to-face and emergency outreach counseling and intervention services will be offered to citizens 24 hours/7 days a week.
3. Rumor Control will be activated 100% of the time, when requested by Emergency Management, and as necessary based on Community Needs.
4. Provide continuing recognition and professional development for Center volunteers and graduate counseling students. The Center will maintain an active roster of highly trained volunteers. New volunteers will be selected from intensive training programs offered each year.
5. All appropriate requests for education programs and consultation in the areas of crisis, suicide, community trauma, and emergency mental health from the professional sector and community-at-large will be honored.

Summary of Measures

Measures	# of objective	Workload/Effective-ness/Efficiency	FY 01	FY 02	FY 03
1. Number of calls taken each year	1	Workload	54,661	54,000	55,000
2. Number of unpaid volunteers hours required to staff phone system	1	Workload	14,900	15,000	15,000
3. Number of face-to-face contacts	2	Workload	2,209	2,000	2,000
4. Number of clients served by the Center	1 & 2	Workload	5,201	6,000	6,000
5. Number of unpaid volunteer hours to staff system	2	Workload	16,300	16,400	16,400
6. Number of activation's each year	3	Workload	4	3	4
7. Number of calls taken on Rumor Control each year	3	Workload	2,200	5,000	5,000

COMMUNITY SUPPORT SERVICES - HUMAN SERVICES

Program: Crisis Center					
Summary of Measures					
Measures	# of objective	Workload/Effective- ness/Efficiency	FY 01	FY 02	FY 03
8. Number of center workers hours used in responses	3	Workload	250	500	500
9. Number of activities and training	4	Workload	18	18	18
10. Number of workers in attendance (total)	4	Workload	640	550	600
11. Percent of workers involved in volunteer recognition/development activities	4	Effectiveness	80%	80%	80%
12. Number of active workers	4	Workload	100	120	120
13. Number of hours required per year to staff total Crisis Center system.	4	Workload	38,600	38,000	38,000
14. Percent (ratio) of graduating volunteers to beginning trainees	4	Effectiveness	59%	60%	60%
15. Offer three intensive training classes each year	4	Workload	3	3	3
16. Number of presentations, etc.	5	Workload	144	110	15
17. Number of individuals in attendance at training, workshops, or presentation	5	Workload	4,925	3,000	3,200

COMMUNITY SUPPORT SERVICES - HUMAN SERVICES

Program: Partners for a Productive Community

Program Description

This is a coordinated, multi-agency strategy that will use County resources to stabilize a targeted area by reducing crime, helping with general clean up, and strengthen the community to solve its own problems and revitalize itself.

Summary of Program Objectives

1. Continue to facilitate the organizing of the Partners for Productive Community Council.
2. Assist law enforcement in the reduction of crime in Cedar Ridge, Sugarfoot, and Phoenix neighborhoods.
3. Assist the Community Council, Codes Enforcement, and Waste Management in improving the appearance and maintenance in the targeted communities, with major focus in the neighborhoods of Cedar Ridge, Sugarfoot, and Phoenix.
4. Provide assistance to the partnering communities with organized recreational and educational programs.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Conduct 11 community meetings	1	Effectiveness	11	11	11
2. Provide 2 community trainings	1	Effectiveness	3	2	2
3. Conduct 2 community planning meetings	1	Effectiveness	3	4	2
4. Provide assistance to 6 tenants in purchasing their own homes	1	Effectiveness	0	3	3
5. Increase property value by 3% in Cedar Ridge and Sugarfoot by 2001	1	Effectiveness	0	1%	2%
6. Crime tip referrals from the Cedar Ridge & Sugarfoot communities	2	Effectiveness	0	12	12
7. Attend 4 law enforcement and community meetings	2	Effectiveness	4	4	4

COMMUNITY SUPPORT SERVICES - HUMAN SERVICES

Program: Partners for a Productive Community					
Summary of Measures					
Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
8. Coordinate 2 cleanups in target communities	3	Effectiveness	12	6	6
9. Conduct 12 4-H Club meetings	4	Effectiveness	12	12	12
10. Pre-register 25 community children for YMCA camp	4	Effectiveness	25	25	25
11. Acquire 1,000 toys through donation for needy children during holiday season	4	Effectiveness	1000	1500	2000
12. Provide holiday celebrations for community children in Cedar Ridge, Sugarfoot and Phoenix communities in December	4	Effectiveness	3	3	3
13. Make available computer training for neighborhood residents	4	Effectiveness	0	10	10

COMMUNITY SUPPORT SERVICES - HUMAN SERVICES

Program: Senior Services

Program Description

The Office of Senior Services is dedicated to the enhancement of the delivery of County services to senior citizens through the Foster Grandparent Program, Retired and Senior Volunteer Program, and any other County funded programs. This office is committed to ensuring the appropriate use of County funds by working to meet unmet needs and preventing program duplication.

Summary of Program Objectives

1. Maintain appropriate number of FGP and RSVP volunteers serving at volunteers stations and sites according to grant guidelines.
2. Generate appropriate number of volunteer service hours in relation to grant guidelines through the contributions of RSVP and Foster Grandparent volunteers and recognize these volunteers annually for their efforts.
3. Continue to assist Alachua County senior shut-ins by assigning them an RSVP volunteer to help them live independently in their homes rather than a skilled nursing facility or an ACLF (Assisted Living Facility).
4. Continue to place Foster Grandparent volunteers to work with Head Start children according to grant guidelines. This placement will help them improve in motor, language, and cognitive skills as indicated by pre and post screening to better equip them to function in kindergarten.

Summary of Measures

Measures	# of objective	Workload/Effective-ness/Efficiency	FY 01	FY 02	FY 03
1. Recruit, enroll and orient 60 volunteers annually	1	Workload	160	60	80
2. Develop new RSVP stations and FGP sites in accordance to requests from community organizations, schools, day care centers and needs existing within the community	1	Workload	5 RSVP 5 FGP	2 RSVP 1 FGP	2 1
3. FGP pre-service training 4 times annually	1	Workload	4	3	4

COMMUNITY SUPPORT SERVICES - HUMAN SERVICES

Program: Senior Services

Summary of Measures

Measures	# of objective	Workload/Effective-ness/Efficiency	FY 01	FY 02	FY 03
4. RSVP volunteers will produce minimum of 111,000 hours	2	Workload	132,883	111,000	111,500
5. FGP volunteers will produce a minimum of 93,960 hours annually	2	Workload	91,510	90,000	91,500
6. RSVP will place 8 CHISS volunteers with clients annually	3	Workload	10	8	8
7. RSVP volunteers will assist an average of 30 shut-ins annually	3	Workload	45	30	38
8. Place 6 FGP volunteers with 12 Head Start children	4	Workload	19/38	6/12	12/24
9. An estimated 95% of these children will improve as determined by the DIAL post screening test to be given at the end of the school year	4	Effectiveness	100%	95%	95%

COMMUNITY SUPPORT SERVICES - HUMAN SERVICES

Program: Social Services

Program Description

Social Services provides general assistance for low income Alachua County residents in the areas of emergency rent/mortgage and utilities, housekeeping services, urgent special needs, solid waste assessment waivers, public transportation, and vision/hearing services (Alachua County Lions Sight and Hearing Foundation funding). It also provides State mandated burial/cremation for indigent Alachua County residents and unidentified persons expiring in Alachua County. In addition, Social Services provides medical assistance programs for low income Alachua County residents in the area of medicine, primary/secondary care, emergency room, and State mandated inpatient and outpatient hospitalization (Health Care Responsibility Act).

Summary of Program Objectives

1. Provide planning, administration and accountability for the provision of general and medical assistance programs for low income residents for whom there are no State or Federal programs available.
2. Provide general information and referral to citizens' inquiries and to provide intake, needs assessment, eligibility determination, and counsel for residents applying for direct services.
3. Increase citizen access to services by scheduling a social worker to provide direct services at outlying community sites and urban community centers.
4. Increase community awareness of programs and services available to low income residents through Alachua County Office of Social Services.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Number of vision related services provided (eye exams/glasses)	1	Effectiveness	165	100	120
2. Number of hearing related services provided (exams/hearing aids)	1	Effectiveness	16	20	20
3. Number of burials/cremations provided	1	Effectiveness	43	45	45

COMMUNITY SUPPORT SERVICES - HUMAN SERVICES

Program: Social Services

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
4. Number of persons receiving assistance with mortgages/util.	1	Effectiveness	532	425	425
5. Number of persons receiving assistance w/ transportation	1	Effectiveness	141	100	105
6. Number of persons receiving assistance w/ housekeeping	1	Effectiveness	13	15	16
7. Number of persons receiving assistance w/urgent special needs	1	Effectiveness	18	20	20
8. Number of persons receiving assistance w/ solid waste assessment waivers	1	Effectiveness	30	22	25
9. Number of persons receiving assistance w/medications	1	Effectiveness	803	850	850
10. Number of persons receiving assistance with ER visits, medical care, hospitalization, tests, therapy	1	Effectiveness	111	120	120
11. Number of Social Workers' office interviews	2	Workload	4,431	3,565	3,672
12. Number of telephone inquiries responded to by Social Workers	2	Workload	9,021	6,792	6,993
13. Number of outpost sites established	3	Effectiveness	0	2	4
14. Number of outpost visits	3	Workload	81	102	120
15. Number of staff training hours	2	Effectiveness	228	250	250
16. Number of presentations participation by Social Services staff w/ other providers/groups	4	Workload	137	120	125

COMMUNITY SUPPORT SERVICES - HUMAN SERVICES

Program: Victim Services

Program Description

The Office of Victim Services is committed to improving the quality of life in our County by providing intervention services for sexual assault victims, victims of personal injury crimes, survivors of homicide victims, domestic violence, and survivors of DUI traffic deaths. Comprehensive services such as emergency outreach, crisis intervention, individual and group counseling as well as advocacy, support and accompaniment with law enforcement, the criminal justice system, and assistance with victim compensation are provided. The staff professionally networks with other community service organizations to provide awareness and encourages climate of concern for all citizens of Alachua County.

Summary of Program Objectives

1. Respond to all requests for help from rape victims, their significant others, law enforcement and other community agencies, including accompanying victims during medical examinations preliminary law enforcement investigations, and providing information and referral to appropriate community resources.
2. Provide criminal justice proceedings support/assistance to all victims as well as provide case status updates and other criminal justice related services.
3. Insure compliance with VOCA Grant programmatic, fiscal, and operating requirements.
4. Respond to all requests for services and provide immediate response to victims of personal injury crimes, including survivors of homicide victims, domestic violence and attempted murder, and DUI traffic deaths.
5. Provide crisis intervention and counseling to victims through phone calls and face-to-face individual counseling sessions.

Summary of Measures

Measures	# of objective	Workload/Effective-ness/Efficiency	FY 01	FY 02	FY 03
1. On-call advocates will respond to 150 request for emergency response	1	Workload	128	130	125
2. Counselors will provide 700 criminal justice contacts and 1,800 case status updates to victims of crime	2	Workload	389 1,840	350 1,800	355 1,810

COMMUNITY SUPPORT SERVICES - HUMAN SERVICES

Program: Victim Services					
Summary of Measures					
Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
3. Program Director will apply for VOCA grant annually and comply with grant programmatic requirements	3	Effectiveness/ Efficiency	1	1	1
4. Counselors will respond to 500 requests for services from victims of personal injury crimes	4	Workload	606	450	405
5. Counselors will provide 700 face to face individual counseling sessions and 1,378 telephone counseling sessions to victims of crime	5	Workload	1,130 1,400	830 1,380	875 1,250

COMMUNITY SUPPORT SERVICES - HUMAN SERVICES

Program: Veteran Services

Program Description

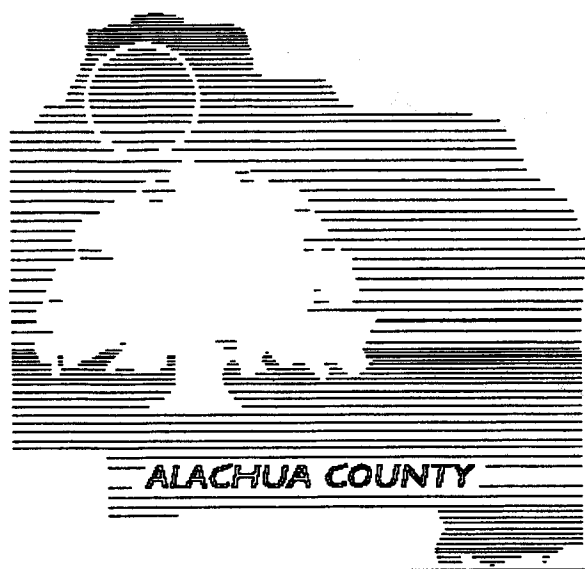
The Office of Veteran Services provides services to veterans, their dependents, and survivors in all matters pertaining to veterans affairs. Assistance is provided to the County veteran community in securing entitlement benefits from the US Department of Veterans Administration, Florida Department of Veteran Affairs, other veteran organizations, and locally based community services.

Summary of Program Objectives

1. Provide assistance to veterans and their dependents through initial or repeat contacts, by office visitations, home/hospital/nursing facility visits or telephone contacts.
2. Ensure availability of service to those unable to conduct office visits by scheduling nursing home visits and responding to all requests for home visitations.
3. Maintain an active community relationship in all veterans related events and activities and participate in the planning of such events.
4. Provide staff development and training to remain updated on VA rules and regulations and eligibility criteria.
5. Implement outreach program to city of High Springs

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Provide assistance through 2,000 contacts quarterly	1	Workload	3,630	3,880	3,755
2. Schedule quarterly nursing home visits	2	Workload	377	460	419
3. Number of homes visited	2	Workload	79	30	55
4. Number of meetings, events and planning sessions attended	3	Effectiveness	130	180	210
5. Attend at least 4 training programs per year	4	Effectiveness	12	15	14
6. Schedule monthly outreach visitations	5	Workload	NA	15	15



COMMUNITY SUPPORT SERVICES - COOPERATIVE EXTENSION SERVICE

Program: Agriculture/Home Economics, 4H

Program Description

The Commercial Agriculture Program extends information, developed through unbiased research at the Institute of Food and Agricultural Sciences (IFAS), about practices, pesticide safety and proper use, etc. The Home Horticulture Program targets the more than 45,000 homeowners with programs relating to utilization of yard waste, landscaping for water conservation, organic gardening, and, most importantly, responsible utilization of pesticides. The 4-H Youth Program helps youth ages five to eighteen years become responsible, self-directing, and contributing members of society through the use of 4-H projects to help youth learn practical life skills. The Family and Consumer Sciences program is responsible for educational programs relating to consumer education, human relationship and personal development, clothing and textiles, nutrition, health-home energy conservation, and recycling.

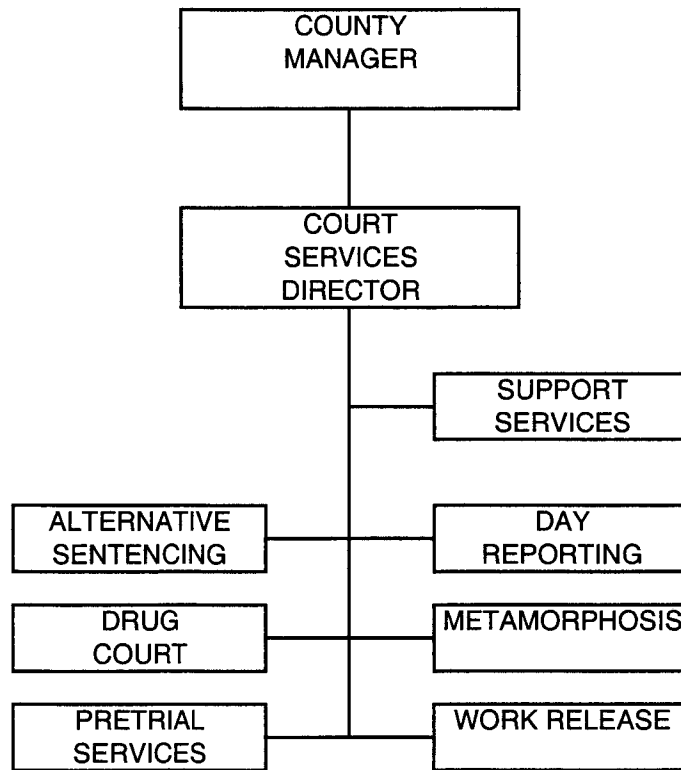
Summary of Program Objectives

1. Commercial Agriculture - To provide informal science-based educational materials relating to the production of commercial agriculture crops to individuals attending workshops, demonstrations, field days, individual consultation, etc.
2. Home Horticulture - To provide informal science-based educational material relating to environmental landscape maintenance and home gardening to individuals requesting information or attending workshops, field days, demonstrations, etc.
3. Pesticide Safety - To provide training and testing for 200 individuals desiring to be State certified as applicators of restricted use pesticides.
4. Family and Consumer Sciences - To provide Family and Consumer Sciences related information and training to individuals through seminars, workshops, individual consultation, newsletters, etc.
5. 4-H Club development programs to reach adult volunteer leaders and to reach 2,500 youth, ages 8-18, with projects and related educational programs.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY03
1. Number of programmatic contacts made.	1	Workload	17,104	15,000	15,000
2. Number of programmatic contacts made.	2	Workload	15,195	15,000	15,000
3. Number of programmatic contacts made.	3	Workload	237	200	200
4. Number of programmatic contacts made.	4	Workload	16,608	15,000	15,000
5. Number of 4-H youths and adult volunteers enrolled.	5	Workload	4,234 youth 159 adult	2,500 youth 100 adult	2,500 youth 100 adult

COURT SERVICES



COURT SERVICES

Mission of Department:

To render timely and accurate information to the court while providing cost-effective, community-based supervision and therapeutic services to the citizens of Alachua County with emphasis on accountability and preserving the public safety.

EXPENDITURES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
<u>Drug Court</u>				
Personal Services	208,517	223,879	235,683	254,437
Operating Expenditures	211,950	231,300	214,128	213,750
Capital Outlay	1,630	0	3,546	0
Totals	422,097	455,179	453,357	468,187
<u>Jail</u>				
Personal Services	0	0	0	0
Operating Expenditures	0	0	0	0
Capital Outlay	0	0	0	0
Totals	0	0	0	0
<u>Court Services</u>				
Personal Services	1,363,126	1,539,145	1,647,067	1,773,476
Operating Expenditures	168,395	210,140	221,841	196,091
Capital Outlay	344	793	6,290	0
Totals	1,531,865	1,750,078	1,875,198	1,969,567
<u>Project Payback</u>				
Personal Services	0	0	0	0
Operating Expenditures	0	0	0	0
Totals	0	0	0	0
<u>Day Reporting Program</u>				
Personal Services	36,777	202,914	208,727	225,474
Operating Expenditures	9,365	140,409	128,530	135,778
Capital Outlay	3,467	2,607	0	0
Totals	49,609	345,930	337,257	361,252
<u>Work Release</u>				
Personal Services	715,634	768,181	821,777	863,508
Operating Expenditures	115,292	153,440	169,726	147,782
Capital Outlay	0	0	23,037	0
Totals	830,926	921,621	1,014,540	1,011,290
<u>Metamorphosis</u>				
Personal Services	313,078	347,490	366,908	393,879
Operating Expenditures	108,454	163,679	137,498	137,498
Capital Outlay	96,726	140,582	2,602	0
Totals	518,258	651,751	507,008	531,377
Non-Operating Expenditures	133,664	183,260	222,781	202,771
Grand Total	3,486,419	4,307,819	4,410,141	4,544,444

COURT SERVICES

FUNDING SOURCES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
General Fund	2,813,102	3,547,310	3,841,220	4,008,067
Special Revenue	589,740	656,092	566,319	536,377
Capital Projects Funds	83,577	104,417	2,602	0
Grand Total	3,486,419	4,307,819	4,410,141	4,544,444

Funded FTE Positions	74.75	76.15	78.90	78.90

COURT SERVICES - CAPITAL OUTLAY - FY 02

Quantity	Item	Estimated Cost
	<u>Drug Court</u>	
N/A	IBM Thinkpads (Carry Forward)	\$3,546
	<u>Metamorphosis</u>	
N/A	Metamorphosis Building (Carry Forward)	\$2,602
	<u>Court Services</u>	
N/A	Printers (Carry Forward)	\$3,290
N/A	Laptop computers (Carry Forward)	\$3,000
	<u>Work Release</u>	
N/A	Dishwasher (Carry Forward)	\$2,837
N/A	Telephone and Data Line Equipment for Day Reporting move (Carry Forward)	\$16,000
1	Laptop computer (Byrne Grant)	\$2,500
1	Computer (Byrne Grant)	\$1,700
	TOTAL	\$35,475

COURT SERVICES - PRETRIAL SERVICES

Program: Case Management and Supervision

Program Description

Pretrial Supervision is a non-residential alternative to incarceration at the county jail. Pretrial supervision can reduce a variety of risk factors by monitoring court ordered conditions of release. Three levels of supervision are provided: 1) minimum supervision includes weekly phone contact, office visits, and monitoring of any court ordered condition of release; 2) medium supervision includes weekly phone contact, office visits, treatment referral and monitoring of compliance; 3) maximum supervision includes extensive home and worksite visits to high risk defendants who would not be approved for release without this level of supervision.

Summary of Program Objectives

1. Case Management supervision will be provided for 100% of new pretrial releases.
2. Counselors for all levels of supervision will maintain weekly contact with 95% of the standard caseload (minimum - once weekly; medium - twice weekly; maximum - per needs assessment)
3. Bi-weekly treatment checks will be completed for 95% of the clients who are actively participating in treatment.
4. Provide disposition reports to the court for 95% of the eligible clients.
5. 85% of clients supervised will successfully complete supervision.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. 100% of releases supervised	1	Efficiency	N/A	100%	100%
2. Percentage of clients contacted	2	Efficiency	91%	95%	95%
3. Percentage of treatment checks	3	Efficiency	87%	95%	95%
4. Percentage of disposition reports forwarded to the court	4	Effectiveness	93%	95%	95%
5. Percentage of clients successfully completing supervision	5	Effectiveness	79%	85%	85%
6. Number of pretrial clients supervised	N/A	Workload	778	N/A	N/A

COURT SERVICES - ALTERNATIVE SENTENCING

Program: Community Service

Program Description

The Community Service Program provides cost effective alternatives to increase the efficiency and effectiveness of the criminal justice system, thereby favorably impacting the jail population. Provision of these alternatives allows judges to punish offenders and provide a volunteer workforce to the community agencies while avoiding higher cost incarceration. The program provides investigations for the court, community supervision of offenders and reports client compliance to the court.

Summary of Program Objectives

1. Conduct quarterly review of caseloads to ensure 85% will be in compliance with all conditions ordered by the court.
2. Provide two training sessions for all new worksites to increase worksite supervisors' knowledge of program responsibilities.
3. Monitor collection of projected revenues fees for service.
4. Sixty percent of worksites will be visited quarterly to assess client compliance and worksite adherence to contractual obligations.
5. Monitor successful completion of Community Service hours.
6. Screen, refer, and monitor all clients required to complete community service hours.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Percentage of caseloads in compliance	1	Efficiency	98%	85%	90%
2. Percentage of new work sites receiving training	2	Effectiveness	59%	85%	95%
3. Percentage of fees collected	3	Effectiveness	N/A	45%	60%
4. Percentage of work sites visited quarterly	4	Workload	47%	60%	65%
5. Percentage of clients successfully completing Community Service	5	Effectiveness	91%	85%	90%
6. Total number of cases coordinated	6	Workload	4400	4400	4500

COURT SERVICES - DAY REPORTING

Program: Day Reporting

Program Description

Day Reporting is an intensive supervision program for pretrial defendants and sentenced offenders who need maximum supervision and multiple services in order to be released from jail. Individuals will be required to participate in treatment and educational or rehabilitative activities according to a structured schedule during non-working hours.

Summary of Program Objectives

1. The Day Reporting Program will positively impact the jail population by managing 60 participants daily who would otherwise be incarcerated if not for participation in the program.
2. Employable participants will be required to obtain and maintain employment while in the Day Reporting program.
3. The Day Reporting program will attempt to improve the quality of life for participants and modify participant's behavior by requiring participation in services that meet their individual needs including substance abuse, life skills, Batterer's Intervention, Cognitive Restructuring, GED instruction and wellness curriculum.
4. A fee collection plan for established services will be developed and monitored quarterly.
5. Program policies and procedures will be developed and implemented.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Number of participants daily	1	Workload	N/A	60	65
2. Employment	2	Effectiveness	N/A	70%	75%
3. Service Participation	3	Effectiveness	N/A	85%	90%
4. Program fee collection status	4	Effectiveness	N/A	60%	65%
5. Policies and procedure	5	Effectiveness	N/A	100%	100%

COURT SERVICES - DRUG COURT

Program: Drug Court

Program Description

The Drug Court Program provides substance-abusing offenders with individual and group counseling, support groups, regular drug testing, acupuncture/meditation sessions and life-skills education. County staff consists of a Program Manager, a Court Officer, a Senior Pretrial Counselor, a Senior Staff Assistant and a Drug Counselor Aide. Contracted staff includes three drug counselors and certified acupuncturists. These staff members interdependently manage a case-load of clients divided into three phases of treatment of varying intensity.

Summary of Program Objectives

1. Sign a deferred prosecution agreement on at least 60% of all clients entering the program.
2. Graduate at least 70% of all clients who receive a deferred prosecution agreement.
3. Graduate a minimum of 40 clients from the program.
4. Maintain an average monthly case load of 105 clients.
5. Ensure 90% of clients graduating are employed or in school.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Percentage of clients receiving a deferred prosecution agreement	1	Effectiveness	64%	60%	65%
2. Percentage of clients graduated	2	Effectiveness	37%	70%	70%
3. Total number of graduates	3	Effectiveness	38	40	40
4. Average number of clients served	4	Workload	107	105	110
5. Percentage of clients employed or in school at time of graduation	5	Effectiveness	N/A	90%	90%
6. Number of clients accepted by Work Release	6	Effectiveness	25	N/A	N/A

COURT SERVICES - DRUG COURT

Program: Drug Court (Federal Grant)

Program Description

The Drug Court Program provides substance abusing offenders with individual and group counseling, support groups, regular drug testing, acupuncture sessions, women specific services and case management services. Grant funded staff consist of one half time drug counselor aide (combined with a General Funded half time position to make one full time position), one Senior Pretrial Release Counselor, one Senior Staff Assistant, and one contract Drug Counselor. These staff, in conjunction with regular program staff, interdependently manage a case load of clients divided into three phases of treatment of varying intensity in two treatment tracks.

Summary of Program Objectives

1. Increase the number of clients served by up to 60% over two years.
2. Increase the number of women completing the program by 20% over two years.
3. Better match clients to services through the development of a second treatment track.
4. Ensure that 80% of all clients graduated are employed or in school full time.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Number of clients receiving services per month	1	Workload	107	N/A	N/A
2. Number of women graduated	2	Effectiveness	15	N/A	N/A
3. Increased number of graduates	3	Effectiveness	38	N/A	N/A
4. Number of graduates employed or in school full time	4	Effectiveness	33	N/A	N/A

COURT SERVICES - METAMORPHOSIS

Program: Metamorphosis

Program Description

The Metamorphosis Program provides long-term, residential substance abuse treatment services to adult residents of the Florida Department of Children and Families District III. The program conducts intervention, treatment and aftercare services through the provision of individual, group and family therapy. The program will accept substance abusers involved in the criminal justice system and the court can refer individuals to treatment as an alternative to incarceration.

Summary of Program Objectives

1. Maintain an average daily census of 17.
2. Meet State contract obligations.
3. Enhance the grounds surrounding the original building and the addition; get window coverings for the addition and paint and do minor repairs to main building.
4. 55% of clients completing the intervention phase will enter the treatment phase.
5. Increase the number of clients participating in the Aftercare program; increase Aftercare hours.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Number of clients served daily	1	Workload	17.4	17	17
2. Number of service units invoiced to the State per month:	2	Workload			
Bed days			6974	2838	2838
Intervention hours			3978	1443	1443
Aftercare hours			322	320	320
3. Percentage of state contract outcome standards that are met per quarter	2	Effectiveness	100%	100%	100%
4. Percentage of clients admitted to the treatment phase	4	Effectiveness	57%	55%	55%
5. Number of clients participating in the Aftercare program	5	Workload	25	25	25

COURT SERVICES - PRETRIAL SERVICES

Program: Pretrial Release Investigations

Program Description

Pretrial Services provides release investigations to the court 365 days per year so that Judges can make informed decisions about whether the accused must stay in jail or can be released without risk to the community. Prior to making a recommendation to the court, staff must interview the defendant, verify the information obtained and review the defendant's criminal history. Pretrial staff also coordinate court ordered mental health evaluations and conduct custody/jail review for defendants not released at First Appearance.

Summary of Program Objectives

1. 95% of all eligible new arrestees will receive a pretrial release investigation. (An arrestee will not be considered eligible if they have been arrested on out of county or out of state charges or are in the custody of state prison).
2. Staff will attempt to verify information for 95% of pretrial release interviews.
3. Post First Appearance follow-up investigations requested by the Court will be processed within 24 hours.
4. Mental Health Evaluation Reports will be submitted to the Court within 48 business hours of the evaluation being received from Forensic Mental Health.
5. 90% of all eligible defendants remaining in custody will receive an "in-custody" jail review within five days of their initial First Appearance.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Percentage of eligible defendants receiving investigations	1	Efficiency	95%	95%	95%
2. Percentage of verifications attempted	2	Efficiency	96%	95%	95%
3. Percentage of post First Appearance investigations processed	3	Efficiency	100%	100%	100%
4. Percentage of Mental Health Evaluations submitted to court within 2 business days	4	Effectiveness	99%	100%	100%
5. Percentage defendants receiving in-custody jail review within 5 days of their First Appearance date	5	Effectiveness	N/A	90%	90%
6. Number of investigations completed at jail			7981	N/A	N/A

COURT SERVICES - ALTERNATIVE SENTENCING

Program: Probation

Program Description

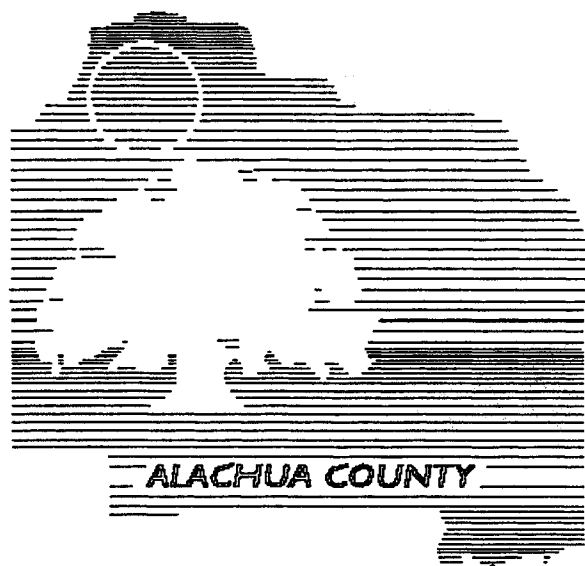
The Probation program provides judges with an alternative to sentencing misdemeanor and traffic offenders to the Alachua County Sheriff's Office Department of the jail. Program officers serve the Court by monitoring court ordered fees, restitution to victims, supervise and refer probationers to specialized treatment programs, modify court order as required and provide recommendation at violation probation hearings. Provision of these services allow judges to sentence offenders to a lower cost alternative than incarceration.

Summary of Program Objectives

1. Conduct quarterly review of caseloads to ensure 85% of caseloads will be in compliance with all conditions ordered by the court.
2. Monitor fee collection at termination.
3. Identify and develop partnerships with local and statewide criminal justice agencies.
4. Screen, refer, and monitor all individuals sentenced to County Probation.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Percentage of caseloads in compliance	1	Effectiveness	85%	85%	90%
2. Percentage of fees collected at term	2	Effectiveness	65%	65%	70%
3. Development of partnerships	3	Effectiveness	N/A	65%	65%
4. Number of probationer's supervised	4	Workload	N/A	N/A	N/A



COURT SERVICES - WORK RELEASE

Program: Work Release

Program Description

The Alachua County Work Release is a minimum detention facility for offenders in the Alachua County Jail. The Work Release Program provides an alternative to traditional incarceration which reduces the number of inmates housed at the jail and offers an opportunity for rehabilitation. Inmates who participate in the Work Release Program help defray the cost of incarceration. Each resident is charged 50% of their net pay and approximately \$300,000 will be collected this year. Participation in the program also allows the inmates to pay restitution, fines, child support and taxes.

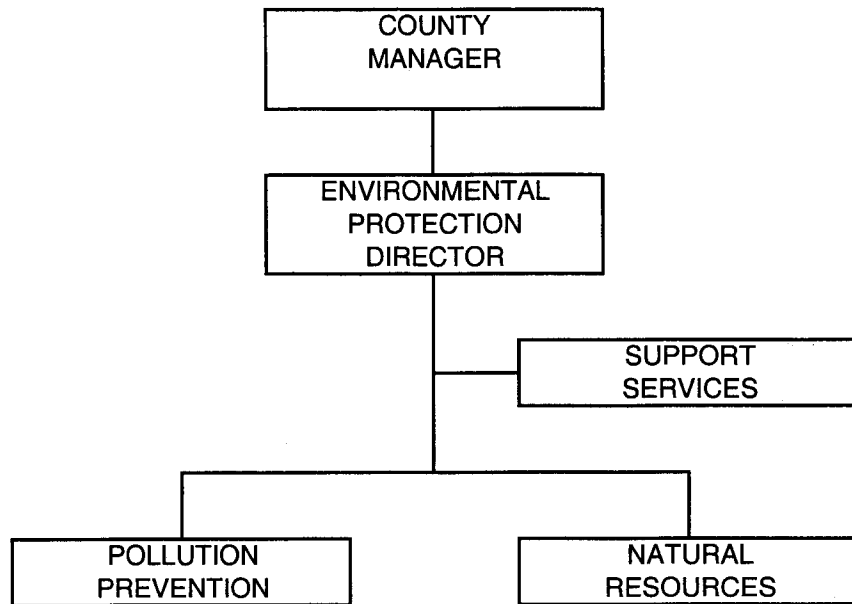
Summary of Program Objectives

1. The Program will review and revise as necessary operations, and obtain signatures for the approval of policies and procedures.
2. The Program will begin implementation of a drug component with Byrne Grant monies July of 2002.
3. The Program will collect \$300,000 in client fees for FY02/03.
4. The Program will maintain an average daily population of 56.
5. Twenty percent (20%) of all client admissions will be pre-sentenced detainees.
6. Seventy (70%) of all client admissions will successfully complete the Program.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Fees collected	2	Effectiveness	\$286,223	\$300,000	\$300,000
2. Average daily population	3	Workload	58.20	56	56
3. Percentage of residents who are pre-sentenced detainees	4	Effectiveness	18%	20%	20%
4. Percentage of clients successfully completing Work Release program	5	Effectiveness	62%	70%	70%

ENVIRONMENTAL PROTECTION



ENVIRONMENTAL PROTECTION

Mission of Department:

To protect, conserve, restore, and manage the water, air, and natural resources of Alachua County. The department carries out this mission through public information programs; inspection and monitoring of facilities and natural resources; coordination of cleanup and proper disposal of hazardous waste; and, ensuring compliance with local, state and federal environmental standards.

EXPENDITURES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
Personal Services	1,185,041	1,621,828	1,791,686	1,988,346
Operating Expenditures	1,239,647	2,422,889	1,936,451	1,368,889
Capital Outlay	69,754	107,847	46,205	20,000
Non-Operating Expenditures	-23,112	426,788	309,003	169,730
Grand Total	2,471,330	4,579,352	4,083,345	3,546,965

FUNDING SOURCES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
General Fund	771,183	1,410,917	1,264,286	1,287,634
Municipal Service Taxing Unit (MSTU)	240,252	315,727	346,896	362,799
Special Revenue	1,459,895	2,852,708	1,774,923	1,158,716
Enterprise Fund	0	0	697,240	737,816
Grand Total	2,471,330	4,579,352	4,083,345	3,546,965

Funded FTE Positions	27.80	34.80	35.80	37.30

ENVIRONMENTAL PROTECTION - CAPITAL OUTLAY - FY 02

Quantity	Item	Estimated Cost
N/A	Rickly Hydraulic (Carry Forward)	\$1,085
N/A	GPSEV (Carry Forward)	\$5,120
1	Vehicle (Carry Forward)	\$20,000
N/A	Furniture and Equipment (Lafayette Grant)	\$10,000
N/A	Furniture and Equipment (Gilchrist Grant)	\$10,000
TOTAL		\$46,205

ENVIRONMENTAL PROTECTION

Program: Air Quality

Program Description

The mission of the Environmental Protection Department Air Quality Program is to evaluate the ambient air quality and air emission sources and to develop strategies to improve air quality in Alachua County. This will be accomplished by operating an air quality monitoring program, developing a database of ambient air data and emission sources, communicating with the public about air quality issues, working toward establishing a state approved local air program and reviewing air quality technical issues.

Summary of Program Objectives

1. Establish and operate certified air monitoring sites within Alachua County for measuring criteria pollutants. Work on county operating these sites as part of state FDEP monitoring network.
2. Achieve Approved Local Air Program Status: Follow FDEP procedures and systems, obtain staff training and grow program staffing and resources to achieve approved local air program status from FDEP.
3. Environmental Education: Prepare annual reports of air quality in the county and maintain air website.
4. Citizen Response: Respond to citizen inquiries, investigate complaints, perform special monitoring , and respond to BOCC directives on air quality issues.
5. Database: Review stationary air emission source permits, maintain compliance files within the county.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Complete SOPs and pass FDEP performance audits for single air station	1,2	Workload/Effectiveness	N/A	April, 2002	100% Compliance
2. Complete certification of ambient network	1,2	Workload/Effectiveness	N/A	Sept, 2002	Sep-03
3. FDEP training meetings and courses	2	Effectiveness	2	1-station 7	all stations 7
4. Update data on County's air quality web site	1,3,4	Workload	semi-annually	Quarterly	Quarterly
5. Summary Report of County Air Quality	3	Effectiveness	N/A	Sep-02	Sep-03
6. Establish files of permitted facilities and/or Review compliance/permit issues	2,5	Workload	3	15	15

ENVIRONMENTAL PROTECTION

Program: Cooperative Haz Waste Collection

Program Description

The Environmental Protection Department Cooperative Hazardous Waste Collection Program provides technical assistance to smaller neighboring counties for a one-day household hazardous waste collection event held in the neighboring county. Funding for this program is provided by the State of Florida through a grant to Alachua County for each Toxic Round-up event in each county. Alachua County signs an interlocal agreement with each Coop county which delineates the cost sharing for the event. Currently, Alachua County has plans to conduct events in Lafayette, Gilchrist, Dixie and Columbia County. The Grant provides a monetary incentive to Alachua County for managing the coop events.

Summary of Program Objectives

1. Provide management services and conduct a one-day Toxic Round-up HHW collection event in each Coop County annually.
2. Maintain costs of the Coop programs within budgeted and approved budgets.
3. Obtain monetary incentive for managing the Coop collection events.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Number of one day collection events	1,2	Workload	4	4	4
2. Obtain monetary incentive from FDEP	3	Effectiveness	\$ 30,000	\$ 40,000	\$ 40,000

ENVIRONMENTAL PROTECTION

Program: FDEP Ambient Monitoring

Program Description

The FDEP funded ambient monitoring program monitors the quality of groundwater and surface water in Alachua County. Alachua County performs the sampling and analysis for this program under contract to FDEP. Work currently being conducted consists of two types, 1.) continued monitoring of temporal variability (TV) or trend network and 2.) sample collection from randomly selected status network sites (groundwater and surface water) in Alachua County. Status network sites include confined aquifer wells, unconfined aquifer wells, low order streams, high order streams, small lakes, and large lakes. Status sampling conducted by basin every five years. Funding from FDEP continues to decrease.

Summary of Program Objectives

1. Execute FDEP ambient monitoring program contract requirements for FDEP Contract No. GW196 amendments No.1-3.
2. Perform required site reconnaissance and sampling.
3. Attend and participate in quarterly program meetings, field sampler training, and other required training.
4. Prepare and submit progress reports and invoices.

Summary of Measures

Measures	# of objective	Workload/Effective-ness/Efficiency	FY 01	FY 02	FY 03
1. Monthly water sampling of 1trend well and quarterly sampling to 10 trend wells	1,2	Workload	52	104	132
2. Status sites reconnoitered and sampled	1,2	Workload	56	0	0
3. Number of program meetings attended	1,3	Workload	5	5	5
4. Reports/Invoices submitted on time; Status Network sampling final report	1,4	Workload, Efficiency	4x, 90%	4x, 90% June02	4x, 90%
5. Complete contract requirements and receive payment	1,4	Effectiveness	\$10,272.99	\$9,727.01	\$5,000

ENVIRONMENTAL PROTECTION

Program: Petroleum Clean-up

Program Description

The Environmental Protection Department Petroleum Clean-up Program manages and coordinates petroleum clean-up activities on sites within Alachua County. The program operates under contract to the Florida Department of Environmental Protection (FDEP) and provides the FDEP with 1) engineering and hydrogeological project management services and 2) document review and approval related to assessment and remediation of petroleum contamination sites. The goal of the program is to expedite the clean-up of petroleum contaminated sites and the provision of technical oversight of clean-up activities to ensure compliance with state clean-up guidelines.

Summary of Program Objectives

1. Manage, coordinate and track the status of petroleum contaminated sites clean-up activities in Alachua County under the FDEP Petroleum Clean-up guidelines and procedures.
2. Review hydrological and engineering documents in accordance with FDEP contract and guideline for the local program, pre-approval and non-program sites.
3. Manage the local clean-up program both financially and through technical oversight of engineering contractors.
4. Provide information and guidance to the citizens, contractors and governments on the contamination and clean-up status of petroleum contaminated sites.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Reports/Proposals/WO/Invoices reviewed	1,2	Workload	250	250	250
2. Reports and proposals reviewed on time	2,3	Efficiency	90%	90%	90%
3. Site visits/ Inspections	1,3	Workload	25	25	40
4. Public assistance/information requests	4	Workload	600	600	600
5. Percentage of active sites worked	1	Efficiency	90%	90%	90%

ENVIRONMENTAL PROTECTION

Program: Hazardous Materials Management

Program Description

The mission of the Environmental Protection Department Hazardous Materials Management Code (HMMC) Program is to protect and preserve the water, soil and air of Alachua County from hazardous materials discharges through application and enforcement of the Hazardous Materials Management Code. The primary functions of this program are to 1) provide uniform standards for proper storage, handling and monitoring of hazardous materials; 2) prevent discharges to the environment; 3) provide for early detection, containment and recovery of discharges; and 4) promote pollution prevention, waste minimization, resource recovery and source reduction practices in Alachua County.

Summary of Program Objectives

1. Conduct an inspection and compliance program for hazardous materials storage facilities. Perform follow-up inspections. Track violations status, corrective actions and citations.
2. Provide pollution prevention and waste minimization assistance to hazardous materials facilities during routine inspection and compliance activities and special projects.
3. Maintain an effective Hazmat fee billing, collection and tracking system.
4. Coordinate contamination assessment and remediation of hazardous materials discharges.
5. Respond to citizen complaints, information inquiries and emergency hazardous materials incidents.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Total number of inspections per year	1	Workload	560	840	840
2. Percent re-inspect / follow-up	1	Efficiency	34%	80%	80%
3. Number of incident/complaint responses	1,5	Workload	126	150	150
4. Collection percentage for HMMC fees	3	Efficiency	95%	95%	95%
5. Facility Hazmat Training per year	2	Efficiency	N/A	12	12
6. Industry Profile Newsletters	2	Workload	12	30	30

ENVIRONMENTAL PROTECTION

Program: Hazardous Waste Collection

Program Description

The Environmental Protection Department Hazardous Waste Collection Program is responsible for 1) the collection and proper disposal of household hazardous wastes (HHW) generated by the residents and small businesses of Alachua County; 2) operation and management of the Alachua County Household Hazardous Waste Collection Center (HHWCC); 3) providing technical advice and assistance to the public regarding handling and disposal of hazardous wastes; and 4) inspection of small business hazardous waste generators as mandated by Florida Administrative Code and Alachua County Hazardous Materials Management Code.

Summary of Program Objectives

1. Efficiently operate and manage the Alachua County Household Hazardous Waste Collection Center and provide HHW pick-up and disposal services for the Rural Collection Centers.
2. Provide effective and convenient HHW collection and disposal functions for residents and small businesses in Alachua County.
3. Provide technical advice and continuing education to the public on proper procedures for disposal of HHW, waste reduction strategies, and alternatives to hazardous household chemicals.
4. Inspect small quantity generator facilities as required by state law and update the state database annually. (Inspections performed by Hazardous Materials Management Code Inspectors).

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Total disposal costs for HHW	1	Efficiency	\$120,834	\$149,000	\$163,900
2. Number of customers at HHWC	1	Workload	5906	6200	6500
3. Number of mobile collection events in smaller municipalities	2	Workload	4	6	8
4. Number of CSQG small business customers	2	Effectiveness	328	350	370
5. Number of public education/involvement events for the HHWCC in year.	3	Effectiveness	32	35	38
6. Percent of HHW recycled or reused	1	Effectiveness	85%	86%	88%

ENVIRONMENTAL PROTECTION

Program: Natural Resource Development Review and Resource Protection

Program Description

The Natural Resources Section of the Environmental Protection Department contains three sub-programs.

- (1) Development review provides technical environmental impact analysis of proposed development, land use, and zoning.
- (2) Compliance and enforcement monitors conditions of development orders, responds to complaints, and citizen takes appropriate enforcement action when violations occur.
- (3) Environmental planning provides technical analysis and recommendations through the county's planning process.

Summary of Program Objectives

1. Review proposed development, land use, and zoning applications to analyze the potential environmental impact and make recommendations to minimize impacts.
2. Conduct site inspections to confirm compliance with development review committee and code requirements.
3. Respond to citizen requests for information regarding natural resource issues by providing information, and referrals as necessary.
4. Respond to citizen complaints by conducting investigations regarding potential environmental violations.
5. Provide natural resources technical analysis and recommendations for the development implementation of ordinance and land development regulations resulting from adoption of the Comprehensive Plan.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY01	FY02	FY03
1. Number of DRC applications	1	Workload	388	400	400
2. Reports reviewed on time	1	Efficiency	100%	n/a	n/a
3. Number of ZAPS applications	1	Workload	50	55	55
4. Reports review on time	1	Efficiency	98%	n/a	n/a
5. Number of NOV's (notices of Violations Issued	2	Workload	32	50	50
6. Number of Code Enforcement actions heard (Codes Board, Hearing Officer, etc.)	3	Workload	3	n/a	n/a
7. Number of public reviews	2/3	Workload	12	10	n/a

ENVIRONMENTAL PROTECTION

Program: Natural Resources Development Review and Resource Protection

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY01	FY02	FY03
8. Number of complaints Includes joint investigations (e.g. FDEP WMD, Code Enforcement)	2/3	Workload	129	130	130
9. Public meetings and hearings regarding EAR and adoption of Comprehensive Plan	4	Workload	27	5	n/a
10. Number of adopted ordinances	4	Workload	3	5	n/a
11. Number of LDRs drafted	4	Workload	5	n/a	n/a
12. Number of LDRs codified	4	Workload	3	n/a	n/a

ENVIRONMENTAL PROTECTION

Program: Storage Tank Compliance and Inspection

Program Description

The mission of the Environmental Protection Department Storage Tank Compliance and Inspection Program is to protect and preserve the water and soil of Alachua County from petroleum product discharges through the inspection of regulated storage tank facilities to ensure compliance with state and federal regulations. The program also oversees and approves the installation and upgrade of regulated storage tank and piping systems to ensure compliance with state and federal law. The program initiates remediation procedures for spills of regulated materials. The program operates under contract with the Florida Department of Environmental regulation.

Summary of Program Objectives

1. Conduct an inspection and compliance program for regulated storage facilities to ensure compliance with state and federal regulations. Perform follow-up inspections. Issue warnings and notices of non compliance. Track and refer non-compliant facilities to FDEP for enforcement action.
2. Review tank upgrade, installation and closure plans.
3. Coordinate clean-up of discharges as required by state regulations and coordinate with petroleum clean-up group as necessary.
4. Provide advice to citizens, tank owners, contractors and governments on tank regulations.

Summary of Measures

Measures	# of objective	Workload/Effective-ness/Efficiency	FY 01	FY 02	FY 03
1. Number of inspections/yr	1,3,4	Workload	400	320	340
2. Percent re-inspect/follow-up	1,2,3	Workload	10%	13%	15%
3. Percent Facility Compliance	1	Effectiveness	80%	84%	88%
4. Number of installation/closure plans reviewed	2	Workload	20	20	25

ENVIRONMENTAL PROTECTION

Program: Orange Creek Basin Study

Program Description

The program monitors the quality of surface water (small streams and lakes) in the Orange Creek Basin (OCB) in Alachua County. This program is funded by the St. Johns River Water Management District as part of the OCB Study. Work began in 1998 and continues. A contract amendment is being prepared by SJRWMD to extend the duration of the contract one year, with a final report due June 1, 2002, revisions due August 1, 2002. Funding is anticipated to significantly decrease or terminate at that time. Limited baseflow and stormwater sampling may continue in FY03.

Summary of Program Objectives

1. Execute SJRWMD OCB monitoring program contract requirements for SJRWMD Contract No. 98B149 and amendments.
2. Perform baseflow/storm event surface water sampling, service Lochloosa Rain Station, and conduct habitat assessments
3. Install signs with stream names at road-stream crossings in Gainesville.
4. Perform work, prepare , revise reports as required. Draft final report by June 2002. Final report by August 2002.

Summary of Measures

Measures	# of objective	Workload/Effective-ness/Efficiency	FY 01	FY 02	FY 03
1. Collect water samples as required	1,2	Workload	268	145	24
2. Install stream name signs	1,3	Workload	0	60	0
3. Reports/Invoices submitted on time	4	Workload, Efficiency	4x, 90%	4x, 90%	4x, 90%
4. Complete contract requirements and receive payment	1,4	Effectiveness	\$50,000	\$35,000	\$20,000

ENVIRONMENTAL PROTECTION

Program: Water Quality

Program Description

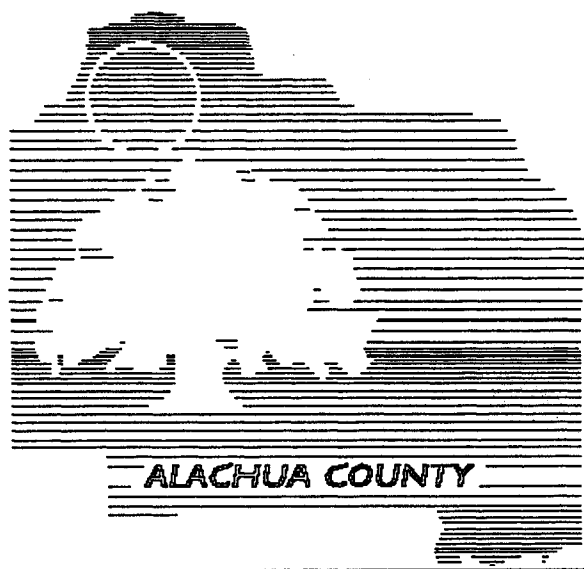
Protect the water resources of Alachua County through programs of groundwater and surface water monitoring, inspection and monitoring of wastewater treatment plants, implementation of the Murphree Wellfield Protection Code, dissemination of water quality data and information to the public, technical guidance and review of water quality issues, and public education.

Summary of Program Objectives

1. Conduct surface water and groundwater monitoring and wastewater treatment plant inspections. Conduct special studies. Implement a well inventory and registration of wells in the vicinity of the Murphree Wellfield.
2. Maintain and update a comprehensive water quality database.
3. Report the status of water quality in Alachua County.
4. Respond to citizens complaints/requests; coordinate activities with WM districts, Health Department, and FDEP; provide technical assistance to county staff and other agencies in the area of water resources.
5. Provide water quality information to the public and assist environmental education in Alachua County.

Summary of Measures

Measures	# of objective	Workload/Effective-ness/Efficiency	FY 01	FY 02	FY 03
1. Groundwater, surface water samples, and wastewater treatment plant inspections;	1	Workload	245	270	250
2. Implement well inventory	1	Efficiency	60%	90%	90%
3. Special studies (Santa Fe River Mercury, nutrients, and stormwater evaluations)	1	Workload	N/A	3	3
4. Develop, maintain, and update the water quality database	2	Workload/Effectiveness	Semi-annually	Quarterly	Quarterly
5. Prepare annual water quality report	3	Effectiveness	N/A	Sept.02	Sept.03
6. Respond to citizen complaints; provide water quality data/interpretations to the public.	4	Workload/Effectiveness	40	45	50
7. Upgrade and regularly update Water Quality webpage .	5	Workload/Effectiveness	Dec 2001, then quarterly	Quarterly	Quarterly



ENVIRONMENTAL PROTECTION

Program: Alachua County Forever Land Conservation Program

Program Description

Alachua County Forever is a voluntary land conservation program to protect environmentally significant lands. Though this program, the residents of Alachua County seek to acquire, protect and manage environmentally significant lands, protect water resources, wildlife habitat, and natural areas suitable for

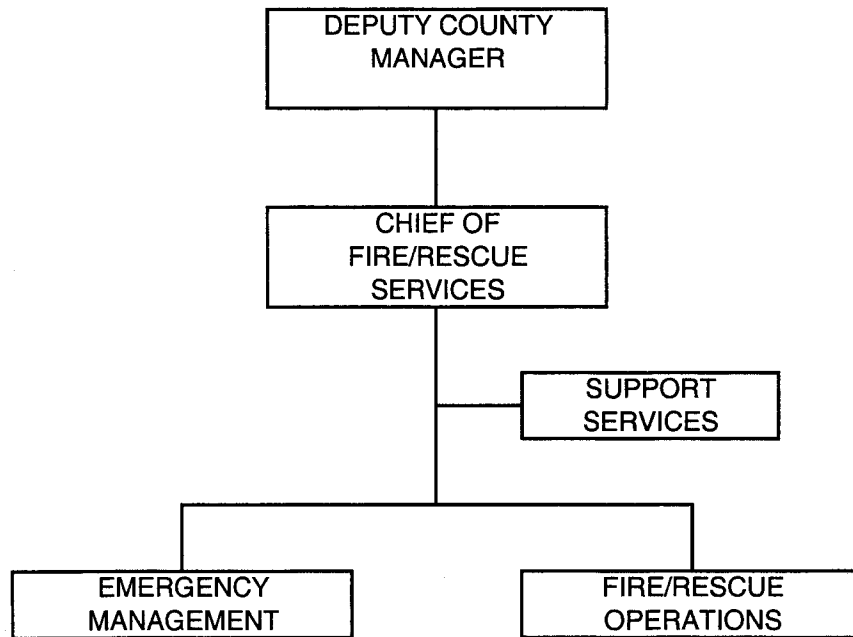
Summary of Program Objectives

1. Accept and process applications nominating land for protection, assist applicants with completing their applications and designing the proposed project boundaries.
2. Prepare Project Evaluations consistent with the established guidelines in Section 310 of the Alachua County Code and the BoCC's directions.
3. Provide support to the Land Conservation Board.
4. Acquire lands approved by the BoCC according to County and State real estate procedures and Program rules.
5. Use the Bond revenues in accordance with County, State and Federal rules and restrictions.
6. Maximize the effectiveness of County funds.
7. Manage lands using sound scientific and financial principles.
8. Establish a public outreach and passive recreation education program on acquired lands.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY02	FY 03
1. Number of applications accepted	1	Workload	ongoing	ongoing	ongoing
2. Time taken to prepare site evaluations	2, 3	Workload, Efficiency	ongoing	ongoing	ongoing
3. Number of LCB meetings	3	Workload, Effectiveness	ongoing	ongoing	ongoing
4. Acreage protected	4	Workload, Effectiveness	n/a	ongoing	ongoing
5. Deals negotiated	4	Workload, Effectiveness	n/a	ongoing	ongoing
6. Value of land protected	4	Workload, Effectiveness	n/a	ongoing	ongoing
7. Proper use of Bonds	4,5	Effectiveness	n/a	ongoing	ongoing
8. Value of matching funds or donations	6	Efficiency	n/a	n/a	ongoing
9. Meeting site management goals	7	Workload, Effectiveness	n/a	n/a	ongoing
10. Number of public outreach events	8	Workload, Effectiveness	n/a	n/a	ongoing

FIRE RESCUE SERVICES



FIRE RESCUE SERVICES

Mission of Department:

The Fire Rescue Department provides emergency medical, fire suppression, and inspection services to the scene of emergencies occurring anywhere within Alachua County. Both contracted agencies and the County Department, as a direct service provider, are experiencing a large increase in the services requested as the population grows and ages, and development continues. The Department continues to be the primary provider of ground transport services for emergency medical patients. In addition, the Department manages the functions of the

EXPENDITURES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
<u>Communication Equip./Radio Maintenance</u>				
Operating Expenditures	30,376	274,501	706,971	920,307
Capital Outlay	3,033,471	50,000	1,389,873	1,012,813
Totals	3,063,847	324,501	2,096,844	1,933,120
<u>Administration</u>				
Personal Services	257,178	354,790	371,235	394,939
Operating Expenditures	57,072	70,120	267,296	66,929
Capital Outlay	0	26,718	26,718	0
Grants & Aids	10,186	10,200	10,200	10,200
Totals	324,436	461,828	675,449	472,068
<u>Special Recruits Program</u>				
Personal Services	0	0	204,177	228,811
Operating Expenditures	0	0	88,260	79,660
Capital Outlay	0	0	0	0
Totals	0	0	292,437	308,471
<u>Emergency Management</u>				
Personal Services	79,101	177,091	167,313	176,569
Operating Expenditures	119,949	135,274	96,448	80,654
Capital Outlay	15,329	18,076	93,500	8,000
Totals	214,379	330,441	357,261	265,223
<u>Enhanced 911</u>				
Personal Services	171,792	184,140	192,191	204,320
Operating Expenditures	430,571	545,961	589,983	548,937
Capital Outlay	24,202	1,054,530	39,360	0
Totals	626,565	1,784,631	821,534	753,257

FIRE RESCUE SERVICES

EXPENDITURES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
<u>Emergency Medical Services</u>				
Personal Services	4,069,532	4,153,218	4,421,434	4,745,775
Operating Expenditures	1,633,532	1,909,183	2,070,014	2,124,154
Debt Service - SCBA	0	33,480	33,480	33,480
Capital Outlay	209,931	36,664	37,000	33,733
Totals	5,912,995	6,132,545	6,561,928	6,937,142
<u>Fire Protection</u>				
Personal Services	4,278,302	4,562,585	4,976,956	5,274,100
Operating Expenditures	2,341,958	2,392,834	2,389,905	2,424,236
Debt Service - SCBA	0	33,480	33,480	33,480
Capital Outlay	168,665	10,776	16,696	14,000
Totals	6,788,925	6,999,675	7,417,037	7,745,816
<u>Emergency Fund</u>				
Operating Expenditures	0	173,343	173,343	173,343
Totals	0	173,343	173,343	173,343
Non-Operating Expenditures Transfers	11,373,395	12,431,470	11,104,938	11,414,195
Non-Operating Expenditures Reserves	0	0	302,892	465,399
Other Non-Operating	0	0	0	0
Grand Total	28,304,542	28,638,434	29,803,663	30,468,034

FUNDING SOURCES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
General Fund	2,566,474	2,807,238	3,139,820	3,244,729
Municipal Service Taxing Unit (MSTU)	6,862,474	6,914,029	7,614,225	7,859,066
Special Revenue	18,762,370	17,995,845	18,905,118	19,227,539
Capital Improvement	0	782,071	0	0
Enterprise Funds	113,224	139,251	144,500	136,700
Grand Total	28,304,542	28,638,434	29,803,663	30,468,034

Funded FTE Positions	173.00	176.00	186.00	186.00

FIRE RESCUE - CAPITAL OUTLAY - FY 02

Quantity	Item	Estimated Cost
	<u>ADMINISTRATION</u>	
N/A	Equipment (Carry Forward)	\$26,718
	<u>COMMUNICATION EQUIPMENT ACQUISITION</u>	
N/A	General Equipment	\$1,295,719
N/A	Radio Equipment	\$50,000
N/A	General Equipment (Carry Forward)	\$44,154
	<u>EMERGENCY MANAGEMENT</u>	
N/A	Equipment for grant	\$10,000
2	Laptop computer	\$9,000
N/A	General Equipment (Carry Forward)	\$74,500
	<u>ENHANCED 911</u>	
N/A	Geographic Info System Upgrade	\$15,000
1	Vehicle	\$22,050
1	E911 Call Simulator	\$2,310
	<u>EMERGENCY MEDICAL SERVICES</u>	
2	Stretchers	\$8,000
N/A	General Equipment (Carry Forward)	\$8,000
N/A	Medical Equipment	\$21,000
	<u>FIRE PREVENTION</u>	
N/A	Firefighting Nozzles	\$4,000
N/A	Fire Equipment	\$8,000
N/A	General Equipment (Carry Forward)	\$4,696
	TOTAL	\$1,603,147

FIRE RESCUE SERVICES - ADMINISTRATION

Program: Administration

Program Description

The Fire Rescue Department Administration Office provides strategic planning, leadership and day-to-day management for the delivery of emergency medical services, emergency management/preparedness, fire safety and suppression services, and Enhanced 911 addressing, mapping, and database management.

Summary of Program Objectives

1. Provide support, direction, coordination and planning to the Board of County Commissioners, the County Manager's Office, County Department Directors and Fire Rescue Support Services, Operations Division, and Office of Emergency Management as needed.
2. Monitor the provision of services, identify and assure correction of deficiencies in the Countywide direct provision of fire suppression, fire prevention, EMS, and Emergency Management.
3. Monitor the provision of services, identify deficiencies, and provide periodic reports for all service providers in the Fire Services Network under contract with Alachua County.
4. Develop and implement strategic work plans for Fire, EMS and Emergency Management in coordination with the County Manager's Office.
5. Represent Alachua County regionally and statewide in activities/organizations promoting improved public safety. Monitor state and federal legislative initiatives that would impact Alachua County public safety services.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Quarterly report and analysis of identified deficiencies with recommended actions for the provision of services.	2	Effectiveness	N/A	4	4
2. Quarterly report and analysis of identified deficiencies with recommended actions for the Fire Services Network contracts	3	Effectiveness	N/A	4	4
3. Develop five (5) year strategic plan during FY99/00	4	Efficiency	N/A	N/A	N/A
4. Ensure ACFR representation at the following: Florida Association of County Annual Meeting EMS State Advisory Council Meeting - Quarterly Wildland Urban Interface Committee - Quarterly State Disaster Response Committee - Quarterly Florida Emergency Preparedness Assoc. - Quarterly Florida Fire Chief's Assoc. - Biannual Board of Director's Florida Fire Chief's Assoc- Qrtly Florida Arson Alert Assoc. - Annual Southern Wildland Interface Team -6 mtgs Annually North Florida Prescribed Fire Council - Biannual	5	Effectiveness	N/A	100%	100%

FIRE RESCUE SERVICES - SUPPORT SERVICES

Program: Administrative Support Services

Program Description

The Administrative Support Services Division provides fiscal, information services, ambulance billing, supply and inventory control, fire prevention, E-911 coordination, and public education services to the Department of Fire Rescue Services.

Summary of Program Objectives

1. Provide support, direction, coordination and planning to the following areas: (1) Ambulance Billing (2) E-911, (3) Fire Prevention, (4) Fiscal, (5) Information Services, (6) Public Education, (7) Supply and Inventory Control, (8) Operations, (9) Administration, and (10) Emergency Management.
2. Review the statewide Minimum Fire Code to be implemented by the State of Florida on January 1, 2001, for all jurisdictions, and prepare a management report to the Manager. Coordinate with County government to implement the Minimum Fire Code within the specified time frames.
3. Collect 63% of patient revenue from third-party payers or fees for service.
4. Provide timely financial analysis and performance information to management on a monthly, quarterly and annual basis

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Timely review of the statewide Minimum Fire Code and submittal of the report to the Manager.	2	Workload	N/A	N/A	N/A
2. Collect 63% of patient revenue from third-party payers or fees for service.	3	Effectiveness and Efficiency	61%	N/A	N/A
3. Fire Marshal Workload Indicators: Plans Reviewed Value Final Inspections Performed Mandated Facilities Inspected Fire Investigations Arson Calls	1	Workload	N/A	N/A	N/A
4. Ambulance Billing Workload Indicators: Number of EMS Response Calls Billable Response Calls Fees for Bad Debt Collection	1	Workload	27,781 15,125	N/A	N/A
	1	Effectiveness	\$33,063	N/A	N/A
5. Public Education Workload Indicators: Number of requests for units Fire Prevention Classroom visits Bicycle Safety/Helmet Fittings	1	Workload	200 400+ 8 19 21	N/A	N/A
6. Submit four (4) financial status analysis to management.	1	Efficiency	4 submitted	N/A	N/A
7. Submit program performance reports/analysis to management monthly, quarterly and annually.	1	Efficiency	submitted	N/A	N/A

FIRE RESCUE SERVICES - EMERGENCY MANAGEMENT

Program: Emergency Management

Program Description

The Fire Rescue Department Office of Emergency Management is responsible for the development of Plans and Operations Procedures for the mitigation of, preparation for, response to, and recovery from natural or human-caused threats or hazards to the community of Alachua County.

Summary of Program Objectives

1. Complete the "scope of work" provided for and required by the State and Local Assistance Grant Agreement and Emergency Management Preparedness and Assistance Trust Fund with the Florida Division of Emergency Management (DEM).
2. Revise the Local Mitigation Strategy based on criteria developed by DEM to include the City of Gainesville.
3. Update Host and Impact County shelter inventories and plans using revised guidance from DEM.
4. Update the Alachua County Critical Facility Inventory (CFI).
5. Provide information accessibility via the Office of Emergency Management Internet home page.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Conduct semi-annual and annual DEM program reviews	1	Workload	N/A	2	2
2. Submit required reports and documents to DEM	2	Workload	N/A	N/A	N/A
3. Review shelter plans in accordance with DEM guidance	3	Efficiency	N/A	N/A	N/A
4. Conduct 50 Critical Facility site visits	4	Efficiency	N/A	50	50
5. Update web page and install a web page counter to determine number of site visitors.	5	Effectiveness	N/A	N/A	N/A

FIRE RESCUE SERVICES - ENHANCED 911

Program: Office of Enhanced 911

Program Description

The Office of Enhanced 911 strives to provide the necessary resources to ensure the fastest and most accurate emergency location system for Alachua County. The E-911 Office coordinates 911 addressing of the unincorporated area and some municipalities, maintains the 911 location databases, and operates a Geographic Information System in support of the mission. The E-911 Coordinator also provides state-mandated oversight of the County 911 system.

Summary of Program Objectives

1. Review two hundred fifty (250) addresses for accuracy each quarter.
2. Maintain 95% accuracy rate or better for the 911 Automatic Location Database.
3. Complete telecommunicator training sessions to meet Department of Justice requirements and to ensure comprehensive training on 911 systems in the consolidated center.
4. Complete all required tasks to ensure successful consolidation of 911 systems between the city and the county by anticipated operating date, October 2000.
5. Provide response area maps to all Fire/Rescue responders working in the unincorporated area by September, 2000.

Summary of Measures

Measures	# of objective	Workload/Effective-ness/Efficiency	FY 01	FY 02	FY 03
1. Number of addresses reviewed	1	Workload	3600	N/A	N/A
2. Percentage of Inquiry forms received	2	Efficiency	0.2%**	N/A	N/A
3. Percentage of agencies receiving maps	5	Efficiency	*	N/A	N/A
4. Number of training sessions conducted	3	Workload	23	N/A	N/A
5. Successful Consolidation of 911 systems	4	Effectiveness	Complete	N/A	N/A
* Project on hold pending completion of digital ariel photo project.					
** Reflecting on accuracy rate well above 99%					

FIRE RESCUE SERVICES - OPERATIONS

Program: Fire Rescue Operations

Program Description

The Operations Division provides public safety services to the community of Alachua County. The public safety services are inclusive of pre-hospital Advance Life Support Emergency Medical Care, Rescue services, Fire Protection, and Suppression services, and Continuing Education/Training Services. The Operations Division currently operates eight (8) twenty-four (24) hour a day and three (3) twelve (12) hour a day ALS ambulances, five (5) ALS engine companies, one multi-purpose quint company, and one ALS heavy rescue company. Additionally, the Operations Division provides comprehensive training programs to the fire rescue services network participants. The Operations Division facilitates several community based programs including: childhood immunizations, car seat safety, Public School Fire Safety, Smoke Detector Installation, Home Safety Inspections, Sharps Program, Community Emergency Response Team (CERT) Program, and medical checks. The Reserve Division provides several opportunities for service and growth for those that desire to volunteer their time and/or start a career with the Department.

Summary of Program Objectives

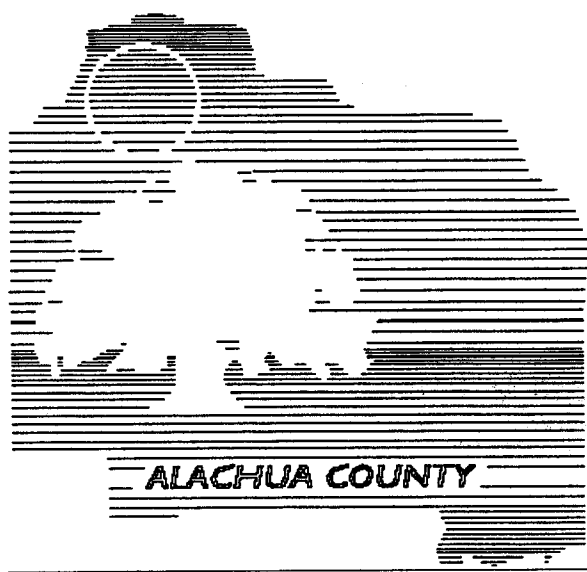
1. Provide Ambulance response in the County's urban areas within eight (8) minutes, 90% of the time, and ten (10) minutes in the rural areas 90% of the time.
2. Provide Fire and First Response EMS in the County's Urban areas within four (4) minutes, Suburban areas within six (6) minutes, and Rural areas within fifteen (15) minutes 80% of the time.
3. Establish dual certification requirement (EMS and Fire) for all Operations Division position classifications.
4. Maintain an active/experienced Reserve Division fully integrated into the Operations Division of the Department.
5. Improve diversification of the Operations Division.
6. Standardize Emergency Services Stations and construction.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Ambulance Urban response time - within 8 minutes Rural response time - within 10 minutes	1	Effectiveness	N/A	N/A	N/A
2. Fire & First Response EMS Urban response time - within 4 minutes Suburban response time - within 6 minutes Rural response time - within 15 minutes	1	Effectiveness	N/A	N/A	N/A
3. Fire Response Calls EMS Response Calls	1	Workload	N/A	N/A	N/A

FIRE RESCUE SERVICES - OPERATIONS

Program: Fire Rescue Operations					
<i>Summary of Measures</i>					
Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
4. Reduce the number of position classifications	2	Efficiency	N/A	N/A	N/A
5. Scholarship 10 EMS certified personnel to Minimum Standards Fire Training	2	Efficiency	N/A	10	10
6. Increase the number of dual certified Reservists.	3	Effectiveness	N/A	N/A	N/A
7. Increase Reserve augmentation at all Fire Rescue stations	3	Efficiency	N/A	N/A	N/A
8. Participate in a minimum of four (4) events annually that promotes Alachua County and the Department	4	Effectiveness	N/A	4	4
9. Replace 2 mobile homes with standardized, site-built facilities	5	Effectiveness	N/A	2	2



FIRE RESCUE SERVICES - TRAINING & HEALTH/SAFETY OFFICE

Program: Training & Health/Safety Office

Program Description

Within the Operations Division is the Training Bureau & Health and Safety Office. The Training Bureau consists of one Bureau Chief, two Training Captains and one Health and Safety Officer. The Training Bureau provides continuing education opportunities for all Department personnel and Fire Services Network participants. The Training Bureau also provides health-related classes for other County departments, the general public, and service groups. The Training Bureau coordinates new employee testing and orientation. The Bureau acts as a liaison between Medical Direction and local hospitals and ACFR.

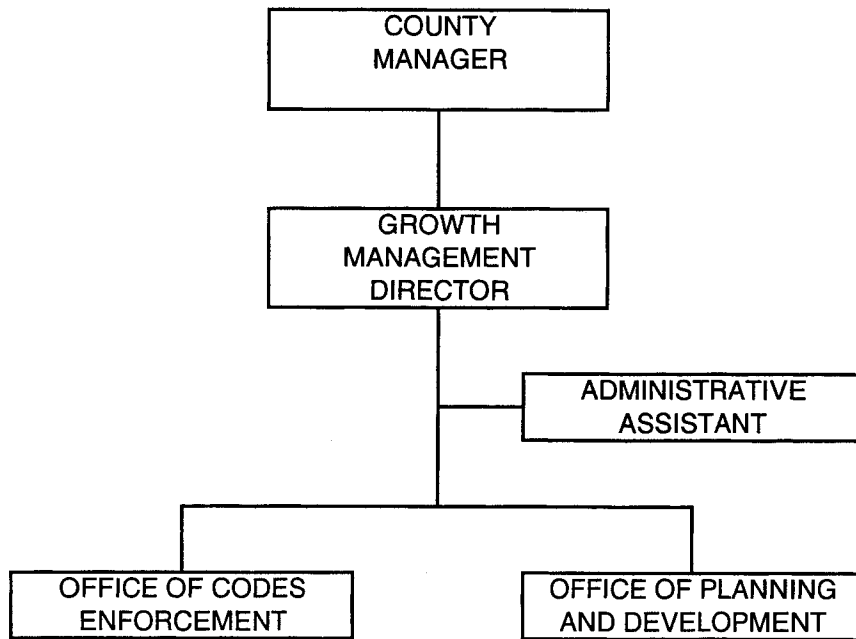
Summary of Program Objectives

1. Conduct EMS and Fire Training in station for on-duty personnel once a month for all ACFR and GFR Career Service personnel; ACFR Reserve Division personnel; and, members of Contract Fire Departments.
2. Conduct CPR, First Aid and other training at least quarterly for the general public.
3. Provide Paramedic Preceptors and coordinate a Field internship Program for Santa Fe Community College's EMT and Paramedic students for each scheduled class.
4. Test, interview and orient new employees.
5. Conduct review of selected run reports and report to the System Medical Director monthly for the Quality Assurance/Quality Improvement Program. Coordinate direct observation and competency testing.
6. Coordinate with the Alachua County Public Health Unit to provide immunizations for school-aged Children. We will assist with back-to-school immunizations in August 2002.

Summary of Measures

Measures	# of objective	Workload/Effective-ness/Efficiency	FY 01	FY 02	FY 03
1. Number of personnel trained	1,2	Workload	N/A	N/A	N/A
2. Number of students trained	3	Workload	53	60	65
3. New Employees trained	4	Effectiveness	13	20	25
4. Number of run reports reviewed for the QA/QI Program	5	Workload/ Effectiveness	70%	50%	50%
5. Number of school children immunized.	6	Workload	0	1,000	1,000

GROWTH MANAGEMENT



GROWTH MANAGEMENT

Mission of Department:

The Department of Growth Management is responsible for issues pertaining to Planning and Development, Codes Enforcement, and Tourist Development. Through these offices, the Department prepares, updates, and implements the Alachua County Comprehensive Plan; facilitates economic development; administers the County housing programs; ensures adherence to building codes and development regulations; and promotes tourism within

EXPENDITURES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
<u>Planning and Development</u>				
Personal Services	998,197	1,382,352	1,381,835	1,491,083
Operating Expenditures	1,905,248	2,279,827	2,619,474	1,790,700
Capital Outlay	10,933	13,735	7,000	3,000
Grants & Aids	62,500	47,500	20,000	20,000
Totals	2,976,878	3,723,414	4,028,309	3,304,783
<u>Economic Development (CEO)</u>				
Operating Expenditures	50,000	0	0	0
Totals	50,000	0	0	0
<u>Gainesville Technology Incubator</u>				
Grants and Aids	63,960	0	0	0
Operating Expenditures	0	0	0	0
Totals	63,960	0	0	0
<u>Tourist Development</u>				
Personal Services	160,745	0	0	0
Operating Expenditures	976,887	0	0	0
Capital Outlay	937	0	0	0
Totals	1,138,569	0	0	0
<u>Arts Alliance</u>				
Operating Expenditures	100,000	0	0	0
Totals	100,000	0	0	0
<u>Codes Enforcement</u>				
Personal Services	1,056,231	1,222,563	1,289,461	1,389,729
Operating Expenditures	365,260	437,996	445,821	399,503
Capital Outlay	0	0	0	0
Totals	1,421,491	1,660,559	1,735,282	1,789,232
Non-Operating Expenditures	234,600	84,128	206,132	73,614
Grand Total	5,985,498	5,468,101	5,969,723	5,167,629

GROWTH MANAGEMENT

FUNDING SOURCES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
General Fund	1,012,517	1,333,641	1,384,592	1,497,748
Municipal Service Taxing Unit (MSTU)	524,116	665,765	786,405	798,427
Special Revenue	2,912,100	1,850,630	1,986,298	1,142,508
Debt Service	14,600	14,600	14,600	0
Enterprise Fund	1,522,165	1,603,465	1,797,828	1,728,946
Grand Total	5,985,498	5,468,101	5,969,723	5,167,629

Funded FTE Positions	62.00	57.00	57.00	57.00

GROWTH MANAGEMENT - CAPITAL OUTLAY - FY 02

Quantity	Item	Estimated Cost
N/A	<u>PLANNING AND DEVELOPMENT</u> Server Upgrade	\$7,000
	TOTAL	\$7,000

GROWTH MANAGEMENT - PLANNING AND DEVELOPMENT

Program: Administrative Services

Program Description

Provide administrative, clerical and supervisory support to the Office of Planning & Development; assist in the preparation and monitoring of budgets; provide exceptional customer service to County staff and citizens of Alachua County.

Summary of Program Objectives

1. Ensure that staff is informed of County policies, regulations and procedures as it relates to the daily operation of the office.
2. Provide assistance in the preparation of fiscal year budgets. Monitoring of budget to ensure that there are not deficits at end of fiscal year.
3. Provide exceptional customer service to citizens and staff when requesting information.

GROWTH MANAGEMENT - PLANNING AND DEVELOPMENT

Program: Geographic Information Systems (GIS)

Program Description

This program provides graphic assistance to the Department of Growth Management and other departments in the County.

Summary of Program Objectives

1. Prepare camera-ready ads to legal specifications (ads for all zoning, comprehensive plan amendment, zoning ordinance amendment, DRI, vested rights, general ordinance amendments public hearings, and any other necessary ads.
2. Prepare all maps, slides, and other graphics for presentations regarding zoning and comprehensive plan amendments.
3. Design and prepare brochures and guides to assist public with development procedures and requirements.
4. Design, construct and maintain the department web-page to improve customer service, increase public participation in planning decision making.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Number of legal ads prepared	1	Workload	N/A	50	N/A
2. Number of maps, slides, and special graphics prepared	2	Workload	N/A	1500	N/A
3. Number of brochures/guides designed and prepared	3	Workload	N/A	5	N/A
4. Maintenance of department web-page	4	Workload	N/A	N/A	N/A

GROWTH MANAGEMENT - PLANNING AND DEVELOPMENT

Program: Housing Element Implementation

Program Description

Administration and coordination of housing assistance programs such as the Local Housing Assistance Plan under the State Housing Initiative Partnership ("SHIP") program, Community Development Block Grant and other housing related activities.

Summary of Program Objectives

- 1: Increase participation in State Housing Initiative Partnership Program by 10% per year
- 2: Increase participation in the Down Payment Assistance Program by 20% per year

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Number of approved applications for SHIP Program per year	1	Workload	205	225	250
2. Number of persons receiving down payment assistance per year	2	Workload	73	88	100

GROWTH MANAGEMENT - PLANNING AND DEVELOPMENT

Program: Comprehensive Plan Development

Program Description

Carry out activities related to State mandated and local long range planning and policy in connection with the County's Comprehensive Plan which sets the policy framework for land development regulations, housing and economic development programs, intergovernmental coordination and capital improvements programming.

Summary of Program Objectives

1. Complete amendments to update comprehensive plan based on Evaluation and Appraisal Report
2. Update the concurrency related capital improvements program
3. Complete any additional comprehensive plan amendments as directed by the Board of County Commissioners
4. Update Land Development Regulations to implement update of the comprehensive plan

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. 100% of amendments adopted to implement EAR by deadlines	1	Effectiveness	N/A	100%	N/A
2. Number of additional Comprehensive Plan amendments (as directed by BCC)	3	Workload	1	Unknown	Unknown
3. 100% of required LDR's updated	4	Effectiveness	N/A	N/A	N/A

GROWTH MANAGEMENT - PLANNING AND DEVELOPMENT

Program: Comprehensive Plan Implementation Activities and Technical Assistance

Program Description

Provide ongoing monitoring and technical assistance in the implementation of various land development implementation activities including concurrency management, and community development activities.

Summary of Program Objectives

1. Staff Liaison with East Gainesville Development Corporation.
2. Implement Historic Element of Comprehensive Plan to be adopted by April, 2002.
3. Participate in County Annexation and Joint Planning Team - reviewing annexation under Boundary Adjustment Act, provide support for Joint Planning Initiative of Alachua County/Municipal Leaders Steering Committee on Annexation and Joint Planning and other joint planning activities (e.g., with City of Gainesville).
4. Develop voluntary Transfer of Development Rights (TDR) for rural areas per the Comprehensive Plan to be adopted by April, 2002.

GROWTH MANAGEMENT - PLANNING AND DEVELOPMENT

Program: Development Services - Rezoning, Ordinance and Plan Amendment Processing

Program Description

This program provides for review, processing and the writing and making of recommendations for comprehensive plan amendments, zoning applications, zoning ordinance amendments, and other land development regulation amendments, and Developments of Regional Impact.

Summary of Program Objectives

1. Large and small scale comprehensive plan amendments will be reviewed and processed.
2. Zoning applications will be accepted, reviewed, and processed.
3. Land Development Regulations will be developed and processed.
4. Developments of Regional Impact and Substantial Deviations will be reviewed and processed through public hearings and the Department of Community Affairs.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Number of Comprehensive Plan amendments processed	1	Workload	1	3	3
2. Number of zoning applications processed	2	Workload	49	45	45
3. Number of LDR amendments processed	3	Workload	4	5	5
4. Number of DRI's processed	4	Workload	1	2	2

GROWTH MANAGEMENT - PLANNING AND DEVELOPMENT

Program: Development Services - Development Review

Program Description

Site plans, development plans, master plans, plats, and major/minor change determinations are reviewed through this program for consistency with the comprehensive plan, concurrency determinations and road impact fee determination.

Summary of Program Objectives

1. Plans and plats will be reviewed for consistency with the comprehensive plan and written comments provided to the Director of Codes Enforcement and applicants.

Summary of Measures

Measures	# of objective	Workload/Effective-ness/Efficiency	FY 01	FY 02	FY 03
1. Number of site plans, development plans, master plans, plats, and major/minor determinations reviewed	1	Workload	N/A	390	390

GROWTH MANAGEMENT - PLANNING AND DEVELOPMENT

Program: Development Services - Vested Rights Review

Program Description

This program fulfills the requirements of the County's Vested Rights Ordinance (Ordinance 92-9), an extensive review of each vested rights application and/or appeal is conducted by planners in conjunction with the County Attorney's Office to make a vested rights determination.

Summary of Program Objectives

1. Review vested rights applications and/or appeals as they are received within the requirements of County Ordinance 92-9.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Number of vested rights applications processed	1	Workload	0	2	2

GROWTH MANAGEMENT - PLANNING AND DEVELOPMENT

Program: Development Services - General Assistance to Public and Government

Program Description

This program provides responsive, professional and helpful, easy-to-understand assistance relative to resolving zoning and planning problems, comprehensive plan interpretations, land development regulations and zoning regulation interpretations to the public, County departments, outside agencies, the County Manager, Planning Commission, Local Planning Agency, and the Board of County Commissioners for specific assignments.

Summary of Program Objectives

1. Provide assistance to public (walk-ins, telephone, meetings) interpreting comprehensive plan and land development regulations as well as guiding them through the zoning, plan amendment, and ordinance amendment process.
2. Carry out assignments from the County Manager and BoCC regarding Zoning and land use issues.
3. Provide daily assistance to the Office of Codes Enforcement, Public Works, Environmental Protection Department, interpreting zoning regulations, land development regulations and comprehensive plan requirements.
4. Provide comments on consistency with the comprehensive plan and general planning principals to the Board of Adjustment.
5. Provide assistance to the County Attorney's office on land use lawsuits, verified complaints, and other planning issues.

Summary of Measures

Measures	# of objective	Workload/Effective-ness/Efficiency	FY 01	FY 02	FY 03
1. Number of persons provided with zoning/Comp. Plan assistance	1	Workload	N/A	N/A	N/A
2. Number of assignments completed	2	Workload	N/A	N/A	N/A
3. Number of communications with County offices (annual)	3	Workload	N/A	N/A	N/A
4. Number of Board of Adjustment applications reviewed	4	Workload	N/A	120	120
5. Number of issues on which assistance is provided to County Attorney	5	Workload	N/A	N/A	N/A

GROWTH MANAGEMENT - CODES ENFORCEMENT

Program: Administrative Services

Program Description

Administrative, clerical and supervisory support for Office of Codes Enforcement; budget preparation and implementation; quality customer service.

Summary of Program Objectives

1. Implementation of the FY 00/01 approved budget and preparation of the planned FY 01/02 budget and projected 02/03 budget for the Office of Codes Enforcement.
2. Complete contract negotiations with five municipalities for interlocal agreements to provide building permitting, plan review, and inspection services.
3. Provide code/ordinance revisions and develop new ordinances as requested by the Board of County Commissioners. This shall include revisions to the Unified Land Development Code and other ordinances of the Alachua County code, as deemed necessary.
4. Provide training and personnel evaluation for office employees to be evaluated.
5. Provide review of professionalism and quality of customer service in all aspects of customer service.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Fiscal Year completed within budget	1	Effectiveness	100%	N/A	N/A
2. Number of agreements approved	2	Effectiveness	5 (100%)	N/A	N/A
3. Number of ordinance amendments	3	Workload	3	N/A	N/A
4. Evaluations completed	4	Effectiveness	29 (100%)	N/A	N/A
5. Customer Service Evaluations processed	5	Efficiency	0 (New program)	N/A	N/A

GROWTH MANAGEMENT - CODES ENFORCEMENT

Program: Building Inspection Services

Program Description

Comprehensive services for construction permitting, plan review, building code compliance, and inspections; contractor licensing; and minimum housing code.

Summary of Program Objectives

1. Provide building inspection services to unincorporated areas and contracted municipalities within 24 hours of inspection request.
2. Insure compliance with building construction codes including building, plumbing, gas, mechanical electrical, energy, and disability access.
3. Continue training and certification program for building inspectors through Southern Building Code Congress International, Inc.
4. Provide building permit application processing and plan check review within ten working days for all building permit applications.
5. Provide for enforcement of minimum housing code violations.
6. Provide collection and processing of other permit applications related to construction, including septic tanks, well, curb/driveway, and others.
7. Renewal of contractor licensing for all contractors and subcontractors having local certificates of competency in the unincorporated areas of the county.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Number of inspections	1	Workload	19,250	N/A	N/A
2. Number of permits issued	2	Workload	3,969	N/A	N/A
3. Number of licenses issued	7	Workload	1,200	N/A	N/A

GROWTH MANAGEMENT - CODES ENFORCEMENT

Program: Codes Enforcement Services

Program Description

Investigation and enforcement of alleged violations of various codes and ordinances; complaint investigations; compliance through Codes Enforcement Board and Citation process.

Summary of Program Objectives

1. Receive and process citizen complaints in a timely manner regarding alleged violations of codes and ordinances.
2. Provide public assistance to help violators achieve corrective action on code or ordinance violations without further legal action.
3. Provide further legal action (Code Enforcement Board or Citation Process) on violators who do not come into compliance within a reasonable time frame.
4. Provide routine inspection services on all permitted excavation and fill sites with checklist for compliance conditions to be evaluated.
5. Provide for enforcement of tree protection ordinance, landscaping ordinance, and process tree removal permits in a timely manner.
6. Provide enforcement of the nuisance ordinance including provisions on litter and junk, unserviceable vehicles, and lot clearing.
7. Provide administrative and clerical assistance to the Code Enforcement Board.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Number of complaints processed	1	Workload	1,082	N/A	N/A
2. Number of CEB cases heard/ adjudicated	3	Effectiveness	125/125	N/A	N/A
3. Number of tree permits issued	5	Workload	149	N/A	N/A

GROWTH MANAGEMENT - CODES ENFORCEMENT

Program: Zoning and Development Services

Program Description

Development review and approval process; Board of Adjustment support; zoning regulations information; maintenance and update of official zoning map.

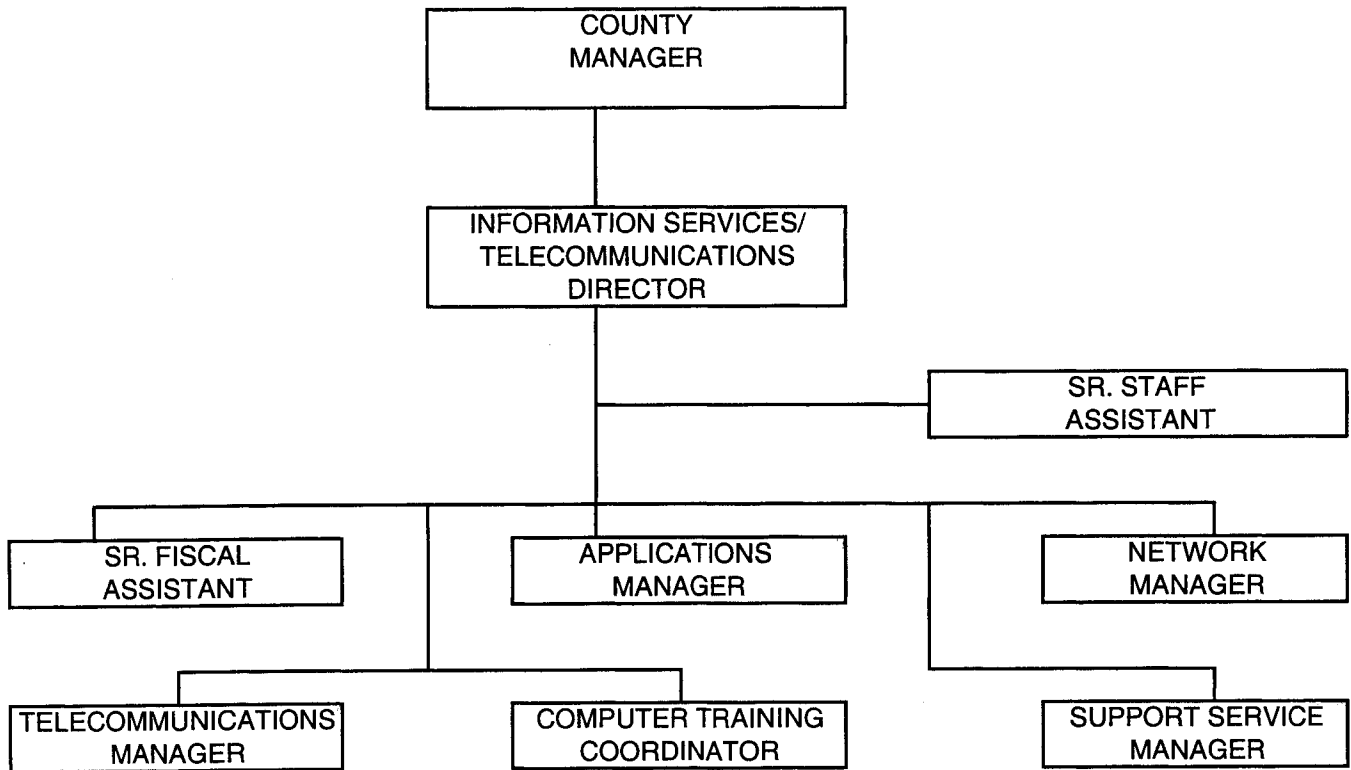
Summary of Program Objectives

1. Provide for Development Review and Zoning Variance meetings. Process Development Review Committee and Zoning Board of Adjustment applications within required time frames.
2. Provide appropriate staff review on all requests and submittals regarding zoning or development proposals.
3. Provide assistance to the public regarding land development regulations and zoning matters.
4. Continue the installation and maintenance of the Official Zoning Map on the Geographic Information System (GIS), and conversion to ARCVIEW.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Number of DRC Agenda Items reviewed	1	Workload	411	N/A	N/A
2. Number of BOA Agenda Items reviewed	1	Workload	80	N/A	N/A
3. Number of zoning certifications	2 & 3	Workload	40	N/A	N/A

INFORMATION SERVICES



INFORMATION SERVICES

Mission of Department:

To provide support services to County government for computer hardware, software, networks, training and telecommunications (telephones) using current technology.

EXPENDITURES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
<u>Information Services</u>				
Personal Services	0	0	2,304,407	2,476,098
Operating Expenditures	0	0	430,449	373,514
Capital Outlay	0	0	36,210	0
Totals	0	0	2,771,066	2,849,612
<u>Telecommunication Services</u>				
Personal Services	0	0	242,268	261,155
Operating Expenditures	0	0	544,276	539,888
Capital Outlay	0	0	80,156	110,372
Totals	0	0	866,700	911,415
<u>HTE</u>				
Operating Expenditures	0	0	45,039	45,039
Capital Outlay	0	0	0	0
Totals	0	0	45,039	45,039
Non-Operating Expenditures	0	0	72,589	75,300
Grand Total	0	0	3,755,394	3,881,366

FUNDING SOURCES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
General Fund	0	0	2,816,105	2,894,651
Internal Service Funds	0	0	939,289	986,715
Grand Total	0	0	3,755,394	3,881,366

Funded FTE Positions	0.00	0.00	48.00	48.00

INFORMATION SERVICES - CAPITAL OUTLAY - FY 02

Quantity	Item	Estimated Cost
1	Fluke Digital Network Analyzer	\$16,540
1	File Server	\$15,470
N/A	Backbone Router Modules	\$4,200
	<u>Telecommunications</u>	
N/A	Intecom Switch Shelves and line cards (Telecom.)	\$60,206
1	Intecom (Carry Forward)	\$19,950
	TOTAL	\$116,366

INFORMATION SERVICES

Program: Information Services and Telephone Services

Program Description

Support services for computer hardware, software, networks, training and telecommunications services (telephones) using current technology.

Summary of Program Objectives

1. Record, manage and resolve customer assistance calls through a centralized service point with 99.9% customer satisfaction.
2. Record, manage and complete production support requests (ISRs) with customer satisfaction.
3. Realignment of IP addresses.
4. Replace 7 servers for BoCC departments and upgrade to Novell NetWare 5.
5. Provide support for the Intranet, Internet and Internet e-mail.
6. Provide office automation computer training for County agencies on a continual basis to increase the efficiency of users.
7. Upgrade AS400 computer systems to new version of operating system.
8. Install backup servers for County internet e-mail and web services.
9. Install virus scan technology to scan incoming internet e-mail before it reaches workstations.
10. Replace 183 PCs, install 18 laptops and 19 printers.
11. Network Operating System upgrade.
12. Provide support for the new Courthouse complex. Assist with design and implementation of fiber optic network for voice, data and video. Extend intecorn telephone services from downtown IBX telephone system.
13. Research and plan acquisition, training and implementation of required tools to enable IS to provide expected services- testing, monitoring, troubleshooting, virus protection, etc.

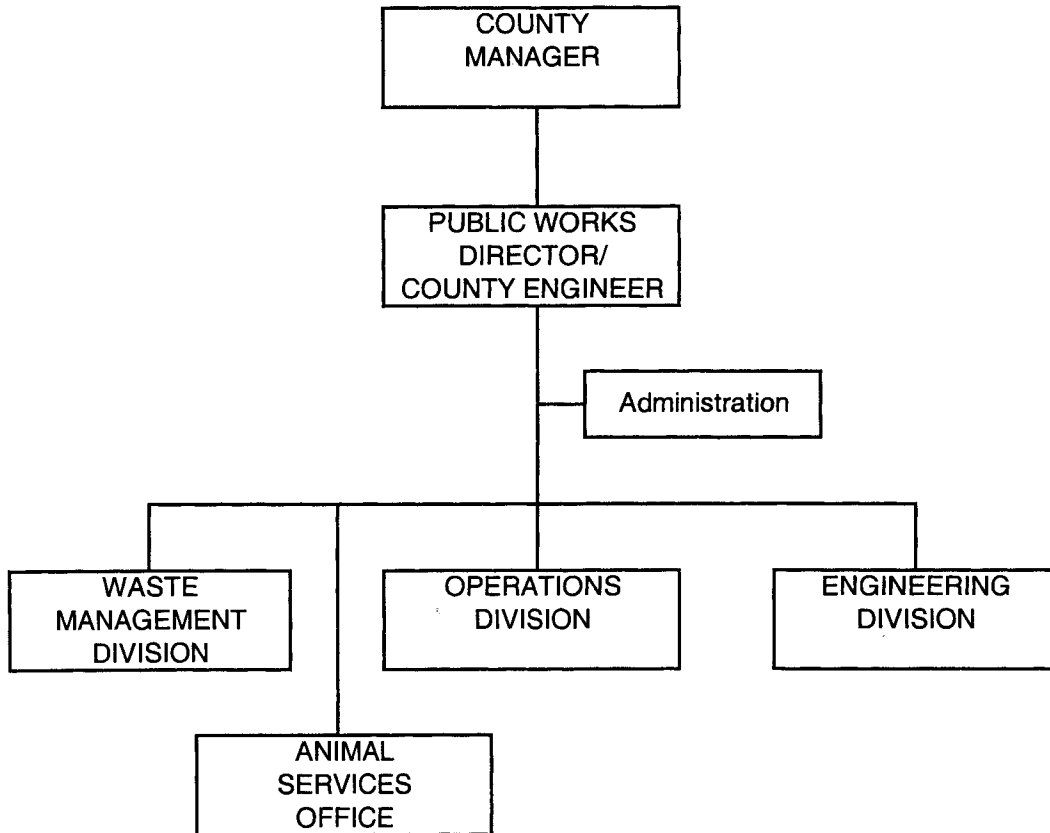
INFORMATION SERVICES

Program: Information Services and Telephone Services

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Number of Customer Assistance Calls	1	Workload	3,457	3,200	2,500
2. Number of Information Service Requests	2	Workload	1,302	1,400	1,400
3. Successful realignment	3	Effectiveness	9/2001	9/2002	9/2003
4. Successful replacement	4	Effectiveness	N/A	N/A	N/A
5. Intranet/Internet support availability	5	Effectiveness	99.9%	99.9%	99.9%
6. Number of employees trained	6	Workload	527	350	350
7. Successful upgrade to new operating system	7	Effectiveness	N/A	7/2002	N/A
8. Successful installation of backup servers	8	Effectiveness	N/A	1/2002	N/A
9. Successful implementation of technology	9	Effectiveness	N/A	3/2002	N/A
17. Successful installation	10	Effectiveness	N/A	6/2002	N/A
11. Successful implementation	11	Effectiveness	N/A	TBD	N/A
12. Successfully satisfying requirements	12	Effectiveness	N/A	9/2002	9/2003
13. Successful testing, monitoring, and troubleshooting	13	Effectiveness	N/A	TBD	N/A

PUBLIC WORKS



PUBLIC WORKS

Mission of Department:

We provide stewardship of assigned county-owned infrastructure and equipment, and work with the community to support growth that balances environmental, social and community development needs.

EXPENDITURES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
<u>Administration</u>				
Personal Services	973,981	\$1,068,490	\$1,198,714	\$1,305,871
Operating Expenditures	1,449,813	1,548,422	1,868,238	2,015,846
Capital Outlay	1,560	14,200	64,214	6,500
Totals	2,425,354	2,631,112	3,131,166	3,328,217
<u>Animal Services</u>				
Personal Services	0	0	968,906	1,075,284
Operating Expenditures	0	0	579,814	601,360
Capital Outlay	0	0	61,352	10,000
Totals	0	0	1,610,072	1,686,644
<u>Collection Centers</u>				
Personal Services	318,045	343,278	380,823	406,660
Operating Expenditures	655,754	775,701	1,001,719	991,964
Capital Outlay	114,533	100,000	251,180	96,120
Totals	1,088,332	1,218,979	1,633,722	1,494,744
<u>Waste Alternative</u>				
Personal Services	206,551	260,626	353,319	402,316
Operating Expenditures	633,519	732,720	940,228	758,982
Capital Outlay	27,044	184,740	33,241	1,000
Totals	867,114	1,178,086	1,326,788	1,162,298
<u>Transfer Station</u>				
Personal Services	646,725	706,625	993,288	1,070,290
Operating Expenditures	5,005,052	5,437,396	6,548,177	6,444,362
Capital Outlay	37,819	118,700	1,223,596	542,000
Totals	5,689,596	6,262,721	8,765,061	8,056,652
<u>Waste Management</u>				
Personal Services	303,984	355,541	0	0
Operating Expenditures	466,312	445,462	0	0
Capital Outlay	188,019	1,726,386	19,200	0
Totals	958,315	2,527,389	19,200	0

PUBLIC WORKS

EXPENDITURES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
<u>Recreation</u>				
Personal Services	291,831	324,256	419,541	452,515
Operating Expenditures	328,693	487,409	544,953	482,356
Capital Outlay	26,889	75,890	68,323	33,250
Grants & Aids	0	0	0	0
Totals	647,413	887,555	1,032,817	968,121
<u>Sports Organizations Aid</u>				
Operating Expenditures	0	0	0	0
Grants & Aids	6,900	10,000	0	0
Totals	6,900	10,000	0	0
<u>Squirrel Ridge Park</u>				
Operating Expenditures	0	408	408	0
Capital Outlay	9,212	0	0	0
Totals	9,212	408	408	0
<u>Powers Park</u>				
Operating Expenditures	0	0	0	0
Capital Outlay	1,138	0	0	0
Totals	1,138	0	0	0
<u>Landfill</u>				
Personal Services	0	0	0	0
Operating Expenditures	65,945	0	0	0
Capital Outlay	211,592	0	0	0
Totals	277,537	0	0	0
<u>Developers Agreement</u>				
Capital Outlay	0	0	296,926	0
Totals	0	0	296,926	0
<u>SW Closure/Post Closure</u>				
Personal Services	63,576	78,893	94,202	100,973
Operating Expenditures	858,539	1,103,216	943,575	333,892
Capital Outlay	228,642	49,000	49,000	0
Totals	1,150,757	1,231,109	1,086,777	434,865
<u>Storm Water Benefit Study</u>				
Operating Expenditures	0	0	15,156	0
Capital Outlay	40,704	32,559	7,036	0
Totals	40,704	32,559	22,192	0

PUBLIC WORKS

EXPENDITURES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
<u>Poe Springs Maintenance</u>				
Operating Expenditures	50,000	65,000	65,000	65,000
Totals	50,000	65,000	65,000	65,000
<u>YMCA/Recreation</u>				
Operating Expenditures	315,403	561,500	561,500	401,500
Totals	315,403	561,500	561,500	401,500
<u>Road and Bridge Maintenance</u>				
Personal Services	2,076,370	2,247,710	2,053,918	2,207,859
Operating Expenditures	1,641,397	1,906,371	1,741,008	1,782,854
Capital Outlay	785,430	621,047	722,424	372,850
Totals	4,503,197	4,775,128	4,517,350	4,363,563
<u>NW 51 st Street</u>				
Capital Outlay	0	7,268	7,268	0
Totals	0	7,268	7,268	0
<u>Transportation Improvement</u>				
Personal Services	598,223	656,173	851,473	955,054
Operating Expenditures	280,764	399,900	990,825	775,942
Capital Outlay	2,499,921	5,758,770	4,466,713	223,000
Totals	3,378,908	6,814,843	6,309,011	1,953,996
<u>RTS</u>				
Operating Expenditures	0	0	426,180	330,180
Totals	0	0	426,180	330,180
<u>Solid Waste</u>				
Personal Services	241,076	284,403	289,541	319,072
Operating Expenditures	2,874,076	3,060,580	3,253,662	3,308,855
Capital Outlay	22,929	1,825	23,550	0
Totals	3,138,081	3,346,808	3,566,753	3,627,927
<u>Capital Projects</u>				
Operating Expenditures	0	162,633	348,095	0
Grants & Aids	10,000	1,250,000	1,250,000	0
Capital Outlay	1,094,130	4,576,218	4,438,459	0
Totals	1,104,130	5,988,851	6,036,554	0
Non-Operating Expenditures	2,025,852	-854,142	1,474,375	237,603
Grand Total	27,677,943	36,685,174	41,889,120	28,111,310

PUBLIC WORKS

FUNDING SOURCES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
General Fund	2,441,508	945,706	2,582,566	2,689,515
Municipal Service Taxing Unit (MSTU)	588,662	890,854	1,037,424	873,359
Special Revenue	11,472,193	15,876,313	11,847,658	6,680,989
Debt Service	1,012,115	1,015,535	2,030,172	0
Enterprise Fund	8,745,670	9,649,757	15,345,724	14,976,089
Capital Projects	1,267,260	5,987,651	6,340,448	0
Internal Service Fund	2,150,535	2,319,358	2,705,128	2,891,358
Grand Total	27,677,943	36,685,174	41,889,120	28,111,310

Funded FTE Positions	160.50	161.50	196.50	197.50

PUBLIC WORKS - CAPITAL OUTLAY - FY 02

Quantity	Item	Estimated Cost
	<u>Fleet Management</u>	
1 SET	Portable Heavy Duty Jack	\$28,500
1	Plasma Cutter	\$1,800
1	Welder	\$4,200
1	Portable Suitcase Welder	\$800
1	Slow Speed Chop Saw	\$3,800
3	Pool Vehicles	\$17,940
1	Analyzer (Carry Forward)	\$1,600
1	Tire Changer (Carry Forward)	\$3,444
1	Hydraulic Jack (Carry Forward)	\$2,130
	<u>RECREATION</u>	
N/A	Building (Carry Forward)	\$68,323
	<u>ANIMAL SERVICES</u>	
N/A	Field Ops Program Equipment	\$2,362
N/A	Vet Services Equipment	\$34,000
N/A	Blood Chem System (Carry Forward)	\$19,990
1	Laptop (Carry Forward)	\$2,900
1	Projector (Carry Forward)	\$2,100
	<u>SOLID WASTE</u>	
N/A	Motor Vehicle Replacement	\$18,000
N/A	Printer Replacement	\$2,550
1	Digital Camera	\$3,000
	<u>COLLECTION CENTER</u>	
N/A	Heavy Equipment	\$56,310
2	Crusher (Archer RCC, High Springs RCC)	\$130,592
2	Crusher Control Booth (High Springs, North Central)	\$64,278
	<u>WASTE ALTERNATIVES</u>	
N/A	Vehicles	\$33,241

PUBLIC WORKS - CAPITAL OUTLAY - FY 02

Quantity	Item	Estimated Cost
	<u>TRANSFER STATION</u>	
N/A	Carry Forward	\$729,396
N/A	Vehicles (Replacement)	\$174,000
N/A	Heavy Equipment (Replacement)	\$260,000
1	Vacuum	\$5,200
1	Transfer Trailer	\$55,000
	<u>WASTE MANAGEMENT</u>	
1	Chiller (Replacement)	\$19,200
	<u>CLOSURE / POST CLOSURE</u>	
N/A	Carry Forward	\$49,000
	<u>ROAD AND BRIDGE</u>	
N/A	Vehicles	\$45,000
	Heavy Equipment	\$418,300
N/A	Furniture and Equipment	\$13,950
1	Clamshell	\$11,050
1	Hydraulic Saw	\$1,200
1	Chiller (Replacement)	\$100,800
N/A	Carry Forward	\$132,124
	<u>TRANSPORTATION IMPROVEMENT</u>	
N/A	Carry Forward	\$200,000
1	Hangar	\$38,000
N/A	Tree Program and Tree Spade	\$180,000
N/A	Carry Forward	\$3,767,713
N/A	Vehicles (Replacement)	\$65,000
N/A	In-House Survey Division	\$216,000
N/A	Carry Forward	\$303,962
N/A	General Infrastructure	\$7,268
	<u>CAPITAL PROJECTS</u>	
N/A	Carry Forward	\$4,966
	TOTAL	\$7,298,989

PUBLIC WORKS - ADMINISTRATION

Program: Administration

Program Description

Provides information, assistance and direction to all Public Works offices in matters pertaining to financial procurement, personnel, and site requirements.

Summary of Program Objectives

1. Financial analysis of revenue and expense reports for all Public Works funds.
2. Coordination and development of budget for entire Public Works Department.
3. Processing of all Budget Transfers/Amendments for entire Public Works Department.
4. Payroll production and processing of all personnel related matters.
5. Processing/review of all Public Works Department purchases.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Quarterly reports to Director	1	Workload/Effectiveness	4	4	4
2. Number of Funds managed	1,2	Workload	34	32	32
3. Number of purchasing transactions	3,4,5	Workload/Efficiency	875	900	900
4. Positive payroll audits	4	Effectiveness	0	1	1

PUBLIC WORKS - PARKS AND RECREATION

Program: Park Development & Maintenance

Program Description

The Parks office provides for the design, development and maintenance of the County's 1,140 acres of park and open space property.

Summary of Program Objectives

1. Apply for the Florida Recreational Development Assistance Program (FRDAP) and other grants for the development of County Parks and recreation facilities.
2. Inspection of parks and park facilities for safety and maintenance needs once every three months.
3. Maintain parks by picking up trash weekly, mowing parks weekly, and providing daily restroom cleaning.

Summary of Measures

Measures	# of objective	Workload/Effective-ness/Efficiency	FY 01	FY 02	FY 03
1. Grant application submittals	1	Workload	2	2	1
2. Number of inspection reports	2	Workload	4	4	4
3. Work reports and contracts	3	Workload	9	9	9

Program: Poe Springs Park Maintenance

Program Description

The operation and maintenance of Poe Springs Park.

Summary of Program Objectives

1. Proper management of Poe Springs Park through a contract with the YMCA.

Summary of Measures

Measures	# of objective	Workload/Effective-ness/Efficiency	FY 01	FY 02	FY 03
1. Executed contract	1	Workload	1	1	1
2. Park inspection reports	1	Workload	4	4	4

PUBLIC WORKS - YMCA/RECREATION

Program: YMCA/Recreation

Program Description

Provide youth recreational programs in rural communities of the County.

Summary of Program Objectives

1. Contract with the YMCA to provide recreational services.
2. Provide the following programmed activities to the rural communities: baseball, softball, soccer, football, flag football, cheerleading, a summer recreation program, leaders in training program and project wild program.
3. Operate the program so that there are at least 5,000 participants in the program by the end of the program year.
4. Monitor fund allocations to ensure that 75% of the County funds go directly to the programs and 25% to the YMCA administrative costs.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Contract execution	1	Workload	1	1	1
2. Monthly YMCA reports	2	Workload	12	12	12
3. End of year YMCA report	3	Workload	1	1	1
4. Monthly YMCA pay request	4	Workload	12	12	12

PUBLIC WORKS - ROAD & BRIDGE MAINTENANCE

Program: Road & Bridge Maintenance

Program Description

Provide safe and quality maintenance on all roads and bridges on the County Road System.

Summary of Program Objectives

1. Grade 240 miles of County maintained unpaved roads on a four week cycle.
2. Mow 300 miles of paved road right-of-way on an eight week cycle from April through November.
3. Mow 650 miles of County maintained unpaved road right-of-way once a year.
4. Trim 120 miles of brush and trees in the County.
5. Respond to all requests for service within one month.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Monitoring of grader mileage	1	Workload/Efficiency	4,042	2,990	2,990
2. Miles of paved road mowed	2	Workload/Efficiency	1,258	1,240	1,240
3. Miles of unpaved road mowed	3	Workload/Efficiency	650	650	650
4. Number of miles trimmed	4	Workload/Efficiency	49	120	120
5. Number of responses vs. requests	5	Workload/Efficiency	91%	93%	93%

PUBLIC WORKS - FLEET MAINTENANCE

Program: Fleet Maintenance

Program Description

Ensure the Alachua County fleet is obtained, operated, and maintained in a cost efficient manner.

Summary of Program Objectives

1. Complete 96% of all corrective repairs within 48 hours.
2. Complete 98% of all corrective repairs for fire and rescue vehicles within 24 hours.
3. Complete 98% of preventative maintenance as scheduled.
4. Specify and obtain County fleet equipment.
5. Evaluate fleet equipment utilization annually.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Work order downtime review	1	Workload/Efficiency	96%	96%	96%
2. Work order downtime review	2	Workload/Efficiency	98%	98%	98%
3. Work order downtime review	3	Workload/Efficiency	98%	98%	98%
4. Quantity of fleet equipment purchased	4	Workload	35	52	40
5. Utilization report to County Manager	5	Workload/Efficiency	1	1	1

PUBLIC WORKS - DEVELOPMENT REVIEW

Program: Development Review

Program Description

The Development Review Office is responsible for the review and approval of paving and drainage improvements associated with proposed developments. This office provides engineering support to the Board of County Commissioners through the Development Review Committee and Zoning Application Process. This office is also responsible for making flood zone determinations, administering the flood hazard areas, subdivision, access management and stormwater management ordinances. Responsible for evaluating levels of service on the stormwater management system as it pertains to concurrency issues.

Summary of Program Objectives

1. Review all requests for concurrency compliance for those public facilities that are monitored by the Public Works Department.
2. Administer Subdivision Regulations, Flood Ordinance, Access Management and Stormwater Management Ordinances.

Summary of Measures

Measures	# of objective	Workload/Effective-ness/Efficiency	FY 01	FY 02	FY 03
1. Number of reviews for concurrency requirements	1	Workload	85	90	95
2. Administer Land Development Ordinance	2	Workload	322	340	350

PUBLIC WORKS - TRANSPORTATION IMPROVEMENT

Program: Transportation Engineering

Program Description

This office is responsible for the identification, coordination and prioritization of transportation improvement needs to include the County needs plan, the FDOT list of priority projects and annual ISTE/TEA21 enhancement applications. This office reviews all DRC items, zoning and CPA items, as well as, any associated traffic studies for transportation concurrency and issues CLCS's for preliminary and final DRC items. This office coordinates with Growth Management on transportation issues relative to the Comprehensive Plan and assists in preparing Comprehensive Plan Amendments and the Annual Concurrency Status Report.

Summary of Program Objectives

1. Develop and refine roadway concurrency monitoring procedures including development of a database of information on reserved trips for all applicable roadways for AADT and peak hour integrating CDPlus software when available.
2. Develop and implement Transportation Improvement Program and Capital Improvement Program.
3. Coordinate with MTPO advisory committees and small municipalities in developing transportation improvement priorities.
4. Integrate GIS with concurrency monitoring and land use to better identify and prioritize needed transportation system enhancements to include bicycle, pedestrian and busing needs.
5. Administer speed hump program.

Summary of Measures

Measures	# of objective	Workload/Effective-ness/Efficiency	FY 01	FY 02	FY 03
1. Number of roadways monitored	1	Workload	65	70	70
2. Number of items reviewed	1	Workload	214	225	240
3. Number of concurrency requests	1	Workload/Efficiency	85	75	70
4. Number of meetings attended	3	Workload	41	43	45
5. Databases created/linked to GIS	4	Workload	8	5	8
6. Speed hump studies completed	5	Workload	22	25	33

PUBLIC WORKS - TRANSPORTATION IMPROVEMENT

Program: Engineering

Program Description

This office is responsible for preparing construction documents for funded transportation improvement projects. This includes administering engineering and surveying services contracts. In addition, this office is responsible for the review and identification of traffic operation needs including roadway geometry, signing and striping elements of the road system.

Summary of Program Objectives

1. Maintain and upgrade County-wide traffic crash reporting system.
2. Implement Transportation Improvement Program and Capital Improvement Program.
3. Improve the Geographic Information Systems use in analyzing transportation needs/establishing priorities.
4. Administer engineering and engineering contracts.
5. Maintain roadway signage and striping.

Summary of Measures

Measures	# of objective	Workload/Effective-ness/Efficiency	FY 01	FY 02	FY 03
1. Production of crash reports	1	Workload	165	195	200
2. Number of TIP contracts for letting	2	Workload	2	2	2
3. GIS maps produced	3	Workload	55	60	70
4. Administer engineering /survey contracts	4	Workload	4	6	4
5. Number of signs maintained	5	Workload	11,500	11,800	12,500

PUBLIC WORKS - TRANSPORTATION IMPROVEMENT

Program: Real Property

Program Description

This office is responsible for the acquisition of all real property for the County. Applications for plat vacations and road closures are reviewed and written recommendations are prepared. Record plats are reviewed for conformity to State and County plat requirements. All County land survey requests are reviewed for scope, cost and contract compliance.

Summary of Program Objectives

1. Acquire all real property right-of-way and/or easements required for various County projects.
2. Review record plats prior to recording.
3. Review all applications for plat vacations and road closures.
4. Order land surveys and review the cost and finished product
5. Maintain database on all County properties.

Summary of Measures

Measures	# of objective	Workload/Effective-ness/Efficiency	FY 01	FY 02	FY 03
1. Properties and easements processed	1	Workload	66	75	80
2. Record plats reviewed	2	Workload	65	50	60
3. Plats and roads vacated	3	Workload	5	5	5
4. Surveys ordered & reviewed for compliance	4	Workload	45	40	40
5. Number of database entries	5	Workload	66	75	80

PUBLIC WORKS - TRANSPORTATION IMPROVEMENT

Program: Inspections

Program Description

The Office of Inspections provides inspection of construction of driveways, utility work, subdivisions, commercial sites, and transportation improvement projects. Inspections also provides contract administration on all contracted road and drainage construction. Inspections also implements roadway striping maintenance and administers the striping contract.

Summary of Program Objectives

1. Transportation Improvement Program (TIP) will be inspected and completed in accordance with contract requirements.
2. Roadway striping will be maintained in acceptable condition.
3. Inspect subdivision improvements for compliance with standards, specifications and codes.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. TIP projects inspected	1	Workload	4	4	4
2. Programmed district striped	2	Workload	1	1	1
3. Subdivisions inspected for compliance	3	Workload	25	20	20

PUBLIC WORKS - WASTE COLLECTION

Program: Waste Collection

Program Description

To provide solid waste, curbside recycling and yard waste collections in the mandatory refuse collection area. This office also manages all non-ad valorem assessments currently imposed by the County.

Summary of Program Objectives

1. Maintain assessment, meeting all legal criteria.
2. Collect all residential solid waste in the mandatory area with a minimum of complaints.
3. Monitor collection agreements with Boone Waste Management.
4. Maintain high participation in curbside recycling program.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Percent legal criteria met for non-ad valorem assessments	1	Effectiveness	100%	100%	100%
2. Ratio of complaints to services provided	2	Effectiveness	0.057%	0.055%	0.053%
3. Percent of service complaints responded to within one work day	2	Effectiveness	86%	88%	90%
4. Percent increase of set out rate for curbside recycling per year	4	Effectiveness	3.9%	2.0%	2.0%

PUBLIC WORKS - RURAL COLLECTION CENTERS

Program: Rural Collection Centers

Program Description

Recycling at the Rural Collection Centers provides the opportunity for rural residents to recycle newspapers, plastic, glass, steel cans, aluminum cans, magazines, mixed paper, motor oil, paint, fluorescent tubes, batteries, clothing and other used items. Maintain, manage, and operate five rural collection centers for rural residents.

Summary of Program Objectives

1. Increase annual recycling tonnages.
2. Increase household hazardous waste tonnages recovered.
3. Increase number of customers using centers annually.
4. Increase annual solid waste tonnages.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Tons recycled	1	Workload/Effectiveness	1,011	1,061	1,114
2. Household hazardous waste tonnage	2	Workload/Effectiveness	183	193	202
3. Number of visits	3	Workload/Effectiveness	261,778	274,867	288,610
4. Tons of solid waste	4	Workload/Effectiveness	9,283	9,747	10,235

PUBLIC WORKS - WASTE ALTERNATIVES

Program: Commercial Recycling Program

Program Description

Provide recycling opportunity to small businesses, light industry and multi-family complexes. Provides an incentive for commercial establishments to recycle by providing dumpsters and other containers for the collection of recyclables.

Summary of Program Objectives

1. Collect an additional 6% of the solid waste stream for recycling.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Commercial tonnage recycled	1	Efficiency	38,000	42,000	44,000
2. Waste recycling surveys conducted	2	Workload	32	60	75
3. Commissioners Challenge applications submitted (program revised FY01)	2	Effectiveness	N/A	20	30

Program: Office Paper Recycling Program

Program Description

Provide for the collection of office paper from all County offices.

Summary of Program Objectives

1. Collect 25% of the solid waste stream for recyclables.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Disposal vs recycling tonnage	1	Effectiveness	1.75 : 1.0	1.75 : 1.0	1.75 : 1.0

PUBLIC WORKS - WASTE ALTERNATIVES

Program: Public Awareness and Education Programs

Program Description

Public education and awareness is a major component of the County's recycling program, an effort to change consumer waste-handling practices to include recycling and source reduction.

Summary of Program Objectives

1. Increase the public awareness of solid waste management issues.

Summary of Measures

Measures	# of objective	Workload/Effective-ness/Efficiency	FY 01	FY 02	FY 03
1. Public presentations	1	Workload	300	350	400
2. Number of commercials	1	Workload	6	9	10
3. Number of brochures	1	Workload	32,000	38,000	40,000
4. Number of print ads	1	Workload	182	200	225
5. Special events conducted	1	Workload	22	25	30
6. Premiums processed	1	Workload	6,231	6,500	6,775

PUBLIC WORKS - WASTE ALTERNATIVES

Program: Special Projects

Program Description

The Alachua County Office of Solid Waste Management coordinates the planning and implementation of several yearly special projects to assist the community in recycling and waste reduction efforts. These special projects include the telephone book recycling program; the Christmas tree recycling program; and the used tire recycling project. These events are held in conjunction with all the local entities belonging to the Solid and Hazardous Waste Management Policy Advisory Committee.

Summary of Program Objectives

1. Increase the amount of phone books recycled.
2. Offer the community an opportunity to recycle their Christmas trees instead of landfilling them.
3. To remove as many used tires from the waste stream as can be collected.

Summary of Measures

Measures	# of objective	Workload/Effective-ness/Efficiency	FY 01	FY 02	FY 03
1. Tonnage of phone books collected	1	Efficiency	45	55	60
2. Tonnage of Christmas trees collected	2	Efficiency	3	3.5	4.0
3. Tonnage of tires collected	3	Efficiency	778	800	825

PUBLIC WORKS - WASTE ALTERNATIVES

Program: Waste Tire Processing - Grants

Program Description

Grants from Florida's Solid Waste Management Trust Fund (amounts based on population) are reimbursements for expenditures associated with various aspects of recycling and waste reductions. These include, but are not limited to, public outreach and education, tire recycling and litter prevention.

Summary of Program Objectives

1. Promote use of recycled tires by processing waste tires into usable materials.
2. Reduce residential garbage disposal per capita.
3. Reduce road litter.
4. Promote use of recycled tires.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
*1. Projects utilizing recycled tire rubber	1	Efficiency	4	0	0
*2. Recycled tire rubber used (in tons)	1	Efficiency	190	0	0
3. Residential garbage accepted at Transfer Station (tons per capita)	1	Efficiency	0.65	0.60	0.55
4. Photometric index (overall)	1	Efficiency	-7%	-10%	-12%
* Grants from State no longer available for tires.					

PUBLIC WORKS - WASTE ALTERNATIVES

Program: Wood Waste Processing

Program Description

Grinding of vegetative wood waste delivered to Southwest Landfill for disposal to make mulch. Mulch is given away free to the public or used for soil stabilization at the landfill. Counts towards County recycling goal.

Summary of Program Objectives

1. Create and utilize mulch from 95% of vegetative wood waste and pallets delivered to the Environmental Park for processing.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Tons of wood debris ground into mulch	1	Effectiveness	550	600	650

PUBLIC WORKS - ENVIRONMENTAL PARK/TRANSFER STATION

Program: Solid Waste Transfer Station Operation

Program Description

To provide Alachua County with mandated disposal of county solid waste in an environmentally safe and cost efficient manner.

Summary of Program Objectives

1. Transfer all acceptable waste delivered to the facility to the New River Landfill in compliance with the DEP operating permit.
2. Meet the financial performance measures established for transfer station and hauling operations.
3. Provide excellent customer service.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Average daily tons in	1	Workload	509.7	517.2	N/A
2. Pass DEP inspections	1	Effectiveness	1	1	N/A
3. Meet pro-forma dollars per ton	2	Efficiency	\$33.74	\$34.50	N/A
4. Percent of customer complaints	3	Effectiveness	1%	1%	N/A

PUBLIC WORKS - S W CLOSURE/POST CLOSURE

Program: Closed Landfills

Program Description

Compliance and monitoring of County owned closed landfills in accordance with regulations and permits prescribed by the Florida Department of Environmental Protection. These regulations and permits establish procedures for maintaining and monitoring the closed landfills to prevent them from posing a threat to the public or the environment.

Summary of Program Objectives

1. Comply with Florida Department of Environmental Protection regulations and permits for five closed landfills.
2. Monitor groundwater quality of all closed landfills.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Quarterly inspection of closed landfill	1	Workload	4	4	4
2. Issue groundwater monitoring reports	2	Workload	22	20	22

PUBLIC WORKS - ANIMAL SERVICES

Program: Animal Services

Program Description

Animal Services provides for the enforcement of Alachua County Codes and Florida Statutes related to animals. Enforcement capabilities include the impoundment of animals found to be in violation and/or issuance of citations to owners. We are responsible for the care, housing & disposition of approximately 13,000 animals annually. We provide for quarantine of dogs and cats that have bitten someone and submit appropriate animals for rabies testing.

Summary of Program Objectives

1. Respond to 100% of animal related complaints pertaining to the animal control ordinance and FSS 767.10-15 (Dangerous Dog) and FSS 828.12 (Cruelty to Animals).
2. Provide shelter, care, medical treatment and disposition for stray and unwanted animals to include adoption, redemption, quarantine, humane euthanasia and surgical sterilization of adopted animals.
3. Provide distribution of license tags to veterinary offices.
4. Promote responsible pet ownership within Alachua County through educational programs.
5. Continue contractual relationship with Gainesville Pet Rescue in the adoption of shelter animals and our cooperative relationship with Alachua County Humane Society and the UF College of Veterinary Medicine through annual programs promoting animal health and animal welfare.

Summary of Measures

Measures	# of objective	Workload/Effectiveness/Efficiency	FY 01	FY 02	FY 03
1. Number of field service requests, including emergency, after-hour, week-ends and holidays.	1	Workload	9,700	9,500	9,250
2. Number of animals received by impoundment as stray or turned in by owners.	2	Workload	12,402	12,000	11,500
3. Number of animal license tags distributed annually.	3	Workload	23,005	24,000	25,000
4. Generate approximately \$180,000 in animal license revenue	3	Effectiveness	\$212,469	\$213,500	\$214,500
5. Reduce euthanasia through humane education by 2%	4	Effectiveness	8,378 12.58%	8,210	8,046
6. Increase adoptions by humane education by 2%	4	Effectiveness	2,268 3.06%	2,313	2,359
7. Number of adoptions through Gainesville Pet Rescue.	5	Workload	243	275	325
8. Number of annual promotional events.	5	Workload	16	18	20

NON-DEPARTMENTAL

Mission of Department:

This budget accounts for expenditures which are non-departmental in nature; it includes debt-service, reserves, and non-departmental budget areas for all budget areas and require specific Board approval for the use of such funds. This budget is administered by the Office of Management and Budget.

EXPENDITURES	FY 00 Actual	FY01 Approved	FY 02 Approved	FY 03 Planned
<u>General Government</u>				
Operating Expenditures	450,000	877,845	1,115,704	1,149,175
Totals	450,000	877,845	1,115,704	1,149,175
<u>Debt Service-Long Term</u>				
Debt Service	5,404,010	4,822,281	4,745,206	3,950,943
Totals	5,404,010	4,822,281	4,745,206	3,950,943
<u>Computer Replacement</u>				
Operating Expenditures	458,879	484,076	536,070	530,761
Capital Outlay	212,486	224,330	162,500	59,050
Totals	671,365	708,406	698,570	589,811
<u>Vehicle Replacement</u>				
Operating Expenditures	368,342	462,000	656,403	589,600
Capital Outlay	452,440	745,976	1,262,014	928,000
Debt Service	0	0	0	0
Totals	820,782	1,207,976	1,918,417	1,517,600
Non-Operating Expenditures Other	10,343,535	9,265,363	9,255,136	10,676,742
Non-Operating Expenditures Reserves	0	0	1,998,261	2,606,304
Grand Total	17,689,692	16,881,871	19,731,294	20,490,575

FUNDING SOURCES	FY 00 Actual	FY01 Approved	FY 02 Approved	FY 03 Planned
General Fund	1,327,975	2,367,983	3,226,280	3,860,447
Municipal Service Taxing Unit (MSTU)	1,581,712	2,391,899	2,710,655	2,882,664
Special Revenue	1,765,453	0	0	0
Debt Service	12,177,331	11,175,913	12,512,758	11,864,716
Capital Projects-General	0	0	89,128	762,387
Enterprise Funds	10,000	0	0	0
Internal Service Fund	827,221	946,076	1,192,473	1,120,361
Trust Fund	0	0	0	0
Grand Total	17,689,692	16,881,871	19,731,294	20,490,575

NON - DEPARTMENTAL - CAPITAL OUTLAY - FY 02

Quantity	Item	Estimated Cost
	<u>VEHICLE REPLACEMENT</u>	
10	Replacement Vehicles	\$234,000
5	Replacement Rescue Unit Transports	\$600,000
4	New vehicles for 2 Building Mechanics, Maintenance Worker, and Poverty Manager enhancements	\$79,800
5	Vehicle Carry Forward	\$348,214
	<u>COMPUTER REPLACEMENT</u>	
19	Replacement Printers	\$38,400
18	Replacement Laptops	\$57,600
1	File Server for Supervisor of Elections	\$7,200
N/A	Carry Forward	\$38,900
1	GIS Workstation Replacement	\$10,200
1	Dimension PC/Platter Replacement	\$10,200
	TOTAL	\$1,424,514

SPECIAL EXPENSE

Mission of Department:

The Special Expense budget accounts for expenditures which are non-departmental in nature. This budget is administered by the Office of Management and Budget.

EXPENDITURES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
Personal Services	19,599	108,300	108,300	108,300
Operating Expenditures	3,533,616	3,677,975	4,021,410	4,108,544
Grants and Aids	702,031	812,831	991,012	1,032,638
Non-Operating Expenditures	1,655	5,500	10,000	10,000
Grand Total	4,256,901	4,604,606	5,130,722	5,259,482

FUNDING SOURCES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
General Fund	2,907,233	3,139,638	3,475,733	3,620,518
MSTU	1,193,930	1,317,230	1,442,000	1,412,100
Special Revenue	155,738	147,738	147,738	147,738
Trust Funds	-	-	65,251	79,126
Grand Total	4,256,901	4,604,606	5,130,722	5,259,482

CLERK

Mission of Department:

The Clerk provides three separate functions: Clerk of the County Court, Clerk of the Circuit Court, and Clerk to the Board. The Clerk of the Courts is the custodian of the court records, evidence and the court's seal; issues process, enters judgments and orders, gives certified copies from record; collects revenues and makes disbursements pursuant to law; is the County Recorder; issues marriage licenses and home solicitation permits; and collects and distributes documentary stamps and intangible taxes for the Department of Revenue. The Clerk to the Board provides financial services to the County and Library District. The Murphree Law Library is the only public (non-university) law library in the County. It is used by the public, the Bar, government lawyers, and judges for legal research. The Library is governed by a Board of Trustees including the Chief Judge, the Chair of the County Commission, the Clerk of Courts, and two representatives of the local Bar.

EXPENDITURES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
<u>Clerk to the Board (Finance & Accounting)</u>				
Personal Services	1,262,049	1,344,758	1,438,891	1,539,613
Operating Expenditures	139,367	120,953	120,763	120,987
Capital Outlay	13,900	11,700	11,700	11,700
Totals	1,415,316	1,477,411	1,571,354	1,672,300
<u>Clerk of the County Court</u>				
Personal Services	1,765,562	1,935,872	2,097,383	2,242,380
Operating Expenditures	554,620	921,796	296,155	296,446
Capital Outlay	23,100	42,100	21,500	21,500
Totals	2,343,282	2,899,768	2,415,038	2,560,326
<u>Murphree Memorial Law Library</u>				
Personal Services			36,660	37,427
Operating Expenditures	52,057	60,000	81,000	66,000
Capital Outlay	8,646	0	10,000	10,000
Totals	60,703	60,000	127,660	113,427
Non-Operating Expenditures	0	6,710	6,710	6,710
Grand Total	3,819,301	4,443,889	4,120,762	4,352,763

FUNDING SOURCES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
General Fund	3,758,598	4,377,179	3,986,392	4,232,626
Special Revenue	60,703	66,710	134,370	120,137
Grand Total	3,819,301	4,443,889	4,120,762	4,352,763

Funded FTE Positions	75.40	76.40	78.40	78.40

Law Library FTE formerly funded in the Court Administrator's budget is now funded in Law Library Fund.

CLERK - CAPITAL OUTLAY - FY 02

Quantity	Item	Estimated Cost
N/A	<u>MURPHREE LAW LIBRARY</u> General Equipment	\$10,000
	TOTAL	\$10,000

PROPERTY APPRAISER

Mission of Department:

To appraise all property within the borders of Alachua County, to administer Ad Valorem exemptions and to produce and administer the tax rolls for the Board of County Commissioners, the Municipal Services Taxing Unit, the City of High Springs, the City of Newberry, the City of Archer, The City of Micanopy, the City of Gainesville, the City of LaCrosse, the City of Waldo, the City of Hawthorne, the Alachua County School Board, the Suwanee River Water Management District, the St. John's River Water Management District, and the Alachua County Library District.

EXPENDITURES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
<u>Property Appraiser</u>				
Personal Services	2,253,685	2,389,012	2,535,862	\$2,735,180
Operating Expenditures	431,236	484,825	505,885	486,018
Capital Outlay	154,674	40,109	197,338	23,918
Special Contingency	599,711	942,809	654,829	-
Non-Operating	-	0	0	0
Grand Total	3,439,306	3,856,755	3,893,914	3,245,116

FUNDING SOURCES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
General Fund	3,206,541	3,856,755	3,801,514	3,245,116
Municipal Service Taxing Unit (MSTU)	232,765	0	0	0
E911 Wireless Fund			92,400	
Grand Total	3,439,306	3,856,755	3,893,914	3,245,116

Funded FTE Positions	54.00	55.00	55.00	55.00

SHERIFF

Mission of Department:

The Alachua County Sheriff's Office is responsible for the protection of the lives and property of the citizens of Alachua County. The Sheriff's Office performs services and enforces the law mandated by Florida Statutes.

EXPENDITURES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
<u>County-Wide</u>				
Personal Services	8,565,766	9,152,162	9,846,632	10,535,358
Operating Expenditures	1,703,144	1,656,080	1,666,417	1,654,564
Capital Outlay	525,029	528,850	528,850	528,850
Totals	10,793,939	11,337,092	12,041,899	12,718,772
<u>Patrol</u>				
Personal Services	6,970,892	7,569,980	8,099,879	8,666,870
Operating Expenditures	1,508,155	1,292,605	1,292,605	1,292,605
Capital Outlay	715,637	734,860	734,860	734,860
Totals	9,194,684	9,597,445	10,127,344	10,694,335
<u>Restitution</u>				
Capital Outlay	0	0	0	0
Totals	0	0	0	0
<u>Law Enforcement Training-ASO</u>				
Operating Expenditures	71,780	108,957	32,156	28,310
Totals	71,780	108,957	32,156	28,310
<u>Law Enforcement Training-Jail</u>				
Operating Expenditures	38,884	62,784	16,241	16,225
Totals	38,884	62,784	16,241	16,225
<u>Communications</u>				
Personal Services	2,157,450	4,563,162	4,678,690	4,802,305
Operating Expenditures	413,313	470,454	565,454	565,454
Capital Outlay	15,000	0	0	0
Non-Operating	0	2,400,973	2,611,501	2,735,116
Totals	2,585,763	7,434,589	7,855,645	8,102,875
<u>Bailiffs</u>				
Personal Services	802,425	952,678	1,019,365	1,091,721
Operating Expenditures	39,745	37,278	37,278	37,278
Capital Outlay	0	0	2,400	0
Totals	842,170	989,956	1,059,043	1,128,999
<u>Jail Administration</u>				
Personal Services	2,023,459	2,386,619	2,553,682	2,732,440
Operating Expenditures	250,655	260,705	260,705	260,705
Totals	2,274,114	2,647,324	2,814,387	2,993,145

SHERIFF

EXPENDITURES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
<u>Jail Facility Support</u>				
Operating Expenditures	1,345,992	1,121,517	1,322,517	1,322,517
Capital Outlay	223,624	32,120	32,120	32,120
Totals	1,569,616	1,153,637	1,354,637	1,354,637
<u>Jail Security</u>				
Personal Services	9,264,498	9,767,492	10,451,217	11,182,802
Operating Expenditures	293,200	303,750	303,750	303,750
Capital Outlay	81,800	43,450	43,450	43,450
Totals	9,639,498	10,114,692	10,798,417	11,530,002
<u>Jail Medical Services</u>				
Operating Expenditures	1,517,350	1,751,800	1,870,800	1,870,800
Totals	1,517,350	1,751,800	1,870,800	1,870,800
<u>Jail Food Services</u>				
Personal Services	271,474	284,191	304,084	325,370
Operating Expenditures	736,760	746,670	746,670	746,670
Capital Outlay	31,200	0	0	0
Totals	1,039,434	1,030,861	1,050,754	1,072,040
<u>Jail Detention Programs</u>				
Personal Services	0	0	0	0
Operating Expenditures	0	0	0	0
Totals	0	0	0	0
<u>JAC Security</u>				
Personal Services	0	0	0	0
Totals	0	0	0	0
<u>Other</u>				
Personal Services	0	0	242,410	0
Operating Expenditures	879	0	181,916	114,772
Capital Outlay	0	109,716	18,355	11,000
Grants & Aids	5,500	19,362	20,000	20,000
Totals	6,379	129,078	462,681	145,772
Non-Operating Expenditures	1,012,051	254,859	25,000	13,000
Grand Total	40,585,662	46,613,074	49,509,004	51,668,912

SHERIFF

FUNDING SOURCES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
General Fund	30,283,299	29,739,216	31,788,454	33,478,765
Municipal Service Taxing Unit (MSTU)	9,194,684	11,247,848	11,893,275	12,583,881
Special Revenue	1,107,679	5,626,010	5,827,275	5,606,266
Grand Total	40,585,662	46,613,074	49,509,004	51,668,912

Funded FTE Positions	679.00	690.50	781.80	781.80

Note: A decrease of 12 grant funded positions plus an enhancement of 10 Field Service Technician positions results in the net decrease of 2 FTE's in FY00. An increase of 10 Road Patrol Deputies and 1.5 Bailiff positions per Settlement Agreement in FY 01.

SHERIFF - CAPITAL OUTLAY - FY 02

Quantity	Item	Estimated Cost
N/A	Equipment (Law Enforcement Trust)	\$18,355
	TOTAL	\$18,355

SUPERVISOR OF ELECTIONS

Mission of Department:

The Supervisor of Elections is responsible for all matters pertaining to the registration of electors within Alachua County; supervision of county, state and federal elections; maintenance of the County's voting equipment; all filing of campaign contribution and expenditure reports; candidate qualifying; financial disclosure filing by selected government officials and employees; providing poll registers to the cities within Alachua County for their elections; administering the City of Gainesville elections per contract; and such other requirements found in the Florida Election Code and other selected statutes and rules in order to ensure the integrity of our system of elections.

EXPENDITURES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
<u>Supervisor of Elections</u>				
Personal Services	590,041	633,514	687,902	721,328
Operating Expenditures	217,437	341,255	295,555	252,686
Capital Outlay	168,251	0	0	0
Non-Operating Expenditures	1,146,352	924,769	983,457	974,014
Totals	2,122,081	1,899,538	1,966,914	1,948,028
<u>City of Gainesville-Elections</u>				
Personal Services	0	0	53,258	70,250
Operating Expenditures	0	0	38,330	42,850
Totals	0	0	91,588	113,100
<u>Election Reform Act</u>				
Personal Services				
Operating Expenditures			82,155	0
Capital Outlay			99,375	0
Non-Operating Expenditures			82,155	0
Totals	0	0	263,685	0
Grand Total	2,122,081	1,899,538	2,322,187	2,061,128

FUNDING SOURCES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
General Fund	1,047,691	924,769	1,065,612	974,014
Special Revenue	1,074,390	974,769	1,256,575	1,087,114
Capital Projects	0	0	0	0
Grand Total	2,122,081	1,899,538	2,322,187	2,061,128

Funded FTE Positions	10.50	10.50	11.00	11.00

SUPERVISOR OF ELECTIONS - CAPITAL OUTLAY - FY 02

Quantity	Item	Estimated Cost
N/A	<u>ELECTION REFORM ACT</u> Voting System Assistance	\$99,375
	TOTAL	\$99,375

COURT ADMINISTRATOR

Mission of Department:

The Eighth Judicial Circuit as the third branch of government is partially funded through the Supreme Court of Florida by the Legislature, Federal and State grants, filing fees, and the counties of the Circuit, who, pursuant to 43.28, fund that which is reasonable and necessary and not funded by the State. Revision No. 7 states that the Legislature, commencing with FY2000-01, shall appropriate funds to pay salaries, costs, and expenses set forth in the amendment to Article V, Section 14, pursuant to a phase-in schedule established by general law. The amendment will be effectuated by July 1, 2004, for the shift of funding responsibility to the State. The mission of the court system is the resolution of criminal and civil disputes in a fair, impartial, and timely manner.

EXPENDITURES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
<u>County and Circuit</u>				
Personal Services	932,399	1,010,987	1,123,034	1,173,316
Operating Expenditures	352,263	559,582	495,843	494,039
Capital Outlay	13,751	5,974	8,500	0
Totals	1,298,413	1,576,543	1,627,377	1,667,355
<u>Indigent Court Costs</u>				
Operating Expenditures	1,252,949	1,999,663	2,146,129	1,621,129
Totals	1,252,949	1,999,663	2,146,129	1,621,129
<u>Court Reporting</u>				
Personal Services	742,901	799,751	779,662	815,145
Operating Expenditures	158,137	101,645	156,725	156,901
Capital Outlay	5,087	0	0	0
Totals	906,125	901,396	936,387	972,046
Non-Operating Expenditures	156,205	1,643,819	54,117	109,353
Grand Total	3,613,692	6,121,421	4,764,010	4,369,883

FUNDING SOURCES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
General Fund	2,895,962	3,750,766	3,990,353	3,597,400
Special Revenue	717,730	2,370,655	773,657	772,483
Capital Projects	0	0	0	0
Grand Total	3,613,692	6,121,421	4,764,010	4,369,883

Funded FTE Positions	37.65	38.20	41.70	41.70

COURT ADMINISTRATOR - CAPITAL OUTLAY - FY 02

Quantity	Item	Estimated Cost
N/A	General Equipment for Traffic Hearing Officer Grant	\$8,500
	TOTAL	\$8,500

PUBLIC DEFENDER

Mission of Department:

The Public Defender provides representation to court appointed indigent persons charged with criminal offenses in the Eighth Judicial Circuit of Florida. Alachua County provides statutorily mandated expense funds to the Office of the Public Defender for office space and maintenance, utilities, and heat.

EXPENDITURES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
<u>Local Criminal Justice Court Cost Fund</u>				
Operating Expenditures	214,894	232,036	232,036	232,036
Totals	214,894	232,036	232,036	232,036
<u>Public Defender</u>				
Operating Expenditures	26,633	27,084	27,304	27,304
Totals	26,633	27,084	27,304	27,304
Grand Total	241,527	259,120	259,340	259,340

FUNDING SOURCES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
General Fund	26,633	27,084	27,304	27,304
Special Revenue	214,894	232,036	232,036	232,036
Grand Total	241,527	259,120	259,340	259,340
Funded FTE Positions	N/A	N/A	N/A	N/A

STATE ATTORNEY

Mission of Department:

Pursuant to Article V, Section 17 of the Constitution of the State of Florida, the State Attorney is charged with being the Chief Prosecuting Officer of all trial courts in his respective Circuit and shall perform all other duties as prescribed by general law. Chapter 27 of Florida Statutes and the Florida Rules of Criminal Procedure further describe the duties of the State Attorney. The State Attorney shall appear in the Circuit and County Courts within his judicial circuit and prosecute or defend on behalf of the State, all suits, application, or motions, civil and criminal, in which the State is a party.

EXPENDITURES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
<u>Local Criminal Justice Court Cost Fund</u>				
Operating Expenditures	156,280	194,487	0	0
Capital Outlay	0	0	0	0
Totals	156,280	194,487	0	0
<u>General Fund</u>				
Operating Expenditures	7,132	12,983	206,248	202,135
Totals	7,132	12,983	206,248	202,135
Grand Total	163,412	207,470	206,248	202,135

FUNDING SOURCES	FY 00 Actual	FY 01 Approved	FY 02 Approved	FY 03 Planned
General Fund	7,132	12,983	206,248	202,135
Special Revenue	156,280	194,487	0	0
Grand Total	163,412	207,470	206,248	202,135

Funded FTE Positions	N/A	N/A	N/A	N/A

FULL-TIME EQUIVALENT POSITIONS BY DEPARTMENT/PROGRAM

Position Title	Approved FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
COUNTY ATTORNEY				
Assistant County Attorney	2.00	2.00	2.00	2.00
County Attorney	1.00	1.00	1.00	1.00
Executive Legal Secretary	1.00	1.00	1.00	1.00
Legal Secretary	3.00	3.00	3.00	3.00
Legal Staff Assistant	0.00	0.00	0.00	1.00
Litigation Attorney	1.00	1.00	1.00	1.00
Senior Office Assistant	1.00	1.00	1.00	0.00
TOTAL	9.00	9.00	9.00	9.00
COUNTY COMMISSION				
County Commissioner	5.00	5.00	5.00	5.00
TOTAL	5.00	5.00	5.00	5.00
COUNTY MANAGER				
Agenda Coordinator	0.00	1.00	1.00	1.00
Assistant County Manager	0.00	1.00	1.00	1.00
Asst to County Manager	1.00	1.00	1.00	1.00
Community Svcs Coordinator	0.00	1.00	1.00	1.00
County Manager	1.00	1.00	1.00	1.00
Customer Service Representative	1.00	0.00	0.00	0.00
Deputy County Manager	1.00	1.00	1.00	1.00
Economic Development Coord	1.00	1.00	1.00	1.00
Executive Assistant	2.00	1.00	1.00	1.00
Executive Office Manager	1.00	0.00	0.00	0.00
Executive Staff Assistant	2.00	3.00	3.00	3.00
Neighborhood Coordinator	0.00	1.00	1.00	1.00
Subtotal	10.00	12.00	12.00	12.00
MANAGEMENT & BUDGET				
Budget/Management Analyst	5.00	5.00	4.00	4.00
Budget/Management Supervisor	1.00	1.00	1.00	1.00
Grants/Contracts Coordinator	1.00	1.00	1.00	1.00
OMB Director	1.00	1.00	1.00	1.00
Performance Auditor	0.00	0.00	1.00	1.00
Senior Staff Assistant	1.00	1.00	1.00	1.00
Staff Assistant	1.00	1.00	1.00	1.00
Subtotal	10.00	10.00	10.00	10.00
PUBLIC INFORMATION				
Communication Coordinator	0.00	1.00	1.00	1.00
Customer Service Representative	0.00	1.00	1.00	1.00

FULL-TIME EQUIVALENT POSITIONS BY DEPARTMENT/PROGRAM

Position Title	Approved FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
Public Information Officer	1.00	0.00	0.00	0.00
Production Technician	0.00	1.00	1.00	1.00
Publications Specialist	<u>0.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Subtotal	1.00	4.00	4.00	4.00
VISITORS & CONVENTION BUREAU				
Administrative Assistant	0.00	0.00	0.00	0.00
Growth Management Director	0.00	0.00	0.00	0.00
Program Coordinator	0.00	1.00	1.00	1.00
Program Manager	0.00	1.00	1.00	1.00
Senior Staff Assistant	0.00	1.00	1.00	1.00
Tourist Development Director	0.00	1.00	1.00	1.00
Tourist Program Assistant	0.00	1.00	1.00	1.00
Tourist Program Coordinator	<u>0.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Subtotal	0.00	6.00	6.00	6.00
TOTAL	21.00	32.00	32.00	32.00
ADMINISTRATIVE SERVICES				
ADMINISTRATION				
Administrative Services Director	1.00	1.00	1.00	1.00
Administrative Assistant	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Subtotal	2.00	2.00	2.00	2.00
EQUAL OPPORTUNITY				
EO Investigator	1.00	1.00	1.00	1.00
EO Supervisor	1.00	1.00	1.00	1.00
Equal Opportunity Manager	1.00	1.00	1.00	1.00
Equal Opportunity Specialist	1.00	1.00	0.00	0.00
Program Specialist	1.00	1.00	1.00	1.00
Senior Equal Opportunity Specialist	0.00	0.00	1.00	1.00
Senior Staff Assistant	1.00	1.00	1.00	1.00
Staff Assistant	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Subtotal	7.00	7.00	7.00	7.00
FACILITIES MANAGEMENT				
Accounting Clerk	0.50	1.00	1.00	1.00
Building Maintenance Supervisor	2.00	2.00	2.00	2.00
Building Mechanic	13.00	14.00	16.00	16.00
Capital Projects Coordinator	2.00	3.00	2.00	2.00
Energy Management Specialist	1.00	1.00	1.00	1.00
Facilities Custodial Inspector	1.00	1.00	1.00	1.00
Facilities Manager	1.00	1.00	1.00	1.00

FULL-TIME EQUIVALENT POSITIONS BY DEPARTMENT/PROGRAM

Position Title	Approved FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
Facilities Superintendent	1.00	1.00	1.00	1.00
Facilities Supervisor	1.00	1.00	1.00	1.00
Maintenance Worker	5.30	5.30	6.30	6.30
Senior Accounting Clerk	1.00	1.00	1.00	1.00
Senior Fiscal Assistant	1.00	1.00	1.00	1.00
Staff Assistant	0.00	0.00	1.00	1.00
Subtotal	29.80	32.30	35.30	35.30
INFORMATION SERVICES				
Accounting Clerk	1.00	1.00	0.00	0.00
Applications Manager	1.00	1.00	0.00	0.00
Applications Supervisor	2.00	2.00	0.00	0.00
Computer Operator	4.00	4.00	0.00	0.00
Computer Training Coordinator	1.00	1.00	0.00	0.00
Computer Training Instructor	1.00	1.00	0.00	0.00
Info Services/Telecomm Director	1.00	1.00	0.00	0.00
Network Administrator	1.00	1.00	0.00	0.00
Network Manager	1.00	1.00	0.00	0.00
Network Specialist	4.00	5.00	0.00	0.00
Network Systems Analyst	4.00	4.00	0.00	0.00
Office Assistant	0.00	0.00	0.00	0.00
Operations Manager	1.00	1.00	0.00	0.00
Programmer	1.00	1.00	0.00	0.00
Programmer/Analyst	4.00	4.00	0.00	0.00
Project Leader	4.00	4.00	0.00	0.00
Senior Computer Operator	2.00	2.00	0.00	0.00
Senior Fiscal Assistant	1.00	1.00	0.00	0.00
Senior Office Assistant	1.00	1.00	0.00	0.00
Senior Programmer Analyst	2.00	2.00	0.00	0.00
Staff Assistant	1.00	1.00	0.00	0.00
Support Services Manager	1.00	1.00	0.00	0.00
Systems Analyst	2.00	2.00	0.00	0.00
Systems Programmer	1.00	1.00	0.00	0.00
Telecommunications Analyst	1.00	1.00	0.00	0.00
Telecommunications Manager	1.00	1.00	0.00	0.00
Telecommunications Technician	2.00	2.00	0.00	0.00
Webmaster	1.00	1.00	0.00	0.00
Subtotal	47.00	48.00	0.00	0.00
PERSONNEL				
Employee Relations Manager	0.00	1.00	1.00	1.00
Office Assistant	1.00	1.00	1.00	1.00

FULL-TIME EQUIVALENT POSITIONS BY DEPARTMENT/PROGRAM

Position Title	Approved FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
Personnel Aide	1.00	1.00	1.00	1.00
Personnel Director	1.00	1.00	1.00	1.00
Personnel Management Analyst	1.00	1.00	1.00	1.00
Personnel Services Supervisor	1.00	1.00	1.00	1.00
Personnel Specialist	2.00	2.00	2.00	2.00
Senior Office Assistant	1.00	1.00	1.00	1.00
Senior Staff Assistant	1.00	1.00	1.00	1.00
Training Manager	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Subtotal	10.00	11.00	11.00	11.00
PURCHASING				
Office Assistant	1.00	1.00	0.00	0.00
Purchasing Agent	4.00	4.00	4.00	4.00
Purchasing Manager	1.00	1.00	1.00	1.00
Senior Staff Assistant	1.00	1.00	1.00	1.00
Senior Purchasing Agent	1.00	1.00	1.00	1.00
Staff Assistant	<u>0.00</u>	<u>0.00</u>	<u>1.00</u>	<u>1.00</u>
Subtotal	8.00	8.00	8.00	8.00
RISK MANAGEMENT				
Employee Benefits Specialist	1.00	1.00	1.00	1.00
Risk Manager	1.00	1.00	1.00	1.00
Safety and Loss Control Specialist	1.00	1.00	1.00	1.00
Senior Staff Assistant	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Subtotal	4.00	4.00	4.00	4.00
TOTAL	107.80	112.30	67.30	67.30
COMMUNITY SUPPORT SERVICES				
ADMINISTRATION				
Accounting Clerk	1.75	1.75	1.75	1.75
Administrative Assistant	0.00	0.00	1.00	1.00
Community Services Director	1.00	1.00	1.00	1.00
Fiscal Assistant	2.00	2.00	2.00	2.00
Program Coordinator	1.00	1.00	2.00	2.00
Senior Office Assistant	1.00	1.00	1.00	1.00
Senior Staff Assistant	1.00	1.00	1.00	1.00
Staff Assistant	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
Subtotal	9.75	9.75	11.75	11.75
CRISIS CENTER				
Case Management Coordinator	1.00	1.00	1.00	1.00
Crisis Center Coordinator	1.00	2.00	2.00	2.00
Crisis Center Director	1.00	1.00	1.00	1.00

FULL-TIME EQUIVALENT POSITIONS BY DEPARTMENT/PROGRAM

Position Title	Approved FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
Crisis Center Trainer	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Subtotal	4.00	5.00	5.00	5.00
<i>PARTNERS FOR A PRODUCTIVE COMM</i>				
Partners Program Director	1.00	1.00	1.00	1.00
Program Specialist	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Subtotal	2.00	2.00	2.00	2.00
<i>SENIOR SERVICES</i>				
Program Coordinator	2.00	2.00	2.00	2.00
Program Specialist	2.00	2.00	2.00	2.00
Senior Services Program Director	1.00	1.00	1.00	1.00
Staff Assistant	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Subtotal	6.00	6.00	6.00	6.00
<i>SOCIAL SERVICES</i>				
Senior Social Worker	0.00	0.00	1.00	1.00
Social Services Program Director	1.00	1.00	1.00	1.00
Social Worker	<u>6.00</u>	<u>6.00</u>	<u>5.00</u>	<u>5.00</u>
Subtotal	7.00	7.00	7.00	7.00
<i>VICTIM SERVICES</i>				
Advocate Counselor	8.00	8.00	7.75	7.75
Office of Victim Services Director	1.00	1.00	1.00	1.00
Senior Advocate Counselor	<u>0.00</u>	<u>0.00</u>	<u>1.00</u>	<u>1.00</u>
Subtotal	9.00	9.00	9.75	9.75
<i>VETERANS SERVICES</i>				
Senior Veteran Svcs Claims Counselor	0.00	0.00	1.00	1.00
Veterans Services Claims Counselor	2.00	2.00	1.00	1.00
Veterans Services Director	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Subtotal	3.00	3.00	3.00	3.00
<i>ANIMAL SERVICES</i>				
Accounting Clerk	1.00	1.00	0.00	0.00
Animal Services Director	1.00	1.00	0.00	0.00
Animal Services Officer	9.00	9.00	0.00	0.00
Animal Services Supervisor	2.00	2.00	0.00	0.00
Animal Shelter Assistant	5.00	5.00	0.00	0.00
Animal Technician	2.00	2.00	0.00	0.00
Office Assistant	2.00	2.00	0.00	0.00
Senior Office Assistant	3.00	3.00	0.00	0.00
Senior Staff Assistant	<u>1.00</u>	<u>1.00</u>	<u>0.00</u>	<u>0.00</u>
Subtotal	26.00	26.00	0.00	0.00

FULL-TIME EQUIVALENT POSITIONS BY DEPARTMENT/PROGRAM

Position Title	Approved FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
COOPERATIVE EXTENSION				
County Extension Director	1.00	1.00	1.00	1.00
Extension Agent	4.00	4.00	5.00	5.00
Office Assistant	1.00	1.00	1.00	1.00
Program Coordinator	1.00	1.00	0.50	0.50
Senior Staff Assistant	1.00	1.00	1.00	1.00
Staff Assistant	1.00	1.00	1.00	1.00
Subtotal	9.00	9.00	9.50	9.50
TOTAL	75.75	76.75	54.00	54.00
COURT SERVICES				
Administrative Assistant	1.00	1.00	0.00	0.00
Alternative Sentencing Manager	1.00	1.00	1.00	1.00
Clinical Assessor	0.00	0.00	1.00	1.00
Community Service Assistant	0.00	0.00	2.00	2.00
Community Service Coordinator	1.50	1.50	1.75	1.75
Community Services Supervisor	1.00	1.00	1.00	1.00
Court Officer	9.00	9.00	8.00	8.00
Court Services Director	1.00	1.00	1.00	1.00
Departmental Network Analyst	1.00	1.00	1.00	1.00
Drug Counselor Aide	1.50	1.50	0.00	0.00
Evaluation Rehab Caseworker	1.00	2.00	0.00	0.00
Fiscal Assistant	1.00	1.00	1.00	1.00
Office Assistant	1.00	1.00	1.00	1.00
Pre-Trial Release Counselor	3.00	3.00	3.00	3.00
Pre-Trial Services Manager	1.00	1.00	1.00	1.00
Pre-Trial Services Supervisor	3.00	3.00	2.00	2.00
Probation Officer	5.00	5.00	4.00	4.00
Probation Supervisor	1.00	1.00	1.00	1.00
Senior Accounting Clerk	1.00	1.00	1.00	1.00
Senior Administrative Assistant	0.00	0.00	1.00	1.00
Senior Office Assistant	4.00	4.00	4.00	4.00
Senior Pretrial Release Counselor	5.00	5.00	5.00	5.00
Senior Staff Assistant	4.00	4.00	1.00	1.00
Staff Assistant	1.00	1.00	1.00	1.00
Subtotal	48.00	49.00	42.75	42.75
DAY REPORTING				
Drug Counselor Aide	0.00	0.00	1.00	1.00
Drug Testing Technician	0.00	0.00	0.50	0.50
Evaluation Rehab Caseworker	0.00	0.00	1.00	1.00

FULL-TIME EQUIVALENT POSITIONS BY DEPARTMENT/PROGRAM

Position Title	Approved FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
Pretrial Services Supervisor	0.00	0.00	1.00	1.00
Probation Officer	0.00	0.00	1.00	1.00
Senior Pretrial Release Counselor	<u>0.00</u>	<u>0.00</u>	<u>1.00</u>	<u>1.00</u>
Subtotal	0.00	0.00	5.50	5.50
DRUG COURT				
Court Officer	0.00	0.00	1.00	1.00
Drug Counselor Aide	1.00	1.00	0.00	0.00
Drug Court Manager	1.00	1.00	1.00	1.00
Drug Testing Technician	0.00	0.00	1.00	1.00
Senior Pretrial Release Counselor	2.00	2.00	1.00	1.00
Senior Staff Assistant	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Subtotal	5.00	5.00	5.00	5.00
METAMORPHOSIS				
Clinical Supervisor	1.00	1.00	1.00	1.00
Drug Counselor	3.00	3.00	4.00	4.00
Drug Counselor Aide	1.75	1.75	1.75	1.75
Metamorphosis Manager	1.00	1.00	1.00	1.00
Senior Drug Counselor	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Subtotal	7.75	7.75	8.75	8.75
WORK RELEASE				
Clinical Supervisor	0.00	0.00	1.00	1.00
Correctional Officer	2.00	2.00	2.00	2.00
Corrections Counselor	8.00	8.00	8.00	8.00
Drug Counselor	0.50	0.50	0.90	0.90
Evaluation Rehab Caseworker	1.50	1.50	1.50	1.50
Senior Drug Counselor	0.00	0.00	0.50	0.50
Senior Staff Assistant	0.00	0.00	1.00	1.00
Work Release Manager	1.00	1.00	1.00	1.00
Work Release Supervisor	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Subtotal	14.00	14.00	16.90	16.90
TOTAL	74.75	75.75	78.90	78.90
ENVIRONMENTAL PROTECTION ADMINISTRATION				
Administrative Assistant	1.00	1.00	1.00	1.00
Environmental Protection Director	1.00	1.00	1.00	1.00
Office Assistant	1.00	1.00	1.00	1.00
Senior Accounting Clerk	0.00	0.00	1.00	1.00
Senior Office Assistant	1.00	1.00	1.00	1.50
Senior Staff Assistant	<u>1.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
Subtotal	5.00	6.00	7.00	7.50

FULL-TIME EQUIVALENT POSITIONS BY DEPARTMENT/PROGRAM

Position Title	Approved FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
NATURAL RESOURCES				
Environmental Engineer	1.80	1.80	1.80	1.80
Environmental Program Supervisor	1.00	1.00	2.00	2.00
Environmental Specialist	2.00	4.00	5.00	5.00
Professional Geologist	1.00	1.00	0.00	0.00
Senior Environmental Specialist	1.00	2.00	5.00	6.00
Senior Planner	<u>2.00</u>	<u>3.00</u>	<u>4.00</u>	<u>4.00</u>
Subtotal	8.80	12.80	17.80	18.80
POLLUTION PREVENTION				
Departmental Programs Analyst	1.00	1.00	1.00	1.00
Environmental Engineer	1.00	1.00	1.00	1.00
Environmental Professional Engineer	1.00	1.00	1.00	1.00
Environmental Program Manager	1.00	1.00	1.00	1.00
Environmental Specialist	2.00	3.00	1.00	1.00
Fiscal Assistant	1.00	1.00	0.00	0.00
Maz Mat Attendant	0.00	1.00	1.00	1.00
Household Haz Waste Coordinator	1.00	1.00	1.00	1.00
Senior Environmental Specialist	5.00	5.00	3.00	3.00
Senior Staff Assistant	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Subtotal	14.00	16.00	11.00	11.00
TOTAL	27.80	34.80	35.80	37.30
FIRE/RESCUE SERVICES				
Accounting Clerk	3.00	3.00	3.00	3.00
Ambulance Billing Supervisor	1.00	1.00	1.00	1.00
Ambulance Billing Technician	0.00	0.00	3.00	3.00
Assistant Chief/Fire	0.00	0.00	1.00	1.00
Assistant Director/Admin Support	1.00	1.00	1.00	1.00
Assistant Emergency Manager	0.75	0.75	0.75	0.75
Assistant to the County Manager	0.00	0.00	1.00	1.00
Bureau Chief/Traning	1.00	1.00	1.00	1.00
Captain/Training	2.00	2.00	3.00	3.00
Chief of Fire Rescue	1.00	1.00	1.00	1.00
Deputy Chief/Operations	1.00	1.00	1.00	1.00
District Chief	6.00	6.00	6.00	6.00
Driver/Operator	18.00	18.00	19.00	19.00
Driver/Operator/Paramedic	7.00	7.00	6.00	6.00
Emergency Manager	0.50	0.50	0.75	0.75
EMT/Driver	2.00	2.00	1.00	1.00
EMT/Driver 40 Hour	6.00	6.00	6.00	6.00
Fire Inspector	2.00	2.00	1.00	1.00

FULL-TIME EQUIVALENT POSITIONS BY DEPARTMENT/PROGRAM

Position Title	Approved FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
Firefighter/EMT	31.00	31.00	28.00	28.00
Firefighter/Paramedic	12.00	12.00	16.00	16.00
Fire Rescue Recruit	0.00	0.00	6.00	6.00
Fiscal Assistant	1.00	1.00	1.00	1.00
Health/Safety Officer	1.00	1.00	1.00	1.00
Lieutenant	9.00	10.00	10.00	10.00
Lieutenant/Paramedic	9.00	11.00	11.00	11.00
Office Assistant	1.00	1.00	0.00	0.00
Paramedic Attendant	4.00	4.00	4.00	4.00
Paramedic Attendant 40 Hour	3.00	3.00	3.00	3.00
Paramedic Attendant/Firefighter	26.00	26.00	26.00	26.00
Paramedic Driver	3.00	3.00	3.00	3.00
Plans Reviewer/Inspector	0.00	0.00	1.00	1.00
Program Coordinator/Education	1.00	1.00	1.00	1.00
Program Manager	3.00	3.00	3.00	3.00
Records Technician	2.00	2.00	0.00	0.00
Senior Administrative Assistant	1.00	1.00	1.00	1.00
Senior Office Assistant	1.00	1.00	2.00	2.00
Senior Staff Assistant	1.00	1.00	2.00	2.00
Staff Assistant	2.00	2.00	1.00	1.00
Stock Clerk	2.00	2.00	2.00	2.00
Warehouse Manager	1.00	1.00	1.00	1.00
Subtotal	166.25	169.25	179.50	179.50
ENHANCED 911				
Computer Mapping Analyst	0.00	0.00	1.00	1.00
Computer Mapping Technician	2.00	2.00	1.00	1.00
Cartographer	1.00	1.00	1.00	1.00
Emergency 911 Coordinator	1.00	1.00	1.00	1.00
Staff Assistant	1.00	1.00	1.00	1.00
Subtotal	5.00	5.00	5.00	5.00
EMERGENCY MANAGEMENT				
Assistant Emergency Manager	0.25	0.25	0.25	0.25
Emergency Manager	0.50	0.50	0.25	0.25
Program Coordinator	1.00	1.00	1.00	1.00
Subtotal	1.75	1.75	1.50	1.50
TOTAL	173.00	176.00	186.00	186.00
GROWTH MANAGEMENT				
PLANNING & DEVELOPMENT				
Accounting Clerk	1.00	1.00	0.00	0.00
Administrative Assistant	0.80	1.00	1.00	1.00
Associate Planner	1.00	1.00	1.00	1.00

FULL-TIME EQUIVALENT POSITIONS BY DEPARTMENT/PROGRAM

Position Title	Approved FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
Computer Mapping Technician	2.00	2.00	2.00	2.00
GIS Coordinator	1.00	1.00	1.00	1.00
Growth Management Director	0.90	1.00	1.00	1.00
Housing Program Coordinator	1.00	1.00	1.00	1.00
Media Services Coordinator	1.00	1.00	1.00	1.00
Planner	5.00	5.00	5.00	5.00
Principal Planner	2.00	2.00	2.00	2.00
Program Specialist	0.00	0.00	1.00	1.00
Senior Accounting Clerk	1.00	1.00	1.00	1.00
Senior Office Assistant	1.00	1.00	1.00	1.00
Senior Planner	7.00	7.00	7.00	7.00
Staff Assistant	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
Subtotal	27.70	28.00	28.00	28.00
CODES ENFORCEMENT				
Arborist	1.00	1.00	1.00	1.00
Building and Zoning Clerk	3.00	3.00	3.00	3.00
Building Codes Inspector (I, II, III, IV)	7.00	7.00	7.00	7.00
Building Official	1.00	1.00	1.00	1.00
Cartographer	1.00	1.00	1.00	1.00
Codes Enforcement Director	1.00	1.00	1.00	1.00
Codes Enforcement Officer	0.00	0.00	4.00	4.00
Departmental Programs Analyst	1.00	1.00	1.00	1.00
Dispatcher	1.00	1.00	1.00	1.00
Legal Secretary	1.00	1.00	1.00	1.00
Planner	1.00	1.00	1.00	1.00
Plans Examiner (I, II, III)	2.00	2.00	2.00	2.00
Senior Building and Zoning Clerk	1.00	1.00	1.00	1.00
Senior Office Assistant	1.00	1.00	1.00	1.00
Senior Staff Assistant	1.00	1.00	1.00	1.00
Staff Assistant	1.00	1.00	1.00	1.00
Zoning Codes Supervisor	1.00	1.00	1.00	1.00
Zoning Inspector	<u>4.00</u>	<u>4.00</u>	<u>0.00</u>	<u>0.00</u>
Subtotal	29.00	29.00	29.00	29.00
VISITORS & CONVENTION BUREAU				
Administrative Assistant	0.20	0.00	0.00	0.00
Growth Management Director	0.10	0.00	0.00	0.00
Program Coordinator	1.00	0.00	0.00	0.00
Program Manager	1.00	0.00	0.00	0.00

FULL-TIME EQUIVALENT POSITIONS BY DEPARTMENT/PROGRAM

Position Title	Approved FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
Senior Staff Assistant	2.00	0.00	0.00	0.00
Tourist Development Director	1.00	0.00	0.00	0.00
Subtotal	5.30	0.00	0.00	0.00
TOTAL	62.00	57.00	57.00	57.00
INFORMATION SERVICES				
Applications Manager	0.00	0.00	1.00	1.00
Applications Supervisor	0.00	0.00	2.00	2.00
Computer Operator	0.00	0.00	4.00	4.00
Computer Training Coordinator	0.00	0.00	1.00	1.00
Computer Training Instructor	0.00	0.00	1.00	1.00
Info Services/Telecomm Director	0.00	0.00	1.00	1.00
Network Administrator	0.00	0.00	1.00	1.00
Network Manager	0.00	0.00	1.00	1.00
Network Specialist	0.00	0.00	5.00	5.00
Network Systems Analyst	0.00	0.00	4.00	4.00
Office Assistant	0.00	0.00	0.00	0.00
Operations Manager	0.00	0.00	1.00	1.00
Programmer	0.00	0.00	1.00	1.00
Programmer/Analyst	0.00	0.00	3.00	3.00
Project Leader	0.00	0.00	4.00	4.00
Senior Account Clerk	0.00	0.00	1.00	1.00
Senior Computer Operator	0.00	0.00	2.00	2.00
Senior Fiscal Assistant	0.00	0.00	1.00	1.00
Senior Office Assistant	0.00	0.00	1.00	1.00
Senior Programmer Analyst	0.00	0.00	2.00	2.00
Senior Staff Assistant	0.00	0.00	1.00	1.00
Staff Assistant	0.00	0.00	1.00	1.00
Support Services Manager	0.00	0.00	1.00	1.00
Systems Analyst	0.00	0.00	2.00	2.00
Systems Programmer	0.00	0.00	1.00	1.00
Telecommunications Analyst	0.00	0.00	1.00	1.00
Telecommunications Manager	0.00	0.00	1.00	1.00
Telecommunications Technician	0.00	0.00	2.00	2.00
Webmaster	0.00	0.00	1.00	1.00
TOTAL	0.00	0.00	48.00	48.00

FULL-TIME EQUIVALENT POSITIONS BY DEPARTMENT/PROGRAM

Position Title	Approved FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
PUBLIC WORKS				
<i>ADMINISTRATION</i>				
Administrative Support Manager	1.00	1.00	1.00	1.00
Public Works Director/Co. Eng.	1.00	1.00	1.00	1.00
Senior Staff Assistant	2.00	2.00	2.00	2.00
Senior Accounting Clerk	1.00	1.00	1.00	1.00
Fiscal Assistant	2.00	3.00	3.00	3.00
Senior Office Assistant	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
Subtotal	9.00	10.00	10.00	10.00
<i>ANIMAL SERVICES</i>				
Accounting Clerk	0.00	0.00	1.00	1.00
Animal Services Director	0.00	0.00	1.00	1.00
Animal Services Officer	0.00	0.00	10.00	10.00
Animal Services Supervisor	0.00	0.00	2.00	2.00
Animal Shelter Assistant	0.00	0.00	5.00	5.00
Animal Technician	0.00	0.00	3.00	3.00
Office Assistant	0.00	0.00	1.00	1.00
Senior Office Assistant	0.00	0.00	4.00	4.00
Senior Fiscal Assistant	0.00	0.00	1.00	1.00
Veterinarian	<u>0.00</u>	<u>0.00</u>	<u>1.00</u>	<u>1.00</u>
Subtotal	0.00	0.00	29.00	29.00
<i>OPERATIONS</i>				
Asst. Public Works Director/Oper.	1.00	1.00	1.00	1.00
Asst. Road Superintendent	1.00	1.00	1.00	1.00
Contract/Project Coordinator	1.00	1.00	1.00	1.00
Equipment Operator I	8.00	8.00	3.00	3.00
Equipment Operator II	13.00	13.00	18.00	18.00
Equipment Operator III	5.00	5.00	5.00	5.00
Fleet Maintenance Supervisor	1.00	1.00	1.00	1.00
Fleet Management Superintendent	1.00	1.00	1.00	1.00
Fleet Technician	11.00	11.00	11.00	11.00
Laborer I	3.00	3.00	3.00	3.00
Laborer II	4.00	4.00	3.00	3.00
Maintenance Supervisor I	7.00	7.00	8.00	8.00
Maintenance Supervisor II	3.00	3.00	4.00	4.00
Maintenance Supervisor III	3.00	3.00	3.00	3.00
Office Assistant	1.00	1.00	0.00	0.00

FULL-TIME EQUIVALENT POSITIONS BY DEPARTMENT/PROGRAM

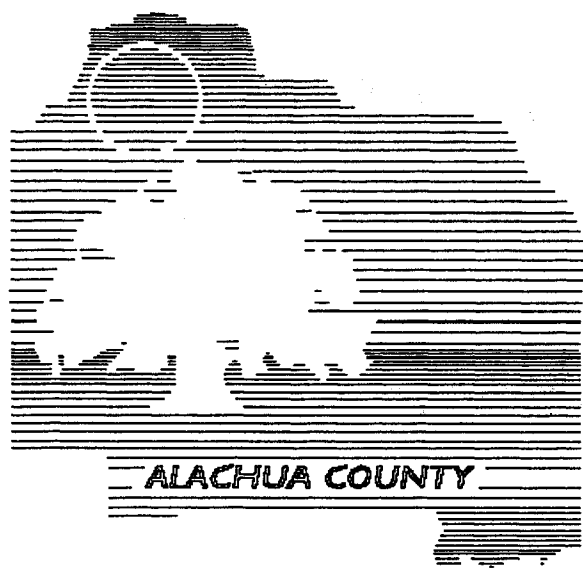
Position Title	Approved FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
Parks Maintenance Worker	6.00	6.00	6.00	6.00
Parks Supervisor	1.00	1.00	1.00	1.00
Parks/Open Space Superintendent	1.00	1.00	1.00	1.00
Parts Manager	1.00	1.00	1.00	1.00
Road Superintendent	1.00	1.00	1.00	1.00
Senior Engineering Technician	1.00	1.00	1.00	1.00
Senior Office Assistant	1.00	1.00	1.00	1.00
Staff Assistant	2.00	2.00	2.00	2.00
Stock Clerk	2.00	2.00	2.00	2.00
Traffic Maintenance Supervisor	1.00	1.00	1.00	1.00
Traffic Maintenance Technician I	2.00	2.00	2.00	2.00
Traffic Maintenance Technician II	2.00	2.00	2.00	2.00
Warehouse Manager	1.00	1.00	1.00	1.00
Subtotal	85.00	85.00	85.00	85.00
ENGINEERING				
Asst. Public Works Director/Eng.	1.00	1.00	1.00	1.00
Civil Engineer II	2.00	2.00	3.00	3.00
Civil Engineer III	1.00	1.00	0.00	0.00
Computer Mapping Technician	1.00	1.00	1.00	1.00
Construction Insp. Superintendent	1.00	1.00	1.00	1.00
Construction Inspector	2.00	2.00	2.00	2.00
Engineering Technician	1.00	1.00	1.00	1.00
Real Property Coordinator	1.00	1.00	1.00	1.00
Right of Way Specialist	1.00	1.00	1.00	1.00
Senior Accounting Clerk	0.00	0.00	1.00	1.00
Senior Construction Inspector	2.00	2.00	2.00	2.00
Senior Engineering Technician	3.00	3.00	3.00	3.00
Senior Planner	1.00	1.00	1.00	1.00
Senior Survey Technician	0.00	0.00	1.00	1.00
Survey Aide	0.00	0.00	1.00	1.00
Survey Technician	0.00	0.00	1.00	1.00
Staff Assistant	1.00	1.00	0.00	0.00
Subtotal	18.00	18.00	21.00	21.00
WASTE MANAGEMENT				
Assessment Technician	0.00	0.00	1.00	1.00
Asst. Public Works Director/Waste	1.00	1.00	1.00	1.00
Asst. Solid Waste Manager	1.00	1.00	1.00	1.00
Coll. Center Operations Supervisor	1.00	1.00	1.00	1.00
Equipment Operator II	0.00	0.00	3.00	3.00
Equipment Operator/TS	4.00	4.00	4.00	4.00
Laborer I	2.00	2.00	0.00	0.00

FULL-TIME EQUIVALENT POSITIONS BY DEPARTMENT/PROGRAM

Position Title	Approved FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
Maintenance Supervisor I	1.00	1.00	0.00	0.00
Public Education Prog. Coordinator	1.00	1.00	1.00	1.00
Recycling Program Coordinator	1.00	1.00	1.00	1.00
Senior Environmental Specialist	1.00	1.00	1.00	1.00
Senior Office Assistant	2.00	2.00	2.00	2.00
Senior Staff Assistant	1.00	1.00	1.00	1.00
Solid Waste Attendant	5.50	5.50	5.50	5.50
Solid Waste Coordinator	1.00	1.00	1.00	1.00
Solid Waste Disposal Manager	1.00	1.00	1.00	1.00
Solid Waste Operator	14.00	14.00	14.00	14.00
Solid Waste Plant Mechanic	1.00	1.00	0.00	0.00
Solid Waste Professional Engineer	1.00	1.00	1.00	1.00
Staff Assistant	1.00	1.00	3.00	3.00
Waste Alternatives Specialist	2.00	2.00	3.00	4.00
Waste Collection Inspector	2.00	2.00	2.00	2.00
Waste Collection Manager	1.00	1.00	1.00	1.00
Waste Collection Prog. Coordinator	1.00	1.00	1.00	1.00
Weighmaster	2.00	2.00	2.00	2.00
Subtotal	48.50	48.50	51.50	52.50
TOTAL	160.50	161.50	196.50	197.50
CONSTITUTIONAL OFFICERS				
CLERK OF CIRCUIT COURT	25.00	25.00	25.00	25.00
CLERK OF CIRCUIT/COUNTY COURT	50.40	51.40	53.40	53.40
PROPERTY APPRAISER	54.00	55.00	55.00	55.00
SHERIFF'S OFFICE	679.00	690.50	781.80	781.80
SUPERVISOR OF ELECTIONS				
Asst Supervisor of Elections	1.00	1.00	1.00	1.00
Elections Chief Deputy	1.00	1.00	1.00	1.00
Elections Clerk	2.00	2.00	2.00	2.00
Elections Technician	1.00	1.00	1.00	1.00
Elections Warehouse Coordinator	0.00	0.00	1.00	1.00
Office Assistant	1.50	1.50	0.00	0.00
Outreach Coordinator	1.00	1.00	1.00	1.00
Senior Elections Clerk	1.00	1.00	2.00	2.00
Senior Staff Assistant	1.00	1.00	1.00	1.00
Supervisor of Elections	1.00	1.00	1.00	1.00
Subtotal	10.50	10.50	11.00	11.00
TOTAL	818.90	832.40	926.20	926.20

FULL-TIME EQUIVALENT POSITIONS BY DEPARTMENT/PROGRAM

Position Title	Approved FY 99/00	Approved FY 00/01	Approved FY 01/02	Planned FY 02/03
COURTS				
<i>CIRCUIT COURT</i>				
Accountant I	0.00	0.00	1.00	1.00
Accountant III	1.00	1.00	1.00	1.00
Administrative Assistant/Judicial	6.00	6.00	6.00	6.00
Alt. Dispute Resolution Director	0.75	0.75	0.75	0.75
Budget Specialist/Judicial	1.00	1.00	1.00	1.00
Case Coord. I/Judicial	0.00	0.00	1.00	1.00
Case Coord. II/Judicial	1.00	1.00	0.00	0.00
Computer System Specialist/Judicial	0.00	0.00	1.00	1.00
Court Analyst/Judicial	0.00	0.00	1.00	1.00
Court Program Specialist I/Judicial	3.00	3.00	2.60	2.60
Court Program Specialist II/Judicial	1.00	1.00	1.00	1.00
Court Reporter/Judicial	9.00	9.00	9.00	9.00
Deputy Court Administrator	0.00	0.00	1.00	1.00
Family Mediator/Judicial	0.75	0.75	0.75	0.75
Hearing Officer/Judicial	1.60	1.75	2.25	2.25
Information Systems Analyst/Jud.	1.00	1.00	1.00	1.00
Law Librarian/Judicial	1.00	1.00	0.00	0.00
Managing Court Reporter/Judicial	1.00	1.00	1.00	1.00
Program Assistant/Judicial	3.00	3.00	5.50	5.50
Program Manager/Judicial	1.05	1.20	0.60	0.60
Scopist	2.00	2.00	1.00	1.00
Secretary /Judicial	1.00	1.00	1.00	1.00
Senior Deputy Court Administrator	1.00	1.00	0.00	0.00
Senior Secretary	1.50	1.75	2.25	2.25
TOTAL	37.65	38.20	41.70	41.70
GRAND TOTAL	1,573.15	1,610.70	1,737.40	1,739.90



CAPITAL IMPROVEMENT PROGRAM OVERVIEW

The Adopted Capital Improvement Program (CIP) provides for the acquisition, construction, reconstruction, initial fixtures and equipment of facilities and any related costs for land acquisitions, land improvements, design, and engineering. Examples of capital projects included in the adopted CIP are: construction of new facilities; expansion of existing facilities,

rehabilitation of roads; and development and beautification of parks. The summary is organized by department and by type of project. Within each subsection there is a summary of funding sources and additional cost associated with the project.

TABLE A: FY 2002 - 2006 CAPITAL IMPROVEMENT PROGRAM

FACILITIES NOT SUBJECT TO CONCURRENCY MANAGEMENT

ADMINISTRATIVE SERVICES

PROJECT	01/02	02/03	FUNDING SOURCE	03/04	04/05	05/06	TOTAL
Building Repairs - General	101,000	105,040	General Fund	109,242	113,611	118,156	547,049
Annex Bldg Improvements	443,289	0	1999 Rev Bond	0	0	0	443,289
Court Admin Courtroom Seating	179,249	0	General Fund/99 Rev Bond	0	0	0	179,249
Courthouse Asbestos Removal	193,736	0	1999 Rev Bond	0	0	0	193,736
FRS Headquarters HVAC Ductwork	174,223	0	General Fund	0	0	0	174,223
Jail Kitchen Floor Drains	25,000	0	General Fund	0	0	0	25,000
Old Courthouse Replace Network Wiring	104,434	0	General Fund	0	0	0	104,434
FRS Central Supply WH Renov	30,800	0	General Fund	0	0	0	30,800
Agriculture Center HVAC	62,041	0	General Fund	0	0	0	62,041
Animal Services HVAC	27,100	0	General Fund	0	0	0	27,100
Animal Services Drop-off	0	30,728	General Fund	0	0	0	30,728
Animal Serv Kennel Improve	0	41,845	General Fund	0	0	0	41,845
Annex Building Floor Repairs	0	30,000	General Fund	0	0	0	30,000
Admin Bldg Back-Up CCC Chiller	0	30,000	General Fund	0	0	0	30,000
SUBTOTAL	1,340,872	237,613		109,242	113,611	118,156	1,919,494

PUBLIC WORKS-SOLID WASTE

PROJECT	01/02	02/03	FUNDING SOURCE	03/04	04/05	05/06	TOTAL
Archer Rural Collection Center	65,296	0	Solid Waste Assessment	0	0	0	65,296
High Springs Rural Collect Center	65,296	0	Solid Waste Assessment	0	0	0	65,296
Waste Mgmt High Springs	32,139	0	Solid Waste Assessment	0	0	0	32,139
Waste Mgmt North Central	32,139	0	Solid Waste Assessment	0	0	0	32,139
Waste Mgmt Fairbanks	0	33,425	Solid Waste Assessment	0	0	0	33,425
Waste Mgmt Phifer	0	33,425	Solid Waste Assessment	0	0	0	33,425
SUBTOTAL	194,870	66,850		0	0	0	261,720

PUBLIC WORKS-TRANSPORTATION IMPROVEMENT

PROJECT	01/02	02/03	FUNDING SOURCE	03/04	04/05	05/06	TOTAL
Public Works Chiller Replacement	120,000	0	Gas Tax/Solid Waste	0	0	0	120,000
Public Works Hangar	38,000	0	Gas Tax	0	0	0	38,000
Public Works Ready Room	0	0	Gas Tax	176,750	0	0	176,750
SUBTOTAL	158,000	0		176,750	0	0	334,750

PUBLIC WORKS - FLEET MANAGEMENT

PROJECT	01/02	02/03	FUND SOURCE	03/04	04/05	05/06	TOTAL
Public Works Fleet Maintenance	0	0	Fleet Maintenance Fund	60,000	0	0	60,000
SUBTOTAL	0	0		60,000	0	0	60,000

TOTAL TABLE A:	1,693,742	304,463		345,992	113,611	118,156	2,575,964

TABLE B: FY 2002 - 2006 CAPITAL IMPROVEMENT PROGRAM

FACILITIES SUBJECT TO CONCURRENCY MANAGEMENT (FUNDING NOT DETERMINED)

PUBLIC WORKS-PARKS

PROJECT	01/02	02/03	FUND SOURCE	03/04	04/05	05/06	TOTAL
Santa Fe Lake Park Restroom	203,130	0	Unfunded	0	0	0	203,130
San Felasco Park Shelter/Brdwlk	110,445	119,880	Unfunded	0	0	0	230,325
SUBTOTAL	313,575	119,880		0	0	0	433,455

FIRE RESCUE SERVICES

PROJECT	01/02	02/03	FUND SOURCE	03/04	04/05	05/06	TOTAL
FRS SW Williston Rd	804,900	0	Unfunded	0	0	0	804,900
SUBTOTAL	804,900	0		0	0	0	804,900

FACILITIES NOT SUBJECT TO CONCURRENCY MANAGEMENT (FUNDING NOT DETERMINED)

ADMINISTRATIVE SERVICES

PROJECT	01/02	02/03	FUND SOURCE	03/04	04/05	05/06	TOTAL
Agriculture Center Improvements	58,350	0	Unfunded	0	0	0	58,350
Animal Services Retail Space	49,527	0	Unfunded	0	0	0	49,527
Anim. Serv. Parking Expansion	0	32,444	Unfunded	0	0	0	32,444
Animal Serv Perimeter Fence	0	59,345	Unfunded	0	0	0	59,345
Public Works Parks Building	344,410	0	Unfunded	0	0	0	344,410
Admin Building Expansion	118,170	1,642,765	Unfunded	0	0	0	1,760,935
Clerk - CH Basement Remodel	192,551	0	Unfunded	0	0	0	192,551
Jail Work Release Dorm	442,030	0	Unfunded	0	0	0	442,030
Fairgrounds Pole Barn	287,042	0	Unfunded	0	0	0	287,042
Jail Expansion - Addtl Pod	888,800	8,234,530	Unfunded	0	0	0	9,123,330
Jail Weekender Housing	101,000	0	Unfunded	0	0	0	101,000
Prop Appraiser - Second Floor	647,924	0	Unfunded	0	0	0	647,924
Wilson Bldg-Court Svcs Renov	0	93,600	Unfunded	0	0	0	93,600
Jail Sallyport Construction	0	75,000	Unfunded	0	0	0	75,000
Courthouse Roof Replacement	0	0	Unfunded	368,650	0	0	368,650
Admin 2nd Flr. HVAC Repairs	0	0	Unfunded	45,000	0	0	45,000
Animal Services Landscape	0	0	Unfunded	22,500	0	0	22,500
Court Services Work Rel. Dayroom	0	0	Unfunded	49,370	0	0	49,370
Jail First Appeal Dorm	0	0	Unfunded	707,000	0	0	707,000
Wilson Bldg-Repairs	0	0	Unfunded	43,170	0	0	43,170
Admin North Basement Boiler	0	0	Unfunded	0	31,000	0	31,000
Admin. Serv. Training Complex	0	0	Unfunded	0	0	931,748	931,748
Courthouse Complex, Phase III	0	0	Unfunded	0	873,852	9,792,960	10,666,812
SUBTOTAL	3,129,804	10,137,684		1,235,690	904,852	10,724,708	26,132,738

FIRE RESCUE SERVICES

PROJECT	01/02	02/03	FUND SOURCE	03/04	04/05	05/06	TOTAL
FRS #2 (NE Waldo Rd)	690,265	0	Unfunded	0	0	0	690,265
FRS STA #6 (NW 34th Street)	21,109	720,534	Unfunded	0	0	0	741,643
FRS SE Sta. (SR20 & CR325)	0	39,183	Unfunded	0	0	0	39,183
FRS STA #15 (Archer Road)	85,525	0	Unfunded	0	0	0	85,525
FRS #16 & 19 Floor Cover	33,000	0	Unfunded	0	0	0	33,000
FRS Spring Hill	73,252	750,155	Unfunded	0	0	0	823,407
FRS #17 Jonesville Relocation	0	73,400	Unfunded	487,127	0	0	560,527
FRS Newberry Station	0	0	Unfunded	787,574	0	0	787,574
FRS NE Station (Fairbanks)	0	0	Unfunded	22,395	793,659	0	816,054
SUBTOTAL	903,151	1,583,272		1,297,096	793,659	0	4,577,178

PUBLIC WORKS-PARKS

PROJECT	01/02	02/03	FUND SOURCE	03/04	04/05	05/06	TOTAL
Jonesville Park Development	0	0	Unfunded	423,850	360,750	333,000	1,117,600
SUBTOTAL	0	0		423,850	360,750	333,000	1,117,600

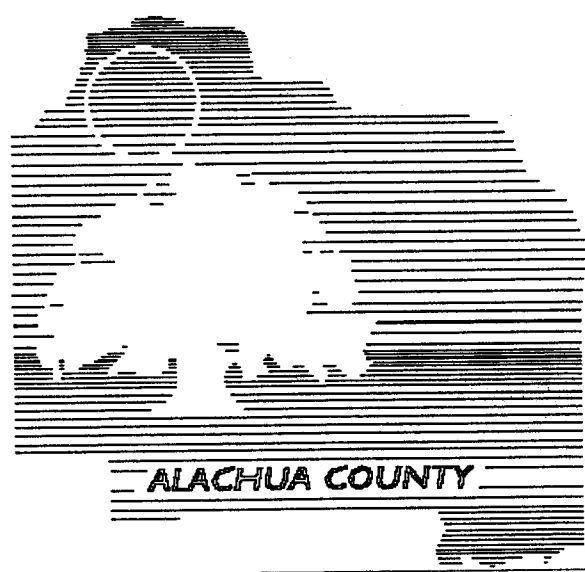
TOTAL TABLE B:	5,151,430	11,840,836		2,956,636	2,059,261	11,057,708	33,065,871

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program FY 2001/2002 - 2005/2006

CONTINUED CAPITAL PROJECTS

<u>Project (by Department)</u>	<u>FY 01/02</u>	<u>Funding Source</u>
<u>ADMINISTRATIVE SERVICES:</u>		
General Building Repairs	147,683	General Fund/Telecomm Tax
Farmer's Market Parking Lot	10,757	General Fund/Telecomm Tax
Asbestos Survey	10,354	General Fund/Telecomm Tax
Disability Access	12,652	General Fund/Telecomm Tax
Exhibit Building Repairs	26,307	General Fund/Telecomm Tax
Fairgrounds Study	65,000	General Fund/Telecomm Tax
Annex Building Repair	55,542	General Fund/Telecomm Tax
<u>PUBLIC WORKS - PARKS:</u>		
Parks Masterplan	93,000	General Fund/Telecomm Tax
SE 35th Street Park	250,000	General Fund/Telecomm Tax
<u>SPACE NEEDS:</u>		
Admin. Building 2nd Floor Renovation	5,857	Bond Proceeds
Community Services Building	443,008	Bond Proceeds
State Attorney Façade	167,432	Bond Proceeds
Combined Communcation Center	97,285	Bond Proceeds
<u>COURT SPACE NEEDS:</u>		
Criminal Courthouse	580,107	Sales Tax
<u>COURT ADMINISTRATOR:</u>		
Courthouse Security	20,032	General Fund/Telecomm Tax
Courthouse 2nd & 4th Floor Renovation	63,108	General Fund/Telecomm Tax



CAPITAL PROJECTS DETAIL

PROJECT TITLE: General Building Repairs

DEPARTMENT/CONSTITUTIONAL OFFICER: Administrative Services-Facilities Maintenance

PROJECT DESCRIPTION: General repairs and maintenance to all County buildings.

OPERATING COST IMPACT: No significant change in operating costs is anticipated

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture						
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance	547,049	101,000	105,040	109,242	113,611	118,156
Construction Costs						
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency						
Other						
PROJECT TOTAL	547,049	101,000	105,040	109,242	113,611	118,156

FUNDING SOURCES:

General Fund	547,049	101,000	105,040	109,242	113,611	118,156

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Annex Building Improvements

DEPARTMENT/CONSTITUTIONAL OFFICER: Administrative Services-Facilities Maintenance

PROJECT DESCRIPTION: Roof replacement, lightning protection, HVAC improvements and moisture control.

OPERATING COST IMPACT: No significant change to operating costs is anticipated.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture	32,500	32,500				
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance	373,700	373,700				
Construction Costs						
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	37,089	37,089				
Other						
PROJECT TOTAL	443,289	443,289				

FUNDING SOURCES:

1999 Revenue Bond	443,289	443,289				

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Court Administration - Audience Seating

DEPARTMENT/CONSTITUTIONAL OFFICER: Administrative Services-Facilities Maintenance

PROJECT DESCRIPTION: Replace 609 courtroom chairs including jury and audience seating in the existing courthouse.

OPERATING COST IMPACT: No significant change to operating costs is anticipated.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture						
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance	30,450	30,450				
Construction Costs						
Sitework						
Landscaping						
Supervision/Mgt.	3,000	3,000				
Equipment/Furniture	127,890	127,890				
OTHER						
Contingency	17,909	17,909				
Other						
PROJECT TOTAL	179,249	179,249				

FUNDING SOURCES:

Gen Fund/1999 Rev Bond	179,249	179,249				

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Courtroom Asbestos

DEPARTMENT/CONSTITUTIONAL OFFICER: Administrative Services-Facilities Maintenance

PROJECT DESCRIPTION: Remove asbestos ceilings in seven courtrooms and replace ceilings.

OPERATING COST IMPACT: No significant change to operating costs is anticipated.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture						
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	176,736	176,736				
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	17,000	17,000				
Other						
PROJECT TOTAL	193,736	193,736				

FUNDING SOURCES:

General Fund	193,736	193,736				

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Fire Rescue Services HVAC Ductwork

DEPARTMENT/CONSTITUTIONAL OFFICER: Administrative Services-Facilities Maintenance

PROJECT DESCRIPTION: Removal and replacement of interior-lined HVAC ductwork throughout building.

OPERATING COST IMPACT: No significant change in operating costs is anticipated.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering	14,200	14,200				
Architecture						
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance	145,800	145,800				
Construction Costs						
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	14,223	14,223				
Other						
PROJECT TOTAL	174,223	174,223				

FUNDING SOURCES:

General Fund	174,223	174,223				

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Jail - Kitchen Floor Drains

DEPARTMENT/CONSTITUTIONAL OFFICER: Sheriff's Office

PROJECT DESCRIPTION: Construction of drain troughs to accommodate existing food service equipment.

OPERATING COST IMPACT: No significant change to operating costs anticipated

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering	2,000	2,000				
Architecture						
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance	21,000	21,000				
Construction Costs						
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	2,000	2,000				
Other						
PROJECT TOTAL	25,000	25,000				

FUNDING SOURCES:

General Fund	25,000	25,000				

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Court Administration - Replace Courthouse Network Wiring

DEPARTMENT/CONSTITUTIONAL OFFICER: Administrative Services-Facilities Maintenance

PROJECT DESCRIPTION: Replace deficient network wiring throughout the courthouse with new cable, chases and switches to meet current standards and provide for future growth.

OPERATING COST IMPACT: No significant change to operating costs is anticipated.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture						
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance	72,000	72,000				
Construction Costs						
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture	22,000	22,000				
OTHER						
Contingency	10,434	10,434				
Other						
PROJECT TOTAL	104,434	104,434				

FUNDING SOURCES:

General Fund	104,434	104,434				

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Fire Rescue Services - Central Supply Warehouse

DEPARTMENT/CONSTITUTIONAL OFFICER: Administrative Services-Facilities Maintenance

PROJECT DESCRIPTION: Enclosure of a 32' x 40' area to create additional climate controlled space and includes HVAC.

OPERATING COST IMPACT: No significant change in operating costs is anticipated.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture	3,000	3,000				
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	25,000	25,000				
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	2,800	2,800				
Other						
PROJECT TOTAL	30,800	30,800				

FUNDING SOURCES:

General Fund	30,800	30,800				

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Agriculture Center HVAC Replacement

DEPARTMENT/CONSTITUTIONAL OFFICER: Administrative Services-Facilities Maintenance

PROJECT DESCRIPTION: Replace roof mount HVAC package multi-zone system.

OPERATING COST IMPACT: No significant change in operating costs is anticipated.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture	4,596	4,596				
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance	57,445	57,445				
Construction Costs						
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency						
Other						
PROJECT TOTAL	62,041	62,041				

FUNDING SOURCES:

General Fund	62,041	62,041				

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Animal Services HVAC Replacement

DEPARTMENT/CONSTITUTIONAL OFFICER: Public Works

PROJECT DESCRIPTION: Replace four HVAC systems due to inefficiencies.

OPERATING COST IMPACT: No significant change in operating costs is anticipated.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture						
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance	25,100	25,100				
Construction Costs						
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	2,000	2,000				
Other						
PROJECT TOTAL	27,100	27,100				

FUNDING SOURCES:

General Fund	27,100	27,100				

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Animal Services Drop-Off Renovation

DEPARTMENT/CONSTITUTIONAL OFFICER: Public Works

PROJECT DESCRIPTION: Demolition and replacement of animal drop-off area at Animal Services to provide safe and secure accommodations for animals left after business hours.

OPERATING COST IMPACT: No significant change to operating costs is anticipated.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture	2,748		2,748			
Surveying						
Permits						
Legal Advertising	500		500			
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	15,820		15,820			
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture	9,760		9,760			
OTHER						
Contingency	1,900		1,900			
Other-Asbestos removal						
PROJECT TOTAL	30,728		30,728			

FUNDING SOURCES:

General Fund	30,728		30,728			

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Animal Services Kennel Improvements

DEPARTMENT/CONSTITUTIONAL OFFICER: Public Works

PROJECT DESCRIPTION: Installation of 30 new kennel gates, painting of 105 kennels and upgrading light fixtures.

OPERATING COST IMPACT: No significant change in operating costs is anticipated.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture	3,758		3,758			
Surveying						
Permits						
Legal Advertising	500		500			
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	34,739		34,739			
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	2,848		2,848			
Other						
PROJECT TOTAL	41,845		41,845			

FUNDING SOURCES:

General Fund	41,845		41,845			

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Annex Building Floor

DEPARTMENT/CONSTITUTIONAL OFFICER: Administrative Services-Facilities Maintenance

PROJECT DESCRIPTION: Repair floor substrate and install carpet and tile.

OPERATING COST IMPACT: No significant change to operating costs is anticipated.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture						
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance	27,300		27,300			
Construction Costs						
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	2,700		2,700			
Other						
PROJECT TOTAL	30,000		30,000			

FUNDING SOURCES:

General Fund	30,000		30,000			

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Administration Building - CDC Chiller

DEPARTMENT/CONSTITUTIONAL OFFICER: Administrative Services-Facilities Maintenance

PROJECT DESCRIPTION: Replace chiller unit in back-up Communications Dispatch Center in Administration Building basement.

OPERATING COST IMPACT: No significant change in operating costs is anticipated

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering	3,000		3,000			
Architecture						
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance	24,300		24,300			
Construction Costs						
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	2,700		2,700			
Other						
PROJECT TOTAL	30,000		30,000			

FUNDING SOURCES:

General Fund	30,000		30,000			

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Waste Management - Archer Rural Collection Center

DEPARTMENT/CONSTITUTIONAL OFFICER: Public Works

PROJECT DESCRIPTION: Addition of control booth and crusher

OPERATING COST IMPACT: No significant change in operating costs is anticipated

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture						
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs						
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture	65,296	65,296				
OTHER						
Contingency						
Other						
PROJECT TOTAL	65,296	65,296				

FUNDING SOURCES:

Solid Waste Assessment	65,296	65,296				

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Waste Management - High Springs Rural Collection Center

DEPARTMENT/CONSTITUTIONAL OFFICER: Public Works

PROJECT DESCRIPTION: Addition of control booth and crusher

OPERATING COST IMPACT: No significant change in operating costs is anticipated.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture						
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs						
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture	65,296	65,296				
OTHER						
Contingency						
Other						
PROJECT TOTAL	65,296	65,296				

FUNDING SOURCES:

Solid Waste Assessment	65,296	65,296				

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Waste Management - High Springs

DEPARTMENT/CONSTITUTIONAL OFFICER: Public Works

PROJECT DESCRIPTION: Addition of control booth and crusher

OPERATING COST IMPACT: No significant change in operating costs is anticipated

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture	2,621	2,621				
Surveying						
Permits						
Legal Advertising	500	500				
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	25,853	25,853				
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	3,165	3,165				
Other						
PROJECT TOTAL	32,139	32,139				

FUNDING SOURCES:

Solid Waste Assessment	32,139	32,139				

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Waste Management - North Central

DEPARTMENT/CONSTITUTIONAL OFFICER: Public Works

PROJECT DESCRIPTION: Addition of control booth and crusher

OPERATING COST IMPACT: No significant change in operating costs is anticipated.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture	2,621	2,621				
Surveying						
Permits						
Legal Advertising	500	500				
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	25,853	25,853				
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	3,165	3,165				
Other						
PROJECT TOTAL	32,139	32,139				

FUNDING SOURCES:

Solid Waste Assessment	32,139	32,139				

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Waste Management - Fairbanks

DEPARTMENT/CONSTITUTIONAL OFFICER: Public Works

PROJECT DESCRIPTION: Addition of control booth and crusher

OPERATING COST IMPACT: No significant change in operating costs is anticipated

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture	2,726		2,726			
Surveying						
Permits						
Legal Advertising	520		520			
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	26,887		26,887			
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	3,292		3,292			
Other						
PROJECT TOTAL	33,425		33,425			

FUNDING SOURCES:

Solid Waste Assessment	33,425		33,425			

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Waste Management - Phifer

DEPARTMENT/CONSTITUTIONAL OFFICER: Public Works

PROJECT DESCRIPTION: Addition of control booth and crusher

OPERATING COST IMPACT: No significant change in operating costs is anticipated

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture	2,726		2,726			
Surveying						
Permits						
Legal Advertising	520		520			
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	26,887		26,887			
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	3,292		3,292			
Other						
PROJECT TOTAL	33,425		33,425			

FUNDING SOURCES:

Solid Waste Assessment	33,425		33,425			

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Public Works Chiller Replacement

DEPARTMENT/CONSTITUTIONAL OFFICER: Public Works

PROJECT DESCRIPTION: Replace office building chiller due to high maintenance costs and inefficiencies

OPERATING COST IMPACT: No significant change to operating costs anticipated

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering	8,400	8,400				
Architecture						
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance	100,440	100,440				
Construction Costs						
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	11,160	11,160				
Other						
PROJECT TOTAL	120,000	120,000				

FUNDING SOURCES:

Gas Tax/Solid Waste	120,000	120,000				

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Public Works Hangar

DEPARTMENT/CONSTITUTIONAL OFFICER: Public Works

PROJECT DESCRIPTION: Replace roof panels on metal building and repaint exterior

OPERATING COST IMPACT: No significant change to operating costs anticipated

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering	3,000	3,000				
Architecture						
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance	33,000	33,000				
Construction Costs						
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	2,000	2,000				
Other						
PROJECT TOTAL	38,000	38,000				

FUNDING SOURCES:

Gas Tax	38,000	38,000				

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Public Works - Ready Room Modifications

DEPARTMENT/CONSTITUTIONAL OFFICER: Public Works

PROJECT DESCRIPTION: Add restroom, walk ramp and enlarge office

OPERATING COST IMPACT: No significant change to operating costs anticipated

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering	12,250			12,250		
Architecture						
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	146,750			146,750		
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	16,000			16,000		
Other	1,750			1,750		
PROJECT TOTAL	176,750			176,750		

FUNDING SOURCES:

Gas Tax	176,750			176,750		

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Public Works - Fleet Maintenance

DEPARTMENT/CONSTITUTIONAL OFFICER: Public Works

PROJECT DESCRIPTION: Replace exterior skin and doors of the Fleet Maintenance shop

OPERATING COST IMPACT: No significant change to operating costs anticipated

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering	5,000			5,000		
Architecture						
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance	50,000			50,000		
Construction Costs						
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	5,000			5,000		
Other						
PROJECT TOTAL	60,000			60,000		

FUNDING SOURCES:

Fleet Maintenance Fund	60,000			60,000		

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Santa Fe Lake Park

DEPARTMENT/CONSTITUTIONAL OFFICER: Public Works

PROJECT DESCRIPTION: Removal of old and construction of new restroom

OPERATING COST IMPACT: No significant change in operating costs is anticipated.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture	13,000	13,000				
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	170,000	170,000				
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	18,300	18,300				
Other	1,830	1,830				
PROJECT TOTAL	203,130	203,130				

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: San Felasco Park

DEPARTMENT/CONSTITUTIONAL OFFICER: Public Works

PROJECT DESCRIPTION: Construction of an interpretive shelter and boardwalk

OPERATING COST IMPACT: No significant change in operating costs is anticipated.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering	15,500	7,500	8,000			
Architecture						
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	192,000	92,000	100,000			
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	20,750	9,950	10,800			
Other	2,075	995	1,080			
PROJECT TOTAL	230,325	110,445	119,880			

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Fire Rescue Services - SW Williston Road Station

DEPARTMENT/CONSTITUTIONAL OFFICER: Fire Rescue Services

PROJECT DESCRIPTION: Facility will consist 1,920 sq. ft. of living area and 2,400 sq. ft. of apparatus/equipment area.

OPERATING COST IMPACT: The estimated increase to operating costs is averaged at \$617,400 annually.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals	1,000	1,000				
Acquisition	50,000	50,000				
PRE-CONSTRUCTION						
Engineering						
Architecture	17,510	17,510				
Surveying	3,090	3,090				
Permits	927	927				
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	321,360	321,360				
Sitework	107,120	107,120				
Landscaping						
Supervision/Mgt.						
Equipment/Furniture	12,000	12,000				
OTHER						
Contingency	283,924	283,924				
Other	7,969	7,969				
PROJECT TOTAL	804,900	804,900				

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Agriculture Center Improvements

DEPARTMENT/CONSTITUTIONAL OFFICER: Community Support Services - Agriculture Center

PROJECT DESCRIPTION: Design and install new sprinkler system and replace existing landscaping.

OPERATING COST IMPACT: No significant change in operating costs is anticipated.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering	3,750	3,750				
Architecture						
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance	28,600	28,600				
Construction Costs						
Sitework						
Landscaping	20,850	20,850				
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	5,150	5,150				
Other						
PROJECT TOTAL	58,350	58,350				

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Animal Services Retail Space Addition

DEPARTMENT/CONSTITUTIONAL OFFICER: Public Works

PROJECT DESCRIPTION: Addition of 250 sq. ft. of space to the Animal Services building to accommodate the sale of pet supplies to the public.

OPERATING COST IMPACT: No significant change in operating costs is anticipated.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture	2,329	2,329				
Surveying						
Permits						
Legal Advertising	500	500				
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	21,533	21,533				
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture	2,400	2,400				
OTHER						
Contingency	2,765	2,765				
Other	20,000	20,000				
PROJECT TOTAL	49,527	49,527				

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Animal Services Parking Improvements

DEPARTMENT/CONSTITUTIONAL OFFICER: Public Works

PROJECT DESCRIPTION: Addition of 18 parking spaces for employees and public.

OPERATING COST IMPACT: No significant change in operating costs is anticipated.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering	2,904	2,904				
Architecture						
Surveying						
Permits						
Legal Advertising	500	500				
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs						
Sitework	26,840	26,840				
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	2,200	2,200				
Other						
PROJECT TOTAL	32,444	32,444				

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Animal Services Perimeter Fence

DEPARTMENT/CONSTITUTIONAL OFFICER: Public Works

PROJECT DESCRIPTION: Installation of 6 foot high chainlink fencing with 3 strands of barbed wire around the perimeter of the Animal Services property.

OPERATING COST IMPACT: No significant change to operating costs is anticipated.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture	5,395		5,395			
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	49,863		49,863			
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	4,087		4,087			
Other						
PROJECT TOTAL	59,345		59,345			

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Public Works - Parks and Recreation Building

DEPARTMENT/CONSTITUTIONAL OFFICER: Public Works

PROJECT DESCRIPTION: Construction of building for Parks and Recreation

OPERATING COST IMPACT: No significant change to operating costs anticipated

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering	28,000	28,000				
Architecture						
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	285,000	285,000				
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	28,000	28,000				
Other	3,410	3,410				
PROJECT TOTAL	344,410	344,410				

FUNDING SOURCES:

Gas Tax	344,410	344,410				

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Administration Building Expansion

DEPARTMENT/CONSTITUTIONAL OFFICER: Administrative Services-Facilities Maintenance

PROJECT DESCRIPTION: Expansion of Administration Building to meet further space needs.

OPERATING COST IMPACT: No significant change in operating costs is anticipated

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering	117,000	117,000				
Architecture						
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	1,300,000		1,300,000			
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture	168,000		168,000			
OTHER						
Contingency	158,500		158,500			
Other	17,435	1,170	16,265			
PROJECT TOTAL	1,760,935	118,170	1,642,765			

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Clerk of Court - Courthouse Basement

DEPARTMENT/CONSTITUTIONAL OFFICER: Administrative Services-Facilities Maintenance

PROJECT DESCRIPTION: Remodel 1,800 sq. ft. of basement file storage area to accommodate 20-25 modular workstations currently housed on the 1st floor of the courthouse. Includes rework of sprinkler, HVAC & electrical systems.

OPERATING COST IMPACT: No significant change to operating costs is anticipated.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture	9,045	9,045				
Surveying						
Permits						
Legal Advertising	600	600				
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	100,500	100,500				
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture	70,000	70,000				
OTHER						
Contingency	12,406	12,406				
Other						
PROJECT TOTAL	192,551	192,551				

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Court Services Work Release Dorm

DEPARTMENT/CONSTITUTIONAL OFFICER: Administrative Services-Facilities Maintenance

PROJECT DESCRIPTION: Construction of a work release dorm at the Jail.

OPERATING COST IMPACT: The estimated increase to operating costs is averaged at \$21,500 annually.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering	30,000	30,000				
Architecture						
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	367,653	367,653				
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	40,000	40,000				
Other	4,377	4,377				
PROJECT TOTAL	442,030	442,030				

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Fairgrounds Pole Barn

DEPARTMENT/CONSTITUTIONAL OFFICER: Administrative Services-Facilities Maintenance

PROJECT DESCRIPTION: Replace existing wooden pole barn with 14,600 sq. ft. pre-engineered metal structure.

OPERATING COST IMPACT: No significant change to operating cost is anticipated.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture	21,000	21,000				
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance	248,200	248,200				
Construction Costs						
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	15,000	15,000				
Other	2,842	2,842				
PROJECT TOTAL	287,042	287,042				

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Jail Expansion Additional Pod

DEPARTMENT/CONSTITUTIONAL OFFICER: Sheriff's Office

PROJECT DESCRIPTION: Design and construct a new housing pod to include 128 cells.

OPERATING COST IMPACT: The estimated increase to operating costs is averaged at \$1,200,000 annually.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering	880,000	880,000				
Architecture						
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	7,332,000		7,332,000			
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	821,000		821,000			
Other	90,330	8,800	81,530			
PROJECT TOTAL	9,123,330	888,800	8,234,530			

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Jail - Weekender Housing

DEPARTMENT/CONSTITUTIONAL OFFICER: Sheriff's Office

PROJECT DESCRIPTION: Renovate the secure part of the County Jail to add 30-36 more beds.

OPERATING COST IMPACT: No significant change to operating costs anticipated

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture	6,800	6,800				
Surveying						
Permits						
Legal Advertising	500	500				
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	85,000	85,000				
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	7,700	7,700				
Other	1,000	1,000				
PROJECT TOTAL	101,000	101,000				

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Property Appraiser - Second Floor Administration

DEPARTMENT/CONSTITUTIONAL OFFICER: Property Appraiser

PROJECT DESCRIPTION: Renovation of Property Appraiser offices on 2nd Floor Administration buildings.

OPERATING COST IMPACT: No significant change to operating costs anticipated

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering	31,957	31,957				
Architecture						
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	415,047	415,047				
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture	153,000	153,000				
OTHER						
Contingency	41,505	41,505				
Other	6,415	6,415				
PROJECT TOTAL	647,924	647,924				

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Wilson Building - Court Services Renovation

DEPARTMENT/CONSTITUTIONAL OFFICER: Administrative Services-Facilities Maintenance

PROJECT DESCRIPTION: Renovation of second floor of the Wilson Building

OPERATING COST IMPACT: No significant change in operating costs is anticipated

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering	7,800		7,800			
Architecture						
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	78,000		78,000			
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	7,800		7,800			
Other						
PROJECT TOTAL	93,600		93,600			

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Jail - Sally Port Construction

DEPARTMENT/CONSTITUTIONAL OFFICER: Sheriff's Office

PROJECT DESCRIPTION: Construction of two new sally ports: (1) east side of book-in and (2) west side release port.

OPERATING COST IMPACT: No significant change to operating costs anticipated

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture	5,120		5,120			
Surveying						
Permits						
Legal Advertising	500		500			
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	64,000		64,000			
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	5,380		5,380			
Other						
PROJECT TOTAL	75,000		75,000			

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Courthouse Roof Replacement

DEPARTMENT/CONSTITUTIONAL OFFICER: Administrative Services-Facilities Maintenance

PROJECT DESCRIPTION: Replace roof due to age.

OPERATING COST IMPACT: No significant change to operating costs is anticipated.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering	25,000			25,000		
Architecture						
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance	306,000			306,000		
Construction Costs						
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	37,650			37,650		
Other						
PROJECT TOTAL	368,650			368,650		

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Administration Second Floor HVAC

DEPARTMENT/CONSTITUTIONAL OFFICER: Administrative Services-Facilities Maintenance

PROJECT DESCRIPTION: Upgrade multi-zone roof top unit that maintains comfort control for Commission and County Attorney areas.

OPERATING COST IMPACT: No significant change in operating costs is anticipated

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering	4,050			4,050		
Architecture						
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance	36,855			36,855		
Construction Costs						
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	4,095			4,095		
Other						
PROJECT TOTAL	45,000			45,000		

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Animal Services Landscape and Sprinkler

DEPARTMENT/CONSTITUTIONAL OFFICER: Public Works

PROJECT DESCRIPTION: Design and install landscaping and a new sprinkler system.

OPERATING COST IMPACT: No significant change in operating costs is anticipated.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering	2,250			2,250		
Architecture						
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs						
Sitework						
Landscaping	18,225			18,225		
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	2,025			2,025		
Other						
PROJECT TOTAL	22,500			22,500		

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Court Services - Work Release Dayroom

DEPARTMENT/CONSTITUTIONAL OFFICER: Administrative Services-Facilities Maintenance

PROJECT DESCRIPTION: 24' x 24' addition to women's work release facility on the north side of the existing building.

OPERATING COST IMPACT: No significant change to operating costs is anticipated.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering	3,320			3,320		
Architecture						
Surveying						
Permits						
Legal Advertising	400			400		
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance	41,500			41,500		
Construction Costs						
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	4,150			4,150		
Other						
PROJECT TOTAL	49,370			49,370		

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Jail - First Appearance Dorm

DEPARTMENT/CONSTITUTIONAL OFFICER: Sheriff's Office

PROJECT DESCRIPTION: Convert existing booking sally port to a first appearance dorm creating an additional 60 beds.

OPERATING COST IMPACT: The estimated increase to operating costs is averaged at \$226,400 annually.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture	48,000			48,000		
Surveying						
Permits						
Legal Advertising	500			500		
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	600,000			600,000		
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	51,500			51,500		
Other	7,000			7,000		
PROJECT TOTAL	707,000			707,000		

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Wilson Building Repairs

DEPARTMENT/CONSTITUTIONAL OFFICER: Administrative Services-Facilities Maintenance

PROJECT DESCRIPTION: Replace Visitor's and Convention Bureau split system and three roof condensing units

OPERATING COST IMPACT: No significant change in operating costs is anticipated

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture						
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance	43,170			43,170		
Construction Costs						
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency						
Other						
PROJECT TOTAL	43,170			43,170		

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Administration Building North Boiler

DEPARTMENT/CONSTITUTIONAL OFFICER: Administrative Services-Facilities Maintenance

PROJECT DESCRIPTION: Replace 17 year old boiler in basement.

OPERATING COST IMPACT: No significant change in operating costs is anticipated

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture						
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance	31,000				31,000	
Construction Costs						
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency						
Other						
PROJECT TOTAL	31,000				31,000	

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Administrative Services Training Facility

DEPARTMENT/CONSTITUTIONAL OFFICER: Administrative Services-Facilities Maintenance

PROJECT DESCRIPTION: Construction of a 200 person training facility to allow for four separate spaces.

OPERATING COST IMPACT: No significant change in operating costs is anticipated.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering	50,473					50,473
Architecture						
Surveying						
Permits						
Legal Advertising	1,000					1,000
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	664,050					664,050
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture	150,000					150,000
OTHER						
Contingency	57,000					57,000
Other	9,225					9,225
PROJECT TOTAL	931,748					931,748

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Courthouse Complex Phase III

DEPARTMENT/CONSTITUTIONAL OFFICER: Administrative Services-Facilities Maintenance

PROJECT DESCRIPTION: Design and construction of an 80,000 sq. ft. law office building at the South Main Street Judicial Complex to house the Alachua County Public Defender's Office and the State Attorney's office.

OPERATING COST IMPACT: No significant change to operating costs is anticipated.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture	864,000				864,000	
Surveying						
Permits						
Legal Advertising	1,200				1,200	
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	9,600,000					9,600,000
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	101,612					101,612
Other	100,000				8,652	91,348
PROJECT TOTAL	10,666,812				873,852	9,792,960

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Fire Rescue Services - Medic Station 2 - NE Waldo Road

DEPARTMENT/CONSTITUTIONAL OFFICER: Fire Rescue Services

PROJECT DESCRIPTION: Facility will consist 1,920 sq. ft. of living area and 2,400 sq. ft. of apparatus/equipment area.

OPERATING COST IMPACT: The estimated increase to operating costs is averaged at \$17,700 annually.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals	1,000	1,000				
Acquisition	200,000	200,000				
PRE-CONSTRUCTION						
Engineering						
Architecture	17,510	17,510				
Surveying	3,090	3,090				
Permits	927	927				
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	321,360	321,360				
Sitework	107,120	107,120				
Landscaping						
Supervision/Mgt.						
Equipment/Furniture	11,000	11,000				
OTHER						
Contingency	21,424	21,424				
Other	6,834	6,834				
PROJECT TOTAL	690,265	690,265				

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Fire Rescue Services -Station 6 - NW 34th Street

DEPARTMENT/CONSTITUTIONAL OFFICER: Fire Rescue Services

PROJECT DESCRIPTION: Facility will consist 1,920 sq. ft. of living area and 2,400 sq. ft. of apparatus/equipment area.

OPERATING COST IMPACT: The estimated increase to operating costs is averaged at \$16,500 annually.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture	17,000	17,000				
Surveying	3,000	3,000				
Permits	900	900				
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	557,666		557,666			
Sitework	110,334		110,334			
Landscaping						
Supervision/Mgt.						
Equipment/Furniture	12,000		12,000			
OTHER						
Contingency	33,400		33,400			
Other	7,343	209	7,134			
PROJECT TOTAL	741,643	21,109	720,534			

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Fire Rescue Services - South East Fire Rescue Station - SR20 and CR235

DEPARTMENT/CONSTITUTIONAL OFFICER: Fire Rescue Services

PROJECT DESCRIPTION: Procurement of property for future Fire Rescue facility.

OPERATING COST IMPACT: No significant change to operating cost anticipated.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals	1,000		1,000			
Acquisition	35,000		35,000			
PRE-CONSTRUCTION						
Engineering						
Architecture						
Surveying	3,183		3,183			
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs						
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency						
Other						
PROJECT TOTAL	39,183		39,183			

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Fire Rescue Services -Station 15 - Archer Road

DEPARTMENT/CONSTITUTIONAL OFFICER: Fire Rescue Services

PROJECT DESCRIPTION: Facility will consist 420 sq. ft. of living area and 560 sq. ft. of apparatus/equipment area.

OPERATING COST IMPACT: The estimated increase to operating costs is averaged at \$3,900 annually.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture	7,350	7,350				
Surveying	500	500				
Permits	500	500				
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	73,500	73,500				
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	3,675	3,675				
Other						
PROJECT TOTAL	85,525	85,525				

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Fire Rescue Services -Station 16 and 19 - Floor Cover Replacement

DEPARTMENT/CONSTITUTIONAL OFFICER: Fire Rescue Services

PROJECT DESCRIPTION: Replace floor covering in living areas for Fort Clarke Blvd (16) and SW 20th Ave (19) stations.

OPERATING COST IMPACT: No significant change in operating cost is anticipated.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture						
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance	30,000	30,000				
Construction Costs						
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	3,000	3,000				
Other						
PROJECT TOTAL	33,000	33,000				

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Fire Rescue Services - Spring Hill Fire Rescue Station

DEPARTMENT/CONSTITUTIONAL OFFICER: Fire Rescue Services

PROJECT DESCRIPTION: Facility will consist 1,920 sq. ft. of living area and 2,400 sq. ft. of apparatus/equipment area.

OPERATING COST IMPACT: The estimated increase to operating costs is averaged at \$605,000 annually.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals	1,000	1,000				
Acquisition	50,000	50,000				
PRE-CONSTRUCTION						
Engineering						
Architecture	17,510	17,510				
Surveying	3,090	3,090				
Permits	927	927				
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	331,000		331,000			
Sitework	110,334		110,334			
Landscaping						
Supervision/Mgt.						
Equipment/Furniture	12,000		12,000			
OTHER						
Contingency	292,067		292,067			
Other	5,479	725	4,754			
PROJECT TOTAL	823,407	73,252	750,155			

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Fire Rescue Services -Station 17 Relocation - Jonesville

DEPARTMENT/CONSTITUTIONAL OFFICER: Fire Rescue Services

PROJECT DESCRIPTION: Facility will consist 1,920 sq. ft. of living area and 2,400 sq. ft. of apparatus/equipment area.

OPERATING COST IMPACT: No significant change to operating cost anticipated.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals	500		500			
Acquisition	50,000		50,000			
PRE-CONSTRUCTION						
Engineering						
Architecture	18,035		18,035			
Surveying	3,183		3,183			
Permits	955		955			
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	340,931			340,931		
Sitework	113,644			113,644		
Landscaping						
Supervision/Mgt.						
Equipment/Furniture	5,000			5,000		
OTHER						
Contingency	22,729			22,729		
Other	5,550		727	4,823		
PROJECT TOTAL	560,527		73,400	487,127		

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Fire Rescue Services - Newberry / Alachua County

DEPARTMENT/CONSTITUTIONAL OFFICER: Fire Rescue Services

PROJECT DESCRIPTION: Joint project with the City of Newberry on construction and operation of Fire Rescue Facility.

OPERATING COST IMPACT: The estimated increase to operating costs is averaged at \$662,000 annually.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture	18,000			18,000		
Surveying						
Permits						
Legal Advertising	500			500		
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance	443,236			443,236		
Construction Costs						
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture	12,000			12,000		
OTHER						
Contingency	313,838			313,838		
Other						
PROJECT TOTAL	787,574			787,574		

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Fire Rescue Services - NE Station - Fairbanks

DEPARTMENT/CONSTITUTIONAL OFFICER: Fire Rescue Services

PROJECT DESCRIPTION: Facility will consist 1,920 sq. ft. of living area and 2,400 sq. ft. of apparatus/equipment area.

OPERATING COST IMPACT: The estimated increase to operating costs is averaged at \$616,900 annually.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering						
Architecture	18,035			18,035		
Surveying	3,183			3,183		
Permits	955			955		
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	351,159				351,159	
Sitework	117,053				117,053	
Landscaping						
Supervision/Mgt.						
Equipment/Furniture	12,000				12,000	
OTHER						
Contingency	23,411				23,411	
Other	290,258			222	290,036	
PROJECT TOTAL	816,054			22,395	793,659	

FUNDING SOURCES:

Unfunded						

CAPITAL PROJECTS DETAIL

PROJECT TITLE: Jonesville Park

DEPARTMENT/CONSTITUTIONAL OFFICER: Public Works

PROJECT DESCRIPTION: Development of an active recreation site

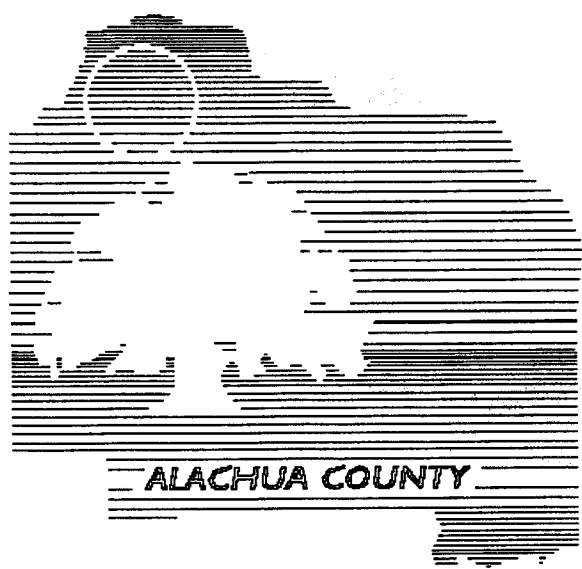
OPERATING COST IMPACT: No significant change in operating costs is anticipated.

EXPENDITURE PLAN:

	TOTAL EST. COST	BUDGET FY 2001/02	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06
LAND						
Appraisals						
Acquisition						
PRE-CONSTRUCTION						
Engineering	35,000			35,000		
Architecture						
Surveying						
Permits						
Legal Advertising						
CONSTRUCTION/ REPAIR/MAINTENANCE						
Repair/Maintenance						
Construction Costs	975,000			350,000	325,000	300,000
Sitework						
Landscaping						
Supervision/Mgt.						
Equipment/Furniture						
OTHER						
Contingency	97,500			35,000	32,500	30,000
Other	10,100			3,850	3,250	3,000
PROJECT TOTAL	1,117,600			423,850	360,750	333,000

FUNDING SOURCES:

Unfunded						



DEBT SERVICE OVERVIEW

This section of the County's budget document provides information concerning the amounts budgeted in FY 02 for debt service payments (principal and interest), use of debt proceeds, and debt administration. The County is legally obligated to appropriate the payment of

debt service and related costs from revenue sources which have been pledged to such repayment. In addition, outstanding debt obligations are described in some detail relative to the type, amount maturity, interest rates and the use of the proceeds of the borrowing.

DEBT SERVICE

Alachua County Debt Service

The Debt Service funds are used to record budget, liabilities, and payment of principal and interest related to the long term debt of Alachua County. The County has refunded certain obligations by placing amounts into escrow accounts. These escrow accounts have been invested so that the accumulated investment and interest earnings will be sufficient to pay the remaining principal and interest on the refunded obligations as they become due. The refunded obligations are not shown as liabilities of the County; however, the escrow agreements state that in the unlikely event that the accumulated funds in escrow are insufficient to meet the required debt payments, the County would be required to fund the deficit. The total interest costs incurred by the Board for the years ending September 30, 1999 and 2000 were \$2,270,314 and \$3,102,255 respectively. The total interest costs to be incurred for the year ending September 30, 2002 is projected at \$2,669,205. Details of each outstanding long term debt obligation are presented on the following pages.

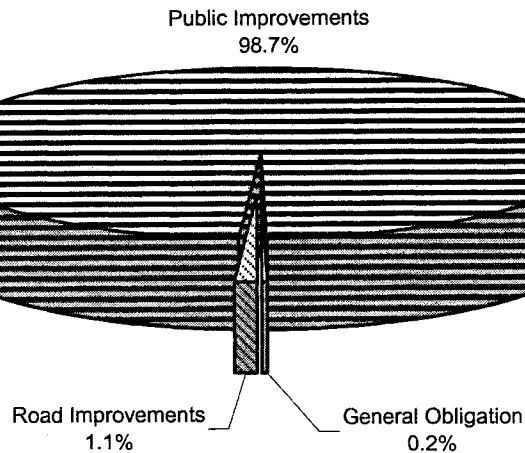
Fund Number	Long Term Debt Account Group	Outstanding Principal as of 10/1/00	Outstanding Principal as of 10/1/01	Outstanding Principal as of 10/1/02
1) 290	Public Improvement Revenue Refunding Bonds, Series 1995 Pledge -State Revenue Sharing	35,625,000	34,635,000	33,605,000
2) 287	Road Improvement Revenue Refunding Bonds, Series 1992 Pledge - Gasoline Tax Funds	1,060,000	545,000	0
4) 280	General Obligation Bonds, Series 1972 Pledge -Debt Service Ad Valorem	225,000	115,000	0
5) 292	Pooled Commercial Paper * Program Pledge -Non-Advalorem Revenues	1,200,000	4,250,000	1,300,000
6) 294	Public Improvement Revenue Bonds, Series 1999 Pledge -State Revenue Sharing	16,035,000	15,895,000	15,615,000
		<u>\$54,145,000</u>	<u>\$55,440,000</u>	<u>\$50,520,000</u>

* Alachua County borrowed a total of \$6,932,000 from the Pooled Commercial Paper Program beginning September 1997 and continuing through July 2001. During FY 2001, \$1,800,000 has been issued from the Pooled Commercial Paper Program to fund land acquisition and construction costs for capital projects associated with the New Criminal Courthouse.

DEBT SERVICE

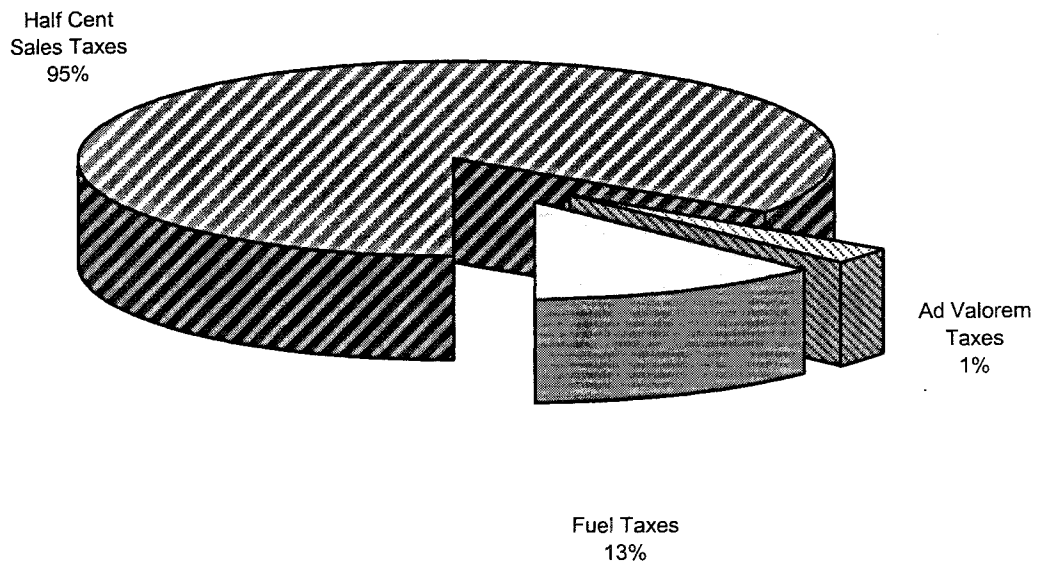
ALACHUA COUNTY OUTSTANDING DEBT

As of October 1, 2001, the County had \$55M in Outstanding Debt



COUNTY REVENUE USED TO PAY DEBT

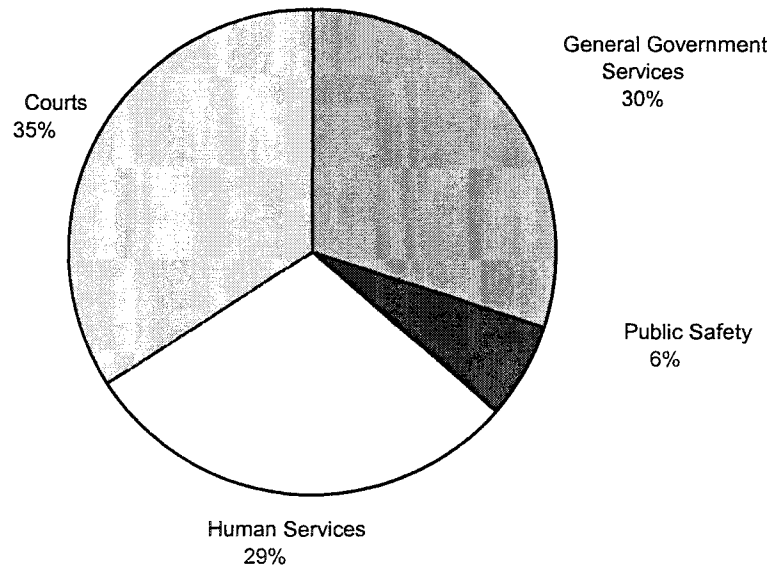
For FY02, Debt Service on the County's Outstanding Debt is \$4,577,205



ALACHUA COUNTY DEBT PROCEEDS

1999 Public Improvement Revenue Bonds Budgeted Expenditures

General Government	449,146
Public Safety	97,285
Human Services	443,008
Courts	514,143
Total Budgeted Proceeds	1,503,582



Unexpended bond proceeds as of September 30, 2001 were from the Series 1999 Public Improvement Revenue Bonds. The Series 1999 proceeds, (Fund 320) were issued to fund construction of projects associated with space needs improvements such as: Sheriff's Office, Community Services Building, Combined Communications Center and others.

DEBT SERVICE

General Obligation Bonds, Series 1972

In 1972, Alachua County issued the \$1,800,000 General Obligation Bonds to finance costs of acquisition, construction, and equipping of a new jail and detention facility.

The bonds are dated March 1, 1972 and were delivered July 21, 1972. The bonds are in denominations of \$5,000 and bear interest from 3.50% to 5.30% per annum. The interest on the bonds is payable on March 1 and September 1 of each year, beginning September 1, 1972. The bond principal matures serially on March 1 of each year, beginning March 1, 1973.

	Principal	Interest	Total
2001-2002 *	115,000	2,013	117,013

* The final maturity of the bonds is March 1, 2002.

The Bond Resolution provides:

- (1) Establishment and maintenance of various funds -
 - (a) A Sinking Fund to record the receipt of pledged ad valorem tax revenue sufficient to pay the principal and interest on the bonds;
 - (b) All proceeds of the issue, except accrued interest received upon the sale of the bonds, shall be used solely to pay the cost of the acquisition, construction, and equipping of the new county jail facility.
- (2) Restriction on the use of pledged revenues in order of priority -

Deposits made to the Sinking Fund are used solely to pay interest and principal debt service on the bonds.
- (3) Early Redemption -

The bonds are subject to early redemption at call rates, varying from 100% to 103%.
- (3) Reserve Account -

The County is not required to maintain a reserve requirement to guarantee the payment of principal and interest on the bonds. Payment of principal and interest is secured by the full faith, credit, and taxing power of the County.

DEBT SERVICE

Road Improvement Revenue Refunding Bonds, Series 1992

In 1992, Alachua County issued a \$4,695,000 refunding revenue bond issue to: (1) advance refund the \$5,035,000 Refunding Road Revenue Bonds, Series 1983 (2) pay the cost of issuance for the Series 1983 Bonds, and (3) purchase a Municipal Bond Insurance Policy and a Reserve Account Insurance Policy. Net proceeds of \$5,517,763 were deposited in an irrevocable trust with an escrow agent to provide all future debt service payments on the Series 1983 Bonds.

The bonds are dated March 15, 1992 and were delivered April 22, 1992. The bonds are in denominations of \$5,000 and bear interest from 3.10% to 6.00% per annum. The interest on the bonds is payable on February 1 and August 1 of each year, beginning August 1, 1992. The bond principal matures serially on August 1 of each year, beginning August 1, 1992.

	Principal	Interest	Total
2001-2002 *	545,000	32,700	577,700

* The final maturity of the bonds is August 1, 2002.

The Bond Resolution provides:

- (1) Establishment and maintenance of various accounts -
 - (a) A Revenue Account to record the receipt of the County and Voted Gas Tax revenues pledged for debt service;
 - (b) An Interest Account, Principal Account, Bond Amortization Account, and Reserve Account to record all debt service of the bonds.
- (2) Restriction on the use of pledged revenues in order of priority -
 - (a) Monthly deposits to the Interest Account are an amount sufficient to pay one-sixth (1/6) of the interest due on the bonds on the next succeeding interest payment date;
 - (b) Monthly deposits to the Principal Account are an amount sufficient to pay one-twelfth (1/12) of the principal due on the bonds on the next succeeding principal payment date;
 - (c) Monthly deposits to the Bond Amortization Account are an amount sufficient to pay one-twelfth (1/12) of the amortized installment due on the next succeeding installment payment date;
 - (d) Monthly deposits to the Reserve Account are an amount sufficient to maintain the reserve requirement.
- (3) Early Redemption -

The bonds are subject to early redemption at call rates, varying from 100% to 102%.
- (4) Reserve Account -

The County has a covenant to maintain on deposit a reserve requirement which guarantees the payment of principal and interest that is unpaid by pledged revenues. In lieu of maintaining the reserve requirement, the County opted to purchase a Debt Service Reserve Account Insurance Policy from Financial Security Assurance Inc. This policy unconditionally guarantees payment of debt service up to the reserve requirement.

DEBT SERVICE

Public Improvement Revenue Refunding Bonds, Series 1995

In 1995, Alachua County issued a \$39,740,000 refunding revenue bond issue to: (1) advance refund the \$36,950,000 Public Improvement Revenue Bonds, Series 1992A, (2) pay the costs of issuance for the Series 1995 Bonds, and (3) purchase a Bond Insurance Policy and a Reserve Account Policy. Net proceeds of \$39,352,000 were deposited in an irrevocable trust with an escrow agent to provide all future debt service payments on the Series 1992A Bonds.

The bonds are dated December 15, 1995 and were delivered January 4, 1996. The bonds are in denominations of \$5,000 and bear interest from 3.600% to 5.375% per annum. The interest on the bonds is payable on February 1 and August 1 of each year, beginning August 1, 1996. The bond principal matures serially on August 1 of each year, beginning August 1, 1996.

	Principal	Interest	Total
2001-2002	1,030,000	1,761,860	2,791,860
2002-2003	1,085,000	1,715,510	2,800,510
2003-2004	1,135,000	1,665,329	2,800,329
2004-2005	1,185,000	1,610,849	2,795,849
2005-2006	1,250,000	1,552,784	2,802,784
Thereafter *	28,950,000	13,387,015	42,337,015
	<u>34,635,000</u>	<u>21,693,347</u>	<u>56,328,347</u>

* The final maturity of the bonds is August 1, 2021.

The Bond Resolution provides:

- (1) Establishment and maintenance of various accounts -
 - (a) A Revenue Account to record the receipt of the Half-Cent Sales Tax revenues pledged for debt service;
 - (b) An Interest Account, Principal Account, Bond Amortization Account, and Reserve Account to record all debt service requirements of the bonds.
- (2) Restriction on the use of pledged revenues in order of priority -
 - (a) Monthly deposits to the Interest Account are an amount sufficient to pay one-sixth (1/6) of the interest due on the bonds on the next succeeding interest payment date;
 - (b) Monthly deposits to the Principal Account are an amount sufficient to pay one-twelfth (1/12) of the principal due on the bonds on the next succeeding principal payment date;
 - (c) Monthly deposits to the Bond Amortization Account are an amount sufficient to pay one-twelfth (1/12) of the amortized installment due on the next succeeding installment payment date;
 - (d) Monthly deposits to the Reserve Account are an amount sufficient to maintain the reserve requirement.
- (3) Early Redemption -

The bonds are subject to early redemption at call rates, varying from 100% to 101%.
- (4) Reserve Account -

The County has a covenant to maintain on deposit a reserve requirement which guarantees the payment of principal and interest that is unpaid by pledged revenues. In lieu of maintaining the reserve requirement, the County opted to purchase a Debt Service Reserve Account Insurance Policy from Financial Security Assurance Inc. This policy unconditionally guarantees payment of debt service up to the reserve requirement.

DEBT SERVICE

Public Improvement Revenue Refunding Bonds, Series 1999

In 1999, Alachua County issued a \$16,295,000 revenue bond for the purpose of: (1) construction and renovation associated with space needs of the County Sheriff's Office, records retention center, Community Services building, consolidated communications center and other projects, (2) paying certain costs of issuance and (3) creating a reserve account.

The bonds are dated June 1, 1999 and were delivered July 8, 1999. The bonds are in denominations of \$5,000 and bear interest from 3.500% to 5.430% per annum. The interest on the bonds is payable on February 1 and August 1 of each year, beginning February 1, 2000. The bond principal matures serially on August 1 of each year, beginning August 1, 2000.

	Principal	Interest	Total
2001-2002	280,000	807,633	1,087,633
2002-2003	290,000	796,433	1,086,433
2003-2004	305,000	784,470	1,089,470
2004-2005	315,000	771,508	1,086,508
2005-2006	330,000	757,726	1,087,726
Thereafter *	14,375,000	10,659,013	25,034,013
	15,895,000	14,576,783	30,471,783

* The final maturity of the bonds is August 1, 2029.

The Bond Resolution provides:

- (1) Establishment and maintenance of various accounts -
 - (a) A Revenue Account to record the receipt of the Half-Cent Sales Tax revenues pledged for debt service;
 - (b) An Interest Account, Principal Account, Bond Amortization Account, and Reserve Account to record all debt service requirements of the bonds.
- (2) Restriction on the use of pledged revenues in order of priority -
 - (a) Monthly deposits to the Interest Account are an amount sufficient to pay one-sixth (1/6) of the interest due on the bonds on the next succeeding interest payment date;
 - (b) Monthly deposits to the Principal Account are an amount sufficient to pay one-twelfth (1/12) of the principal due on the bonds on the next succeeding principal payment date;
 - (c) Monthly deposits to the Bond Amortization Account are an amount sufficient to pay one-twelfth (1/12) of the amortized installment due on the next succeeding installment payment date;
 - (d) Monthly deposits to the Reserve Account are an amount sufficient to maintain the reserve requirement.
- (3) Early Redemption -

The bonds are subject to early redemption at call rates, varying from 100% to 101%.
- (4) Reserve Account -

The County has a covenant to maintain on deposit a reserve requirement which guarantees the payment of principal and interest that is unpaid by pledged revenues. In lieu of maintaining the reserve requirement, the County opted to purchase a Debt Service Reserve Account Insurance Policy from Ambac Assurance Corporation. This policy unconditionally guarantees payment of debt service up to the reserve requirement.

DEBT SERVICE

Pooled Commercial Paper Program Revenue Note Draws

On September 10, 1997, Alachua County began participating in the Florida Government Finance Commission Pooled Commercial Paper Loan Program by issuing a Revenue Note the proceeds of which were primarily used for the acquisition and renovation of the Eastgate Shopping Center.

The Commercial Paper Program is utilized for short term borrowing situations where large bond issues are not practical and cost prohibitive. Small capital projects, large equipment purchases and interim financing before issuing a bond series are appropriate uses. Commercial Paper is issued in denominations of \$100,000 and interest on the notes is variable and is payable on the first business day of each month.

	Principal Outstanding	Project	Final Maturity
1998-2001	1,532,000	1999 Bond Interim Financing	December 2001
FY 2000	1,200,000	800 MHz Radio System	December 2004
FY 2001	400,000	E-911 CTI Phone System	December 2002
FY 2001	1,800,000	Courthouse Interim Financing	September 2002

The Trust Indenture provides:

- (1) Establishment and maintenance of various accounts -
 - (a) A Revenue Account to record the receipt of non-ad valorem revenues pledged for debt service;
 - (b) An Interest Account, Principal Account, Bond Amortization Account, and Reserve Account to record all debt service requirements of the bonds.
- (2) Restriction on the use of pledged revenues in order of priority -
 - (a) Monthly deposits to the Interest Account are an amount sufficient to pay the monthly interest due on the notes;
 - (b) Deposits to the Principal Account are an amount sufficient to pay the principal due on the notes.
- (3) Early Redemption -

The notes are subject to early redemption. The participant may satisfy the notes at any time prior to maturity date.

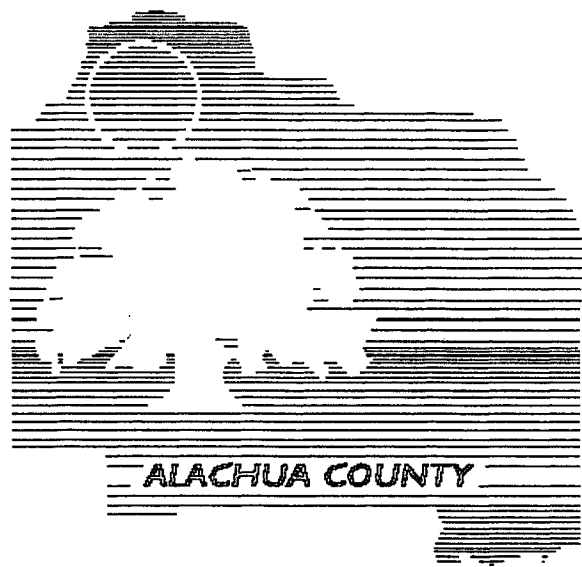
DEBT CAPACITY

The ability of a municipality to issue debt is contingent on the following factors: (a) the revenues legally available to pledge as security for the debt; (b) limitations on the collection of that revenue which the bondholder will take into account in determining the principal amount of bonds which could be repaid; and (c) the market interest rates in effect at the time the debt is issued, together with the length of time for repayment. Calculations utilizing these factors result in the Debt Capacity.

The Florida Constitution does not limit the amount of ad valorem taxes a municipality may levy for the payment of bonds authorized by voters' referendum. The County is limited by Article VII, Section 9 of the Florida Constitution, however, to a maximum levy of 10 mills per \$1.00 of the assessed value of real estate and tangible personal property for municipal purposes other than the repayment of voted bonds.

DEBT SERVICE

PLEDGABLE REVENUE SOURCES					
REVENUE SOURCE	FY 02 Revenue	Supportable Issue Size			Coverage Required
		10	20	30	
<u>Ad Valorem Taxes (1)</u>					
Countywide	6,655	53,045	82,230	100,000	1.00
MSTU	3,296	26,270	40,700	49,500	1.00
<u>State Shared Revenues</u>					
Guaranteed Entitlement	1,261	10,050	15,580	18,950	1.00
Half Cent Sales Tax (2)	9,881	31,630	49,040	59,640	1.25
<u>Gas Taxes</u>					
Six Cent Local Option Gas Tax	3,300	19,480	30,200	36,730	1.35
Seventh Cent Gas Tax	1,182	6,970	10,810	13,150	1.35
Voted Gas Tax	1,192	7,030	10,910	13,260	1.35
Constitutional Gas Tax	1,800	10,620	16,470	20,030	1.35
<u>Other Sources</u>					
Three Cent Tourist Develop. Tax	1,440	7,650	11,860	14,420	1.50
Public Service Tax	9,700	61,850	95,890	116,610	1.25
Franchise	640	3,770	5,850	7,120	1.35
Pari Mutuel	447	3,560	5,520	6,710	1.00
Assumed Rates:	10 year	4.35			
	20 year	5.10			
	30 year	5.20			
Note: \$ amounts in thousands					
(1) Revenue projected on a per mill basis.					
(2) Debt capacity for the Half Cent Sales Tax has decreased due to the issuance of the 1999 Public Improvement Revenue Bonds.					



BUDGET ADOPTION PROCESS AND REQUIREMENTS

An annual budget shall be prepared, approved and adopted for each fiscal year. The budget controls the levy of taxes and expenditure of money for all County purposes. The budget shall be conducted in accordance with Chapters 125, 129, 200, and 218 of the Florida Statutes, as amended.

By July 1, the Property Appraiser must certify the (initial) taxable value of property within each taxing district. The County Manager must present a balanced budget to the Board of County Commissioners (BOCC) by July 15.

Within 35 days of either July 1, or the date the Property Appraiser certifies the taxable value of property, whichever is later, the BOCC must set proposed millage rates. At that time, a date, time and place is set for a first public hearing on the proposed budget and millage rates.

Within 65 to 80 days of July 1, or the date the Property Appraiser certifies the taxable value, the BOCC must hold a public hearing, after 5:00 p.m., to hear public testimony and to adopt a tentative budget and tentative millage rates. The percentage increase in the proposed millage rate over the rolled-back rate and the specific purposes for which the ad valorem tax revenues are being increased must be discussed at this public hearing. The BOCC may amend the tentative budget as it deems necessary, adopt the amended tentative budget, recompute its proposed millage rates and publicly announce the percent, if any, by which the recomputed proposed millage exceeds the rolled-back rate. A date, time, and place for a second public hearing is set at this hearing, also to be held after 5:00 p.m.

Within fifteen days after the first public hearing, the County must publish two adjacent budget ads in a newspaper of general circulation in the County. One advertisement notifies County residents of the BOCC's intent to finally adopt millage rates and a budget, identifying any increase in property taxes. The second advertisement summarizes the tentative budget, showing for each budget and for the total of all budgets, the proposed millage rates, balances, reserves, and major revenues and expenditures

classifications. Specific size, placement, and working requirements apply, as set forth in Chapter 200.065(3) of the Florida Statutes, as amended.

Within two to five days after the advertisements are published, a second public hearing is held to hear public testimony and to adopt a final budget and final millage rates. If, for any reason, the adoption of the final budget is delayed beyond the start of the next fiscal year, the BOCC can expend moneys as outlined in Chapter 200.065(2)(g) of the Florida Statutes, as amended.

Copies of completed resolutions adopting the final millages are forwarded to the Property Appraiser and the Tax Collector by the Clerk to the BOCC within approximately 100 days of certification of preliminary taxable value by the Property Appraiser.

Within 30 days following adoption of a resolution establishing a property tax levy, the BOCC shall certify, to the Florida Department of Revenue, compliance with the provisions of Chapter 200 of the Florida Statutes, as amended. This includes a statement of compliance, a copy of the adopted millage resolution, a copy of the budget advertisements including proof of publication, and a copy of the Certification of Taxable Value form.

Upon final adoption of the budget, the budget shall regulate the expenditures of the County and the budget shall not be amended, except as provided for in Chapter 129.06, Florida Statutes, as amended.

Pursuant to Chapter 129.07, Florida Statutes, it is unlawful for the BOCC to expend or contract for expenditures in any fiscal year in excess of the amount budgeted in each fund. Every appropriation shall lapse at the close of the fiscal year. Unexpended funds for uncompleted projects and encumbrances for capital outlay (equipment) at the close of the fiscal year may be reappropriated in the succeeding fiscal year.

BUDGET AND FINANCIAL POLICIES

The County Manager under Section 21.30(b) of the Alachua County Code has the responsibility for all financial planning for the Board of County Commissioners (BOCC) including operating, capital, and debt service budgets; and the allocation of resources to facilitate accomplishing BOCC goals to which these duties have been delegated to the Office of Management and Budget. To execute these responsibilities and to maintain sound financial management practices, it is important to have financial policies and related procedures that complement the statutory requirements and professional standards which establish local governments' financial framework.

There are two key Florida Statutes that regulate local government budget development and implementation, Chapters 129 and 200. Chapter 129 entitled "County Annual Budget", establishes a system for controlling finances of county boards of commissioners throughout the State. Chapter 200, "Determination of Millage", defines the duty of the county commissioners in setting the rate of taxation. These statutory provisions set the framework for the budgetary process. In addition, Generally Accepted Accounting Principles (GAAP) for state and local governments as set forth by the Governmental Accounting Standards Board (GASB), provide professional standards that guide public financial management and reporting.

POLICIES AND GUIDELINES

BUDGETARY REPORTING

The County will establish and maintain a system of budgetary and financial reporting to:

1. Maintain accounting and reporting practices in conformance with the Uniform Accounting System of the State of Florida and Generally Accepted Accounting Principles (GAAP).
2. Maintain budget and financial reporting system records on a basis consistent with the accepted standards for local government accounting according to Governmental Accounting and Financial Reporting (GAFR), the National Council on Governmental Accounting (NCGA), the Governmental Accounting Standards Board (GASB), and in compliance with Florida Statutes Chapters 129 and 200.
3. Maintain the system of quarterly reporting to the Board of County Commissioners by the Office of Management and Budget on the operating condition of the County, and, where applicable, identify potential trends and, if necessary, recommend options for corrective action.
4. Seek, annually, the Government Finance Officers' Association (GFOA) Distinguished Budget Presentation Award.

5. The County will request that the Clerk submit the County's Comprehensive Annual Financial Report to GFOA for the Certificate of Achievement for Excellence in Financial Reporting Program.
6. An annual audit will be performed by an independent public accounting firm in accordance with Florida Statutes 11.45 with an audit opinion to be included with the County's published Comprehensive Annual Financial Report (CAFR).
7. Maintain the system to analyze and report upon the financial condition of the County by the County Manager (or designee) as part of the annual budget process.
8. Report upon the Financial Trends Monitoring System as maintained and updated by the Finance and Accounting Department in conjunction with the Office of Management and Budget.
9. Develop and maintain the quarterly system of notification to the Board of all budget transfers/amendments in excess of \$25,000 that are approved by the Director of OMB or the County Manager.

BUDGET AMENDMENTS

The County will establish and maintain practices for the administration and amendment of the annual budget to:

1. Provide that all budget amendments/transfers will first be reviewed by the director (or authorized designee) of the requesting department/division, followed by a second review from the Office of Management and Budget, prior to the subsequent approval/denial by the Director of OMB and/or the County Manager and/or the Board of County Commissioners, as set forth by the following provisions of this policy.
2. Budgetary Levels of Authority:
 - a. Budget Transfer: Transfers requested within a major expenditure category, between major expenditure categories, and/or between divisions within the same Department, or between activity codes within the same department require approval by the Director of the Office of Management and Budget.
 - b. Budget Amendment: Transfers within the same Department and Fund of a Constitutional Officers' budget require only the approval of the Constitutional Officer, except as prohibited in Florida Statutes 129.06(5) for Officers who are not seeking reelection or have not been reelected.

BUDGET AND FINANCIAL POLICIES

BUDGET AND FINANCIAL POLICIES, continued

- c. Budget Amendment: Transfers between Departments or from the Reserve for Contingency require Board of County Commission approval, except for general capital project funds with multiple departments/divisions which require approval from the Director of the Office of Management and Budget.
- d. Budget Amendment: Establishing a budget for revenues that were not anticipated during the annual budget process requires that the Board of County Commissioners adopt a resolution to recognize the revenue, appropriate the revenue, and establish a new fund if appropriate.
- e. Budget Adjustments: Upon completion of the prior fiscal year's Comprehensive Annual Financial Report, the operating budget may be adjusted to reflect actual beginning fund balances if deemed necessary by the Director of the Office of Management and Budget. Amendments not specifically authorized in F.S. Chapter 129.06(2)(a-e) require the amendment be authorized by resolution or ordinance of the Board of County Commissioners and adopted following a public hearing. The public hearing must be advertised at least 2 days, but not more than 5 days, before the date of the hearing. The advertisement and adoption procedures are similar to those required for adoption of the annual budget.

CONTINGENCY RESERVES/CASH CARRY FORWARD BALANCES

Contingency reserves are established to provide for the following:

- Funding for authorized mid-year increases that will provide for a level of service that was not anticipated during the budget process;
- Funding for unexpected increases in the cost of providing existing levels of service;
- Temporary and nonrecurring funding for unanticipated projects;
- Funding of a local match for public or private grants;
- Funding to off-set losses in revenue caused by actions of other governmental bodies and/or unanticipated economic downturns; and
- Funding to accommodate unanticipated program mandates from other governmental bodies.
- Funding for emergencies, whether economic, natural disaster or act of war.

1. Reserve for contingency requests must be approved by the Board of County Commissioners. The Board will use the procedures and evaluation criteria set forth in this

policy. Such requests will be evaluated to insure consistency with other Board policy; the urgency of the request; the scope of services to be provided; the short and long-term fiscal impact of the request; a review of alternative methods of funding or providing the services; a review for duplication of services with other agencies; a review of efforts to secure non-County funding; a discussion of why funding was not sought during the normal budget cycle; and a review of the impact of not funding or delaying funding to the next fiscal year.

2. A reserve for contingency will be calculated and established by the Office of Management and Budget for each operating fund in an amount not greater than 10% of the total budget and in accordance with Florida Statutes 129.01(2)(c).
3. The reserve for contingency will be maintained at a level not less than 5% of the General Fund or MSTU Fund operating revenues. Recognizing that the minimum of 5% target may not be accomplished immediately, the County will move toward that level through the following objectives:
 - FY02 a minimum of 2.0%
 - FY03 a minimum of 2.5%
 - FY04 a minimum of 3.0%
 - FY05 a minimum of 3.5%
 - FY06 a minimum of 4.0%
 - FY07 a minimum of 4.5%
 - FY08 a minimum of 5.0%

If the reserve for contingency falls below 50% of the minimum level, the reserves may be re-established over a three fiscal year period.

4. The reserve for contingency shall be separate from any cash carry forward fund balances.
5. The County's budget will be amended at such time as the Board of County Commissioners authorizes the use of contingency reserves. All requests for the use of any reserve for contingency shall be accompanied by information prepared by OMB showing the year-to-date activity of the reserve account as well as the current account balance and the net effect on the account balance.
6. The County will maintain an annual unappropriated or cash carry forward fund balance at a level sufficient to maintain adequate cash flow and to eliminate the need for short-term borrowing. The unappropriated fund balance shall be separate from the reserve for contingency.
7. The amount of cash carry forward to be budgeted shall be analyzed and determined during the annual budget process; the carry forward balances will be jointly

BUDGET AND FINANCIAL POLICIES

agreed upon by the Director of the Office of Management and Budget and the Director of Finance.

8. A Vehicle/Fleet Replacement Reserve will be maintained to ensure adequate fund balance required for systemic replacement of fleet vehicles. Operating departments will be charged for fleet operating costs per vehicle and replacement costs spread out over the useful life of the vehicles.
9. A Facility Maintenance Reserve policy will be established to ensure adequate funding for infrastructure repair and operating equipment replacement.
10. Self-Insurance Reserves will be maintained at a level which, together with purchased insurance policies, will adequately indemnify the County's property and liability risks in accordance with Chapter 28 of the Alachua County Code. A qualified actuarial firm shall be retained on an annual basis in order to recommend appropriate funding levels.
11. Develop a policy to guide the financial actions it will take in the event of emergencies, natural disasters or other unexpected events. This policy shall consider operational and management impacts.

MID-YEAR FUNDING REQUESTS from OUTSIDE AGENCIES

Board Intent:

1. All requests for funding, which can legitimately be planned for, must be initiated through the appropriate department during the normal budget cycle.
2. The initial disposition of the Board will be to disapprove or delay all requests made outside the normal budget cycle until fiscal impacts can be analyzed.
3. The full impact of any request on the present and future resources of the County must be disclosed by the affected agencies.
4. No requests for funding during the fiscal year may be considered without prior administrative review as specified in this policy.

CAPITAL MANAGEMENT POLICIES

Capital Management Policies are intended to provide parameters and guidance for the management, monitoring, assessment and evaluation of the Capital Improvement Program. The Capital Improvement Program (CIP) shall consist of projects/equipment with a cost estimate of at least \$25,000 and an asset life of at least five (5) years. A CIP

project, under this definition, is intended to include those projects that involve a new purchase of capital outlay, infrastructure and any new construction or renovation of County infrastructure. However, the purchase of vehicles or equipment within an existing replacement fund or which are on a fleet replacement schedule, which must be submitted during the budget process, shall not constitute a CIP project.

1. Annually, a five-year Capital Improvement Program (CIP) will be developed. The CIP will be consistent with and implement the Capital Improvement Element (CIE) of the County's Comprehensive Plan. The CIE established Level of Service Standards for facilities required by law to address the impacts of development, level of service guidelines for other public facilities, and priorities for capital improvement projects. (See F.S. 163.3177(3) and Capital Improvement of Alachua County Comprehensive Plan adopted by Ord. 91-17 as amended). Projects needed to maintain adopted Level of Service Standards shall be financially feasible, with identified funding sources based on current revenue projections for the 5-year period.

Annual updates of the CIP shall be coordinated through the County's Community Planning Group. The County's Office of Management and Budget and the Department of Growth Management shall coordinate those aspects of the CIP related to the County's Comprehensive Plan to ensure synchronization of this aspect of the County's Budget process with the procedural and public participation requirements of Ch. 163, F.S., related to Comprehensive Plan Amendments, analyzing all anticipated capital expenditures by year and identifying associated funding sources.

2. The Capital Improvement Plan will include, in addition to current operating maintenance expenditures, adequate funding to support repair and replacement of deteriorating infrastructure and to avoid any significant unfunded liability.
3. Ensure that debt financings are planned and the details are incorporated in the Capital Improvement Program Proposed capital projects will be reviewed by a cross-departmental team regarding accurate costing (design, capital, and operating), congruence with County objectives, and prioritization by a set of deterministic criteria.
4. Capital improvement life cycle costs will be coordinated with the development of the Operating Budget. Future operating, maintenance, and

BUDGET AND FINANCIAL POLICIES

replacement costs associated with the new capital improvements will be forecast, matched to available revenue sources, and included in future operating budgets.

5. The County will make all capital improvement expenditures in accordance with the Capital Improvement Program (CIP).
6. The first year of the 5-year Capital Improvement Program will be used as the basis for formal fiscal year appropriations during the annual budget process. Appropriations made in prior years for which expenditures have not been incurred nor projects completed, will be reevaluated and incorporated into appropriations for the new fiscal year.
7. The County will report upon the progress of the Capital Improvement Plan on a quarterly basis to the Board of County Commissioners. Capital improvement needs related to the County's Comprehensive Plan will be assessed annually as part of the Annual Concurrence Status Review pursuant to Section 365.13 of the County's Unified Land Development Code.
8. Each Capital Improvement Program budget will include a reserve for contingency for each project, if appropriate. The reserve should be between 5% and 10% of the estimated project cost.
9. The County will maintain the replacement plan and the internal service funds that provide for the acquisition/replacement of fleet, computers, and designated equipment. The replacement plan and funds will be maintained in such a way as to minimize the impact on other funds. It is the intent of the funds to capitalize as many purchases as appropriate under the County's capitalization guidelines.

DEBT MANAGEMENT POLICIES

Debt management policies are intended to provide a comprehensive and viable debt management policy which recognizes the capital improvement needs of the County as well as the taxpayers' ability to pay while taking into account existing legal, economic, financial, and debt market considerations.

Purpose of the Debt Management Policy:

A debt policy sets forth requirements and limitations for debt issuance and debt portfolio management and provides guidance to decision makers. A debt policy strengthens the quality of decisions, provides parameters for the decision-

making process, identifies objectives for staff to implement, demonstrates the County's commitment to long-term financial planning objectives, and is therefore viewed positively by rating agencies.

The legal, economic, financial, and market conditions associated with the issuance of debt are dynamic, unpredictable and constantly changing. Consequently, the decisions involved with debt issuance should be made on a case-by-case basis and only after careful and timely analysis and evaluation of all relevant factors. Some of the factors that should be considered include, but are not limited to, the following:

- Legal constraints on debt capacity and various financing alternatives.
- Constraints contained in currently outstanding debt documents.
- The urgency of the capital requirements to be met and the economic costs of delays.
- Willingness and financial ability of taxpayers to pay for the capital improvements.
- Proper balance between internal and external financing.
- Current interest rates and other market considerations.
- The financial condition of the County.
- The types, availability, and stability of revenues to be pledged for repayment of the debt.
- Type of debt to be issued.
- The nature of the projects to be financed and whether or not the project to be financed is self-supporting.

Debt Management Policies:

The County has a capital planning and financing system for use in preparing a multi-year capital improvement plan, which is adopted by the Board of County Commissioners as a part of the County's budget process. No County debt issued for the purpose of funding capital projects will be authorized by the Board of County Commissioners unless it has been included in the capital improvement plan or until the Board of County Commissioners have modified the plan.

1. Purposes of Debt Issuance

- a. The County will issue long-term debt only for the purposes of constructing or acquiring capital improvements (specifically, the approved schedule of capital improvements), for making major renovations to existing capital improvements, and for refunding outstanding debt when sufficient cost savings can be realized or it is

BUDGET AND FINANCIAL POLICIES

advantageous to do so.

- b. The County may also enter into long-term leases for the acquisition of major equipment when it is cost justifiable to do so.
- c. Conduit debt shall be issued/sponsored for activities (such as economic development, housing, or health facilities) which have a general public purpose and are consistent with the County's overall service and policy objectives. All conduit financings must insulate the County completely from any credit risk or exposure and must be approved by the County's bond counsel and financial advisor before being submitted to the Board of County Commissioners for authorization and implementation.

2. Financing Requirements

- a. Capital improvements related to enterprise fund operations should be financed solely by debt to be repaid from user fees and charges and other legally available sources generated from the respective enterprise fund's operation.
- b. Capital improvements not related to enterprise fund operations shall be financed by debt to be repaid from legally available revenue sources pledgable for same.
- c. Cash surpluses, to the extent available and appropriable, should be used to finance scheduled capital improvements if it is deemed to be the best financing method for that particular improvement.
- d. Revenue sources will be pledged for debt only when legally available and, in those situations where they have previously been used for operation and maintenance expenses/ general operating expenditures, they will be pledged for debt only when other sufficient revenue sources are available to replace same to meet operation and maintenance expenses/ general operating expenditures as deemed appropriate by the Board of County Commissioners.

3. Maturity Limitations

- a. All capital improvements financed through the issuance of debt will be financed for a period not to exceed the useful life of the improvements, but in no event to exceed 30 years.
- b. All capital improvements financed through lease-purchase obligations will be financed for a period not to exceed the useful life of the improvements.

4. General Debt Limitations

- a. The County will, at all times, manage its debt and sustain its financial position in order to seek and maintain the highest credit rating possible.
- b. The County will strive to maintain debt ratios within the median range of benchmarks (based on Moody's Indicators for counties of similar size).
- c. The County shall not construct or acquire a public facility if it is unable to adequately provide for the identifiable annual operation and maintenance costs of the facility, or it must be disclosed.
- d. The County will consider coordinating with other local government entities, to the fullest extent possible, so as to minimize the overlapping debt burden to citizens.
- e. The County will ensure that an adequate system of internal control exists so as to provide reasonable assurance as to compliance with applicable laws, rules, regulations, and covenants associated with outstanding debt.

5. Debt Issuance Restrictions

- a. The County will market its debt through the use of competitive bid whenever deemed feasible, cost effective, and advantageous to do so. However, it is recognized that, in some situations, certain complexities and intricacies of a particular debt issue are such that it may be advantageous to market the debt via negotiated sale.
- b. The County shall use the services of outside finance professionals selected using competitive bid.
- c. Credit enhancements (insurance, letters of credit, etc.) will be used only in those instances where the anticipated present value savings in terms of reduced interest expense exceeds the cost of the credit enhancement.
- d. In order to maintain a stable debt service burden, the County will attempt to issue debt that carries a fixed interest rate. However, it is recognized that certain circumstances may warrant the issuances of variable rate debt. In those instances, the County should attempt to stabilize debt service payments through the use of an appropriate stabilization arrangement.

BUDGET AND FINANCIAL POLICIES

6. Refunding

- a. The County will continually monitor its outstanding debt in relation to existing conditions in the debt market and will refund any outstanding debt when sufficient cost savings can be realized.
- b. Outstanding debt will be refunded as long as the net present value savings between the refunded bonds and the refunding bonds is equal to or greater than three percent without extending the maturity of the debt being refunded, unless extenuating circumstances would justify a smaller percentage savings (e.g., historically low interest rates).
- c. The County may also refund existing debt for the purpose of revising existing bond covenants to meet particular organizational and/or strategic needs of the County when it is advantageous to do so.

7. Disclosure Requirements

- a. It is the policy of the County to endeavor to provide full and fair disclosure in connection with the initial sale and distribution of its publicly marketed debt instruments and to provide appropriate ongoing secondary market information, in compliance with the requirements of applicable federal and state securities laws, rules, and regulations, including Securities and Exchange Commission Rule 15c2-12.

8. Arbitrage Reporting

- a. The County's finance department shall establish a system of record keeping and reporting (or procure the services of a company specializing in arbitrage) to meet the arbitrage rebate compliance requirements of the federal tax code. This includes tracking investment earnings on bond proceeds, calculating rebate payments in compliance with tax law, and remitting any rebatable earnings to the federal government in a timely manner in order to preserve the tax-exempt status of the County's outstanding and future debt issues.

9. Investment of Bond Proceeds

- a. The investment of bond proceeds shall be governed by the Investment Policy and any applicable bond covenants. In the event of conflicting policies, the more restrictive policy shall be enforced.

10. Short-Term and Interim Financing

- a. Bond Anticipation Notes - Where their use is judged by the County's bond counsel and financial advisor to be prudent and advantageous to the County, the County may choose to issue Bond Anticipation Notes as a source of interim construction financing. Before issuing such notes, takeout financing for such must be planned for and determined to be feasible by the Financial Advisor.
- b. Tax (Revenue) Anticipation Notes - Where their use is judged by the County's bond counsel and financial advisor to be prudent and advantageous to the County, the County may choose to issue Tax or Revenue Anticipation Notes as a source of interim operating financing.
- c. Other - Where their use is judged by the County's bond counsel and financial advisor to be prudent and advantageous to the County, the County may choose to use other short-term financing tools such as a line of credit or pooled commercial paper programs.

11. There will be formed a Finance Committee consisting of members including the Director of Office Management and Budget, Finance Director, County Manager or designee, County Attorney or designee and the County's Financial Advisor. Appropriate Departmental representatives, underwriters, and consultants may otherwise be involved in appropriate discussions. The Committee will be responsible for planning all debt issuance for the County which will include the use of short-term and long-term financing. No financing will be done by the County until a review is conducted by this Committee and a recommendation is forwarded to the County Manager.

REVENUE POLICY

1. The budget shall be balanced; the total estimated receipts (including balances brought forward) shall equal the total appropriations and reserves.
2. The budgeted revenues shall include 95 percent of all receipts reasonably anticipated from all sources, including taxes to be levied, provided the percent anticipated from ad valorem levies shall be as specified in F.S. 200.065(2)(a), and 100 percent of the amount of the balances of both cash and liquid securities estimated to be brought forward at the beginning of the fiscal year as specified in Florida Statutes 129.01 (2)(b).

BUDGET AND FINANCIAL POLICIES

3. Current operating revenue should be sufficient to support current operating expenditures.
4. In recognition of the overall dependence on ad valorem taxes, the County will strive to develop a diversified and stable revenue system.
5. Balanced revenue and expenditure forecasts will be prepared to examine the County's ability to absorb operating costs due to changes in the economy, service demands, and capital improvements. The forecast will encompass five years and will be updated annually.
6. Avoid "earmarking" of available revenues that would unnecessarily restrict the full range of potential uses of such revenues. The use of various funds, however, will be consistent with generally accepted accounting principles and Florida Statutes 129.02.
7. A fee schedule shall be adopted and amended by resolution.
8. Fee schedules and user charges should be reviewed periodically and adjusted when necessary to reflect the policy of the Board.
9. Development fees for capital expenses attributable to new development will be reviewed to ensure that fees match development related expenses consistent with the Comprehensive Plan.
10. The County will periodically recalculate the full cost of activities, including direct and indirect costs, currently supported by user fees and charges to identify the impact of inflation and other cost increases.
11. When new fees and/or charges are imposed, the rate proposal will be analyzed using the following criteria:
 - Sufficiency - fees and/or charges should recover the full cost of issuance, administration, and enforcement while recognizing that adjustments may be necessary for the benefit of the public.
 - Efficiency - fees and/or charges should be designed for easy, economical administration by the County and easy, economical compliance by the payee.
 - Simplicity - fees/charges should be easily understood by both the payee and County officials and leave as small a margin as possible for subjective interpretation.
12. Grant applications to fund services/programs with state or federal funds will be reviewed by the Office of Management and Budget and the County Manager, with significant consideration given to:
 - the cost of administering the grant relative to the size of the grant,

- the availability of matching funds and,
- the extent to which locally generated funds will be required to support the program when the grant funding is no longer available.

A recommendation will be presented to the Board of County Commissioners.

13. The financial impact associated with new programs or program modifications will be analyzed and determined prior to adoption by the Board.
14. Office of Management and Budget will estimate revenues as early as possible in the budget process in order to provide expenditure guidelines. The Board of County Commissioners will establish the County's budget priorities based upon the revenue estimates and expenditure guidelines.
15. Internal Service Funds will be self-supporting whenever possible.

PERFORMANCE MEASUREMENT

1. The County will continue to integrate performance measures in the budget and monitor the progress toward meeting performance objectives.

APPROPRIATION POLICY

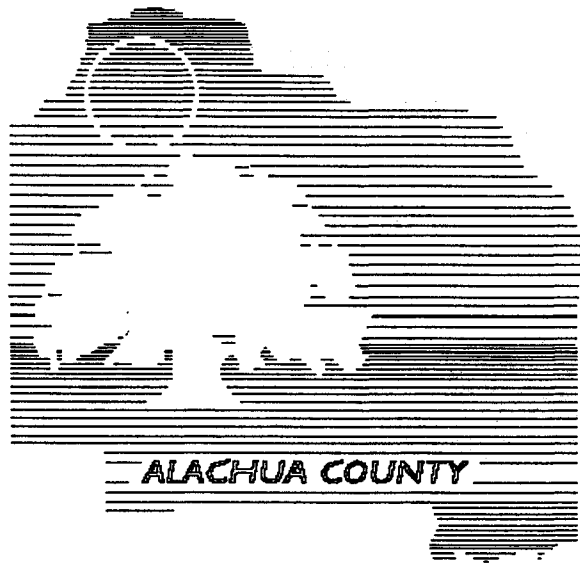
1. Appropriations will be made at the major expenditure category: personal services, operating expense, capital outlay, debt service, grants and aids, and non-operating expenses.
2. Ensure that the application of the indirect charges as determined by the County's consultant do not adversely affect the provision of services of the fund receiving the indirect charge.
3. The funding for Private, Not-for-Profit Outside Agencies will be increased over the prior year by the same percentage in the growth in the certified final tax rolls to a maximum of five percent (5%) for a single year.

INTERFUND LOAN POLICY

Interfund Loan Policies are intended to provide parameters and guidance for the management of loans between funds. Interfund loans may be necessary to provide adequate cash flow for reimbursable grants and contractual obligations with deferred revenues.

BUDGET AND FINANCIAL POLICIES

1. The requesting Department must formally identify in writing to Finance and Accounting the fund to which the loan proceeds are to go, the fund where the loan proceeds are to come, the amount of the loan, and the anticipated time frame for loan repayment.
2. Repayment of any loan should not exceed one year. Any loan that is anticipated to be repaid over one year should be deemed an interfund transfer and the appropriate budget adjustments should be taken.
3. Any fund may receive a total loan of up to \$25,000 with approval from the Clerk of the Courts, Finance Director, and the Director of the Office of Management and Budget or County Manager.
4. Any fund may receive a total loan in excess of \$25,000 with the approval from the Board of County Commissioners.
5. Due to the receipts of ad valorem taxes not being sufficiently received until the end of November, the County may not have sufficient cash carry forward fund balances to maintain an adequate cash flow in the beginning of the fiscal year. Therefore upon the approval from the Clerk of the Courts, Finance Director, Director of the Office of Management and Budget, and the County Manager, the General Fund or MSTU Fund may borrow short-term from other appropriate funds until the receipts of ad valorem tax revenue provide adequate cash flow. In no instance, without approval of the Board of County Commissioners, shall the loan remain unpaid past December 31 of the year the loan is made.
6. Finance and Accounting, in conjunction with the Office of Management and Budget, will maintain a comprehensive list of all outstanding loans.



GLOSSARY

AD VALOREM: Taxes levied in proportion to the taxable value of all non-exempt real and personal property located within the County.

APPROPRIATION: A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

ASSESSED VALUATION: A valuation set upon real estate or other property by a government as a basis for levying taxes.

BUDGET: A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. It is usually necessary to specify whether the budget under consideration is preliminary, tentative or whether it has been approved by the appropriating body.

BUDGET MESSAGE: A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body.

CAPITAL OUTLAY: Expenditures which result in the acquisition of or addition to fixed assets.

CAPITAL PROJECTS: Account for financial resources to be used for the acquisition or construction of major capital facilities or improvement (other than those financed by the Proprietary and Special Assessment Funds).

CAPITAL IMPROVEMENT PROGRAM: A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from long-term programs provided by the County. It sets forth each project, or other contemplated expenditure, in which the government is to have part, and it specifies the full resources estimated to be available to finance the projected expenditures.

CHARGES FOR SERVICES: All revenues stemming from charges for current services. Includes all revenues related to services performed whether received from private individuals or other governmental units.

CONSTITUTIONAL OFFICER: Elected officials including: Clerk of the Court, Property Appraiser, Public Defender, Sheriff, State Attorney, Supervisor of Elections, and Tax Collector.

CONTINGENCY: A budgetary reserve to provide for emergency or unanticipated expenditures during the fiscal year.

COURT-RELATED: Costs associated with various components of the court system. These components include; General Administration, Circuit Court, County Court, and General Operations.

CULTURE/RECREATION: Cost of providing and maintaining cultural and recreational facilities and activities for the benefit of citizens and visitors.

GLOSSARY

DEBT SERVICE: Accounts for the accumulation of resources for, and the payment of, long-term debt principal, interest and related costs.

DEFICIT: An excess of expenditures or expenses over resources.

DEPARTMENT: County Government classification according to the services provided by Alachua County. There are eleven County departments: Administrative Services, County Attorney, County Commission, County Manager, Community Support Services, Court Services, Environmental Protection, Fire Rescue Services, Growth Management, Information Services, and Public Works.

DIVISION (OFFICE): Classifications within departments that represent personnel or other budgeted expenditures assigned to manage and carry out specific programs or activities.

ECONOMIC ENVIRONMENT: Cost of providing services which develop and improve the economic condition of the community and its citizens.

ENTERPRISE FUNDS: Funds used to account for operations that are financed and operated in a manner similar to private business enterprises in which the intent of the governing body is that all costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

EXPENDITURES/EXPENSES: Although in technical accounting terminology these terms refer to differences in the type and timing of the cash outlay in relation to revenues, they are used interchangeably in this document.

FINES AND FORFEITURES: Revenues received from fines and penalties imposed for the commission of statutory offenses, violation of lawful administrative rules and regulations, and for neglect of official duty. Forfeitures revenues result from confiscation of deposits or bonds held as performance guarantees and proceeds from the sale of contraband property seized by law enforcement agencies.

FISCAL YEAR: A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The fiscal year for Alachua County is October 1 through September 30.

FIXED ASSETS: Long-term assets which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment (see Capital Outlay).

F. T. E. (FULL TIME EQUIVALENT): The number of approved positions included in a budget center equated to a full-time basis, i.e., two half-time positions equal one full-time equivalent.

FUNCTIONAL CLASSIFICATION: Expenditure classification according to the principal purposes for which expenditures are made. Examples are general government, public safety, human services, transportation, etc.

GLOSSARY

FUND: A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations. (Fund types are described in the “Budget by Fund” section of this document.)

FUND BALANCE: The difference between total revenues and total expenditures since the fund was created. Fund balance can be designated (reserved for a specific purpose) or undesignated (available to be used with proper authorization).

GENERAL FUND: The General Fund is the general operating fund for the Board of County Commissioners. It is used to account for all financial resources, except for those required to be accounted for separately. These resources provide funding for programs such as Emergency Medical Services, Criminal Justice Services, General Government Administration, Capital Improvement Projects, Agriculture Extension Services, Animal Services, Law Enforcement, and Court Services to all residents of Alachua County.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): Uniform minimum standards of/and guidelines for external financial reporting that govern the form and content of the basic financial statements. They include not only broad guidelines of general application, but also detailed practices and procedures. Every government should prepare and publish financial statements in conformity with GAAP.

GENERAL GOVERNMENT SERVICES: Services provided by the legislative and administrative branches of the local government for the benefit of the public and the governmental body as a whole.

GOVERNMENTAL ACCOUNTING AND FINANCIAL REPORTING (GAFR): Specific methods of reporting “government-type-activities” usually not found in private enterprises. GAFR standards are set by the Governmental Accounting Standards Board.

GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB): An independent private organization responsible for establishing financial accounting standards, otherwise known as GAAP, for state and local government entities.

GOVERNMENT FINANCE OFFICERS’ ASSOCIATION (GFOA): A national organization consisting of members from state and local governments throughout the United States. Its purpose is to promote improved accountability for state and local governments by providing practical guidance through seminars and publications.

GRANTS & AIDS: Amounts appropriated to regional governments, agencies, or other not-for-profit organizations to support programs or activities provided by those organizations that provide benefit to Alachua County.

GLOSSARY

HUMAN SERVICES: Cost of providing services for the care, treatment, and control of human illness, injury, or handicap; and for the welfare of the community as a whole and its individuals.

INTERGOVERNMENTAL REVENUE: Revenue collected by one government and distributed (usually through some predetermined formula) to another level of government(s).

INTERNAL SERVICE FUNDS: Funds used to account for the provision of goods or services by Information Services, Self Insurance, Equipment Replacement, Fleet Management, and Telephone Services to other departments, elected official offices, or agencies of the County or other governments on a cost reimbursement basis.

MAJOR ACCOUNT CODE: A broad designation for more specific line item accounts. Alachua county adopts its budget within six major account codes: Personal Services, Operating Expenses, Grants and Aids, Debt Service, Non-Operating, and Capital Outlay.

MILL: One-tenth of one-cent.

MILLAGE RATE: Rate per \$1,000 of taxable value which, when multiplied by the taxable value yields the tax bill for a given parcel.

MISSION STATEMENT: A broad statement of purposes which is derived from organizational and/or community values and goals.

MUNICIPAL SERVICES BENEFIT UNIT (MSBU): The MSBU is a service benefit district comprised of all urban areas of the County outside of the City of Gainesville. The MSBU was formed to provide for the collection, recycling and disposal of solid waste for residential units of less than five dwellings located within the benefitted property.

MUNICIPAL SERVICES TAXING UNIT (MSTU): The MSTU is a taxing district that comprises all unincorporated areas of the County. It provides limited municipal type services, such as Sheriff's Patrol, Fire Protection, and Codes Enforcement, for residents of the unincorporated area. The services are financed primarily by an ad valorem tax levied on all taxable property located in the unincorporated area.

MUNICIPAL SERVICES TAXING UNIT (MSTU) FUND: The MSTU Fund accounts for all financial transactions related to the Municipal Services Taxing Unit revenues.

PUBLIC SAFETY: A major category of services for the security of persons and property.

PHYSICAL ENVIRONMENT: Cost of services provided for the primary purpose of achieving a satisfactory living environment by controlling and utilizing elements of the environment.

RETAINED EARNINGS APPROPRIATION: Funds set aside within an Enterprise Fund for future appropriation by County Manager and/or Board approval.

GLOSSARY

SURPLUS: An excess of resources over expenditures or expenses.

TRANSPORTATION: Costs of services for the safe and adequate flow of vehicles, travelers, and pedestrians.

TRUST AND AGENCY FUNDS: Used to account for assets held by the Board of County Commissioners in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds.

TAXES: Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

TRANSFERS IN/OUT: Amount transferred from one fund to another to assist in financing the services of the recipient fund.

