



Adopted Budget FY 2011-12

Planned Budget FY 2012-13



Alachua County, FL



Alachua County Board of County Commissioners



Commission Chair
Lee Pinkoson



Vice Chair
Paula M. DeLaney



Susan Baird



Mike Byerly



Rodney J. Long

Principal Officials



Appointed Officials



Randall H. Reid
County Manager



Dave Wagner
County Attorney

Constitutional Officers



Pam Carpenter
Supervisor of Elections



Ed Crapo
Property Appraiser



Sadie Darnell
Sheriff



Von Fraser
Tax Collector



J.K. "Buddy" Irby
Clerk of Circuit Court

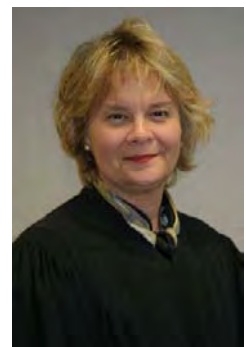
Judicial



William Cervone
State Attorney



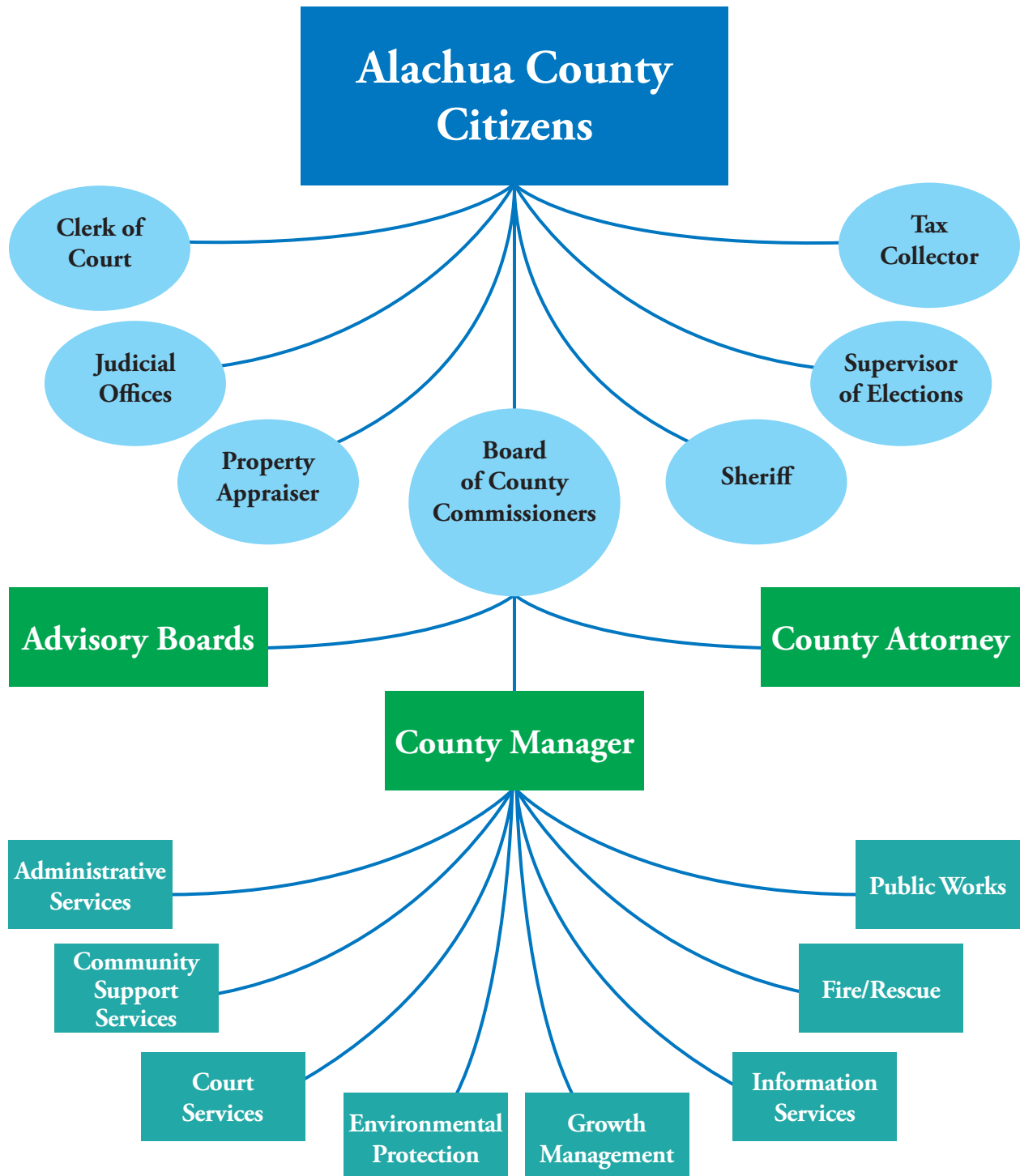
Stacy A. Scott
Public Defender



Martha A. Lott
Chief Judge



Organizational Chart





PREPARED BY:

THE ALACHUA COUNTY BOARD OF COUNTY COMMISSIONERS
OFFICE OF MANAGEMENT AND BUDGET

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Director

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THANK YOU

A very special "thank you" to all County employees
and the staff of the Constitutional and Judicial Offices for their assistance



GOVERNMENT FINANCE OFFICERS ASSOCIATION



*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Alachua County
Florida**

For the Biennium Beginning

October 1, 2010



President

Executive Director



Leaders at the Core of Better Communities

This
CERTIFICATE OF EXCELLENCE

is presented to

Alachua County, FL

for exceeding the standards established by the ICMA Center for Performance Measurement™ in the identification and public reporting of key outcome measures, surveying of both residents and employees, and the pervasiveness of performance measurement in the organization's culture.

Presented at the 97th ICMA Annual Conference
Milwaukee, Wisconsin
19 September 2011

A handwritten signature in black ink, appearing to read 'Robert J. O'Neill Jr.'.

ROBERT J. O'NEILL JR.
ICMA EXECUTIVE DIRECTOR

A handwritten signature in black ink, appearing to read 'David M. Childs'.

DAVID M. CHILDS
ICMA PRESIDENT

A handwritten signature in black ink, appearing to read 'Michael Lawson'.

MICHAEL LAWSON
DIRECTOR
ICMA CENTER FOR PERFORMANCE MEASUREMENT



Alachua County Government

FY 2012 Adopted & FY 2013 Planned Budget - Demographics

<u>Population Characteristics</u>	<u>Estimate</u>	<u>Percent</u>
Population 25 years and over	130,220	--
High school graduate or higher	116,286	89.3%
Bachelor's degree or higher	51,958	39.9%
Civilian veterans (civilian population 18 years and over)	16,122	8.1%
Foreign born	24,884	10.2%
Male, Now married, except separated (population 15 years and over)	39,820	39.8%
Female, Now married, except separated (population 15 years and over)	36,526	34.3%
Speak a language other than English at home (population 5 years and over)	29,284	12.7%
<u>Economic Characteristics</u>	<u>Estimate</u>	<u>Percent</u>
In labor force (population 16 years and over)	121,260	59.3%
Mean travel time to work in minutes (workers 16 years and over)	20.3	--
Median household income (in 2009 inflation-adjusted dollars)	\$38,019	--
Median family income (in 2009 inflation-adjusted dollars)	\$53,632	--
Per capita income (in 2009 inflation-adjusted dollars)	\$23,536	--
<u>Housing Characteristics</u>	<u>Estimate</u>	<u>Percent</u>
Total housing units	110,501	--
Occupied housing units	95,694	86.6%
Owner-occupied housing units	52,634	55.0%
Renter-occupied housing units	43,060	45.0%
Vacant housing units	14,807	13.4%
Owner-occupied homes	52,634	--
Median value (dollars)	\$183,900	--
Median of selected monthly owner costs		
With a mortgage (dollars)	\$1,387	--
Not mortgaged (dollars)	\$405	--
<u>Demographic Estimates</u>	<u>Estimate</u>	<u>Percent</u>
Population	243,574	--
Male	118,939	48.8%
Female	124,635	51.2%
Median age (years)	27.4	--
Under 5 years	13,435	5.5%
18 years and over	199,039	81.7%
65 years and over	26,475	10.9%
One Race	237,149	97.4%
White	174,711	71.7%
Black or African American	46,284	19.0%
American Indian and Alaska Native	323	0.1%
Asian	11,956	4.9%
Native Hawaiian and Other Pacific Islander	262	0.1%
Some other race	3,613	1.5%
Two or more races	6,425	2.6%
Hispanic or Latino (of any race)	18,780	7.7%

SOURCE: US Bureau of Census, 2009 American Community Survey 1-Year Estimates



LOCATION:

Alachua County is located in the North Central part of Florida, 85 miles from the Georgia state line, 50 miles from the Gulf of Mexico, and 67 miles from the Atlantic Ocean.

AREA:

Alachua County encompasses 969 square miles and includes the municipalities of Archer, Alachua, Gainesville, Hawthorne, High Springs, LaCrosse, Micanopy, Newberry, and Waldo. The County has an estimated year round population of 256,232 including more than 50,000 University of Florida students. There are several areas in the County that are National Register Historic Districts.

CLIMATE:

The County's geographic location affords visitors a comfortable year round climate. Temperatures are moderated by the wind from the Gulf, producing mild winters and relatively cool summer nights. The average temperature is 70 degrees and there is an average of 2,800 hours of sunshine each year.

ARRIVING BY CAR:

Alachua County is linked to the Interstate system and is accessible from I-75, U.S. 441, and U.S. 301. Driving distance from: Orlando - 109 miles; Miami - 335 miles; Jacksonville - 70 miles; Tampa - 140 miles; and Atlanta - 342 miles.

ARRIVING BY AIR:

Gainesville Regional Airport has flight service via American Eagle-American Airlines, Delta Connection/ASA, and US Airways Express/PSA with more than 26 flights daily. More than 271,000 passengers travel through the airport annually. Airport facilities are also available for general aviation. Alamo, Avis, Budget, Enterprise, Hertz and National rental cars are available at the airport and several in-town locations. Additional information may be found at www.flygainesville.com.

ATTRACTIONS:

Alachua County is a haven for leisure travelers who wish to discover the beauty of a natural Florida. Sports and recreational activities can be found in abundance, as can the scenic beauty of the area's flora and fauna. Alachua County also offers a sophisticated experience to the area's superlative

cultural attractions, rich historical sites, and the engrossing programs offered year round at the University of Florida.



Attractions include:

- Bivens Arm Nature Center
- Devil's Millhopper State Geological Site
- Dudley Farm Historic State Park
- Florida Museum of Natural History
- Gainesville to Hawthorne Trail
- Gatornationals-Gainesville Raceway
- Historic Haile Homestead
- Hippodrome State Theater
- Historic Micanopy
- Kanapaha Botanical Gardens
- Marjorie Kinnan Rawlings State Historic Site
- Matheson Historical Center

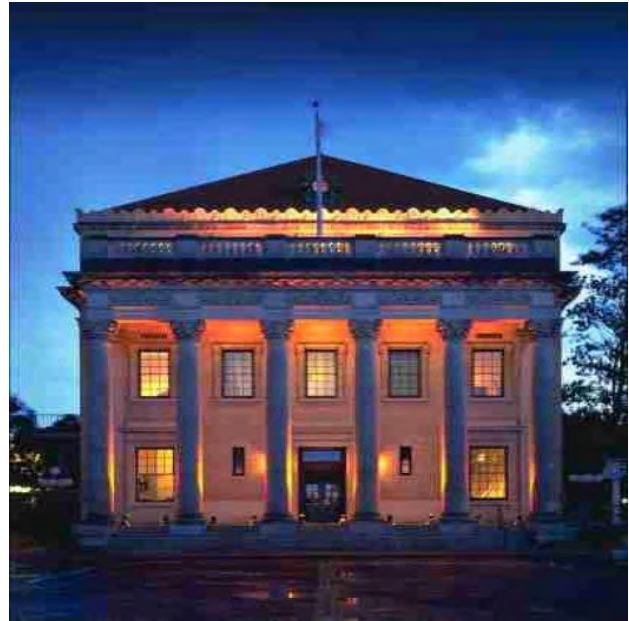


- Morningside Nature Center
- Oaks Mall
- Paynes Prairie State Preserve
- Philips Center for the Performing Arts
- Poe Springs Park
- Samuel P. Harn Museum of Art
- San Felasco Hammock State Preserve
- Santa Fe Community College Teaching Zoo
- Stephen C. O'Connell Center
- Thomas Center
- University of Florida - the 10th largest public University in the U.S.
- University Memorial Auditorium and Century Tower
- Walk Through Time

SPORTS AND RECREATION:

- Golf, tennis, and racquetball facilities are plentiful throughout Alachua County. Bicycling is very popular, rentals and maps of bicycle routes are available for visitors.
- Lakes provide fishing for bass, bream, speckled perch, and catfish.
- Professional Equestrian shows at Canterbury are open to the public.
- Wildlife Museum
- Spectators enjoy games at the University of Florida, which offer NCAA college sports including football, baseball, tennis, soccer, swimming, track and field, gymnastics, and golf. Tickets are available for all activities.

ARTS AND CULTURE:



Alachua County offers world class cultural events throughout the year.

- **The Philips Center for the Performing Arts** opened January of 1992 and hosts a number of music, ballet and other art performances throughout the year.
- **Gainesville Chamber Orchestra**, composed of professional musicians, performs concerts throughout the year.
- **Dance Alive**, a professional dance company, performs in the winter and spring.
- **Acrostown Repertory Theater**, offers African-American plays, Shakespeare, work from local playwrights, including significant plays from around the world.
- **Constans Theater**, sponsored by the University of Florida Theater Department, has student productions when school is in session.
- **Gainesville Community Theater** offers a series of plays, comedies, and musicals performed by local artists.
- **University of Florida Music Department** offers concerts by the orchestra, band, choral groups and guest soloists throughout the year.



- **Florida Museum of Natural History**, the largest natural history museum in the Southeast, offers more than a million artifacts, plus a walk through a Florida limestone cave and special national exhibits during the year.
- **The Hippodrome State Theater**, one of four official state theaters. Programs span contemporary, classic, and international professional performances.
- **Samuel P. Harn Museum of Art** is the largest art museum between Atlanta and Sarasota. Displays offer a wide variety of art experiences ranging from modern art and sculpture to the old masters.

ACCOMMODATIONS:

54 Hotels and Motels offer 5,200 rooms. Alachua County also has eight (8) Bed and Breakfast Inns and several rustic fishing camps. Meeting facilities accommodate up to 600. The accommodation rates in Alachua County are among the lowest in the State of Florida.

DINING:

There are hundreds of restaurants in Alachua County that serve everything from gourmet dining to barbecue, fast food, casual, cafeteria-style, "Southern" home cooking, and ethnic specialties.

SPECIAL EVENTS:

Alachua County communities come alive throughout the year with a dazzling calendar of annual festivals and special events. These include the following:

FEBRUARY:

Hoggetowne Medieval Faire and University of Florida Medical Guild Antique Sale, Gainesville



MARCH:

Gatornationals, Historic Spring Tour of Homes, Alachua County Youth Fair, Gainesville

APRIL:

Spring Arts Festival, University of Florida Orange and Blue Spring Football Game, Gainesville

MAY:

Rail Road Days, Waldo Pioneer Days, High Springs, and Zucchini Festival, Windsor

JUNE:

Watermelon Festival, Newberry

JULY:

University of Florida Fanfare and Fireworks

OCTOBER:

University of Florida Homecoming, Gainesville and Fall Festival, Micanopy

NOVEMBER:

Downtown Arts & Crafts Festival, Alachua County Fair, Gainesville

DECEMBER:

Christmas on the Boulevard, Festival of Trees, Holiday Home Tour, Hippodrome "It's a Wonderful Life", Dance Alive's "The Nutcracker", Gainesville; The Town of Lights, High Springs; Christmas parades in Alachua, High Springs and Hawthorne

MAJOR TAXPAYERS

Top Ten Principal Taxpayers		
<u>Taxpayer</u>	<u>Overall Taxable Value</u>	<u>% of Total Tax Value</u>
1. Oaks Mall Gainesville, Ltd	\$ 132,224,700	1.10%
2. Wal-Mart Stores East LP	\$ 85,175,100	0.71%
3. Florida Rock Industries, Inc.	\$ 84,316,740	0.70%
4. Bell South Telecommunications, Inc.	\$ 69,404,320	0.58%
5. HCA Health Services of Fla Inc.	\$ 67,860,200	0.56%
6. Oak Hammock at University of Florida	\$ 59,595,700	0.49%
7. Florida Power Corp.	\$ 56,211,195	0.47%
8. Dolgencorp Inc.	\$ 48,700,150	0.40%
9. S Clark Butler Properties Land Trust	\$ 44,388,600	0.37%
10. ELPF Gainesville LLC	\$ 35,260,000	0.29%

Source: Alachua County Property Appraiser 2011 Annual Report



MAJOR EMPLOYERS

Top 10 Employers Countywide

Employer	Industry	# of Employees
1. University of Florida	Education	14,723
2. Shands Hospital	Health Care	12,588
3. Veterans Affairs Medical Center	Health Care	4,317
4. Alachua County School Board	Public Education	4,299
5. City of Gainesville	City Govt	2,200
6. Publix Supermarkets	Grocery	2,056
7. North Florida Regional Medical Ctr	Health Care	1,700
8. Nationwide Insurance Company	Insurance	1,300
9. Alachua County	Government	1,120
10. Santa Fe College	Education	796

Source: Alachua County Property Appraiser 2011 Annual Report

HISTORY:

Gainesville, the County seat, was established in 1854 on land that was part of a grant that the King of Spain gave to Don Fernando Arredondo in 1817. The name "Alachua" is a Seminole word that means jug, and the County probably takes its name from the sinkhole in Paynes Prairie. Micanopy, the second oldest town in Florida, was an Indian settlement when DeSoto passed through the County in 1539.



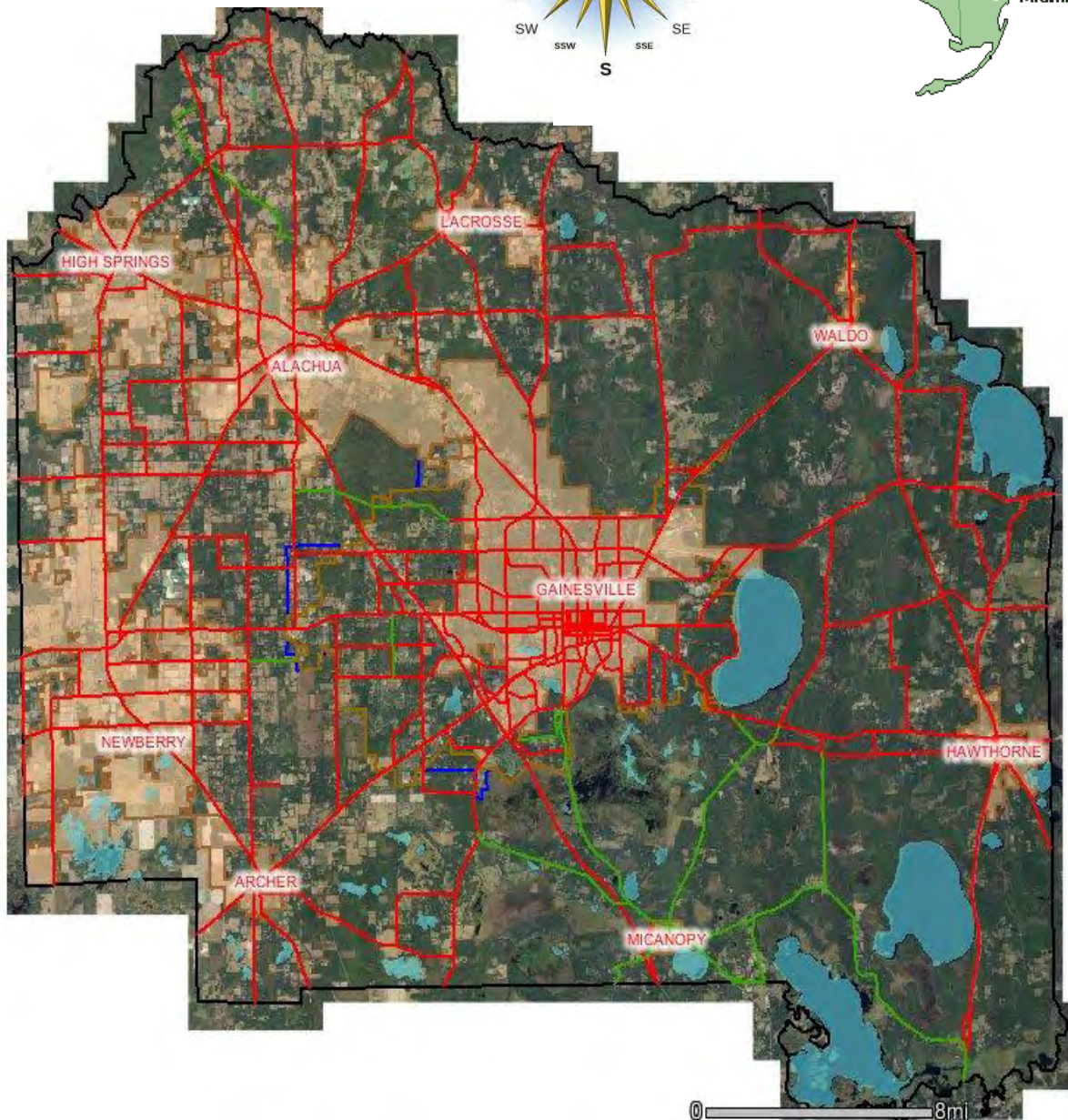
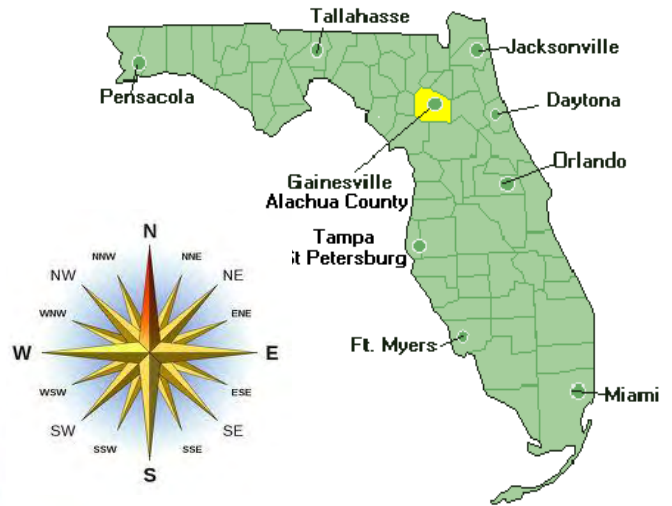
FOR MORE INFORMATION:

Details on all attractions, activities and events, as well as color transparencies, brochures and video are available from:

[Alachua County Visitors and Convention Bureau](#)



Alachua County Government
FY 2012 Adopted & FY 2013 Planned Budget – Alachua County and Municipalities





The economic development of Alachua County is a process of enriching the lives of all residents of the community. Area government and business leaders are committed to economic growth aimed at maintaining Alachua County's exceptional quality of life and in creating sustainable economic prosperity.

Plan East Gainesville

The Plan East Gainesville process, undertaken in 2002, created a framework that balances the potentially competing desires for expanded economic, commercial, and residential growth with a preference for the preservation of the natural environment and "peaceful" qualities that make East Gainesville unique. From 2002-2003, the Metropolitan Transportation Planning Organization (MTPO) collected community input through focus groups, stakeholder meetings, and planning organizations concerning East Gainesville.

The Plan East Gainesville project entails a comprehensive economic revitalization plan that achieves a balance of environmental preservation with land development and improved transportation mobility. The priorities developed in the *Plan East Gainesville Study* seek to present answers to the problems with land use and lack of investment in East Gainesville. The *Plan East Gainesville Study* features the themes and strategies necessary in changing the geographic profile of East Gainesville. These strategies include providing increased economic opportunity through targeted development in key commercial centers, restoring natural waterways, preserving natural lands, and eliminating the physical segregation by improving access between Eastside Gainesville and the prosperous areas of downtown Gainesville, the University of Florida, and the western commercial areas.

As an excellent example of joint planning and cooperation between Alachua County and the City of Gainesville, *The Plan East Gainesville Study* and its recommendations were adopted by both the Alachua County Commission and the Gainesville City Commission in the spring of 2003. Since that time, both the County and the City have also adopted the necessary and appropriate amendments to their respective Comprehensive Plans in order to facilitate the implementation of *The Plan East Gainesville Study*.

The phased implementation of Plan East Gainesville is an active component in the economic development initiatives undertaken by Alachua County. Currently, projects such as the relocation and development of the new Alachua County Fairgrounds and the Waldo Road Corridor Study serve as catalysts for the Plan East Gainesville strategic objectives. For the past several years, the County Commission, County staff, community leaders and property owners have worked together to complete a major revision to the Eastside Activity Center Plan. The Eastside Activity Center encompasses the land area at the intersection of Hawthorne Road and SE 43 Street; the

revised plan, which was adopted as an amendment to the County's Comprehensive Plan during FY 09, provides a wide array of economic development opportunities that are critical to the revitalization of this area, in a manner compatible with existing development, including Eastside High School. Final land development regulations necessary to implement the vision embodied in the plan were adopted during FY 10.

The next component of Plan East Gainesville implementation will be an investigation of the feasibility of creating a Community Redevelopment Area (CRA) within the unincorporated portion of the County surrounding the Eastside Activity Center. Staff has begun its review of the legal and factual requirements for establishing a CRA and is expected to bring its recommendation forward to the County Commission in early FY11.

Alachua County Fairgrounds Relocation

Alachua County has been pursuing a long term goal to both modernize and improve the buildings and facilities for the Alachua County Fairgrounds. In order to achieve this goal, the county has sought input and direction from the county's residents, agricultural interests, various governmental agencies and other stakeholder groups. On April 9, 2002, the County Commission voted to adopt a new Fairgrounds Master Plan that proposed new buildings and facilities for the County Fairgrounds. This Master Plan was the result of over a year of work by a Fairgrounds Advisory Committee that was composed of representatives from agricultural organizations, community groups, governmental agencies and county residents.

The County Commission directed its staff to conduct an analysis of possible sites for a new Fairgrounds. These efforts resulted in the reports entitled *Alachua County Fairgrounds Analysis (Phase 2)*, and the *Alachua County Business and the Commerce Park Site Location Analysis (Phase 2)*. In summary, the recommendation of the analysis was that the Weseman property is an appropriate location for a new Fairground. On June 6, 2006, the findings and recommendations of the analysis, as well as the resulting conceptual site development plan for the Weseman property were approved by the Board of County Commissioners.

The County purchased the Weseman property on November 29, 2006. Specifically, the Weseman property is located in the unincorporated area of the county and is less than two miles north of the existing Fairgrounds site. On May 1, 2007, Governor Crist and the Cabinet approved the transfer of the Fairgrounds Deed Restriction from the current Fairgrounds property to the Weseman Property for the development of the new Alachua County Fairgrounds.

The Existing Fairgrounds Property

Per the recommendations of *The Plan East Gainesville Study*, the *Alachua County Fairgrounds Analysis (Phase 2)*, and the *Alachua County Business and Commerce Park*



Site Location Analysis (Phase 2), the County has determined that the current Fairgrounds be redeveloped with a business and commerce park. The county's initial planning for such a park indicates that a business park of approximately 475,000 square feet is possible on this property. Additionally, the conceptual plan for the current Fairgrounds property proposes that the existing wetlands and wooded areas occupying the 26 acres on the northeastern portion of the property be restored with walking trails and bike paths for the future tenants of the proposed business park. The potential partners identified for the redevelopment of the current Fairgrounds into a business park include, but are not limited to the University of Florida, the City of Gainesville, the Gainesville-Alachua County Regional Airport Authority (the managing body for the Gainesville Regional Airport), and local business and commerce organizations.

During the past year the City of Gainesville adopted a Comprehensive Plan Amendment and rezoning to change the land use designation of the existing Fairgrounds property to a Business Industrial classification.

The County was also successful in its efforts to have the existing Fairgrounds property included in an expansion of the City of Gainesville's Eastside Community redevelopment Area, which will allow redevelopment activities on the property to be eligible for tax credits and other incentives.



It is important to note that the existing Fairgrounds will remain active during all phases of the implementation of the Fairgrounds relocation project.

New Alachua County Fairgrounds Site (Weseman Property)

Initial planning efforts identified the 150-acre Weseman property as an appropriate location for both a new Fairgrounds and a 540,000 square foot industrial park. It was anticipated that all of the proposed facilities and uses contained in the approved Fairgrounds Master Plan could be accommodated on the western 100 acres of the Weseman property, leaving the remaining 50 acres on the

eastern end of the property for the County's proposed industrial park.

On April 10, 2007, the Board of County Commissioners voted to direct the staff to begin the detailed site planning for the New Alachua County Fairgrounds. The goal of that site planning effort is to develop a final plan for a new Alachua County Fairgrounds that will include the buildings and activity areas that will accommodate a wide variety of uses and activities including, but not limited to agricultural events and activities, sporting events, entertainment concert venues, automobile and boat shows, various trade shows, governmental and/or private sector conferences and meetings.

As the County undertook the more detailed planning and design to prepare for rezoning the property and the preparation of a final site and development plan, it became clear that the presence of a greater than expected number of gopher tortoises on the site, would require a different strategy that balances the objectives producing expanded opportunities for jobs and protecting essential natural resources. The gopher tortoise is species listed for protection by State and County regulations. This new strategy entailed combining the site planning for the new Fairgrounds site with the planning that was being undertaken for the County's planned Resource Recovery Park, which will be located on the property due south of the eastern half of the Weseman property and east of the Leveda Brown Environmental Park and Transfer Station. By combining the two planning efforts into a single master plan, the County will be able to optimize both the development potential of the property and the protection of its natural resources.

The Planned Development Zoning Master Plan for the combined planning area was adopted by the Board of County Commissioners in FY10.

During FY11, the County will be seeking private sector partners to assist in the final architectural and engineering design, and construction of the new Fairgrounds.

Resource Recovery Park

The Resource Recovery Park (RRP), which will be part of the Leveda Brown Environmental Park, is being developed in conjunction with the new Alachua County fairgrounds. In Fiscal Year 2009-2010, Neil Seldman, Ph.D., President, Institute for Local Self Reliance, will be hired to assist in planning and marketing the RRP. In FY 10, it is planned that infrastructure will be built and the master plan finalized. Marketing of the RRP, to waste-based businesses that would use various portions of the waste stream to produce new products, will be ramped up in cooperation with the Chamber of Commerce Council for Economic Outreach.



Waldo Road Corridor Project

The Waldo Road Gateway Corridor located in East Gainesville generally occupies a five mile stretch along Waldo Road, anchored on the north by the proposed Alachua County Fairgrounds relocation (located on the 150-acre Weseman tract north of the Leveda Brown Transfer Station), and to the south by University Avenue and the Plan East Gainesville district.

Waldo Road holds great promise as a center for redevelopment, as it has the potential to be a site of commercial and civic focus for Gainesville's sprawling and largely under-served East Side Community. The Waldo Road Corridor Project strives to enhance the character, quality and ecology of this important area. This enhancement will be made possible through the engagement of citizens, community stakeholders, municipal agencies and the University of Florida. All parties will work collaboratively to develop visioning alternatives that outline clear strategic benefits and support a directed holistic vision for the corridor, while allowing flexibility for change and varied implementation time-lines. The strategies and tools formulated will promote development that extends and supports current, proposed and anticipated initiatives within a unified community vision and existing initiatives such as Plan East Gainesville.

The initial plan was completed in 2009 and implementation activities are expected to commence in the upcoming fiscal year.

Economic Development Advisory Committee (EDAC)

The Economic Development Advisory Committee (EDAC) was established in 1999 to advise the Board of County Commissioners on economic development related issues consistent with County Strategic Plan for Sustainable Economic Development. EDAC sunset in May 2003 and subsequently re-established in August 2008.

EDAC consists of nine voting members and five non-voting members. The voting members include: four persons who are actively engaged with economic development organizations; one person actively engaged in banking or finance in conjunction with economic/business development; one person actively engaged as a real estate professional in conjunction with economic/business development; and three at large members who must be Alachua County residents. The five non-voting members of EDAC include representatives from the City of Gainesville, the Alachua League of Cities, the University of Florida, Santa Fe College, and the School Board of Alachua County.

The responsibilities of EDAC include: Provide policy recommendations for revisions to the Economic Element and other applicable sections of the County's Comprehensive Plan through the periodic Evaluation and Appraisal (EAR) update process; Review and provide

recommendations to update the County's "Strategic Plan for Sustainable Economic Development;" Prepare an annual "State of Alachua County's Economy Report" as outline in the Economic Element of the Alachua County Comprehensive Plan; Provide recommended standards to evaluate new proposals for economic development and associated funding requests; Provide recommendations on funding requests for economic development proposals, when specifically directed by the Board of County Commissioners; and Provide recommendations to address the redevelopment of the Phoenix Commercial Economic Enhancement District for the purpose of improving public participation and receiving public comments on the redevelopment of this designated brownfield area and associated future land use, local employment opportunities, community safety, and environmental justice as specified in Section 376.80(4), Florida Statutes.

The Gainesville Council for Economic Outreach (CEO)

The mission of the Gainesville Council for Economic Outreach (CEO), the economic development arm of the Gainesville Area Chamber of Commerce, is to promote the development and diversification of Alachua County as a regional center for quality employment opportunities. CEO assists new and expanding businesses and industries through entrepreneurial support, workforce development, and incentive assistance. CEO also works with Alachua County and local governments in securing all available resources to new and expanding businesses and industries.

Through state and local partnerships forged by CEO, the organization's main focus is to enhance economic prosperity while diversifying the local and regional economy. The notable programs offered by CEO are Site Location Assistance, Quick Response Training (QRT), Incumbent Worker Training, Qualified Target Industry Tax Incentive (QTI), and Permitting Assistance with local government.

In 2009, the Gainesville Area Chamber of Commerce embarked on a new initiative to develop a "Knowledge Economy Road Map" for the region. The primary goal of this project is identify new opportunities to better leverage the region's extensive research and innovation assets thereby creatin new companies, new jobs and a new higher standard of living. Alachua County worked closely with the Chamber and other community leaders to bring this project to its fruition in early 2010. The completed project emerged as Innovation Gainesville, a strategic plan designed to create the environment to develop and retain innovative industries, resulting in a national hub for emergent health and new green technologies. The County will be actively involved in all aspects of moving innovation Gainesville forward toward success.



The Gainesville Technology Enterprise Center (GTEC)

The Gainesville Technology Enterprise Center (GTEC) is a technology incubator program offering services to assist in the growth and development of technology-based startup and spin-off companies. The 30,000 square-foot economic development facility was funded in partnership with the City of Gainesville, the Alachua County Board of County Commissioners and the U.S. Department of Commerce, Economic Development Administration.

GTEC's mission is to grow technology-based companies in Gainesville and Alachua County to create high-wage jobs and strengthen the local economy. As part of its mission, GTEC strives to build strong partnerships within the community organization including the University of Florida (UF), Santa Fe Community College (SFCC) as well as other organizations throughout Florida.

Within the area's diversified labor force, the average education levels are significantly higher than state averages. Technology-driven companies find the Gainesville-Alachua County area stimulating and profitable as the University of Florida's focus on research and technology transfer brings together science and industry with more than \$300 million each year in sponsored research funding.

The Gainesville-Alachua County area has the second largest hub of biotechnology and medical device companies in Florida, and since its inception in May 2001, the GTEC program has done an exceptional job of helping grow and develop technology-based companies as well help positively impact the Gainesville and Alachua County economies.

In an economic impact study, Dr. Rhonda Phillips, associate professor in the University of Florida Department of Urban and Regional Planning, evaluated the total economy-wide effect of the tech startup companies participating in the GTEC program and their importance to the local economies of Gainesville and Alachua County. The study evaluated both the direct, indirect and induced impacts that the GTEC startups have had on the local economy, and it was concluded that GTEC and its startup companies have had the following significant impacts on Gainesville and Alachua County since GTEC's inception:

- GTEC's startup companies have had more than a \$12 million in direct impacts on the area.
- GTEC's startup companies have had more than a \$12 million in indirect and induced impacts on the area.
- GTEC's startup companies have had total impacts of nearly \$24.5 million on the area.
- For every dollar increase in revenue, funding or venture capital investment received by a GTEC startup, there is another dollar created for area businesses.

- For every job created by a GTEC startup, there is almost one new job created in the area.

GTEC's dollar impact is almost a one-for-one proposition. For every dollar a GTEC startup creates, there is a new dollar added to the local economy. For every 10 new, high-wage jobs created by GTEC startups, there are 9 new area jobs being created. With a total economic impact of more than \$24 million since the program's inception, GTEC and its startup companies have had a significant impact on the local economy. Not only are these GTEC startups adding funds and high-wage jobs to the local economy, they are also accomplishing the all-important task of helping to diversify the area's businesses by creating a cluster of "clean" tech companies and producing more, better-paying jobs. In the process, they are helping to create new tax revenues and broaden the tax base and sources of tax revenues. Overall, GTEC has provided a significant return on the investment that the City of Gainesville and Alachua County have made in creating and sustaining the GTEC program.

FloridaWorks

FloridaWorks, a business services team located at the Gainesville Area Chamber of Commerce, specializes in workforce development. FloridaWorks facilitates businesses find, keep, and advance employees through education and services provided at the FloridaWorks One-Stop Career Centers. The free services offered include job listing and online postings, recruitment, job matching, and customized training.

FloridaWorks recognizes that the essential elements to a sound economy are business creation, expansion of existing businesses, recruitment of new businesses, workforce availability, and improvements in the business climate.



INTRODUCTION	Page
Board of County Commissioners	i
Principal Officials	ii
Organizational Chart	iii
Credits Page	iv
GFOA Budget Award	v
Get To Know Alachua County	vi
Table of Contents	xvi
COUNTY MANAGER’S BUDGET MESSAGE	
EXECUTIVE SUMMARY	
How to Use the Budget Document	1 - 1
FY12 Budget Process Calendar	1 - 2
Process of Adopting the Budget	1 - 5
Procedures for Amending the Budget	1 - 7
Comprehensive Financial Policies	1 - 8
Fund Structure and Government Accounting	1 - 25
PERFORMANCE MANAGEMENT	
Performance Management Overview	2 - 1
Aligning for Success Cascade Chart	2 - 4
Core Services Chart	2 - 5
Core Services to Department Relationship Chart	2 - 6
Strategic Plan and Guiding Vision	2 - 8
Alachua County Commission Guiding Vision	2 - 24
Alachua Excels Framework	2 - 27
Alachua Excels Decision Making Chart	2 - 29
Functional Group Chart	2 - 30
SUMMARY REPORTS	
Budgeted Sources and Uses Summary	3 - 1
Budgeted Revenue (Sources) by Type – All Funds	3 - 2
Budgeted Expenditures (Uses) by Category – All Funds	3 - 3
Budgeted Allocations – General Fund	3 - 4
Budgeted Allocations – MSTU Unincorporated	3 - 5
Budgeted Allocations – MSTU Law Enforcement	3 - 6
Budgeted Allocations – MSTU Fire Services	3 - 7
Fund Reserve Summary	3 - 8
Major County Revenues	3 - 9
Comprehensive Capital Improvement Program FY12 and FY13 Budget Summary	3 - 15
Debt Service Budget Summary	3 - 17
Business Unit Position Summary	3 - 18
Where Does Your Tax Dollar Go?	3 - 21
Impact of Local Taxes	3 - 22
Basic Information on Property Taxes	3 - 23
Peer County Comparison	3 - 24
Millage Rate Comparison Table	3 - 25
OPERATION REPORTS	
Ending Fund Balance Information and Tables	4 - 1
Fund Expenditure and Revenue Summary	4 - 2
Fund Revenue Summary by Business Center	4 - 8
Fund Revenue Summary by Source	4 - 13
County Revenue Source Summary	4 - 18



Alachua County Government
FY 2012 Adopted & FY 2013 Planned Budget – Table of Contents

Business Center Revenue Summary by Source	4 - 20
Fund Revenue Source Summary by Business Center	4 - 34
Fund Expenditure Summary by Business Center	4 - 47
Fund Expenditure Category Summary by Business Center	4 - 52
Business Center Expenditure Category by Business Unit	4 - 64
Fund Expenditure Summary by Function/Activity	4 - 78
Function/Activity Expenditure Summary by Business Center	4 - 83
Fund Expenditure Category Summary	4 - 85
Inter-fund Transfers	4 - 91
BUSINESS CENTER BUDGETS	
Business Center Report Guide	5 - 1
Sub-Section: General Government	5 - A - 1
Board of County Commissioners	5 - A - 4
County Attorney	5 - A - 6
County Manager	5 - A - 8
Communications Office	5 - A - 10
Office of Management and Budget	5 - A - 13
Countywide Sustainability Program	5 - A - 16
Tourist Development	5 - A - 18
Sub-Section: Administrative Services	5 - B - 1
Administration	5 - B - 6
Equal Opportunity	5 - B - 8
Facilities Management	5 - B - 10
Human Resources	5 - B - 12
Purchasing	5 - B - 14
Risk Management	5 - B - 16
Organizational Development and Training	5 - B - 18
Sub-Section: Community Support Services	5 - C - 1
Administration	5 - C - 8
Community Agency Partnerships (CAP)	5 - C - 10
Medicaid	5 - C - 12
Medical Examiner	5 - C - 14
MTPO/MVT	5 - C - 16
Public Health Unit	5 - C - 18
Agricultural Extension	5 - C - 20
CHOICES (Community Health Offering Innovative Care and Educational Services)	5 - C - 22
Crisis Center	5 - C - 24
Partners for Productive Community	5 - C - 26
Sugarfoot Preserve & Enhancement District	5 - C - 28
Poverty Reduction Program	5 - C - 30
Community Partnerships	5 - C - 32
Social Services	5 - C - 34
Veteran Services	5 - C - 36
Victim Services	5 - C - 38
Sub-Section: Court Services	5 - D - 1
Drug Court	5 - D - 6
Metamorphosis	5 - D - 8
CJMSHA	5 - D - 10
Probation	5 - D - 12
Work Release	5 - D - 14



Alachua County Government
FY 2012 Adopted & FY 2013 Planned Budget – Table of Contents

Day Reporting	5 – D - 16
Aids and Assistance	5 – D - 18
Jail Population Management Program	5 – D - 20
Community Services	5 – D - 22
Pretrial	5 – D - 24
Outpatient & Aftercare Treatment Program	5 – D - 26
Sub-Section: Environmental Protection	5 – E - 1
Environmental Protection Administration	5 – E - 9
Water Quality	5 – E - 11
Natural Resources Protection	5 – E - 13
Hazardous Materials	5 – E - 15
Hazardous Waste Collection	5 – E - 17
Petroleum Management	5 – E - 19
Land Conservation	5 – E - 21
Sub-Section: Growth Management	5 – F - 1
Comprehensive Planning	5 – F - 5
Codes Enforcement	5 – F - 9
Sub-Section: Information Telecommunication Services	5 – G - 1
Information Services	5 – G - 5
Information Services – Telephone	5 – G - 7
Sub-Section: Fire Rescue	5 – H - 1
Fire Rescue Administration	5 – H - 4
Special Recruitment and Training	5 – H - 6
Emergency Management	5 – H - 8
Wildfire Mitigation & Strategic Planning	5 – H - 11
Enhanced 911	5 – H - 13
Rescue Medical Services	5 – H - 15
Fire Protection Services	5 – H - 17
Sub-Section: Public Works	5 – I - 1
Fleet Management	5 – I - 6
Animal Services	5 – I - 8
Parks and Recreation	5 – I - 10
Santa Fe Hills Water Utility	5 – I - 13
Development Review	5 – I - 15
Waste Management	5 – I - 18
Transportation	5 – I - 25
Sub-Section: Constitutional Officers	5 – J - 1
Clerk: Finance and Accounting	5 – J - 4
Property Appraiser	5 – J - 6
Supervisor of Elections	5 – J - 8
Sheriff: Jail	5 – J - 10
Clerk: Courts and Corrections	5 – J - 12
Sheriff: Law Enforcement	5 – J - 14
Sheriff: Communications	5 – J - 16
Sheriff: Court Security	5 – J - 18
Sheriff: Other	5 – J - 20
Sub-Section: Judicial Offices	5 – K - 1
Court Related	5 – K - 4



Alachua County Government
FY 2012 Adopted & FY 2013 Planned Budget – Table of Contents

Court Administration	5 – K - 6
State Attorney	5 – K - 8
Public Defender	5 – K - 10
Guardian Ad Litem	5 – K - 12
Regional Conflict Council	5 – K - 14
Sub-Section: Non-Departmental	5 – L - 1
County-Wide Activities	5 – L - 5
Debt Service	5 – L - 7
Reserves	5 – L - 9
Computer Replacement Fund	5 – L - 11
Emergency Replacement – CCC	5 – L - 13
Vehicle Replacement Fund	5 – L - 15
Special Expense and Indirect Costs	5 – L - 17
COMPREHENSIVE CAPITAL IMPROVEMENTS PROGRAM	
Comprehensive Capital Budgets Overview	6 - 1
Comprehensive Capital Project Planning Flow Chart	6 - 10
CCIP Budget Summary	6 - 11
CCIP Project Summary	6 - 13
Comprehensive Capital Projects Map	6 - 14
CCIP Project Detail Sheet Guide	6 - 15
CCIP Project Detail Sheets	6 - 16
FY12 – FY16 Adopted 5 Year CCIP	6 - 55
FY12 – FY16 On-Going Projects	6 - 73
Unfunded Projects	6 - 86
DEBT SERVICE	
Funds and Debt List	7 - 1
4 Year Debt Requirements for Alachua County	7 - 2
5 Year Principal and Interest (P&I) List	7 - 4
MISCELLANEOUS INFORMATION	
Glossary of Key Terms	8 - 1
List of Acronyms	8 - 7



County Manager Message FY12 Budget Message



Table of Contents

- INTRODUCTION3**
- Our Key Question: What is Enough? 4
- Continuing Fiscal Trends..... 5
- State Legislature Restricts Revenue to Local Governments 5
- State Legislation Changes FRS Retirement Benefits for Employees 6
- DROP Participation Increases 6
- Budget Developed Based Upon Commission Principles 7
- BUDGET SUMMARY OF MAJOR FUNDS7**
- Property Values and Millage Rates 8
- Board of County Commissioners Summary..... 9
- Constitutional Officers Summary 10
- Personnel Summary and Employment..... 11
- GENERAL FUND SUMMARY12**
- Fire/Rescue Issues and Departmental Renaming..... 14
- County Share of Juvenile Detention Cost Continues to Decline 14
- County Budget Impacted by Municipal CRAs 15
- MSTU Summary 16
- Solid Waste Management 16
- Solid Waste Recycling and Energy Conservation..... 17
- Gas Tax Revenues Continue to Decline..... 18
- CHOICES 18**
- Development and Permitting Reflect Weak Economy 19
- Capital Improvement Program (CIP) 20
- Economic Development/Fairgrounds 23
- One Cent Optional Sales Tax for Infrastructure 24
- Financial Markets Impact Debt Service..... 24
- Information Systems 25
- BUDGET ISSUES.....25**
- Measuring Sustainability through Community Indicators 25
- Consolidation of Space 26
- Regional Public Safety Communications Issues..... 26
- Our Commitment to Homeless and Hunger Abatement..... 28
- Water and Energy Conservation Efforts Continue 29
- RSVP, CPT, and Indigent Burial Programs 30
- Community Agency Partnership Program (CAPP) & Other Non-Profits..... 31
- Court Funding and Article V Requirements..... 31

Arrestee and Inmate Medical Allocation Increases..... 32
Regional Transit System Funding/Multi-Modal Transportation Mitigation..... 32
Assessment for Stormwater Management Program Deferred..... 34
Federal Legislative Program..... 34
Jail Operations and Population Management..... 35
Tourist Development Council 37
Innovation Gainesville 38
Communicating With the Public 38
CONCLUSION39

July 7, 2011

INTRODUCTION

To the Honorable Alachua County Board of County Commissioners and the citizens of Alachua County:

It is with great pleasure that I present the FY11/12 Tentative Budget and Budget Message. The FY12 total budget submitted herein is \$320.2 million. The total FY12 Tentative Budget is \$7.3 million less than last year's FY11 Adopted Budget. Although we are experiencing the slowest recovery from a recession since the 1930s, we hope that this is the beginning of a period of more stabilized revenues.

The FY12 Tentative Budget is based on our fiscal policies and the adopted budget principles developed since January 2011. The FY12 Tentative Budget represents a budget under an improving economic environment, though local government revenues continue to lag behind. Despite a minor decline of 3% in taxable property values, this budget provides continuation funding for existing services and programs. In addition, at the simple majority millage rate, the General Fund budget includes an as yet unallocated \$1.56 million for core service improvements such as public safety and criminal justice.



The FY12 Tentative Budget reflects the actual recommended revenues and expenditures for the upcoming budget year beginning October 1, 2011 through September 30, 2012. The second year, the FY13 Planned Budget, represents estimates of continuation spending and the potential revenues to balance those expenditures. While a two-year budget is a sound financial practice, it is anticipated that the major legislative changes going into effect July 1, 2011, and referendums on the November 2012 ballot, could seriously limit our flexibility in future years and are likely to impact FY13. Of particular importance will be the 2012 ballot issues further limiting property taxes.

As directed by the Alachua County Board of County Commissioners (Board), the FY12 Tentative Budget is based on the maximum ad valorem millage rate obtainable with a simple majority vote of the Board. Unless specifically highlighted, this millage rate was used in the discussions within this budget under the Property Value and Millage Rates section. All Municipal Services Taxing Unit (MSTU) budgets have been developed at their current millage rates.

The simple majority millage rate produces approximately \$1.56 million above FY11 budgeted General Fund revenues and allows us to both prevent deterioration in our levels of service and consider extensive criminal justice and public safety related requests. Tier 1, in Appendix A of the Budget Message, reflects the additional expenditures and offsetting revenues or reductions necessary to provide a continuation of our current efforts. Tier 1 has been divided into "Ongoing" and "One Time Only" sections. In the event that a simple majority property tax rate is not supported by a

majority, I have also included a Tier 2 reduction plan in Appendix A. Tier 2 reductions are all ongoing, are in operations and personnel and will seriously reduce our levels of service and capacity.

This Budget Message includes a summary of major issues which need to be addressed over the upcoming year. The reductions we have made over the past four years were major cost cutting measures and efficiencies whose goal was to minimize the impact on direct citizen services. These included examining more efficient processes, further downsizing our fleet and fuel usage, reducing overtime and utility costs, eliminating over 60 positions since FY07, and implementing tighter control on leased space. We continue to focus on reducing energy and water consumption and have limited major new capital projects as reflected in a lean Capital Improvement Program (CIP). These strategies will continue.

This FY12 Tentative Budget continues to maintain the 5% reserve in our funds to provide a buffer against emergencies, natural or man-made. Wildfires are currently ravaging many of our southern forests due to the dry climatic conditions. Fortunately these have caused only minor wildfire activities in Alachua County. This hot dry season ironically reflects that we are currently benefitting from a cycle of limited hurricane activities, but should be cautious to consider the possibility of a devastating storm hitting Alachua County any season.

Our Key Question: What is Enough?

“Great trouble comes from not knowing what is enough . . .”

~ Lao-Tzu

Essentially, our FY12 Tentative Budget discussion revolves around the delicate and difficult balance of providing adequate funding for sufficient levels of services to sustain a quality community. The key question is “What is enough?” When are we paying enough taxes? When are we providing enough services? In a representative democracy, this is done by determining if there are enough citizens willing to pay enough taxes to generate enough revenues to fund enough services to sustain a quality community. There will always be needs for more services than we can provide in the eyes of some citizens, and we will always be discussing levels of taxation that are beyond the level acceptable to some citizens. Severe economic change, new state mandates, shifting demographic trends, and evolving community growth patterns are issues that require a reconsideration of the key question, “What is enough?” My goal in the budget submittal is to assist the Board in answering that question over the next several months and do so in a way that keeps our community values intact.

People often state that the County should live within its means. I agree. The County does this by producing a balanced budget as mandated by Florida law. As you deliberate on this budget in July and August, many citizens will be focused on the national discussion on the federal deficit. Alachua County government cannot run such deficits. Our budgeted expenditures will not exceed our revenues. Our house will remain in good fiscal order. We will live within our means.

Continuing Fiscal Trends

For several years, my Budget Message has gone into detail about three specific trends that contributed to our financial situation. These trends continue. They are:

1. Slow economic recovery and historically high unemployment
2. Continuing statewide efforts to limit property taxes
3. The threat of unfunded mandates in future years

Florida's unemployment rate in May of 2011 was 10.6% when adjusted for seasonal fluctuations. Alachua County's unemployment rate was 7.2% as of May 2011. The recent layoffs of state employees will impact our County as some more of our friends and neighbors lose their jobs.

Unlike municipalities, under state statute a principle function of County Government is to provide human services. I expect increasing requests for such assistance due to the slow economic recovery coupled with high unemployment. It is a positive sign that announcements of major new developments such as Plum Creek's "Envision Alachua", the UF Innovation Hub, and Celebration Point are now in the planning process.

A recent Alliance for Innovation paper outlined seven challenges to all local government institutions. As we determine what enough is for our community, I suggest that we be mindful of these challenges. They are:

1. Escalating demands for services drawing us away from our core missions
2. Mandates without money to properly provide services
3. Static structures and inefficient government systems
4. Pressure to accelerate use of technology in every field of service delivery
5. Need for cross boundary and multi-jurisdictional problem solving
6. Need for reform of tax structures still based upon an old economy
7. Dealing with citizen mistrust and lack of elementary civic knowledge

Each of these challenges either promotes greater expenditures or impedes sufficient revenues. While I encourage departments to embrace business-like practices, we do not operate in a private sector environment. Because our organizational capacity is limited, the requirements of accountability, transparency, and responsibility to the public sometimes conflicts with the desire for optimal efficiency and expediency.

State Legislature Restricts Revenue to Local Governments

Due to political infighting, the 2011 state legislative session was less harmful in terms of additional unfunded mandates on county governments than in sessions past. The changes to the Florida Retirement System (FRS), although unpopular to public employees, have reduced the County's contribution to the system. The state legislature placed several issues on the November 2012 ballot that could have a fiscal impact on Alachua County. These include court system reforms, mandatory healthcare coverage prohibition, reducing the non-homestead property cap from 10% to 5%, additional homestead exemptions for those who have not owned property in Florida for three years, and expanded property exemptions for disabled veterans. The additional homestead exemption for first time homeowners, which would include new people

moving into our state, could have a substantial impact on our revenues. These referendums, which are likely to pass in our current anti-tax environment, all have the potential of limiting our future revenue sources and indirectly increasing demand for County expenditures.

The state also approved a Smart Cap restriction on state governmental revenue growth. This is likely to result in the state passing programmatic responsibilities to local governments or changing state funding formulas that share revenue with local governments. Historically, the state has inadequately funded past mandated programs that require County contributions. I doubt that the state's propensity to do this will go away in the near future. Our citizens will suffer by the state's continued assault on the foundational principle of Home Rule and the further intrusion into local government finances.

State Legislation Changes FRS Retirement Benefits for Employees

A significant feature of the FY12 Tentative Budget is the County's decreased FRS contribution mandated by the state. This mandates the payment of 3% of each employee's salary, by the employee, to help fund the FRS. This resulted in a compensation reduction for our employees. The employer contribution rates dropped from 10.77% to 4.91% for general employees and 23.25% to 14.10% for special risk employees. On July 1, 2012 it will begin going up. In total, this saves the Board \$2.6 million and will save the Constitutional Officers a similar amount based on number of employees. The FY12 Tentative Budget allows each of the Constitutional Officers to utilize their FRS savings within their budget allocation.

In late June 2011, a number of government organizations joined in a lawsuit challenging the legality of the mandated 3% employee contribution and limitation on the retiree Cost of Living Adjustment (COLA). If this lawsuit is successful it could cause the County to be responsible as the "employer" to pay the 3% employee contribution, eliminating most of savings actually realized by the County. The case is scheduled to be heard in October, 2011.

DROP Participation Increases

Another legislative change involves Deferred Retirement Option Program (DROP), which allows retirement within FRS based on a 5 year close out period of service with guaranteed interest. As of July 1, 2011, this interest has reduced from 6.5% to 1.3%. An additional 18 of our employees entered DROP in 2011, 9 of which were due to this FRS change. Currently 63 employees, or 7.23% of our workforce, are now in DROP and will be leaving within 5 years. This is a loss of seasoned talent within our organization. It is also an opportunity for enhancing diversity and restructuring our organization. However, with several key positions in DROP (retiring in the near future), efforts to restructure our operations are best handled in conjunction with these retirements approaching.

Budget Developed Based Upon Commission Principles

We have developed the FY12 Tentative Budget with the following seven budget principles developed with the Board in collaboration with the Constitutional Officers. These principles are:

1. Maintain General Fund budget allocation share with Constitutional Offices
2. Maintain all fiscal policies, specifically the maintenance of our reserves at 5% of operating revenues
3. Maintain current Law Enforcement fund split between the General Fund and the Law Enforcement MSTU
4. Prepare the FY12 Tentative Budget based upon the simple majority state millage cap allowed under current legislation
5. One time sources will be allocated toward reserves or one-time expenditures
6. Continue to present a two-year budget
7. To set aside funding equal to a 2% increase for Board employees to offset FRS 3% contribution requirement, if possible

In addition to these budget principles, and recognizing potential impacts from the lawsuit regarding FRS changes filed by employee organizations against the State of Florida, I have recommended the following additional budget strategies that are explained in detail later in the Budget Message:

1. Establishing in the FY12 Tentative Budget a Core Services Improvement Account within the General Fund of approximately \$1.56 million to be allocated by the Board from tax increases beyond the Stabilization Rate
2. Establish an Employer Compensation Liability Account, within personal services, to set aside funds pending the outcome of the litigation on pension reform legislation. Constitutional Officers should be asked to set aside funds pending the outcome of the litigation as a potential exists for a higher contribution to FRS if the litigation is successful.
3. Fund the FY12 Capital Improvement Program budget at the FY12 Planned level for the General Fund and MSTU
4. Use of Self Insurance Reserve Fund to mitigate the impact of the increase in healthcare benefits for employees
5. Continue to reduce the costs of leased space and efficiently utilize County building space
6. Utilize a consultant for operational analysis to assist in generating operational efficiencies in the Fire/Rescue Department, as we are doing at the jail
7. Implement extended life-cycles and payments in our self-funded capital replacement funds (i.e. computer, vehicle replacement etc.)

BUDGET SUMMARY OF MAJOR FUNDS

Expenditures in the FY12 Tentative Budget total \$320.2 million. By law and accounting standards, this amount is allocated over 30 accounting categories known as funds. The General Fund, the County's principal fund, total is \$129.4 million, the Unincorporated Services Municipal Services Taxing Unit (MSTU) total is \$5.84 million, the Law Enforcement MSTU total is \$17.65 million, and the Fire Services MSTU total is \$15.02

million. The three MSTU funds provide taxes to fund services in the unincorporated area and to some municipalities who opt in to the Law Enforcement and Fire Services MSTU's.

The total budget amount can be somewhat deceiving as more than \$25.5 million of the budget is the transfer between funds, as required by governmental accounting practices.

I have presented a balanced budget in all funds as required by law. In March of 2011, I instructed department directors to propose budget reductions. These are included in Appendix A as a series of decision packages in two tiers. The Board may still be required through the final public hearing on September 27, 2011 to adjust the submitted decision packages or request additional packages for consideration based upon updated revenue estimates.

Property Values and Millage Rates

There is always confusion regarding the way the property tax dollars are distributed among the many government agencies use these revenues. The chart below shows that only 15.54 cents of a property owner's tax dollar goes to fund Board of County Commission countywide programs. Property owners from the unincorporated area will pay an additional 7.16 cents to fund their County provided municipal services. As the dollar below indicates, the largest portion of property tax dollars goes to financing our public school system.



In Alachua County, the countywide taxable value decreased from \$12.1 billion to \$11.7 billion, or 3.2%. The MSTUs taxable value decreased between 2.1% and 3.4% depending on the MSTU and the municipalities that have opted in.

During our FY12 budget workshops and prior to the submission of this budget, the Board directed me to prepare the FY12 Tentative Budget using property tax revenue

estimates based on the simple majority millage rate. On September 27, 2011, the final budget will be adopted and must again have a 3-person majority to pass.

ALTERNATIVE FY12 MILLAGE RATES				
Property Tax Revenue Only	General Fund	MSTU General	MSTU Law Enforcement	MSTU Fire Services
Property Value Growth	-3.19%	-3.40%	-2.09%	-3.38%
Current Millage	8.3763	0.4124	1.6710	1.3391
Projected Revenue	92,847,146	1,891,770	8,347,029	6,274,689
FY11 Adopted Budget	95,657,802	1,957,129	8,525,338	6,489,375
Difference	(2,810,656)	(65,359)	(178,309)	(214,686)
Revenue Stabilization	8.6299	0.4266	1.7067	1.3849
Projected Revenue	95,658,176	1,956,908	8,525,358	6,489,297
FY11 Adopted Budget	95,657,802	1,957,129	8,525,338	6,489,375
Difference	374	(221)	20	(78)
Simple Majority Cap	8.7704	0.4481	1.7403	1.4100
Projected Revenue	97,215,549	2,055,534	8,693,197	6,606,909
FY11 Adopted Budget	95,657,802	1,957,129	8,525,338	6,489,375
Difference	1,557,747	98,405	167,859	117,534
Rollback (up)	8.7224	0.4320	1.7308	1.4023
Projected Revenue	96,683,493	1,981,679	8,645,743	6,570,829
FY11 Adopted Budget	95,657,802	1,957,129	8,525,338	6,489,375
Difference	1,025,691	24,550	120,405	81,454
Super Majority Cap	9.6474	0.4929	1.9143	1.5510
Projected Revenue	106,936,661	2,261,041	9,562,368	7,267,601
FY11 Adopted Budget	95,657,802	1,957,129	8,525,338	6,489,375
Difference	11,278,859	303,912	1,037,030	778,226

In summary, the FY12 Tentative Budget recommends the General Fund millage rate be set at 8.7704 mills. Millage rates for the MSTU's remain at current levels and are set at 0.4124 mills for the Unincorporated Services MSTU, 1.6710 mills for the Law Enforcement MSTU, and 1.3391 mills for the Fire Services MSTU. The FY12 Tentative Budget also includes a 0.2500 mill levy for the voter-approved Alachua County Forever Environmentally Sensitive Lands Program, which does not count against the 10.0 mill cap.

Board of County Commissioners Summary

The FY12 Tentative Budget does not include recommendations for drastic reductions in services, nor does it include any recommendations for additional staffing in FY12. As detailed later in this message, this budget includes a reduction of 7.75 positions. Minor reductions and increases have been made to all Board departments.

The most significant change in the FY12 Budget is recognizing the legislative changes to the FRS. The majority of the Board requested that a portion of the estimated FRS savings in FY12 be set aside to preserve the option to provide a 2% salary increase for employees. The increase has been set aside in an Employer Compensation Liability Account in the FY12 Tentative Budget and totals \$1.1 million for the Board departments. Constitutional Officers who received their share of these funds should consider a similar set aside within their current budget allocation pending settlement of the lawsuit.

This FY12 Tentative Budget continues to offer our employees an important set of benefits that makes the Board a good employer despite limitations on salaries. However, recognizing the increased cost of health care, employer health insurance premiums will increase by 4.7%. Health insurance is a shared responsibility with our employees who will not only pay increased premiums but will be subject to higher medical deductibles.

Constitutional Officers Summary

The chart below recaps the FY12 Tentative Budget submissions compared to the FY11 Adopted Budget. The highlighted column indicates the amount of funding for each Constitutional Officer included in the FY12 Tentative Budget. This budget allocates the FRS savings back to the respective Constitutional Officers which alleviates the need to fund additional specific requests for the Clerk, the Property Appraiser and the Tax Collector as well as the requests of the Sheriff for all functions other than the Jail.

Alachua County Constitutional Officers FY12 Budget Adjustment Share

	FY11 Adopted Budget	FY12 Certified Budget Request	Enhancement Request	Total FY12 Budget Request	FY12 Tentative Budget	Total Requested to FY12 Tentative Variance
Constitutional Offices						
Clerk - Finance & Accounting	1,852,531	1,852,531	0	1,852,531	1,852,531	0
Property Appraiser	3,938,971	3,938,971	0	3,938,971	3,938,971	0
Supervisor of Elections	1,553,157	1,502,712	353,000	1,855,712	1,855,712	0
Sheriff - All Functions	65,034,686	62,653,542	4,428,635	67,082,177	65,686,111	(1,396,066)
Tax Collector Fees	3,955,148	4,091,369	0	4,091,369	4,091,369	0
Total Constitutional Offices	76,334,493	74,039,125	4,781,635	78,820,760	77,424,694	(1,396,066)

The Sheriff's Certified Budget requested 48 positions of which 46 were for the jail.

Even if the entire Core Services Improvement Account balance of \$1.56 million is allocated to the Sheriff it would be insufficient to cover the entire request for the jail needs and a 2% salary increase for all Sheriff employees. Fortunately, the Sheriff will recognize a savings of approximately \$1 million from FRS savings related to the jail, which can be allocated toward both a 2% salary set-aside and fund 8 to 10 additional positions at the jail. It is my recommendation that the Alachua County Jail operational

study be completed prior to the allocation of additional funding for jail staff. I recognize that whether the Board or the Sheriff operates the jail, there will need to be adequate staffing.

In the case of the Supervisor of Elections, the FRS savings covers the ongoing expenses of that office. The Supervisor of Elections has requested funding for one-time costs related to two mandated projects. The first is upgrading voting equipment required by state statute, which depending on the technology used, will cost between \$650,000 and \$1.2 million. The FY12 Tentative Budget funds \$400,000 from one-time fund balance to be set aside in a Voter Equipment Capital Account. The FY12 Tentative also allocates \$350,000 for the one-time costs of the 2012 Presidential Preference Primary.

The Tax Collector, as a fee officer, does not submit a budget to the Board. However, the fees the Board pays to the Tax Collector are included in the budget and have increased slightly from FY11. The monies that the Tax Collector will return to the Board at the end of the fiscal year will more than offset the additional expenses shown in the chart above.

Personnel Summary and Employment

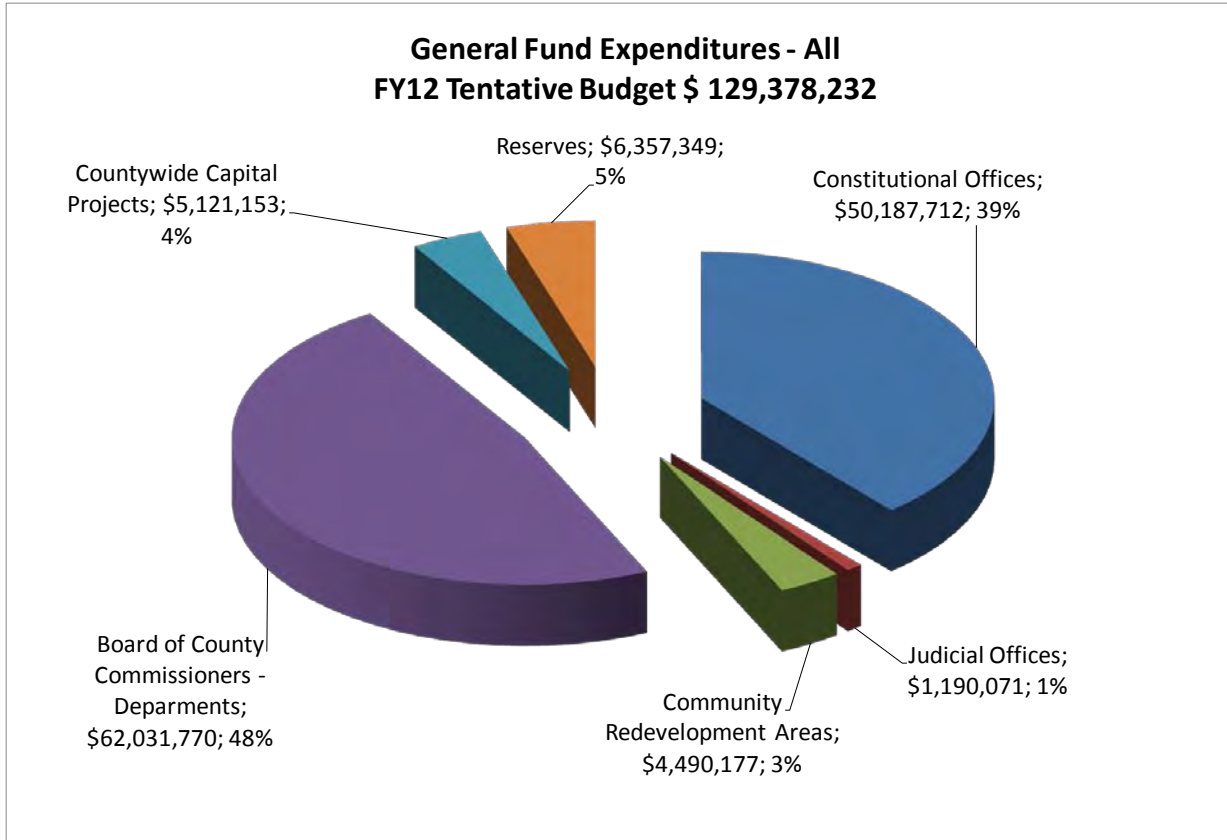
The FY12 Tentative Budget recommends no additional new positions for the Board of County Commissioners. With the exception of the Sheriff, Constitutional Officers did not request additional FTE's. The Sheriff's Certified Budget requested 48 positions of which 46 were for the jail. Due to the return of the FRS funds the Sheriff could give a salary increase of 2% and fund the 2 non-jail positions and 8 to 10 of the jail positions she has requested. The Chart below shows the positions requested the Board and each of the Constitutional Offices in FY12.

Alachua County Board of County Commissioners						
Employee Adjustments Since Fiscal Year 2008 Up To And Including Fiscal Year 2012						
Department	FY08 Adopted	FY09 Adopted	FY10 Adopted	FY11 Adopted	FY12 Requested	FY12 Tentative
Non-Departmental (Prev in AD)	0.00	0.00	0.00	0.00	1.00	1.00
Information & Telecomm Serv	49.00	49.00	48.00	46.00	(1.00)	45.00
General Government	48.00	49.00	47.00	46.50	0.00	46.50
Administrative Services (AD)	72.80	72.80	71.80	71.80	(1.75)	70.05
Community Support Services	68.00	72.00	69.00	68.00	0.50	68.50
Court Services	95.75	98.25	96.25	96.75	0.00	96.75
Public Safety	243.50	243.50	242.50	229.00	(2.00)	227.00
Environmental Protection	39.50	38.85	37.85	37.00	(1.50)	35.50
Growth Management (GM)	62.00	59.00	51.00	50.00	(2.00)	48.00
Public Works (PW)	233.06	232.00	225.00	223.50	(1.00)	222.50
Special Expense					0.00	0.00
Capital Projects (Prev in PW & GM)			3.00	3.00	0.00	3.00
BoCC Total	911.61	914.40	891.40	871.55	(7.75)	863.80
Constitutional Office						
Clerk of Circuit Court F&A	25.00	25.00	25.00	25.00	0.00	25.00
Court and Corrections	2.00	2.00	2.00	2.00	0.00	2.00
Court Administration	14.00	14.00	14.00	14.00	0.00	14.00
Guardian Ad Litem	2.00	2.00	2.00	2.00	0.00	2.00
Public Defender	0.00	1.00	1.00	1.00	0.00	1.00
Property Appraiser	58.00	57.00	56.00	54.00	0.00	54.00
Sheriff	824.50	849.50	849.00	852.25	48.00	900.25
Supervisor of Elections	13.00	13.00	13.00	13.00	0.00	13.00
Tax Collector	69.50	69.50	68.50	65.00	0.00	65.00
Constitutional Office Total	1008.00	1033.00	1030.50	1028.25	48.00	1076.25

GENERAL FUND SUMMARY

The County General Fund totals \$129.4 million and is based on a millage rate of 8.7704. This is the rate that can be set with a simple majority vote by the Board. The County Commission will be asked to set the tentative millage rate at their meeting on July 12, 2011.

This fund provides resources for the majority of County departments and Constitutional Offices. A summary of the General Fund allocation is contained in the following chart. A summary of departmental changes are discussed later.



Due to the FRS contribution changes and reductions to the Juvenile Detention Center costs, we have been able to avoid major reductions of services and provide a base budget within the same funding levels as FY11. The reductions in Tier 1 in the General Fund include a net reduction of 3.75 FTE's from the FY11 level and minor program reductions or reallocations. Within Tier 1 there remains \$221,160 in unallocated balance as a contingency for the Board's future consideration.

At the simple majority millage rate, we were able to balance the General Fund and allocate \$1.56 million in new revenue to a Core Services Improvement Account. This will allow the Board to prioritize the remaining needs and requests from Board departments and Constitutional Offices for core service improvement. This can be done during the budget process that is completed in September or if the Board desires more analysis to clarify a priority or appropriately design a program, it can be done anytime thereafter. If this account is not established, or is established at a lower amount, the millage rate can be lowered and we would still maintain a balanced General Fund.

In the event that the Board wishes to implement the current millage rate, we have provided a Tier 2 budget reduction package, which totals \$2.8 million and consists of an additional \$1.55 million in reductions and the elimination of 14.25 positions for the Board's share. The Tier 2 collective share for the Constitutional Offices would be an additional \$1.26 million in budget reductions. Tier 2 reductions are included in Appendix A and are provided to identify the very painful reductions if the current millage is adopted by the Board or if the Constitutional Officers do not make their share of necessary reductions.

Fire/Rescue Issues and Departmental Renaming

The Public Safety Department has requested to return to its original name, the "Fire/Rescue Department." The change to "Public Safety Department" took place in the aftermath of 911, because of the department's expanded role, which focused increasingly on terrorism and disaster response in addition to the traditional roles of fire fighting and ambulance services. However, in recent years it has been recognized that the name "Department of Public Safety" has created confusion between fire/rescue services and law enforcement services.

The portion of the Fire/Rescue Department within the General Fund is the countywide function of 12 Advanced Life Support (ALS) ambulances which are paid for in part by charges to citizens utilizing the service. Based on a recent study, we are proposing that the Board increase ambulance fees to help offset future costs. This will be a revenue enhancement when we present the FY12 Fee Schedule and resolution to the Board in September as part of the budget.

As our ALS rescue service is a core service of County government, the Fire/Rescue Department in FY12 needs to be preparing to address future capacity of both fire and rescue services to maintain response times. The Fire Master Plan, which outlined level of service and station location, needs to be updated to reflect the changes that have occurred since its 2004 preparation. The department believes that a new rescue unit needs to be added in the near future at a cost of \$753,418, which includes 6 FTE's. I recommend that in lieu of simply continuing service levels and adding a new rescue unit that we might take this opportunity to perform an operational analysis and Fire Master Plan update to study the efficiency of our current fire operations and scheduling prior to this major expenditure. The FY12 Tentative Budget allocates \$100,000 for this purpose.

Also included in the FY12 Tentative Budget is \$96,000 in our annual Radio Replacement Program, which replaces 25% of the radios each year and is matched in the MSTU. This budget also funds \$309,000 for the one time purchase of emergency building generators for Fire/Rescue stations around the County. There is an additional request of \$70,000 for an automatic disinfectant system that was not funded this year but may be grant funded in the near future.

If there is a desire for public safety expenditures to receive additional funding from the Core Services Improvement Account, the Board may wish to consider the enhancement of ambulance services and the above capital expenditures along with the Sheriff's requests.

County Share of Juvenile Detention Cost Continues to Decline

According to F.S. 985.2155, the cost of detaining juvenile delinquents is shared between the state and county governments. Recent legislative actions have resulted in the closure of some detention facilities which has reduced total state-wide juvenile detention costs. Alachua County staff has worked with the Florida Association of Counties (FAC) and the Department of Juvenile Justice (DJJ) to identify other cost saving measures which have further reduced the shared detention costs for all counties.

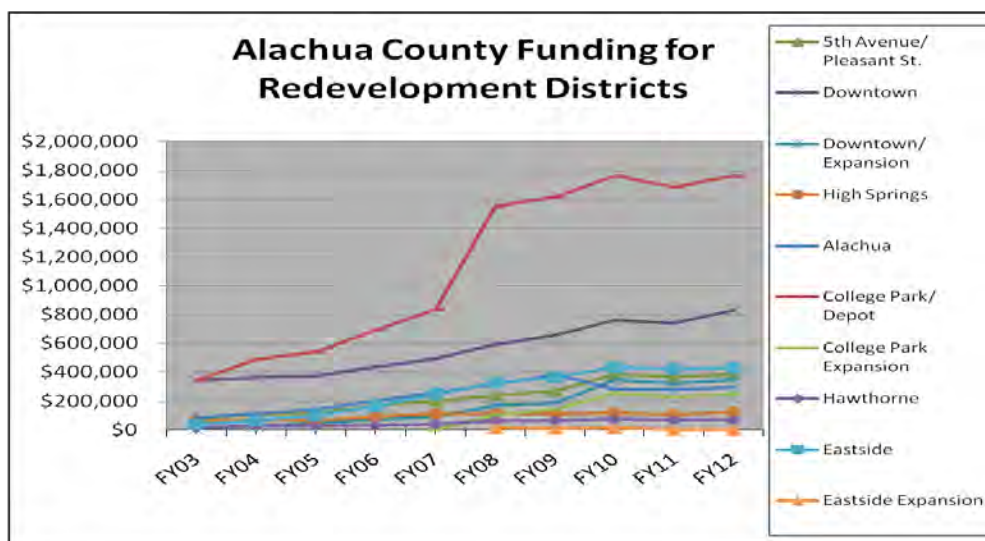
The number of Alachua County youth detained has also declined. As a result of these changes, the Alachua County cost of juvenile detention has declined significantly.

Governor Rick Scott is supporting further initiatives put forth by the FAC and DJJ, and proposed reducing the cost share allocation for non-financially constrained counties. This will further reduce Alachua County's share of juvenile detention costs. For FY12 Alachua County has budgeted \$868,691 to meet the mandated costs of juvenile detention. This is a reduction of \$920,303 from the FY11 Amended Budget of \$1,788,994.

County Budget Impacted by Municipal CRAs

Alachua County is a partner in nine Community Redevelopment Areas (CRA). These include CRA's in the Cities of Gainesville, High Springs, Alachua, and Hawthorne. In 2011, the City of Newberry also proposed creating of a CRA. In addition, Alachua County is considering our first unincorporated CRA in east Gainesville. A final plan is expected to be submitted to the Board before the end of this calendar year. In FY12, the taxable value of property in the majority of CRA's is declining particularly in the small cities.

CRA's, particularly in Gainesville, have done an excellent job of enhancing downtown and off-campus commercial areas through higher density residential and commercial redevelopment. These CRAs have an overall positive impact on the quality of life, economics, and image of Alachua County as these municipalities improve areas within their community. Often overlooked however, is the County's contribution to these efforts and the impact to General Fund revenue, which is not available to fund other County needs and initiatives. Our budgeted contributions in FY12 total over \$4.5 million, which is an increase of \$268,741 over last year's actual contributions. In FY11, this was about 4.3 cents of the General Fund, property tax dollar. This amount may vary based on the final millage rate set by the Board. The chart below shows the impact on Alachua County's General Fund from CRA improvement since 2003.



(All Fiscal Years, with the exception of FY12, are actual contributions while FY12 is budgeted)

MSTU Summary

There are no increases in the Municipal Services Taxing Units (MSTU) millage rates in the FY12. The Unincorporated MSTU total budget is \$5.84 million based on a millage rate of 0.4124. Portions of these funds will be allocated to County departments such as Growth Management, Environmental Protection, as well as park operations, and administrative costs for other services rendered to the MSTU area residents.

The Law Enforcement MSTU total tentative budget is \$17.65 million based on the current millage rate of 1.6710. This millage and existing fund balance appear to be sufficient to cover the submitted Sheriff's Law Enforcement budget. This MSTU funds patrol services within the unincorporated area. Following the same agreement with the Sheriff, we have allocated patrol related expenses in the tentative FY 12 Tentative Budget on a 70% Law Enforcement MSTU and a 30% General Fund ratio. We continue to believe that current call loads from the Combined Communications Center supports this ratio. We appreciate the cities of Archer, Hawthorne, and Newberry, which opted into the Law Enforcement MSTU to fund their public safety obligations.

The Fire Protection Services MSTU totals \$15.02 million and is based upon the current millage rate of 1.3391 mills. This MSTU funds fire protection services in the unincorporated area provided by Alachua County Fire/Rescue or its contracted agencies. In FY10, the Cities of Waldo and Hawthorne joined the City of Archer in opting into the Fire MSTU. The Fire/Rescue Department will continue to provide services to the affected unincorporated areas directly or by contracting with willing municipalities or neighboring counties. We will continue to contract with individual cities wanting to receive fire services from Alachua County pending an agreement approved by the Board.

Solid Waste Management

The primary objective of the Alachua County Division of Waste Management is to transform the current collection and disposal system to that of a full service, resource recovery operation. The purpose is to create a system that maximizes the recovery from the waste stream of all recoverable commodities and materials including containers, fiber, organics, and energy. The result of this system transformation will be reduced fees to our ratepayers (customers), flow control guarantees, and an adequate flow of waste to ensure the financial viability of the solid waste system.

The Board directed staff to begin the process of completing a feasibility analysis to site an organics recycling operation and begin the permitting and design of a materials recovery operation. Evaluation of alternative technologies are being conducted for managing organics to choose the most effective system for the County that includes maximum recovery and reduced costs. During 2012, there will be substantial completion of the design, permitting, and construction of the first phase of the transformation. Funds for these projects are from the solid waste enterprise fund reserves.

The Alachua County Solid Waste division is financed by an enterprise fund and solid waste assessments. The County Solid Waste Program continues to function in a highly

competitive environment for collection and disposal. In FY10, the transfer station processed approximately 137,647 tons of waste. A local company diverted an additional 40,000 tons of waste to an out of state landfill. Through an agreement with this garbage hauler the waste is now being direct hauled to the County's destination landfill.

The Municipal Services Benefit Unit (MSBU) Fund reduced budgeted expenditures by \$1.65 million in FY11 and an additional \$234,583 in FY12 while maintaining the current service level. Originally, the budget was increased for FY10 due to the expected increase in contract prices for curbside pick-up. Now that we have long-term contracts in place (thru FY16), the costs have stabilized and allows for this reduction in budget without affecting service level. The final calculations for the annual solid waste assessments have not been completed but there is an expectation of a reduction between 5% and 10%.

Solid Waste Recycling and Energy Conservation

There is a new Energy Element the Alachua County Comprehensive Plan with the following objectives:

- Help achieve the 75% waste diversion mandated by the state by 2020
- Reduce greenhouse gas emissions associated with the transport of municipal solid waste
- Promote a cluster of waste to wealth industries at the Resource Recovery Park to make useful products from recycled materials
- As a component of this, work to direct municipal solid waste to the Leveda Brown Environmental Park
- Achieve a diversion rate from disposal of 40% by December 31, 2012; 50% by December 31, 2014; 60% by December 31, 2016, 70% by December 31, 2018; and 75% by December 31, 2020
- Explore the feasibility of a program that requires source separated organic waste collection and processing
- Use a portion of the waste stream, such as food waste and brush cuttings, for composting and work with other local groups to make it available for use by community gardens and local farms
- Seek ways to reduce the amount of yard waste collected and transported to the Leveda Brown Environmental Park, including encouraging composting, mulching, and other onsite methods of yard waste disposal

Development of the Resource Recovery Park adjacent to the Leveda Brown Environmental Park continues. FY 2012 will see preliminary design and permitting of this site. The goal is to attract businesses and industries to locate to the site that will utilize commodities from the waste stream for the remanufacture of products to be sold back into our own community. We call these industries "Waste to Wealth". They use valuable resources hidden in our waste stream to gain beneficial reuse. The Resource Recovery Park and the transformation of the Leveda Brown Environmental Park to a Resource Recovery System could bring as many as 300 jobs to our community.

The transformation of our current system to that of a Sustainable Solid Waste System will enable the County to invoke flow control of our waste stream. Flow control guarantees sufficient waste is delivered to our system which maintains financial viability and increase value added services to our system. A Sustainable Solid Waste System should reduce costs to all County ratepayers.

Gas Tax Revenues Continue to Decline

The County currently collects approximately \$11.3 million dollars in Gas Tax revenue per year. This is used to maintain 916 miles of roadway; 677 paved and 239 unimproved. Gas Tax for the County is collected on a per gallon basis. Of the 15 cents permitted locally, we will receive 3 cents per gallon from the state and we impose the remaining 12 cents per gallon. The amount the County collects per gallon does not change with inflation or with the price of fuel, and is shared with all nine municipalities in Alachua County. As passenger vehicles become more fuel-efficient and drivers travel less miles to conserve fuel, less fuel is being purchased, resulting in less Gas Tax revenue to fund County roadway maintenance.

Coupled with the reduction in Gas Tax revenues over the last few years, the costs of road-related maintenance and construction have increased at a greater rate than Gas Tax revenues for at least the last ten years. The driving factor in the increase in maintenance and construction costs is tied to petroleum prices, in that many of the materials used for maintenance and construction are petroleum-based.

CHOICES

The CHOICES Program has continued to grow at a rapid pace over the past year. With a membership of 3,819 as of July 1, 2011, CHOICES has increased its membership by about 20% in each of the past two years. Demand for services has also increased as the program processes an average of 330 new applications each month. CHOICES is funded by a voter-approved 0.25% sales surtax. This surtax expires on December 31, 2011. In May 2011, the Board instructed CHOICES to continue its operations through December 2013. It is estimated by the consulting actuaries to the County that the CHOICES fund balance of \$41.5M (as of May 25, 2011) will be sufficient to support normal membership growth through that period. In the event membership or utilization exceed projections, the program will implement a membership cap to insure the fund balance is adequate to cover any claims run-out beyond the end of the program.

The Board approved Surtax Use Plan controls the benefits and eligibility for the CHOICES Program. The Board periodically reviews this plan. In the past year, benefits have remained unchanged. The only eligibility change was the inclusion of Santa Fe College students.

Effective October 2010, CHOICES entered into a Third Party Administration agreement with a subsidiary of Blue Cross-Blue Shield of Florida. This agreement has unified administration of the medical and pharmacy claims portion of the CHOICES benefit package providing beneficial claims pricing and substantially increasing the panel of providers available to program members.

In addition to the provision of health benefits for eligible County residents, the Board charged the CHOICES program to be involved with community programs to deliver services that address community health needs. CHOICES provides support for a number of local programs that deal with mental health and substance abuse services, access to primary care for the homeless and poor populations of the County, immunization programs for local school children, and wellness programs that address the problems associated with childhood and adult obesity. In conjunction with organizations like the Alachua County Health Department, Meridian Behavioral Healthcare, and the Helping Hands Clinic, CHOICES is part of the community effort to address the broader health and life-style related issues identified by the Alachua County Health Needs Assessment.

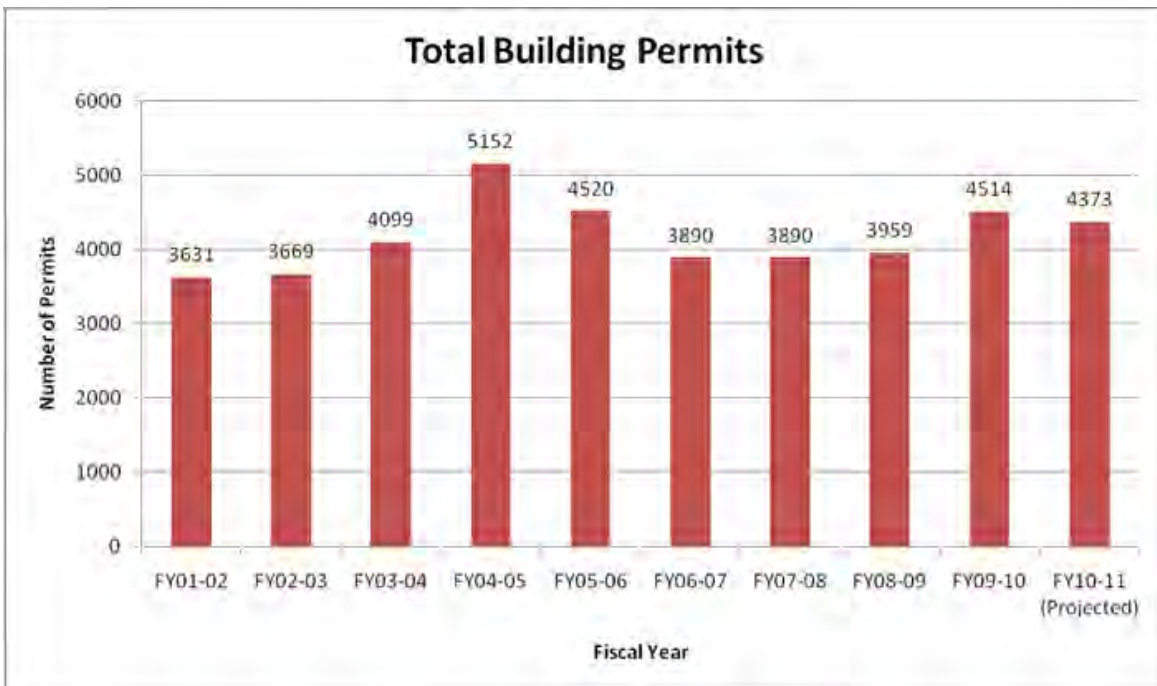
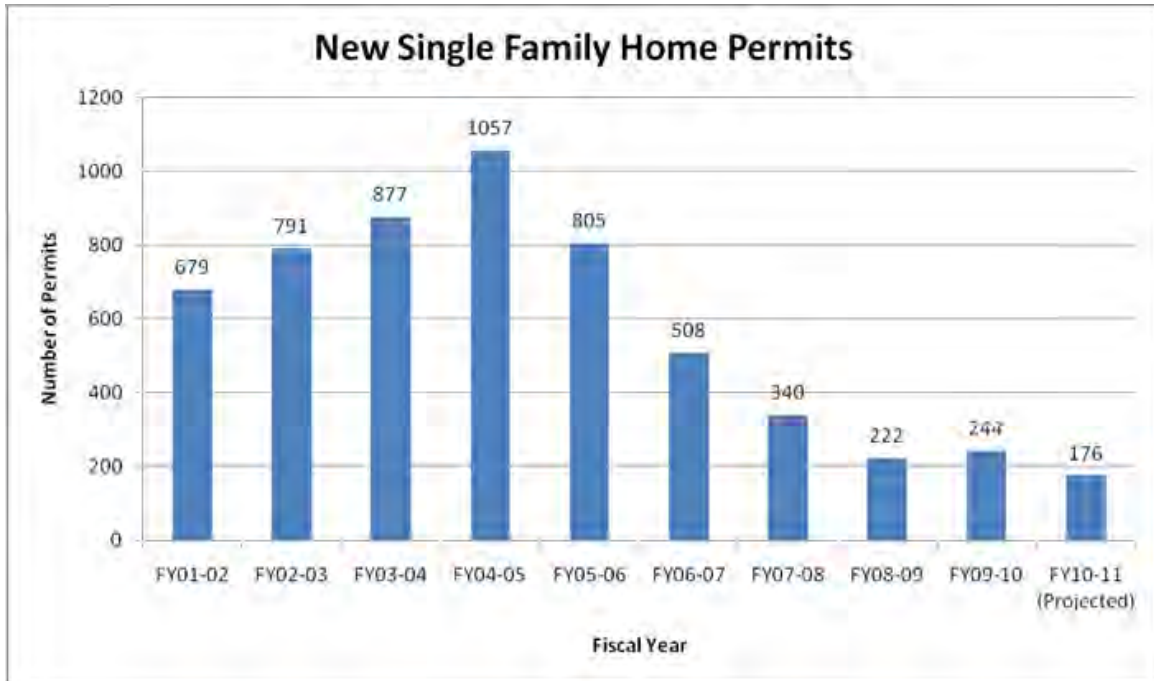
Development and Permitting Reflect Weak Economy

After three years of marked declines in development and permitting activity, the overall volume of new permits has stabilized and increased in some categories. While the number of new single family home starts remains very low, other activity such as remodeling, additions and non-residential construction has remained stable for the past year. The Growth Management Department has reduced its budget and eliminated 11 positions over the last three years as a result of the economic downturn. The Building/Development Enterprise Fund budget is determined by fees collected for building permits that cover plan review and inspection costs for activity in the unincorporated area.

Based on the first eight-month period of FY11, 4,373 total building permits are projected to be issued, compared to 4,514 issued in FY10. While the total permits have been stable for the past 5 years, the proportion of new single family permits continues to decrease. Remodeling permits require similar amount of inspections while generating comparably lower fees. Alachua County uses an automated permit tracking system and multi-trade inspectors, as opposed to trade specific, which improves efficiency and has resulted in lower building permit fees than similar jurisdictions.

Based on national indicators and some increase in local permit activity, it is anticipated that a slow and gradual improvement will occur in building construction activity in Alachua County. We will continue to closely monitor the level of activity and adjust our workforce and resources accordingly.

In the longer planning horizon, there are several large mixed use projects in the early stages of development approvals. The developers of Spinghills, Santa Fe, Newberry Village and Celebration Point have indicated that they plan to begin construction within the next fiscal year. These are large scale long range projects expected to be built out over the course of ten or more years. Each of these major projects is designed to implement the new multi-modal Transit Oriented Design/Traditional Neighborhood concepts and to contribute to the initiation of the proposed bus rapid transit system.



Capital Improvement Program (CIP)

The County’s Capital Improvements Program provides a five-year schedule that establishes priorities, within fiscal and economic constraints, for providing essential facilities and infrastructure necessary to serve the needs of Alachua County’s residents and government agencies. Capital projects in this program include major new facilities, property acquisition, and major equipment replacement. The CIP also includes the Technology Fund used to acquire new technologies within the County. The first year of the five-year CIP is the basis for formal fiscal year appropriations (i.e. “funded”) during

the annual budget process. The total CIP allocation included in the FY12 Tentative Budget is \$14 million. \$4.4 million of the CIP budget allocation is devoted to debt service.

The total General Fund CIP expenditure allocated for County Facilities in the FY12 budget is \$1,279,000. This includes a \$650,000 contribution toward the upgrade of the HVAC system at the Civil Courthouse, a project that has also received funding allocations from a restricted funding source for Court-related facilities. The remaining General Fund allocation for FY12 will focus on Capital Preservation projects including the re-sealing and painting of the State Attorney, Public Defender and Wilson buildings. The "Capital Preservation Fund" was created in FY10 to explicitly document the County's commitment and renewed focus on maintaining our buildings and property. This is necessary due to the numerous aging facilities within Alachua County and the significant cost when major systems fail in our older buildings. This fund includes large expense maintenance and repair items and provides flexibility to quickly respond to these items.

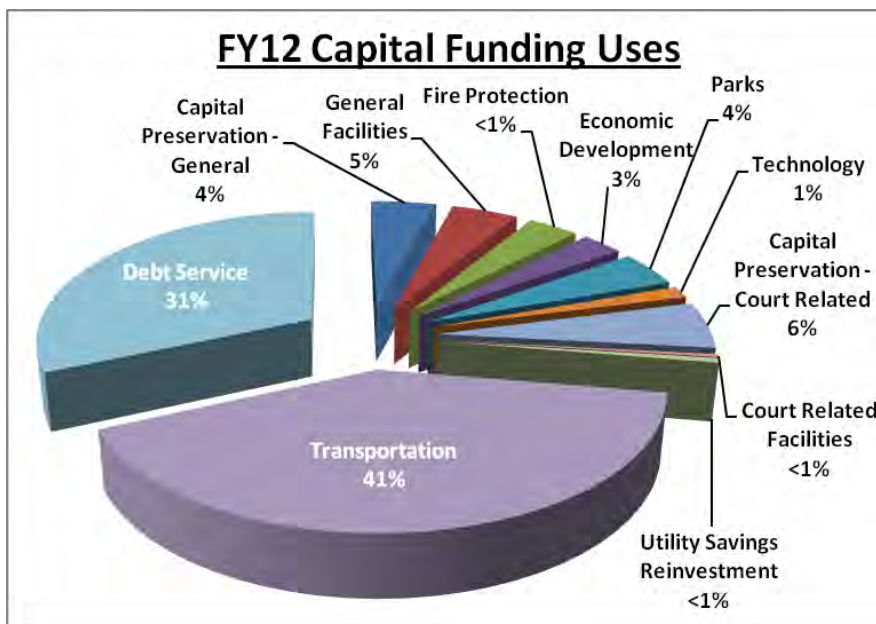
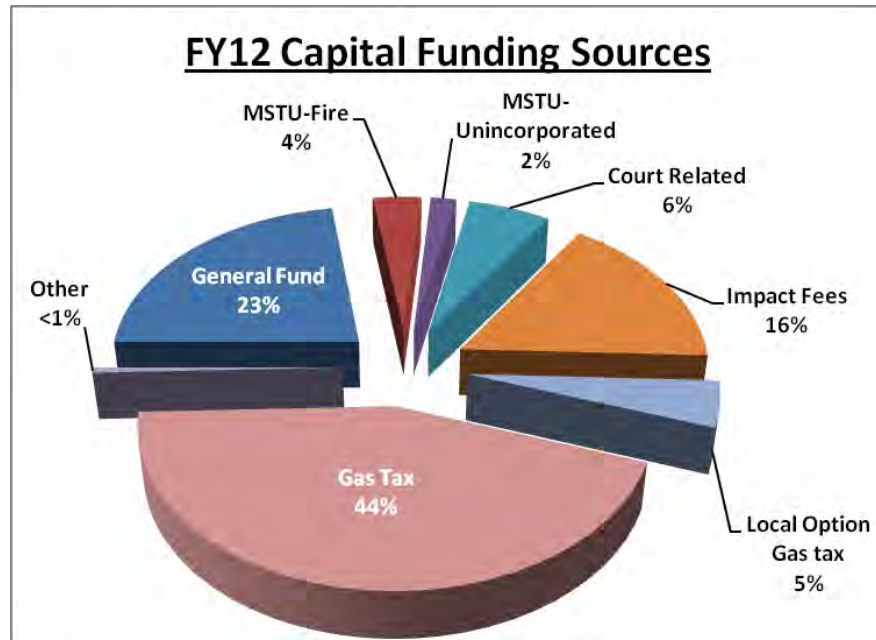
Major projects at the County Jail, for which funds have been appropriated in previous years, will be the major focal points for CIP construction activities during FY12. These include phase II of the kitchen renovation, a complete replacement of the jail roof and HVAC system, and the replacement of windows throughout the jail. Decisions made by the Board in FY11 regarding the two latter items have resulted in a depletion of the reserves available in the Capital Fund. The Jail/HVAC project has always been planned to be a major energy efficiency project. When final construction bids were received, however, the cost to achieve the anticipated life-cycle energy savings was significantly higher than the estimates that had been made several years earlier. Related to the jail HVAC project is the inclusion in the FY12 Tentative Budget of a \$650,000, one time debt payment from the General Fund.

The jail windows project, on the other hand, was expanded significantly because of safety concerns expressed by the Sheriff resulting in a project scope that was almost three times the cost of the original project scope. The Board decision to fully fund both of these projects in FY11 resulted in funds from a number of revenue sources being transferred into these two project accounts which greatly curtailed the availability of funds for other construction projects.

Another facility project that was undertaken during the last quarter of FY11 is the replacement and upgrade of key building operating and security systems at the Animal Services Facility. The conditions at the Animal Services building need immediate improvements to both the internal structure and upgrades to all components making up the entire mechanical system.

As a result of cumulative funding reductions caused by this five-year period of budget contraction, this CIP identifies a number of unfunded and deferred facilities projects. One in particular, the proposed Supervisor of Elections facility expansion, had been included in a prior CIP in order to accommodate expected mandated changes to voting equipment requirements. The project has been put on hold pending action at the state level, which will require future discussion between the Supervisor and the Board.

In addition to general facilities capital projects, a restricted funding source for major Court-related facilities projects is allocated in the FY11 CIP to fund a complete upgrade of the HVAC system and ADA accessibility at the Civil Courthouse. Additional court-related allocations in the CIP will focus on Capital Preservation projects at the Civil Courthouse, the State Attorney's building and the Public Defender's offices.



The Capital Improvements Program is developed in accordance with policies adopted in the Capital Improvements Element (CIE) of the Comprehensive Plan. This significant document plays a major role in implementing public and private land development and infrastructure financing decisions by private developers through proportional share methodology, impact fees, and our concurrency management system. Transportation

and Parks projects in the CIP required to maintain adopted level of service standards established by the Comprehensive Plan must be consistent with the CIE.

In FY11, proceeds from the additional 5-cent gasoline tax passed by the Commission in FY07 were allocated for the reconstruction of NW 16th Avenue and a continuation of our alternative surface treatment of a prioritized list of dirt roads. The work on these projects will continue through FY12. We will also continue the work on high priority bike/pedestrian projects in FY12. As with other revenue sources, Gas Taxes have declined due to a reduction in travel and gas purchases by consumers. Environmentally this is good from the standpoint of the reduced carbon footprint, yet it negatively affects our revenue that is used to maintain deteriorating roads and roads that are already over capacity.

The County's roadway infrastructure condition continues to deteriorate as a result of a lack of adequate funding to address capital pavement maintenance. Although many major steps were taken in recent years to fund the resurfacing of existing County roads, the maintenance backlog continues to grow. Gas taxes alone are not sufficient to address the County's roadway maintenance needs and discussions of any potential one-cent sales tax should follow the Leon County model of allocating a portion of the proceeds to roadways.

The collection of the Wild Spaces/Public Places (WSPP) infrastructure surtax (passed by voter referendum in 2008), ended in December, 2010. Current projections estimate that the total revenue from WSPP will be a little more than \$31 million, or 22% less than original estimates. Alachua County government's share of WSPP is approximately \$16.75 million. According to the latest WSPP quarterly report (March 31, 2011), \$8.6 million had already been expended on the purchase of environmentally sensitive lands as part of the Alachua County Forever program. \$1.5 million of the WSPP revenue is dedicated to the County's portion of the cost of constructing a new Senior Center, a joint project between the County and the City of Gainesville, which will be constructed and managed by the City of Gainesville. Construction of the Senior Center is expected to be completed by the end of the FY11.

The County's newest park project is the construction of a recreation center at Kanapaha Park on Tower Road. This project was originally planned to cost approximately \$3.2 million of which \$1.9 million was expected to be funded from WSPP. Due to the downturn in sales tax receipts, the project has been scaled back from its original scope and will be constructed at a total cost of \$1.4 million.

Economic Development/Fairgrounds

The Board approved the Master Plan for the County's new fairgrounds complex in September 2008. Although planning and zoning activities have continued, plans for actual construction have been put on hold because of the economic downturn and the reduction in general revenues. The construction of the fairgrounds remains however, a long-term, critical, economic development priority. The operations of the new fairgrounds will generate additional tax revenue in the form of sales tax and tourist development tax and is projected to add in excess of \$25 million annually to the local economy. Another important aspect of the new fairgrounds is that it is one of the key

elements expected to drive new economic development in East Gainesville. Development of the new fairgrounds will serve community agricultural, exposition and assembly space needs and allow for reuse of the existing fairgrounds property for the development of a commerce park on NE 39th Avenue in accordance with the implementation of the East Gainesville Redevelopment Plan.

In April 2010, the County Commission approved a 2% additional tourist development tax to be applied to lodging in Alachua County. Each additional percentage point equals approximately \$650,000 to \$700,000. In July 2010, the County Commission decided to commit the proceeds from one percent of the bed tax to the construction of the Fairgrounds. The bed tax receipts can be leveraged as debt service for a construction bond issuance of \$7-8 million. The cost of phase one of a replacement fairgrounds is estimated to be \$18-20 million. A commitment will have to be made to identify additional funding sources to fully cover the cost of construction. Discussions of any potential one-cent sales tax should include the consideration of allocating a portion of the proceeds to the construction of the new fairgrounds.

Early in 2011 letters of interest from private developers were solicited to create a public/private partnership to advance the development of these facilities. None were received and it was determined that the economic downturn limited local private capital from being offered for this venture. County staff has begun discussions with the Gainesville Regional Airport administrative staff regarding joint planning and marketing for the existing Fairgrounds site and adjacent Airport property. The newly authorized position of Economic Development Coordinator will be tasked with pursuing both the fairgrounds and Plan East Gainesville as part of the overall economic development

One Cent Optional Sales Tax for Infrastructure

In March of 2011, the Board authorized the Public Works staff to develop a program to consider a ½ cent or 1 cent for maintenance of road pavement. The Board could place this issue on the ballot or leave the community the option of placing this and other items on the November 2012 ballot. Any item proposed for the November 2012 ballot should be based on a formula negotiated with our municipalities and include specific project lists and citizen oversight provisions. Further restrictions on property tax being proposed by the state make decisions on this sole remaining revenue source very important.

Financial Markets Impact Debt Service

Credit markets (specifically the municipal bond market), stabilized in FY11, allowing the County to follow through with two new planned financings. In order to secure needed capital funds, the County accessed the private placement market via a competitive bank loan RFP process. This competitive approach effectively provided the County with the lowest cost of borrowing and allowed the County to lock-in very low fixed interest rates.

The successful low-rate bank loans that were negotiated in the last 6 months include the \$15 million Alachua Forever Program Loan and the \$9.5 million Local Option Nickel Gas Tax Loan. The Alachua Forever Loan was issued to repay pooled commercial paper. The loan has a 10 year term with a fixed rate of 2.37%. The Local Option Nickel

Gas Tax Loan was issued to fund road repaving projects including NW 16th Ave, SW 63rdBlvd/SW62nd Ave, and CR231. The loan has an 8 year term with a fixed rate of 2.20%.

In addition to the two recent bank loans discussed above, the County has the following outstanding debt: Series 2007 A&B Public Improvement Revenue Bonds; Series 2006 Gas Tax Bonds; Series 2008 Gas Tax Bonds; and Series 2008 Jail Energy Conservation Capital Improvement loan. The current total outstanding principal balance on all County debt is \$109.4 million and the total average annual debt service payment for all debt is approximately \$12 million.

We know FY12 will be another challenging year and that the credit and equity financial markets will be volatile. The Board has adopted strong financial policies to ensure the long-term stability of the County even in the face of current global economic turmoil.

Information Systems

The Information and Telecommunications Services (ITS) Department will continue to play a very important role in 2012 by helping County government increase productivity and reduce operational costs through the use of improved technology. As departments continue to experience funding reductions, ITS is striving to maximize the useful life of hardware and software in order to reduce the cost of technology that is utilized to provide electronic government services to the citizens of Alachua County.

In 2004, the County moved from a computer lease program to a computer purchase program with a minimum four year replacement cycle. With the improvement of hardware design and functionality, we are modifying the replacement program this year to extend the life of all County computers to 5 years. This extension of the equipment replacement fund program will save the County approximately \$65,000 annually beginning in fiscal year 2012.

Along with hardware modifications, software and web applications are being redesigned for future generations. Mobile devices and smart phones are becoming the primary tool for citizens to access information on the internet. In the upcoming year, ITS will focus on providing more on-line services in a mobile website environment, where information, documents and video services will be accessible through mobile devices and smart phones. We are a digital community which is why technology will continue to grow and play an important role in how the County conducts business. The FY12 Tentative Budget contains \$100,000 to assist implementing mobility applications.

BUDGET ISSUES

Measuring Sustainability through Community Indicators

Community wellbeing, economic prosperity, and environmental health are all touchstones of sustainability. In FY11, staff from my office met with community leaders in a series of workshops to develop a list of community condition indicators to report on how multiple community agencies are proceeding toward the long term, sustainable betterment of our community. These measurements based on the Florida Chamber of

Commerce's Six Pillars paradigm will show progress on areas of concern such as business climate, innovation, public infrastructure, workforce talent supply, civic engagement, and quality of life. We envision working with our sustainability partners in the municipalities, non-profits, academic and business communities in the systematic collection and reporting of these indicators to the public. The Community Conditions Report will be issued in December 2011, and will be maintained with a web based process.

Consolidation of Space

For nearly a decade Alachua County has followed a downtown space needs plan which was designed to measure and allocate space in a rational manner, provide for future space needs, and to consolidate functions such as plan review and development into a centralized service area. Another goal was to move from leased space into centralized, County owned facilities. Leased space would be for cyclical needs only. . The reality of long-term revenue limitations and the reduction of positions over the last three years have already allowed us to eliminate some of our leased property in the downtown area for the Growth Management Department. Due to complaints about the Star Garage and the conditions on the upper floor, we have relocated Guardian Ad Litem into the DOCS building. This move reduced the lease cost by \$59,408. The Environmental Protection Department has reduced its office space in downtown by moving its office to a smaller, less expensive space in the downtown area behind the historic Seagle Building. This move will result in savings of \$67,983.

We are planning to relocate the Facilities Division administrative component to the Facilities Maintenance Shop located in the Depot Avenue area. In FY12 we will have the opportunity to assess the CHOICES space in the Community Support Services building and provide recommendations for future use of that space.

The Supervisor of Elections, Office of Management and Budget and the EOO office may also be relocated in the future should cheaper or more appropriate space be available. We are working with our downtown landlords to assure safe but lower cost facilities are available to our employees.

We will need to provide additional space for the Supervisor of Elections when additional voting and equipment requirements are mandated which will occur within the next five years. The Supervisor has indicated that her optimal time for such a move is 2013

In addition to the reduced rents we negotiated for the FY11 budget, there is a further opportunity to analyze employee work space and consolidate downtown offices in leased buildings by removing field personnel from the confining restrictions of the Star Garage.

Regional Public Safety Communications Issues

Public safety communications benefits all residents of the County whether they reside in the incorporated or unincorporated area. The Combined Communications Center (CCC), a joint responsibility of Alachua County and the City of Gainesville, receives nearly half a million 911 calls from County residents per year, approximately 300,000 of those calls result in the dispatch of law enforcement, fire, and/or emergency medical

personnel. The Intergovernmental Public Safety Radio System processes and coordinates the radio communications for 2,800 multi-agency, multi-jurisdictional emergency responders enabling seamless and transparent communications.

The dedicated funding we have now for the Intergovernmental Radio Communications Program (IRCP) does not sufficiently fund the monthly subscriber fees to the radio system and requires contributions from the General Fund, the Fire MSTU, and the Law Enforcement MSTU. Annually, the County spends nearly \$1 million to provide system access for approximately 1,200 activated county radios. The City of Gainesville spends a similar amount each year for system access for their activated radios. These annual expenditures fund only the operating costs of the system.

Intergovernmental Public Safety Radio System Replacement

As we approach the FY15 obsolescence and planned retirement of the Intergovernmental Public Safety Radio System, we must identify and appropriate replacement funds. Alachua County's investment in the system owned and operated by GRUCom, will surpass \$15 million by the end of its fifteen-year useful life including operating and infrastructure costs. I have appropriated \$125,000 in the FY12 Tentative Budget for consulting services to be matched by the City of Gainesville to identify and prioritize agency requirements and recommend the best solution for our joint long-term communications investment.

Radio Communication Towers and Radios

The FY12 Tentative Budget allocates \$30,000 to fully fund the lease obligation for the new Austin Cary Tower. The revenue sharing arrangement we negotiated will partially or completely offset our lease obligation as tenants locate their equipment on the tower.

The tower located on the Public Work property in Hague was part of our radio system network and had to be dismantled in June 2011, as it was determined to be structurally obsolete and beyond repair. The public safety radio equipment located on the tower was temporarily relocated to another tower site. We will be soliciting proposals from the private sector to reconstruct this tower at no cost to the County in return for a shared revenue arrangement and space on the tower. Also, we have identified several County properties that may be of interest to the private sector for constructing new communications towers in return for shared revenue arrangements and dedicated space for our equipment.

The FY12 Tentative Budget has appropriated \$192,000 total from the General Fund and Fire MSTU, to fund replacement costs for approximately 25% of our Fire Rescue radios. In the past, we have successfully sought out grant funds for these replacements and are currently waiting to hear if we have been successful in this effort again.

As the GRU agreement charges a \$63 per radio per month fee, both the Sheriff's Office and our Fire/Rescue Department have made efforts to reduce radios. From FY11 to FY12 Fire/Rescue has reduced 30 radios, The Department of the Jail 54, Law Enforcement 76 and the CCC 1, for a total of 161 radios.

Combined Communications Center (CCC) Equipment Replacement

The County and City investment in the technology and infrastructure for the operation of the Combined Communication's Center is essential to the on-going public safety function. In 2011, the County contributed \$420,000 from E-911 funds for the replacement of call taking/dispatch workstations in the CCC and the back-up center. At the request of the CCC Administrative Board, the CCC identified and developed a long-term equipment replacement schedule that provides for the on-going replacement of equipment that has reached the end of its useful life. The Sheriff has requested a total of \$651,425 in FY12 to begin allocations into a replacement fund. The FY12 Tentative Budget funds \$125,000 from both the General Fund and the Law Enforcement MSTU. The City will contribute to the replacement fund based on their share of the costs. The replacement funds will be identified and set aside each year for the software and hardware upgrades that will be necessary to properly maintain the recently installed computer-aided-dispatch system and other infrastructure.

Proposal to Create a Public Safety Communications MSTU

Since 1999, the City of Gainesville and Alachua County have shared the funding of the CCC's annual operating costs and the County has provided for the facility and its maintenance. This funding methodology is outlined in the 1999 inter-local agreement and requires that annual operating expenses be allocated to the City and the County based on the total number of dispatches they each receive during the year. The more dispatches an agency receives, the larger the portion of the CCC budget that is allocated to that agency. The concept was appropriate in 1999 when the only agencies being dispatched were the City of Gainesville, Alachua County and the City of Waldo but even then, the methodology was unaffordable for the City of Waldo. In the spirit of supporting combined countywide communications Alachua County paid Waldo's share. In 2011, the City of High Springs considered joining the system and requested a more affordable rate for a small city participant.

Much has changed since 1999. Post 9-11 public safety communications have become even more complex and demand seamless and transparent communications without regard to jurisdictional boundary or agency. We are also looking at the Next Generation Intergovernmental Public Safety Radio System which all agencies should have access to and pay for. I am recommending a Countywide Public Safety Communications MSTU be considered to fund both the CCC and the Intergovernmental Public Safety Radio System for all of the participating jurisdictions. A joint team of City and County employees, representing the Sheriff and the Board, can assist in establishing this over the next year.

Our Commitment to Homeless and Hunger Abatement

We have prepared the FY12 Tentative Budget based on the inclusion of our continued support and partnership with the City of Gainesville for homeless programs. \$25,000 for the provision of Emergency Shelter services is funded through a current 2-year

inter-local agreement that terminates on September 30, 2012. \$36,000 is allocated in support of the Office on Homelessness to partially fund the salary of its Executive

Director. The \$100,000 Clark Butler donation is tracked through the County's donation fund. It is carried forward each year and is available for the One Stop Center.

The City of Gainesville has signed a contract for approximately \$680,000 to purchase property off NW 53rd Ave. for the purpose of establishing a One Stop Service Center and temporary housing facility for the homeless. The City of Gainesville has contracted, to design and build the One Stop Homeless Services Center. Construction should begin in summer 2012. Last summer, the Board received a letter from the City of Gainesville asking them to budget \$154,000 yearly for operational costs of the One Stop Center. Anticipating a late spring 2012 opening, we have budgeted \$50,000 for operational costs in FY12.

County staff continues to work with the Alachua County Nutrition Alliance (ACNA) to implement the Hunger Abatement Plan and measure the success in its implementation in collaboration with ACNA partner agencies. At Hunger Summit III in November 2010, ACNA reported that 40 of the 90 recommendations in the Hunger Abatement Plan had been implemented. On June 15, 2010, Alachua County, the Department of Children & Families (DCF), together with area restaurants, began a pilot program that allows homeless citizens to use their food stamp benefits in participating local restaurants. This pilot is the only program of its kind in the Southeast region of the United States, and USDA hopes to see it expanded in Florida and the rest of the South East Region. This ongoing pilot program has been expanded to include 11 restaurants and involves the active planning of the United States Department of Agriculture, DCF, the Alachua County Coalition for the Homeless and Hungry, and County staff in the Poverty Reduction Program.

Water and Energy Conservation Efforts Continue

Water and Energy conservation efforts for FY12 represent a continuation of utilities savings directives and programs initiated in the FY10 budget. The FY12 Tentative Budget maintains energy expenditure for existing facilities at approximately \$3 million per year which is the same level as FY08 despite utility increases, record setting demands due to extreme weather, extended operating hours at the Health Department, the end of the GRU Business Partners discount rate, and increased square footage. Low cost measures to cut energy usage remain a priority. Automated controls over lights and devices down to the electrical plug loads will give the County the ability to shut off non-essential power use in County Buildings after hours and on weekends. In 2011, the County Administration Building should be the first to implement these automated controls.

Much of the progress in water and energy conservation has been made through improving both the design of new buildings such as the Kanapaha Park Recreation Center and the redesign of HVAC systems, insulation of retrofits in multiple buildings and improvements at the Alachua County Jail. Improved facility design is most effective when paired with performance monitoring. Our ability to report on energy conservation results was significantly enhanced in the current fiscal year with the addition of the Utility Manager Services software program which allows utility database monitoring.

Additionally Load Profiling software allows us to monitor major buildings remotely to conserve energy at peak demands.

To help reinvigorate our commitment to the Board's utility reduction policies we have appointed a volunteer team of Energy Champions in each Department and Constitutional Office. These staff will be the County's point persons to help their respective offices achieve the no-cost solutions of contentious utility usage.

Utility Savings Reinvestment Program (USRP)

A Utility Savings Reinvestment Program was incorporated into the Board's financial policies in September 2010, to reduce the cost of operating our buildings. Any decisions on the allocation of savings for reinvestment will be brought back to the Board for approval. This program creates a financial account in the Capital Improvement Plan into which utility savings from conservation and efficiency enhancements to County facilities will be deposited. These funds are to be reinvested in utility conservation, efficiency, and alternative energy efforts through each year's capital improvement program.

To date, \$176,281 in energy savings utility rebates are identified for reinvestment in this program. In FY11 the Board identified electric motor replacement as the top priority. We are bringing back a list of projects to the Board for FY12 including a strategic initiative to better monitor the performance of our investments. This will be a professional services contract to monitor and do an annual report on our utility savings. The report will recommend strategic projects based on our fiscal policies, using our current data collection system.

Fuel Conservation

Fuel conservation continues to be a goal for Alachua County in order to both reduce costs and to provide alternative vehicle within our fleet. The FY12 Tentative Budget anticipates an approximate \$4 per gallon fuel price. The 5-5-5 fuel reduction Plan started in 2009 has reduced the fleet size by 21 vehicles in two years and saved 16,887 gallons of fuel. The number of take home vehicles has been reduced by over 60% from 52 to 19 in the past three years and we continue our six year program of utilizing bio-diesel fuels using a B-20 blend in our bulk tanks at Public Works and the Leveda Brown Transfer Station. A major report will be provided to the Board setting new goals to achieve a 20% reduction in fuel use by 2020.

RSVP, CPT, and Indigent Burial Programs

The Retired Senior Volunteer Program (RSVP) is being considered for reductions in funding at the federal level. Alachua County currently allocates \$117,000 as a local match and has three positions assigned to the program. Should RSVP receive reduced federal funding, we would recommend that the Board downsize our RSVP program and reduce two of the current positions. One position will remain assigned to RSVP with additional responsibilities in the Foster Grandparent Program.

The FY12 Tentative Budget also funds \$84,000 the Child Protective Team (CPT) program which is required to pay for tests involving children that the hospital is now charging us. \$25,249 has been added to the Indigent Burial program which has had

cost overruns in FY11. This additional funding and the decision to pay for cremation should allow this program to remain within budget in FY12.

Community Agency Partnership Program (CAPP) & Other Non-Profits

The Board has recognized the need to assist non-profits in providing basic services to the less fortunate members of our community through the CAPP program. I would suggest that we endeavor this year to expand the consciousness of the community about the limitations on fiscal supports to our non-profits as limitations are placed on local government.

Each year 1% of the General Fund operating budget is allocated to CAPP. The FY11 budget provided \$900,297 in funding to this program, after a reduction of \$100,000 to award to the Early Learning Coalition, as they were not eligible to apply for FY11 funding. Due to CAPP adjustments, both the Early Learning Coalition and Three Rivers Legal Services are eligible and have applied to the FY12 CAPP cycle. The FY12 Tentative Budget includes \$1,158,122 or 1% of the General Fund per Board policy. If the Board chooses to implement Tier 2 reductions, it is recommended that the CAPP program be reduced by 5%. This would fund CAPP at \$1,100,216.

I am recommending the same reduction of 5% in Tier 2 for the non-CAPP contracts with the Health Department and Meridian Health Care. Both of these agencies, which have close working relationships with us, have received reductions from the State of Florida that have been highlighted to the Board in separate letters. The FY12 Tentative Budget continues to fund the Health Department for \$909,875. A 5% reduction would be \$45,500. Meridian Health Care receives has multiple grants funded through partnerships with the County including the CHOICES program. From the General Fund, \$695,596 comes from the Community Support Services (CSS) budget. A 5% reduction in their CSS funding would be \$34,800.

Court Funding and Article V Requirements

In FY12, the budget for the Court Offices and other Article V requirements has decreased over \$90,000 from the FY11 Adopted budget. While the majority of the reduction is related to the decreased revenues for Innovative Court Programs, the General Fund allocation for the Court Offices is decreasing by \$38,000.

There are funding sources other than the General Fund that are allocated to meet the Article V budget requests. Assistance with funding court-related (Article V) expenses has been enacted by the state legislature. The two most important sources are the \$2 Court Technology Fee derived from recording documents with the Clerk of Courts and the \$15 state court facilities ticket surcharge gained from any infraction or violation resulting in a ticket. In conjunction, the ticket surcharge revenue for the state court facilities fund is allocated to court facilities, capital preservation, and capital construction projects through our Capital Improvement Plan

An additional revenue source that rates recognition is the \$65 court cost surcharge for folks pleading nolo contendere, guilty or otherwise found guilty, or adjudicated delinquent. This surcharge is statutorily allocated in equal parts to innovative court

programs, juvenile alternative programs, the law library, and to assist in legal aid programs.

Arrestee and Inmate Medical Allocation Increases

The FY12 Tentative Budget includes an additional allocation of \$250,000 for inmate medical costs for a total allocation of \$2.25 million. Both Board and Sheriff's department staff have been working to reduce this significantly growing obligation. We continue to be concerned that the lack of health care for homeless and unemployed individuals may heighten the likelihood that for some individuals, arrest is access to health care.

Regional Transit System Funding/Multi-Modal Transportation Mitigation

With the changes made by the state legislature to The Growth Management Act dealing with issues of concurrency as well as impact fee legislation, the concept of the Multi-Modal Transportation Mitigation (MMTM) has placed Alachua County in the forefront of efforts to deal with transportation issues related to new development. As the County moves forward with the MMTM and the increased dependence upon creating multi-modal transportation solutions, the funding of the Regional Transit System (RTS) needs to be a part of a policy discussion.

The County has been contributing to the Regional Transit Service since it curtailed joint ownership with the City of Gainesville in the 1980's. Since that time, the County has been paying for routes that serve the unincorporated area. The service has been paid through the gas tax and some grant funding. This has been done based on the concept that the RTS service would reduce single-occupancy vehicular traffic and was a logical use for the gas tax. Although inter-local agreements with RTS are approved annually, the hourly rates that the County pays to RTS are renegotiated every three to four years.

For Route 75, the County paid for 90% of the route in FY08 and 87% of the route in FY09 and will pay for 83% of the route in FY12. Due to annexation, in terms of the base service, the County no longer pays anything for the portion of Route 75 in the Butler Plaza area. Butler Plaza serves as a transfer point for Route 1 to downtown. We also no longer pay for any of the routes in the SW 20th Avenue area. Currently the County's contract with the City of Gainesville in the FY11 budget for RTS is \$404,896 for the base service and \$403,557 for Route 75 totaling \$807,453.

This year the City of Gainesville has approved an hourly rate of \$64.88 for transit services in the unincorporated area. Unless there is a reduction in the level of service, the County should anticipate paying \$1,076,345 for service in FY12. The total amount requested is 33% percent higher than FY11. Staff has evaluated this proposed rate and is concerned that the increase from previous years is based on the inclusion of depreciation in the funding equation for the first time without giving the County credit for its share of the capital contribution. Staff is also concern about an increase in the new mileage calculation of the unincorporated routes.

This issue is on the agenda to discuss at the August 31, 2011 joint County/City meeting. In the event that the City Commission does not revise its proposed rate, the County will have to reduce the amount of transit service provided in the unincorporated area or finance this increase through additional reductions in gas tax funded programs and operations such as those listed below:

Proposed Program/Service Reductions

Neighborhood Traffic Calming Program	\$ 50,000
Parking Overlays	80,000
Adopt-a-Road Program	3,000
Tree Planting Program	50,000
Road Construction Materials	54,000
Gas Tax Fund Balance	<u>30,000</u>
Total Available in Gas Tax Fund	<u>\$ 267,000</u>

The gas tax also funded the Transportation Disadvantaged Program. There is an ongoing allocation of \$190,100 that is currently being used as matching funds for a federal 5311 grant of \$198,500. This program is designed to serve the disabled and assist with transportation for the Foster Grandparents Program. Beginning in the FY10 budget, we are allocating dollars from the MSTU to pay for the Transportation Disadvantaged Program.

In FY10, Alachua County received \$238,012 in federal 5311 grant funding through the Florida Department of Transportation for the purposes of providing trips for the transportation disadvantaged in the unincorporated area. The County agreed to support the allocation of this funding to RTS and that funding was awarded to RTS. This is being used for the purpose of funding Route 23, that runs from the Oaks Mall to Santa Fe College and the County has been working with RTS on the creation of new bus stops for this route. This route is an integral part of the County's Mobility Plan and is a designated corridor for a future bus rapid transit route. As the focus on additional mass transit becomes part of the County's mobility strategy, the Board may wish to consider how an expanded RTS system may be equitably financed in the future. The recent legislative session resulted in the Governor approving the assessment of a student transit fee for Santa Fe College. The student transit fee will be used to pay for a portion of Route 23 as well as enhanced transit service in several parts of the Urban Cluster. The County will still be expected to pay for base service on the two existing routes covered by the current contract that serve SFC.

The Board adopted a Mobility Plan to effectively link land use and transportation as an amendment to the Comprehensive Plan on January 26, 2010. The Mobility Plan became effective on April 13, 2010. The Mobility Plan allows private entities to develop compact, mixed-use, pedestrian and bicycle friendly communities within the Urban Cluster. It also identified a multi-modal transportation network to serve existing and future mobility needs within the Urban Cluster. The MMTM program was adopted as part of the Mobility Plan as a means for new development to mitigate its transportation

impact and satisfy transportation concurrency obligations through a one-time mitigation payment. The MMTM can be utilized to fund additional roadway capacity, sidewalks, bike lanes, multi-use paths, and transit facilities including dedicated transit lanes, park and ride lots, and transit vehicles. The MMTM can also be used to fund express transit service which is being considered to start operation between 2015 and 2018, depending upon development within the Urban Cluster. The MMTM program was adopted by the Board on April 12, 2011.

On May 10, 2011, the Board gave staff direction to develop a Southwest Alachua County Transportation Improvement District for the funding of transportation mobility and transit service. The first Transportation Improvement District is for the portion of the Urban Cluster near Interstate 75 and Archer Road. The Southwest Transportation Improvement District is proposed to be anchored by Celebration Pointe, Alachua County's first Transit Oriented Development. The Transportation Improvement District, if approved, would use a portion of the future ad valorem tax revenue to fund new roadway capacity, dedicated transit lanes, a portion of the Archer Braid Trail and transit service between the District, the University of Florida and the Eastside Activity Center. Should the Transportation Improvement District be adopted, it would result in a significant commitment of revenue over the next 20 years towards funding multi-modal transportation.

Assessment for Stormwater Management Program Deferred

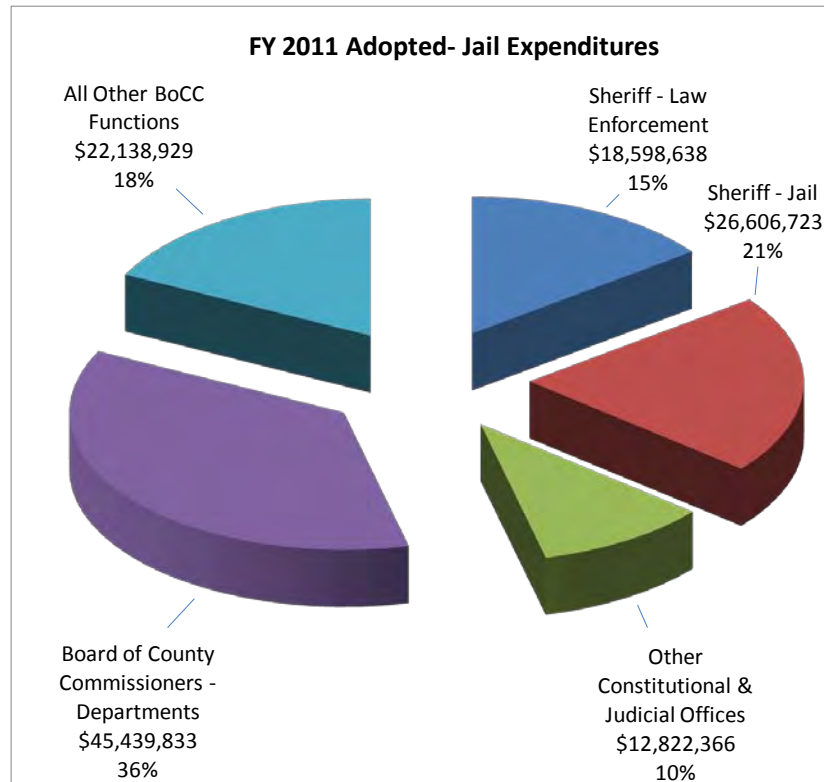
Clean water is a valuable asset for the community, and preserving water quality is one of the Board's primary functions. New clean water legislation is currently being debated by congress and may not go into effect statewide this year. In March of 2011, the Board deferred the creation of a Stormwater Assessment until 2013. There remains a \$900,000 MSTU loan for the development of a Stormwater Management Master Plan which may be paid back on creation of the assessment. This assessment would allow us to take a more aggressive role in solving flooding and assuring water quality issues are addressed in the next decade.

Federal Legislative Program

Our ability to secure federal dollars continues to be most successful through pursuit of earmarks with our federal legislative agenda. The County pays \$60,000 annually to share the costs of our Washington lobbying firm in a shared arraignment with the City of Gainesville. In the past 13 years approximately \$25 million in federal appropriations have been brought into Alachua County/City of Gainesville. \$22.4 million of this of this has been transportation related particularly funding for RTS related projects. Through the efforts of in-house staff and our federal lobbyist team, this funding included "No Wrong Door": Comprehensive Management of Offenders with Co-occurring Mental Illness and Addiction Disorders, Alachua County/City of Gainesville Education and At-Risk Youth initiative, and we have received notice on a Department of Justice grant involving the jail and incarceration alternatives. We will continue to aggressively pursue funding opportunities through our federal legislative agenda as well as competitive federal and state grants in the upcoming fiscal year. The Board should be aware that efforts to reduce the federal deficit and curtail federal spending have drastically reduced the earmarks for federal funding that our lobbyist traditionally seeks to attain.

Jail Operations and Population Management

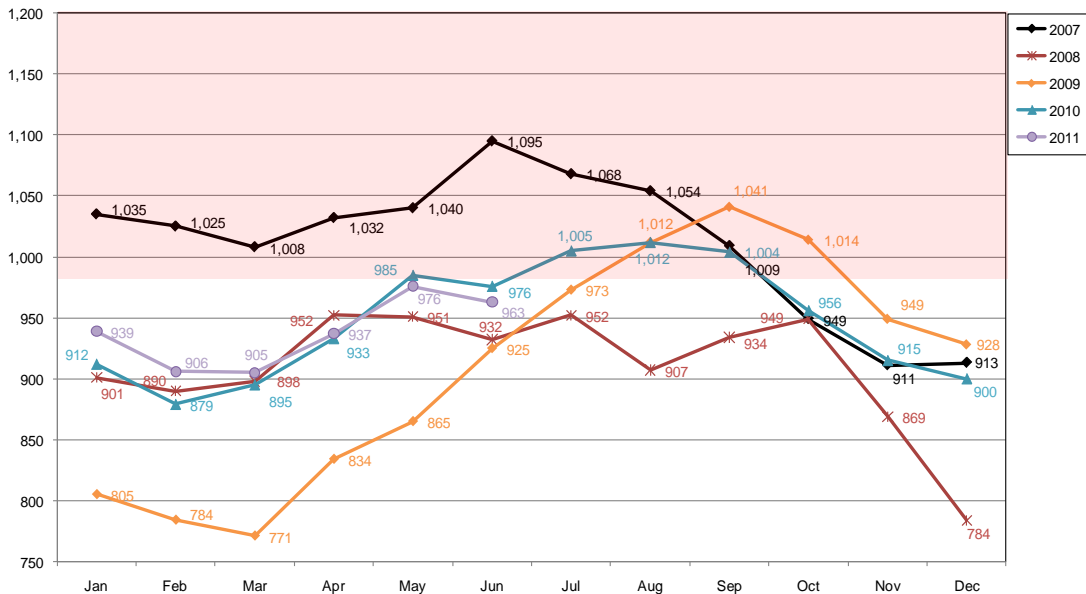
The operation of the Alachua County Jail, currently performed by the Alachua County Sheriff's Office, is done through an inter-local agreement and is set to expire in 2012. In FY11 nearly 21% or \$26.6 million of our General Fund budget is expended for jail operations.



In June of 2011 the Board authorized an operational study be conducted at the Alachua County Jail to assist the discussions of appropriate staffing, the preparation of a new inter-local agreement for its operation, and consideration of transferring the jail operation back to the Board. The study is to be completed in the fall of 2011.

The Alachua County Jail has a rated capacity of 1,148 (total beds) and an operational capacity (the ability to effectively manage the population) of 976 beds. Since reaching a critical level of overcrowding at 1,095 persons in June 2007, the community has undertaken a number of measures to better control population levels. These efforts are showing promising results as, with a few exceptions, the jail population has generally remained below operational capacity since October 2007.

Alachua County Jail Monthly Average In-House Population Jan 2007 thru June 2011



Source: Alachua County Sheriff's Office, Department of the Jail, Daily Jail Population Worksheets

When the jail has been overcrowded, it has been limited in duration and occurred during peak periods of seasonal increases. Generally, the jail population begins increasing in the spring and reaches critical levels in the fall before returning to below capacity levels in early winter. Recognizing these trends, the Public Safety Coordinating Council (PSCC) identified several factors thought related to seasonal increases. Court scheduling, the number of persons arrested for a violation of probation, and the length of time before formal charges are filed, have been studied in detail. As a result of these efforts, in August and October 2011, the court will pilot a series of additional hearings to try and counter the seasonal trend.

An evaluation of efforts to work with the most frequent jail recidivists, those charged with relatively minor quality of life crimes, indicates considerable success. Similarly, efforts to work with those who have a mental illness and/or substance abuse problem also demonstrate favorable results. A one year pre and post comparison of those served found up to an 88% reduction in the number of new criminal charges and a 59% reduction in the amount of time spent in jail for those who engaged in forensic treatment services.

Recognizing the relationship between substance abuse and criminal behavior, Alachua County has begun to quantify and further address the need for additional treatment capacity. In late 2010, a pilot screening project was initiated that interviewed almost 1,000 newly admitted inmates to determine the need for substance abuse and mental health treatment. About 1 in 8 newly admitted persons need treatment, while most have never received it. Utilizing federal grant funding, Alachua County increased the availability of outpatient treatment, acquired access to short term inpatient treatment beds, and began providing direct assistance with access to housing, psychiatric

services, and psychotropic medications for persons released from jail and under the supervision of Court Services.

Going forward, Alachua County has positioned itself to achieve significant and sustained reductions in the jail population through several initiatives. The Pretrial Justice Institute has invited Alachua along with five (5) other Florida counties to help develop a state-wide pretrial risk assessment tool. This project seeks to identify those factors which indicate someone will be compliant with court conditions and not likely subject to re-arrest. Once validated, the assessment tool can provide information to the court to aid its decision regarding who to release from jail.

Working with the Urban Institute and the Crime and Justice Institute, Alachua County is entering Phase II of the Justice Reinvestment at the Local Level initiative. The cornerstone of this initiative is the implementation of a strategy of “Prevent, Prioritize, and Prepare” to achieve a sustained reduction in the average jail population of 100 or more persons. The project will focus on juvenile crime prevention. It will also create a jail release coordinator to assure the timely release of persons to treatment and other rehabilitative facilities. Enhanced in house jail educational programming will better prepare persons in jail for release and re-entry back to the community. If successful, funds saved through a reduced jail population will be reinvested to continue the initiative.

The New Normal Work Crew is a partnership between many Alachua County departments focused on making level of service improvements. Court Services clients, who have been ordered by the courts to perform community service work, are assigned to work alongside County staff in an effort to enhance the level of service for general maintenance. Currently, the New Normal Work Crew assists Facilities, Environmental Protection, and Fleet with general maintenance activities like painting. Plans are underway to work with the Parks and Recreation Division to assist with mowing in some of our smaller parks. All equipment needed for the project is being obtained through existing resources and the project does not require any new funds. Future plans include working with Roads and Bridges to possibly assist with pothole repair and other road maintenance projects.

Tourist Development Council

In FY11, Tourist Development focused on the process to increase the Tourist Development Tax (TDT) to 5% to use for capital projects. The process included the completion of an inter-local agreement with the City of Newberry to create a baseball/fast pitch softball complex called Nations Park, a Request for Proposals for capital projects seeking funding, and the restructuring of the Tourist Development Plan.

The completion of the inter-local agreement with the City of Newberry for Nations Park represents a significant change in the sports facility inventory for the County. The funding for this project came from one of the newly added 2% of TDT. The 16-field complex gives Alachua County a competitive edge in the competition for youth baseball and fast-pitch softball events. The fields will feature an artificial turf infield similar to the ones used by Major League Baseball. The artificial turf serves a dual function as it

saves in yearly maintenance costs and provides the “it” factor as participants return home telling others of their experiences in Alachua County.

The Request for Proposals for capital projects seeking funding from the remaining 1% of TDT were brought to the Board for a vote following the Tourist Development Council (TDC) rankings of the projects as:

1. Alachua County Fairgrounds
2. Cade Museum/Martin Luther King Center Expansion
3. Downtown Conference Center.

The Board voted to set aside the funds for arenas and auditoriums at the new Alachua County Fairgrounds and for the Cade Museum for Invention and Innovation.

Innovation Gainesville

Over the past two years, the County Manager’s office has participated in a communitywide collaborative effort with the Gainesville Chamber of Commerce to explore the development of a new economy for our community. Called “Innovation Gainesville” (IG), this process recognized the strength of our academic community as a major research university and looked at how to encourage the spin offs that can result from this strength. We are among a unique group of communities within the United States poised to capture future economic development, venture capital, and additional employment in the expanding growth sectors of health, biotechnology, and green technologies.

An important component of IG is the need for industrial and commercial parks to capture technology spin-offs from UF and take advantage of other economic opportunities. These areas referred to as “Innovation Zones” would be designated as receiving areas for these industrial startups and expansions. As part of this designation, efforts will be required to efficiently regulate these areas, expedite permitting, and streamline the development process

Hand in hand with this effort, 2011 saw the beginning of an exciting new project know as the UF Innovation Hub. This is an area of research and business incubation located in the vicinity of the former Alachua General Hospital. This lifestyle and research development will include a mix of offices and residential units that will enhance the economic viability of Alachua County/Gainesville as we become a nationally recognized center for innovation.

As the green shoots of a new economy develop, we need room for plants to grow. As the County has a stake in helping to create this new economy, our Assistant County Manager is co-chairing along with a representative of the private sector to prepare appropriate formal policies to responsibly develop Innovation Zones.

Communicating With the Public

It has been clear of late that we must be vigilant in responding to confusion and misinformation in the public discourse. As we encourage a greater level of citizen engagement, it is important that we continue our efforts to insure that County

information is transparent as well as readily and easily available. We tell our organization's story through a wide variety of communication tools always being mindful of the generational differences in how citizens prefer to receive information. Communications efforts include our, Annual Report, Channel 12 programming, Video on Demand, newsletters, social networking, website innovations, and the Alachua County Civic Education Series (ACCESS).

In a deliberate effort to help citizens understand our budget process and the fiscal pressures facing the County, a series of three Community Conversations will be held in the month of July. These meetings provide citizens with an opportunity to be briefed on the financial condition of the County, ask questions, and most importantly engage with other citizens by taking part in a budget exercise to prioritize County programs. The innovative nature of this program helped earned us a grant from the National Center for Civic Innovation – Government Trailblazer Grant.

CONCLUSION

In speaking of our employees in the 2010 Annual Report I stated:

Alachua County employees, whether a Commissioner sitting at the dais or a member of a road construction crew, devote their lives to making Alachua County a better place. They are not nameless, faceless bureaucrats living in faraway places. They are your neighbors, and your friends. They sit next to you in your place of worship. They have families. They pay taxes. They are the customers in your businesses and the volunteers in your favorite organizations. They are fellow citizens of Alachua County and it is their honor and passion to serve you. They do not grow rich in doing so. They serve you well and deserve your respect.

It is my honor to work with and lead these dedicated public servants.

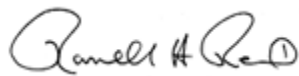
As always, without the professional work of OMB Director Suzanne Gable, the Office of Management and Budget staff, the Communications staff, and many other County employees, the preparation of this budget would not have been possible. I look forward to assisting you in the next few months as you undertake your review of the budget presented here today.

As my staff and I were preparing this budget, the community was preparing to celebrate Independence Day. I was reminded of the relationship between two of our founding fathers who died hours apart on a distant July 4th. John Adams and Thomas Jefferson dedicated their lives to the creation and governing of this country and had at times been political adversaries. In spite of their differences, and the fact that they were members of opposing political parties, they served together, respected one another, and treated each other with civility. As members of the Continental Congress they labored for months behind closed doors in the heat of the Philadelphia summer, participating in courageous conversations about building a new nation. Our country was founded on courageous conversations among patriots, which revolved around what was enough central government, enough taxing authority, and enough individual freedom to create united states from disjointed colonies. Adams and Jefferson had a lifelong political dialogue that recognized the significance of their role in the formation of the republic. In

one letter late in their lives, Adams wrote, "My friend, you and I have lived in serious times".

We continue to live in serious times. We have the need for courageous conversations with our fellow Alachua County citizens. As citizens, we should not shy away from having serious conversations about the challenges we face as a community, our priorities, and how we should address them through public policies such as this budget document. These courageous conversations should be about what we want to achieve as a community and how to pay for those achievements. This should be a civil dialogue between those who recognize their individual differences but who are committed to the best interests of our community and achieving the delicate balance of what is enough.

In Public Service,

A handwritten signature in black ink that reads "Randall H. Reid". The signature is written in a cursive style with a large initial "R" and a circled "1" at the end.

Randall H. Reid

County Manager



Appendix A

Alachua County Board of County Commissioners
 FY12 Tentative Budget
 Budget Decision Package - Tier 1 General Fund Ongoing Only

Tier 1 - General Fund Ongoing

<u>Budget Issue</u>	<u>Title and Description</u>	<u>FTE</u>	<u>Adjustment</u>
1	Property Tax Revenue - Increase millage rate to Simple Majority		1,557,747
2	Core Service Improvement Account		(1,557,747)
3	Reduction in costs related to FRS contribution rate changes (ongoing portion only)		630,000
4	Employer Compensation Liability Account for employee benefit costs		(630,000)
5	Juvenile Detention Center (State formula reduction)		920,303
6	Inmate Medical Costs		(250,000)
7	Court Services - Mental Health Grant Match CJMSHAG		(166,500)
8	Austin Cary Tower		(29,046)
9	Child Protective Team Medical Expenses		(84,000)
10	Increased Costs for Indigent Burials		(25,000)
11	Fire/Rescue Operational Analysis and Master Plan Update (split funded)		(50,000)
12	Fire Rescue Radio Replacement (split funded)		(96,000)
13	Grace Marketplace One Stop Homeless Center (partial year funding) (Funded at \$154,000 in FY13)		(50,000)
14	One Solution Financial System Equipment Replacement (annual contribution)		(18,000)
15	Utility Cost Increase (loss of GRU Business Partner and Rate Increase)		(186,495)
16	Reduction of EPD Office Lease		34,738
17	Eliminate 1.00 FTE (V) - Veterinarian reallocate cost to contractual services	(1.00)	0
18	Eliminate 1.00 FTE (V) Assistant Housing Program Manager (split funded)	(1.00)	0
19	Elimination of CSS Share of building security guards		20,300
20	Eliminate 1.00 FTE (V) - Sr. Programming Analyst in ITS	(1.00)	90,000
21	Equal Opportunity Closed Captioning Reduction in Contract Costs		10,300
22	Sustainability Program Reduction in Operating Costs		7,000
23	Organizational Development & Training Operating Reductions		7,580
24	Community Support Services Reduction in Office Supplies		11,750
25	Eliminate WAV Program Funding in EPD		15,000
26	Reduced Work Hours (F) Housing Manager in Growth Management		11,727
27	Reduction in Operating Cost in Growth Management		13,230
28	EPD Staff Workload Reallocations		4,496
29	Eliminate .75 FTE (V) - Sr. Staff Assistant in Administrative Services	(0.75)	29,777
Subtotal Tier 1		(3.75)	221,160
FY12 Budget Reduction Goal at Revenue Stabilization			0
Additional Adjustments to Meet Goal at Revenue Stabilization			221,160

Alachua County Board of County Commissioners
 FY12 Budget Tentative Budget
 Budget Decision Package - General Fund One-time Expenditures

Tier 1 - General Fund One-time Expenditures

<u>Budget Issue</u>	<u>Title and Description</u>	<u>FTE</u>	<u>Adjustment</u>
1	Fund Balance Increase from Operational Costs Reductions (majority from DJJ formula change)		1,700,000
2	Reduction in costs related to FRS contribution rate changes (one-time portion only)		700,000
3	Capital Project (Jail HVAC/Energy Conservation) Debt Service coverage (one year)		(650,000)
4	Supervisor of Elections Presidential Primary Election Funding (one year)		(350,000)
5	Public Safety Radio System Replacement Analysis Consultant (shared funding with City of Gainesville)		(125,000)
6	Public Safety Radio System Infrastructure Replacement Fund (partial funding shared with City of Gainesville)		(500,000)
7	Supervisor of Elections Voter Equipment Replacement (partial funding)		(400,000)
8	Combined Communications Center Equipment Replacement Fund (partial and shared funding)		(125,000)
9	Fire and Rescue Station Emergency Generators (split funded)		(140,000)
10	Exchange Server Purchase for Public Defender (one-time)		(10,000)
11	Capital Technology - Mobile Applications for Website		(100,000)

Subtotal General Fund - One-time Expenditures	<u>0.00</u>	<u>0</u>
FY12 Budget Reduction Goal at Simple Majority		<u>0</u>
Additional Adjustments to Meet Goal at Simple Majority		<u><u>0</u></u>

Tier 1 - Fire MSTU

<u>Budget Issue</u>	<u>Title and Description</u>	<u>FTE</u>	<u>Adjustment</u>
1	Reduction in costs related to FRS contribution rate changes (ongoing portion only)		167,335
2	Employer Benefit Liability Account for employee benefit costs		(167,335)
3	Equipment Replacement Fund for CCC (MSTU Share)		25,034
4	Replacement of Fire Rescue Radios (split funded)		96,000
5	Fire Rescue Generators (split funded)		169,000
6	Fire Rescue Services Operational Analysis and Update Master Plan		50,000
Subtotal Tier 1 - Fire MSTU			<u>0.00</u> <u>340,034</u>
FY12 Budget Reduction Goal at Simple Majority			<u>0</u>
Additional Adjustments to Meet Goal at Simple Majority			<u><u>340,034</u></u>

Tentative Budget Tier

Tier 1 - Unincorporated MSTU

<u>Budget Issue</u>	<u>Title and Description</u>	<u>FTE</u>	<u>Adjustment</u>
1	Reduction in costs related to FRS contribution rate changes (ongoing portion only)		58,560
2	Employer Benefit Liability Account for employee benefit costs		(58,560)
3	Reduction in Mosquito Control Contract		60,000
4	Eliminate 1.00 FTE R (mid year retirement) Sr. Planner in Growth Management	(1.00)	26,754
5	Reallocate Personnel from MSTU to Gas Tax in Public Works		13,227
6	Reallocate Personnel from MSTU to Grant Programs in EPD		16,078
7	Reduction in Mowing Contracts in Parks		30,000
8	Reduction in EPD Office Lease		11,560
9	Utility Increase and Realignment		525
Subtotal Tier 1 - Unincorporated MSTU		(1.00)	158,144
FY12 Budget Reduction Goal at Simple Majority			0
Additional Adjustments to Meet Goal at Simple Majority			158,144

Alachua County Board of County Commissioners
 FY12 Budget Tentative Budget
 Budget Decision Package - Tier 2 General Fund Only

Tier 2 - General Fund

	<u>Title and Description</u>	<u>FTE</u>	<u>Adjustment</u>
1	Elimination of Well Florida Funding		(10,000)
2	Elimination of Youth Employment Service (YES)		(28,000)
3	5 % Reduction in Health Department Budget		(45,500)
4	5% Reduction Meridian Behavioral Healthcare, Inc.		(34,800)
5	Reduction in General Fund Tip Fee Waivers for Waste Management		(29,267)
6	Reduce CAPP by 5%		(50,015)
7	Court Administration Reduction in Overtime		(3,452)
8	Decrease County Attorney Operating Budget		(45,890)
9	Reduction in General Fund Transfer In to Gas Tax		(57,000)
10	Eliminate On Call and Shift Differential in ITS		(15,872)
11	Reduction Mowing Contracts for Parks		(23,765)
12	Reduce Prescribed Fire Capital Expense in EPD		(19,048)
13	Reduction in Technology Investment Account		(30,000)
14	Facilities Reduction in Building & Grounds Maintenance		(166,693)
15	Reduction in Network System Maintenance Agreements (reduced from \$45,000 as requested by Department)		(25,000)
16	Facilities Reduction in HVAC Contractual Services (reduced from \$40,000 as requested by Department)		(25,000)
17	Reallocation of Planner Workload to Grant Funds in Growth Management		(24,113)
18	Reallocate Staff Salary and Reduce Operating Costs		(22,501)
19	Eliminate 1.00 FTE (T) - Sr. Staff Assistant in Community Support Services	(1.00)	(42,133)
20	Eliminate 1.00 FTE (V) Jail Pop Mgt CST Screener	(1.00)	(50,842)
21	Eliminate 1.00 FTE (V) Equal Opportunity Specialist	(1.00)	(51,798)
22	Eliminate 1.00 FTE (V) Work Release Corrections Counselor	(1.00)	(53,724)
23	Reduce .25 FTE HR Technician in Human Resources	(0.25)	(10,658)
24	Reduce .50 FTE Sr. Staff Assistant in Purchasing	(0.50)	(17,289)
25	Reclassify Purchasing Supervisor to Purchasing Agent		(11,127)
26	Eliminate Deputy County Manager 1.00 FTE (F) (savings after severance package and reorg) (FY13 reduction is \$134,000)	(1.00)	(84,000)
27	Eliminate 1.00 FTE (R) Administrative Support Manager in CSS	(1.00)	(88,140)
28	Eliminate 1.00 FTE (F) Jail Pop Mgt/SS Benefits Coordinator	(1.00)	(49,701)
29	Eliminate 1.00 FTE (F) Clin Prog/Drug Court Office Assistant	(1.00)	(37,811)
30	Eliminate .50 FTE (F) Court Services Sr Accounting Clerk	(0.50)	(17,000)

Tier 2 - General Fund

	<u>Title and Description</u>	<u>FTE</u>	<u>Adjustment</u>
31	Eliminate .50 FTE (V) Work Release/Treatment Prog .Drug Counselor	(0.50)	(24,000)
32	Elimination of 1.00 FTE (F) Accounting Clerk in Animal Services	(1.00)	(37,311)
33	Eliminate .50 FTE (F) Jail Pop Mgt/CST Screener	(0.50)	(22,000)
34	Eliminate 1.00 FTE (F) Sent Alt/ComSrv/Work Crew Coordinator	(1.00)	(36,410)
35	Eliminate 1.00 FTE (F) Pretrial/Investigations Court Officer	(1.00)	(44,760)
36	Elimination of 1.00 FTE (F) Animal Technician in Animal Services	(1.00)	(40,835)
37	Elimination of Federal Lobbyist Contract		(60,000)
38	Reduction in General Fund contribution to Capital Projects		(110,687)
NA	Constitutional Officer Share of Property Tax Revenue Reduction		(1,264,514)

Subtotal Tier 2 - General Fund	(14.25)	(2,810,656)
FY12 Budget Reduction Goal at Current Millage		2,810,656
Additional Adjustments to Meet Goal at Current Millage		0

FY12 Adopted Decision Package

The County Manager's Budget Message is not modified to reflect revisions by the Board. Following is an updated version of the Budget Decision Package found in the Appendix of the message that was affected by the changes to the Tentative Budget:

Alachua County Board of County Commissioners
 FY12 Adopted Budget
 Budget Decision Package - Tier 1 General Fund Ongoing Only

Tier 1 - General Fund Ongoing

Budget Issue	Title and Description	FTE	Adjustment
1	Property Tax Revenue - Increase millage rate to Simple Majority Adjusted for Revenue Stabilization Millage approved by the Board		1,557,747
2	Core Service Improvement Account BoCC Revenue and Millage Rate Reduction		(1,557,747)
3	Reduction in costs related to FRS contribution rate changes (ongoing portion only)		630,000
4	Employer Compensation Liability Account for employee benefit costs		(630,000)
5	Juvenile Detention Center (State formula reduction)		920,303
6	Inmate Medical Costs		(250,000)
7	Court Services - Mental Health Grant Match CJMSHAG		(166,500)
8	Austin Cary Tower		(29,046)
9	Child Protective Team Medical Expenses		(84,000)
10	Increased Costs for Indigent Burials		(25,000)
11	Fire/Rescue Operational Analysis and Master Plan Update (split funded)		(50,000)
12	Fire Rescue Radio Replacement (split funded)		(96,000)
13	Grace Marketplace One Stop Homeless Center (partial year funding) (Funded at \$154,000 in FY13)		(50,000)
14	One Solution Financial System Equipment Replacement (annual contribution)		(18,000)
15	Utility Cost Increase (loss of GRU Business Partner and Rate Increase)		(186,495)
16	Reduction of EPD Office Lease		34,738
17	Eliminate 1.00 FTE (V) - Veterinarian reallocate cost to contractual services	(1.00)	0
18	Eliminate 1.00 FTE (V) Assistant Housing Program Manager (split funded)	(1.00)	0
19	Elimination of CSS Share of building security guards		20,300
20	Eliminate 1.00 FTE (V) - Sr. Programming Analyst in ITS	(1.00)	90,000
21	Equal Opportunity Closed Captioning Reduction in Contract Costs		10,300
22	Sustainability Program Reduction in Operating Costs		7,000
23	Organizational Development & Training Operating Reductions		7,580
24	Community Support Services Reduction in Office Supplies		11,750
25	Eliminate WAV Program Funding in EPD		15,000
26	Reduced Work Hours (F) Housing Manager in Growth Management		11,727
27	Reduction in Operating Cost in Growth Management		13,230

Alachua County Board of County Commissioners
 FY12 Adopted Budget
 Budget Decision Package - Tier 1 General Fund Ongoing Only

Tier 1 - General Fund Ongoing			
28	EPD Staff Workload Reallocations		4,496
29	Eliminate .75 FTE (V) - Sr. Staff Assistant in Administrative Services	(0.75)	29,777
30	* Elimination of Well Florida Funding		10,000
31	* Reduction in General Fund Tip Fee Waivers for Waste Management		29,267
32	* Court Administration Reduction in Overtime		3,452
33	* Decrease County Attorney Operating Budget		45,890
34	* Reduction in General Fund Transfer In to Gas Tax		57,000
35	* Eliminate On Call and Shift Differential in ITS		15,872
36	* Reduction Mowing Contracts for Parks		23,765
37	* Reduce Prescribed Fire Capital Expense in EPD		19,048
38	* Facilities Reduction in HVAC Contractual Services (reduced from \$40,000 as requested by Department)		25,000
39	* Reallocation of Planner Workload to Grant Funds in Growth Management		24,113
40	* Reallocate Staff Salary and Reduce Operating Costs (Administrative Services)		22,501
41	* Eliminate 1.00 FTE (V) Equal Opportunity Specialist	(1.00)	51,798
42	* Bus Passes (net difference between budgeted amount and new contract) (Human Resources)		650
43	* CCC - Adjustment for High Springs Dispatch Center costs		TBD
44	* Florida Organic Growers EBT Program		(9,193)
45	Family Data Center (Reserve for future allocation)		(35,000)
46	* Poe Springs Park Operations - 100% General Fund	1.00	(125,000)
47	Property Tax Revenue - Reduction in millage rate		(380,323)
Subtotal Tier 1		(3.75)	0
FY12 Budget Reduction Goal at Revenue Stabilization			0
Adjusted Balance Allocated to Reserves			0

* Previous Tier 2 items moved to Tier 1 based on Board action

Alachua County Board of County Commissioners
 FY12 Budget Adopted Budget
 Budget Decision Package - General Fund One-time Expenditures

Tier 1 - General Fund One-time Expenditures

<u>Budget Issue</u>	<u>Title and Description</u>	<u>FTE</u>	<u>Adjustment</u>
1	Fund Balance Increase from Operational Costs Reductions (majority from DJJ formula change)		1,700,000
2	Reduction in costs related to FRS contribution rate changes (one-time portion only)		700,000
3	Capital Project (Jail HVAC/Energy Conservation) Debt Service coverage (one year)		(650,000)
4	Supervisor of Elections Presidential Primary Election Funding (one year)		(350,000)
5	Public Safety Radio System Replacement Analysis Consultant (shared funding with City of Gainesville)		(125,000)
6	Public Safety Radio System Infrastructure Replacement Fund (partial funding shared with City of Gainesville)		(500,000)
7	Supervisor of Elections Voter Equipment Replacement (partial funding)		(400,000)
8	Combined Communications Center Equipment Replacement Fund (partial and shared funding)		(125,000)
9	Fire and Rescue Station Emergency Generators (split funded)		(140,000)
10	Exchange Server Purchase for Public Defender (one-time)		(10,000)
11	Capital Technology - Mobile Applications for Website		(100,000)
Subtotal General Fund - One-time Expenditures		0.00	0
FY12 Budget Allocation of One-time Expenditures			0
Balance of Available One-time Allocation			0

Alachua County Board of County Commissioners
 FY12 Budget Adopted Budget
 Budget Decision Package - Tier 1 Fire MSTU Fund Only

Tier 1 - Fire MSTU

<u>Budget Issue</u>	<u>Title and Description</u>	<u>FTE</u>	<u>Adjustment</u>
1	Reduction in costs related to FRS contribution rate changes (ongoing portion only)		167,335
2	Employer Benefit Liability Account for employee benefit costs		(167,335)
3	Equipment Replacement Fund for CCC (MSTU Share)		(25,034)
4	Replacement of Fire Rescue Radios (split funded)		(96,000)
5	Fire Rescue Generators (split funded)		(169,000)
6	Fire Rescue Services Operational Analysis and Update Master Plan		(50,000)
Subtotal Tier 1 - Fire MSTU		0.00	(340,034)
FY12 Budget Reduction Goal at Current Millage Rate			340,034
Additional Adjustments to Meet Goal at Current Millage Rate			0

Alachua County Board of County Commissioners
 FY12 Budget Adopted Budget
 Budget Decision Package - Tier 1 MSTU's Only

Tier 1 - Unincorporated MSTU

<u>Budget Issue</u>	<u>Title and Description</u>	<u>FTE</u>	<u>Adjustment</u>
1	Reduction in costs related to FRS contribution rate changes (ongoing portion only)		58,560
2	Employer Benefit Liability Account for employee benefit costs		(58,560)
3	Reduction in Mosquito Control Contract		60,000
4	Eliminate 1.00 FTE R (mid year retirement) Sr. Planner in Growth Management	(1.00)	26,754
5	Reallocate Personnel from MSTU to Gas Tax in Public Works		13,227
6	Reallocate Personnel from MSTU to Grant Programs in EPD		16,078
7	Reduction in Mowing Contracts in Parks		30,000
8	Reduction in EPD Office Lease		11,560
9	Utility Increase and Realignment		525

Subtotal Tier 1 - Unincorporated MSTU	(1.00)	158,144
FY12 Budget Reduction Goal at Current Millage Rate		(158,144)
Additional Adjustments to Meet Goal at Current Millage Rate		0



Aachua County Government
FY 2012 Adopted and FY 2013 Planned Budget



Alachua County Government
FY 2012 Adopted & FY 2013 Planned Budget – How to Use This Budget Document

This section assists readers in understanding how the budget document is organized and what information is presented. The Alachua County budget is divided into the following major sections:

<u>Introduction</u>	Elected and Appointed Officials, Organizational Chart, County Map and Demographics, Community Information, and Economic Development Overview
<u>County Manager’s Budget Message</u>	Developed for the FY12 Tentative budget presentation. Provides continuing fiscal trends; recent State legislative impacts; Board of County Commission Budget Principles; budget summaries; economic and financial impacts; department program, and project issues; and Tier 1 General Fund Issues
<u>Executive Summary</u>	How to use the Budget Document, the Budget Process Calendar, the Process of Adopting the Budget, Procedures for Amending the Budget, Financial Policies and an explanation of fund structure and governmental accounting.
<u>Performance Management</u>	Performance Management includes information on Alachua County’s integrated strategic planning, evaluation, management and reporting program which promotes an accountable, transparent, and responsive organization by aligning performance efforts with budgeting activities.
<u>Summary Reports</u>	Quick reference to basic budget information; shows an overall picture of the County's budgets for revenue, expenditures and positions. Serves to assure the reader that the County's budget is balanced at the fund level, in accordance with Florida statutory requirements. It also provides Fund Reserve, Major County Revenues, CIP, Debt Service, and Property Tax summaries.
<u>Operation Reports</u>	Ending Fund Balance, Fund Expenditure and Revenue Summary, County Revenue Source Summary, other various expenditure and revenue summaries, and Inter-fund Transfers.
<u>Business Center Budgets</u>	Includes the following information for each business center (department): mission, function, objectives, summary of services provided, strategic plan, major variances, performance targets, actual outcomes, future year projections, three years prior year actual expenditures, FY12 Tentative and FY13 Planned budgets, and a summary of highlights.
<u>Comprehensive Capital Improvements Program (CCIP)</u>	Documents the County's comprehensive capital improvements program and provides an overview of capital needs and associated operating impacts for a five-year period.
<u>Debt Service</u>	Highlights the County's outstanding and anticipated bond issues.
<u>Miscellaneous Information</u>	Contains general reference material including a glossary.



**Alachua County Government
FY 2012 Adopted & FY 2013 Planned Budget – Budget Process Calendar**

Date(s)	Activity	Participants
FEBRUARY 2011		
21, 23, 28	GovMax Budget Training	OMB, Departments
25	9:00am – Board Retreat – Constitutional/Judicial Offices	Board, County Manager (CM), Constitutional Officers, Judicial Offices
MARCH 2011		
15	10:00 am – Special Board Meeting – FY12 Budget Discussion	Board, CM
15	1:30 pm – Special Board Meeting – FY12 Budget Discussion	Board, CM
29	10:00 am – Special Board Meeting – FY12 Budget Discussion	Board, CM
29	1:30 pm – Special Board Meeting – FY12 Budget Discussion	Board, CM, Sheriff
30	9:00am – Budget Allocation Meeting	All
APRIL 2011		
5	10:00 am – Special Board Meeting – FY12 Budget Discussion	Board, CM
5	1:30 pm – Special Board Meeting – FY12 Budget Discussion	Board, CM
19	10:00 am – Special Board Meeting – FY12 Budget Discussion	Board, CM, Constitutional Officers, Judicial Offices
19	1:30 pm – Special Board Meeting – FY12 Budget Discussion	Board, CM, Constitutional Officers, Judicial Offices
MAY 2011		
2	Budget Allocation & Issues due from Departments	Departments
2	Constitutional Officers submit budget requests to Board	Constitutional Officers
2	Fee Revisions due from Departments	Departments
2-31	Functional Groups review Departmental Budgets	OMB, Departments, Functional Groups



**Alachua County Government
FY 2012 Adopted & FY 2013 Planned Budget – Budget Process Calendar**

MAY 2010 (Continued)		
2-31	Budget Discussions with Department Directors	OMB, CM, Departments
3	10:00 am – Special Board Meeting – FY12 Budget Discussion	Board, CM, Constitutional Officers, Departments
3	1:30 pm – Special Board Meeting – FY12 Budget Discussion	Board, CM, Constitutional Officers, Departments
13	Budget Issue Report to Board Departments for review; Supporting documents to ITS, Fleet & HR	OMB
17	10:00 am – Special Board Meeting – FY12 Budget Discussion	Board, CM, Departments
17	1:30 pm – Special Board Meeting – FY12 Budget Discussion	Board, CM, Departments
26	1:30 pm – Special Board Meeting – FY12 Budget Discussion	Board, CM, Departments
JUNE 2011		
1	Preliminary tax roll information from the Property Appraiser's Office	Property Appraiser
7	10:00 am – Special Board Meeting – FY12 Budget Discussion	Board, CM
20	County Manager Finalize Recommended Budget Issues	CM
20-30	Budget Document Production	OMB
JULY 2011		
1-5	Budget Document Production	OMB
1	Certified property values provided by Property Appraiser's Office	Property Appraiser
7	1:30 pm – Special Board Meeting – FY12 Tentative Budget Presentation	Board, CM
12	1:30 pm – Regular Board Meeting – Board to Set Proposed Millage Rates for FY12	Board, CM
25	6:00pm – Community Conversations	OMB, CM, Citizens
28	6:00pm – Community Conversations	OMB, CM, Citizens



**Alachua County Government
FY 2012 Adopted & FY 2013 Planned Budget – Budget Process Calendar**

JULY 2011 (Continued)		
30	10:00am – Community Conversations	OMB, CM, Citizens
AUGUST 2011		
1	6:30pm – Community Conversations	OMB, CM, Citizens
4	5:00 pm – Special Board Meeting – FY12 Budget Discussion	Board, CM
15	6:00pm – Community Conversations	OMB, CM, Citizens
16	10:00 am – Special Board Meeting – FY12 Budget Discussion	Board, CM
25	4:30 pm – Special Board Meeting – FY12 Budget Discussion CANCELLED	Board, CM
30	10:00 am – Special Board Meeting – FY12 Budget Discussion	Board, CM
30	1:30 pm – Special Board Meeting – FY12 Budget Discussion	Board, CM
SEPTEMBER 2011		
1	1:30 pm – Special Board Meeting – FY12 Budget Discussion	Board, CM
13	5:30 pm – First Public Hearing to approve proposed millage rates and adjusted tentative budgets per FS 200.065[2][b]	Board
27	5:30 pm – Final Public Hearing to adopt final millage rates and budgets per FS 200.065[2][b]	Board
NOVEMBER 2011		
8	5:00 pm - Regular Board Meeting – Public Hearing for Carry Forwards	Board, CM, OMB



An annual budget, including all such funds as required by law, shall be prepared, approved, and adopted for each fiscal year. The budget shall control the levy of taxes and expenditure of money for all County purposes during the ensuing fiscal year. The budget process shall be conducted in accordance with Chapters 125, 129, 200, and 218 of the Florida Statutes, as amended.

SPECIFIC REQUIREMENTS

By July 1, the Property Appraiser must certify the (initial) taxable value of property within each taxing district.

The County Manager must present a balanced budget to the Board of County Commissioners (BCC) by July 15.

Within 35 days of either July 1, or the date the Property Appraiser certifies the taxable value of property, whichever is later, the BCC must set proposed millage rates. At that time, a date, time and place is set for a first public hearing on the proposed budget and millage rates.

Within 65 to 80 days of July 1, or the date the Property Appraiser certifies the taxable value, the BCC must hold a public hearing, after 5:00 p.m., to hear public testimony and to adopt a tentative budget and tentative millage rates. The first substantive issues discussed must be the percentage increase in the proposed aggregate millage rate over the rolled-back rate and the specific purposes for which the ad valorem tax revenues are being increased. (Information on rolled-back millages may be found in this document and a definition may be found in the glossary.) Prior to the conclusion of the hearing, the BCC shall amend the tentative budget as it deems necessary, adopt the amended tentative budget, recompute its proposed millage rates and publicly announce the percent, if any, by which the recomputed proposed aggregate millage exceeds the rolled-back rate. That percentage shall be characterized as the percentage increase in property taxes tentatively adopted by the BCC (regardless of whether millage rates have changed). A date, time and place for a second public hearing are set at this hearing. As with the first public hearing, the second public hearing must be held after 5:00 p.m.

Within fifteen days after the first public hearing, the County must publish two adjacent budget ads in a newspaper of general circulation in the County. One advertisement notifies County residents of the BCC's intent to finally adopt millage rates and a budget, identifying any increase in property taxes. The second advertisement summarizes the tentative budget, showing for each budget and for the total of all budgets, the proposed millage rates, balances, reserves, and major revenues and expenditures classifications. Specific size, placement, and wording requirements apply, as set forth in Chapter 200.065(3) of the Florida Statutes.

Within two to five days after the advertisements are published, a second public hearing is held to hear public testimony and to adopt a final budget and final millage

rates. If, for any reason, the adoption of the final budget is delayed beyond the start of the next fiscal year, the BCC can expend moneys as outlined in Chapter 202.065(2)(k) of the Florida Statutes, as amended.

Copies of completed resolutions adopting the final millages are forwarded to the Property Appraiser and the Tax Collector by the County Manager's Office within approximately 100 days of certification of preliminary taxable value by the Property Appraiser.

Not later than 30 days following adoption of an ordinance or resolution establishing a property tax levy, the BCC shall certify, to the Florida Department of Revenue, compliance with the provisions of Chapter 200 of the Florida Statutes, as amended. In addition to a statement of compliance, the certification package includes a copy of the adopted millage resolution or ordinance, a copy of the budget advertisements including proof of publication, and a copy of the Certification of Taxable Value form.

Copies of the budget shall be filed with the Clerk of the BCC as public records.

Upon final adoption of the budget, the budget shall regulate the expenditures of the County and the budget shall not be amended, except as provided for in Chapter 129.06, Florida Statutes. Pursuant to Chapter 129.07, Florida Statutes, it is unlawful for the BCC to expend or contract for expenditures in any fiscal year in excess of the amount budgeted in each fund. Every appropriation shall lapse at the close of the fiscal year. Unexpended funds for uncompleted projects and encumbrances for capital outlay (equipment) at the close of the fiscal year may be reappropriated in the succeeding fiscal year.

The process for adopting the FY 12 budget for Alachua County consists of four distinct phases:

The Planning Phase began October 1, 2010 with in-house review of the FY 11 and FY 12 two-year budget process and consideration of comments from the review of prior budget documents by the Government Finance Officers Association (GFOA). The FY 11 and FY 12 biennial (two-year) budget received GFOA's *Distinguished Budget Presentation Award*. The planning phase continued with preparation of budget instructions, examples, and training materials.

The Budget Allocation Meeting & Performance Management Kick-off was held on March 30, 2011. The deadline for BCC departments and agencies to submit their budget packages to the Office of Management and Budget was May 2, 2010. Florida Statutes allow Constitutional Officers to submit their budgets on June 1.

The Review Phase consisted of scheduled budget work sessions between the County Manager, selected Department Directors and budget staff to review and discuss the departmental budget submittals. These sessions began in April and continued through June. Reviews included analysis of performance measurements



in addition to supplemental budget requests (Budget Issues).

In addition to the departmental budget meetings, there were formal budget workshops conducted with the BCC. These workshops were scheduled so that the Board could be more involved in the budget process and provide input into the prioritization of issues that lead to the development of the recommended budget. The BCC departments and Constitutional Officers were included in the workshops.

The Public Adoption Phase began with the formal presentation of the County Manager's recommended budget (Tentative Budget) on July 7, 2011, as the first milestone of this phase. The BCC's review of the budget and the public process of review, change, and formal adoption continued through September 27, 2011, when the Final Budget was formally adopted.

The second milestone of this phase involved setting the proposed millage rates for FY 12. This was accomplished at a public meeting on July 12, 2011.

TRIM notices advise County taxpayers of how tax rates proposed by all local taxing authorities, combined with current information on assessed value of real property, will affect the taxes on each taxed parcel of land. The TRIM notice also serves as the official notification of the time and place of the first public hearing for adoption of both the proposed millage rates and a tentative budget by each taxing authority.

The third milestone in this phase was the first of two State required public budget hearings. The first public budget hearing was scheduled for September 13, 2011. After hearing public testimony at the hearing, the BCC adopted proposed millage rates and an Adjusted Tentative FY 12 budget.

The final milestone in this phase was the adoption of the FY 12 budget and millage rates at the second public hearing which was scheduled for September 27, 2011. The second public hearing was advertised as required by State statute as a published notice with detailed information of the proposed millage rates and the adjusted tentative budget.



For a full discussion of the County's budget process, see **The Process for Adopting the Budget** section in this budget document.

After the formal adoption of the budget by the Board of County Commissioners (BCC) in September for the fiscal year beginning October 1, changes may be made to the adopted budget with a budget amendment. An amendment is a BCC agenda item processed to increase or to decrease an existing budget. At no time can the budget be amended so that it is no longer balanced.

Items requiring action by the BCC are usually initiated by the individual department affected by the item. These items are accompanied by an AGENDA ITEM SUMMARY (bluesheet) initiated by the agenda management software called, E-Agenda. This form is also used to request approval to amend the budget. The following additional information is required for budget amendments:

- The subject section of the AGENDA ITEM SUMMARY is to state Request for Budget Amendment and identify the subject of the amendment and the fiscal year.
- The recommendation section of the summary must state where funds are coming from and where funds are going; justification on why the action is needed; and the amount of the increase or decrease.
- The financial impact section of the summary must state the impact on the current year's budget as well as the recurring impact on future year's budgets. Any increase or decrease in a reserve account should reflect the balance of the reserve subsequent to the action requested in the budget amendment by the attachment of the Fund Reserve Balance Worksheet showing the original budget and all adjustments to the Reserves Balance since October 1.
- A separate form entitled Budget Amendment showing the specific accounts affected must accompany the Agenda Item Summary.

- Each department director is responsible for initiating agenda items. The completed Agenda Item Summary with the Budget Amendment, including the estimated impact on the next fiscal year and any other appropriate information, is forwarded for review through the organization. Review and signature is performed in the following sequence:

- Department Director
- Office of Management and Budget
- County Attorney's Office (concurrent with review and approval by OMB)
- County Manager

All budget amendments, approved by the above referenced organizations/staff, are processed by the Agenda Office of the County Manager's Office for final coordination and preparation of the BCC's agenda.

OMB reviews the request for accuracy, availability of funds, completeness, compliance with BCC policies, and other matters considered appropriate for good financial management. If changes or corrections to a Budget Amendment are required, the item is returned to the originating department by OMB. The County Attorney and County Manager may also reject the document.

Upon approval by the BCC, the Budget Amendment is signed by the Chairman of the BCC and forwarded to the Clerk's Office for incorporation into the County's financial record keeping system.



Comprehensive Financial Policies

The following policies establish the framework for the County’s overall financial planning and management. These policies show the citizens, credit rating industry, and prospective investors (bond buyers) the County’s commitment to sound financial management and fiscal integrity. These policies also improve the County’s fiscal stability by helping County officials plan fiscal strategy in a consistent manner. Adherence to adopted financial policies promotes sound financial management.

General Financial Goals

General financial goals are:

1. To maintain the financial viability of the County in order to ensure adequate levels of County services.
2. To maintain financial flexibility in order to continually adapt to local and regional economic and demographic changes.
3. To maintain and enhance public infrastructure in order to provide for the health, safety and welfare of the County’s citizens.

Operating Budget Policy

The County will establish and maintain practices for the adoption, administration, and amendment of the annual budget in accordance with Florida Statutes Chapter 129.

For purposes of budgetary control, expenditures cannot legally exceed the total annual budgeted appropriations at the financial reporting Fund level. The County maintains both accounting funds and financial reporting funds defined as:

1. Financial reporting fund – an accounting entity with a self-balancing set of accounts that whenever possible will include a combination of similar “accounting funds”.
2. Accounting fund – an accounting entity with a self-balancing set of accounts which are

segregated for the purpose of detailing compliance with special regulations, restrictions, or limitations.

- a. Individual accounting funds used to demonstrate compliance with debt service requirements will be combined into one Debt Service Financial Reporting Fund, whenever possible.
 - b. Grants that are similar in nature but accounted for in separate accounting funds will be combined into one Special Revenue Financial Reporting Fund whenever possible (i.e. all environmental grants will be combined into one Environmental Special Revenue Financial Reporting Fund.
3. Individual accounting funds that receive ad valorem taxes or local voter approved sales surtaxes will not be combined with other accounting funds and will be reported as single financial reporting funds (e.g. General Fund, Fire Services MSTU)

Budget Requests

The County shall establish a two-year budget process to:

1. Develop a proposed and planned budget covering a two-year period to include personal services, operating, capital outlay, and non-operating categories.
2. All Board Departments shall submit a two-year budget request in the manner and form prescribed by the Office of Management and Budget no later than the date set forth in the budget instruction manual.
3. All Constitutional Officers shall submit a two-year budget request in the manner and form prescribed by the Board of County Commissioners through the Office of Management and Budget no later than May 1st in accordance with Florida Statutes, Chapter 129.03(2), as amended.



Budget Amendments

Budgetary levels of authority are as follows:

1. Budget Transfer:

- a. Transfers requested within a major expenditure category, between major expenditure categories, and/or between divisions within the same Department, or between activity codes within the same department require approval by the Office of Management and Budget Director.
- b. Transfers within the same Department and Fund of a Constitutional Officers' budget require only the approval of the Constitutional Officer, except as prohibited in Florida Statutes Chapter 129.06(5) for Officers who are not seeking reelection or have not been reelected.
- c. The Office of Management and Budget will provide the Board with a quarterly report of all budget transfers in excess of \$25,000 that are approved within this policy.

2. Budget Amendment:

- a. Appropriations related to prior year non-operating encumbrances and capital projects not completed will be submitted to the Board of County Commissioners as a budget amendment by November of each fiscal year. The total carry forward amounts will be reported in the prior year Comprehensive Annual Financial Report as reserves of fund balances.
- b. Amendments between Departments or from the Reserve for Contingency require Board of County Commission

approval. There are two exceptions that only require approval by the Director of Management and Budget:

- i. Comprehensive Capital Improvement Program (CCIP) funds with multiple Departments/Divisions.
 - ii. Adjustments from any operating account to a utility account within the same fund. This adjustment requires prior written approval from the affected Departments.
- c. Establishing a budget for revenues that were not anticipated during the annual budget process requires that the Board of County Commissioners adopt a resolution to recognize the revenue, appropriate the revenue, and establish a new fund if appropriate.
 - d. Upon completion of the prior fiscal year's Comprehensive Annual Financial Report, the operating budget may be adjusted to reflect actual beginning fund balances if deemed necessary by the Office of Management and Budget Director. Audited fund balances that are less than the budgeted amount will be adjusted during the mid-year process to prevent spending of resources not available.
 - e. Amendments not specifically authorized in Florida Statute Chapter 129.06(2) (a-e) require the amendment be authorized by resolution or ordinance of the Board of County Commissioners and adopted following a public hearing. The public hearing must be advertised at least two (2) days, but not more than five (5) days, before the date of the hearing. The advertisement and adoption procedures are similar to those required for adoption of the annual budget.



Appropriation Policy

Budget appropriations will be made as follows:

1. Appropriations will be made at the major expenditure category: personal services, operating expense, capital outlay, debt service, grants and aids, and non-operating expenses.
2. The Office of Management and Budget will ensure that the application of the indirect charges, as determined by the County’s consultant, do not adversely affect the provision of services of the fund receiving the indirect charge.
3. A fund for private, not-for-profit outside agencies shall be maintained with an annual appropriation. All agencies seeking funding from the Board should do so during the annual open application process through the Community Support Services Department and the Outside Agency Funding Advisory Board.
4. All requests to fund discretionary court programs, otherwise known as “local requirements,” as defined within Article V of the Florida Constitution and the supporting Florida Statutes (28.24, 29.008) require Board approval during each budget process and will include a fiscal impact and cumulative funding analysis of the discretionary programs prepared by the Office of Management and Budget.

Performance Measurement

Overview

Alachua County performance management program is called Aligning for Success (AFS). The program ensures that performance results support identified strategies and goals and ensure accountability for our efforts.

Performance management is a powerful tool used to integrate strategic planning, budgeting, and management, with evaluation and reporting in a system that helps create an accountable, transparent, and responsive organization.

Alachua County chooses to use a performance management system to:

1. Align the Mission, Vision, Values, and Commissioner's Guiding Vision with department/division objectives and employee performance,
2. Set program priorities and to ensure our organizational priorities match those of the community via the Board’s guidance,
3. Develop meaningful measures, especially outcome measures, to gauge program success
4. Increase organizational coordination to eliminate waste and duplication.

Performance management improves organizational capacity by providing our managers with data on established measures. This performance data empowers managers by supplying data and information necessary to make effective and efficient management decisions to achieve desired results.

Making this data available to the public through the annual Tentative and Adopted Budget documents keeps government accountable and transparent to all stakeholders.

Process

Each Department Director establishes the following for their Department and updates their narrative annually in the GovMax system:

1. Mission Statement
2. Vision Statement
3. Summary of services provided
4. Strategic Plan
5. Executive summary

Division and Program Managers identify the following and provide annual updates in the GovMax system:

1. Mission Statement
2. Summary of services provided
3. Major variances
4. Advisory board info (if applicable)



- 5. Objectives
- 6. Performance measures

Performance measures are established to ensure the regular collection of specific information about the effectiveness, the quality, and the efficiency of government services and programs. It is the responsibility of the Department, Division, or Program Director/Manager to establish, review, and update performance measures.

Periodically, new performance measures are added or existing performance measures are edited as the need arises based upon changes in the Board’s Guiding Vision, changes to the agency’s desired outcomes, changes in program scope or establishment of new programs, based upon mandated reporting requirements, or where program evaluation results in the need for additional measures.

When a measure is established, and annually thereafter, future projections are recorded in the GovMax system based upon targets identified by staff and/or published benchmarks. Typically, performance measures will have one to five years of targets identified within the system.

Performance measures are tracked and recorded on a monthly, quarterly, and/or annual basis as determined by the Department, Division, or program depending on the reporting frequency needed to effectively and efficiently react to performance changes that are out of line with performance targets.

Prior to the submission of the Tentative Budget, the Strategic Performance Manager reviews all narratives, objectives, and measures to ensure alignment and consistency within the agency.

Revenue Policy

- 1. The Office of Management and Budget will estimate revenues as early as possible in the budget process in order to provide expenditure guidelines. The Board of County Commissioners will establish the County's budget priorities based upon the revenue estimates and expenditure guidelines.

- 2. The budget shall be balanced; the total estimated receipts (including balances brought forward) shall equal the total appropriations and reserves in accordance with Florida Statute Chapters 129 and 200.
- 3. In general, current operating revenue should be sufficient to support current operating expenditures, with adjustments made to budgeted fund balance or appropriations if necessary.
- 4. In recognition of the overall dependence on ad valorem taxes, the County will strive to develop a diversified and stable revenue system.
- 5. “Earmarking” of available revenues that would unnecessarily restrict the full range of potential uses of such revenues will be avoided. The use of various funds, however, will be consistent with generally accepted accounting principles and Florida Statute Chapter 129.02.
- 6. One-time revenues will be utilized to fund one-time expenditures wherever possible. If one-time revenues are assigned to pay for recurring expenditures then a three to five year plan for transferring the expenditure to a recurring revenue source will be adopted by the County as a part of the budget process in the initial year.
- 7. The Board of County Commissioners is authorized to establish and collect fees and charges for certain services rendered by the County. These services are available to all residents of the County but are not needed by the majority of residents, therefore, those utilizing the services are charged for the service. All fees and charges are to represent a reasonable reimbursement to the County for its actual cost in providing a County service. Fees and charges may not exceed the actual cost to the County of providing the service to the individual fee payer. Additionally, fees are solely based on the actual cost of providing what the user is consuming or are charged per direction from a regulatory authority. Fees are not to make a profit for the County or to be used as a penalty. All requested



changes to the Schedule of Fees and Charges during the fiscal year are presented to the Board of County Commissioners for its review and approval.

A fee schedule is therefore adopted and amended by resolution each fiscal year. The County will annually recalculate the full cost of activities, including direct and indirect costs, currently supported by user fees and charges to identify the impact of inflation and other cost increases. Supporting documentation showing calculations for fees charged will be submitted by Departments as part of the annual budget process. Departments shall retain supporting documentation for a period of two (2) years. A thorough review of the County wide fee schedule will be conducted bi-annually by either a consulting firm or through the Office of Management and Budget.

Service Alignment: Knowing what a program or activity costs, and understanding what benefits are derived from these programs or activities, allows the County to make informed funding decisions.

Departments shall utilize performance measures in order to track performance, support operational improvement, and determine effective use of resources for each program.

8. Budget Issue Requests for New or Expanded Programs: When new programs or increased levels of service are proposed as a Budget Issue, Departments will identify any applicable Federal or State mandates; outline client benefits and strategic initiatives; demonstrate alignment to organizational goals, objectives, and agreements; identify related health and safety issues; demonstrate conformance to industry/professional standards; and identify all funding sources including fees or tax increases needed to partially or fully fund the program or service. The Department will document any offsetting revenue or cost avoidance associated with this issue as well as consequences of not funding the Issue.

9. A Municipal Services Taxing Unit (MSTU) for Unincorporated Services is established by ordinance. This fund shall be administered by the Board and follow the established reserve for contingency policy. Current policies for estimating revenues and appropriating expenditures shall be applied to this fund. Public and Communications Services Taxes shall be shared between all MSTU's. The MSTU for Unincorporated Services shall receive 12.5 % of these estimated operating revenues. This allocation shall be reviewed on an annual basis.
10. A Municipal Services Taxing Unit (MSTU) for Law Enforcement Services is established by ordinance. This fund shall be administered by the Board and follow the established reserve for contingency policy. Current policies for estimating revenues and appropriating expenditures shall be applied to this fund. Public and Communications Services Taxes shall be shared between all MSTU's. The MSTU for Law Enforcement Services shall receive 50.0% of these estimated operating revenues. This allocation shall be reviewed on an annual basis.
11. A Municipal Services Taxing Unit (MSTU) for Fire Protection Services is established by ordinance. This fund shall be administered by the Board and follow the established reserve for contingency policy. Current policies for estimating revenues and appropriating expenditures shall be applied to this fund. Public and Communications Services Taxes shall be shared between all MSTU's. The MSTU for Fire Protection Services shall receive 37.5% of these estimated operating revenues. This allocation shall be reviewed on an annual basis.
12. Vehicle/Fleet Replacement surplus sale proceeds, insurance claims, and investment income will be maintained within the applicable Vehicle Replacement Fund to help offset future vehicle and equipment costs.



Expenditures Policy

1. Current operating expenditures should not exceed current operating revenues. When current operating expenditures exceed current operating revenues adjustments will be made in the subsequent years’ budget.
2. The financial impact associated with new programs or program modifications will be analyzed and determined prior to adoption by the Board.
3. Internal Service Funds will be self-supporting whenever possible. Internal service fees and the direct impact to County operating budgets shall be analyzed annually as part of the budget process.
4. Grant applications to fund services/programs with state or federal funds will be reviewed by the Office of Management and Budget and the County Manager, with significant consideration given to:
 - a. the cost of administering the grant relative to the amount of the grant
 - b. the availability of matching funds
 - c. The extent to which locally generated funds will be required to support the program when the grant funding is no longer available.

A recommendation will be presented to the Board.

5. Travel reimbursement policies have been adopted in accordance with Florida Statutes Chapter 112.06 (14).

Capital Management Policies

The Comprehensive Capital Improvement Program (CCIP) shall include the following:

1. Capital Projects will consist of projects/equipment with a cost estimate of at

least \$50,000 and an asset life of at least five (5) years.

2. Capital preservation improvement items for infrastructure other than technology and energy related costing \$25,000 or more.
3. Technology and Utility Reinvestment Capital Preservation projects costing \$10,000 or more.

A CCIP project, under this definition, is intended to include those projects that involve a new purchase of capital outlay, infrastructure and any new construction or renovation of County infrastructure, excluding routine repair and maintenance.

Facility repair and maintenance projects at or above \$10,000 but under the \$25,000 threshold are addressed using a \$50,000 “Small Project Allocation” (SPA) account within the Facilities Division for immediate use when needed. Projects below \$10,000 are accomplished using the Facilities Division’s general operating budget. A quick breakdown for these projects is as follows:

\$1 to \$9,999	Regular operating budget
\$10,000 to \$24,999	Small Project Allocation
\$25,000 and Above	Capital Preservation Fund
\$50,000 and Above	Capital Project Fund

County goals for the CCIP also include building structures to nationally recognized high performance energy and water efficiency standards that will, in turn reduce carbon emissions. Projects that are designed specifically to reduce utility bills either as new construction or retrofits will be Utility Savings Reinvestment Projects (USRP). Project costs as defined by the Utility Reinvestment - Capital Preservation fund will be subject to Board approval. Utility savings accrued over the life of the project improvement shall be reinvested into the USRP via the Utility Reinvestment fund. USRP projects will have General and Enterprise fund designations of “Utility Reinvestment – Capital Preservation”. New construction and retrofit projects for the purpose of energy and utility savings will not be limited to the availability of USRP funds alone.

The purchase of vehicles or equipment within an existing replacement fund or which are on a fleet replacement



schedule, which must be submitted during the budget process, shall not constitute a CCIP project.

A five-year CCIP will be submitted to the Board for approval thru the annual budget process. The CCIP will include detail for Capital Project allocations and summarize categories of Capital Preservation Project allocations. A quarterly progress report for all CCIP projects will be submitted to the Board as required in the Financial Reporting section of this document.

CCIP capital project allocation additions or deletions that must be made during the fiscal year will be approved by the Board along with an amendment to the adopted CCIP prior to adjusting any project budgets. However, any capital projects additions deemed an emergency by the County Manager shall be submitted to the Board for approval at the first regularly scheduled Board meeting following the emergency action. Actual Capital Preservation projects will be detailed in the quarterly project progress report. Implementation processes are detailed through the appropriate Administrative Procedures. The following is additional Board mandated policies related to the Comprehensive Capital Improvement Program:

1. Annually, a five-year Comprehensive Capital Improvement Program (CCIP) will be developed. The CCIP will be consistent with and implement the Capital Improvement Element (CIE) of the County's Comprehensive Plan. The CIE established Level of Service Standards for facilities required by law to address the impacts of development, level of service guidelines for other public facilities, and priorities for capital improvement projects. (See Florida Statute Chapter 163.3177(3) and capital improvement of Alachua County Comprehensive Plan adopted by Ordinance 91-17 as amended). Projects needed to maintain adopted Level of Service Standards shall be financially feasible, with identified funding sources based on current revenue projections for the five year period.
2. The first year of the five year Comprehensive Capital Improvement Program will be used as the basis for formal fiscal year appropriations during the annual budget process. Appropriations from prior years for which expenditures have not

been incurred nor projects completed, will be reevaluated and incorporated into appropriations for the new fiscal year.

3. Each Comprehensive Capital Improvement Program budget shall include a reserve for contingency for each project, if appropriate. The contingency should be between 5% and 10% of the estimated project cost.
4. Capital improvement life cycle and operating costs shall be coordinated with the development of the Operating Budget. Future operating, maintenance, replacement, and energy costs associated with the new capital improvements will be forecast, matched to available revenue sources, and included in future operating budgets. Additionally, all known future operating costs shall be included within all project detail and description information. If, after review of the operating cost detail, the County determines it is unable to provide for future operating costs the project will be delayed until the operating costs can be funded.
5. The county shall utilize a combination of Debt and pay-as-you-go financing for capital projects. The particular funding mechanism for each project will be determined and included in the CCIP.
6. An annual appropriation to the Technology Fund shall be included in the CCIP for enterprise and vocational capital projects. This investment in technology shall be used to fund long-term needs and can serve as a revenue source for related debt service payments. Expenditures from this fund shall be coordinated by the Information and Telecommunication Services Director.
7. An Economic Development Capital Fund shall be maintained with an annual appropriation included in the CCIP. Expenditures from this fund shall be restricted to capital projects that will remain in Alachua County while benefiting the community as well as the local economy.
8. Capital expenditures for court-related facility needs should be funded first from revenue



generated through the collection of a traffic citation surcharge as provided for by F.S. 318.18(13)(a) and Section 123.20 of the Alachua County Code. Revenues from this surcharge may also be used to fund Court Facilities, including office space leases and utilities. Project priorities will be established through the annual CCIP process and will be coordinated with the affected Constitutional Offices.

9. A Transportation Trust Fund shall be maintained with an annual transfer from the General Fund when not funded with issued bonds. This shall be a dedicated revenue stream for capital transportation related projects eligible under fuel tax funding, such as roads or multi-modal improvements and maintenance.

10. The Utility Savings Reinvestment Program (USRP) shall redirect cost savings from utility conservation, efficiency and renewable energy enhancements to implement additional utility savings projects for County facilities. Utility savings will supplement, not supplant, County capital and capital preservation projects that result in utility savings. USRP projects will coordinate with the CCIP budget cycle and annual review with a prioritized project allocation plan.

Sources of funds shall include but are not limited to:

- a. Rebate checks from utility providers and vendors.

- b. Direct savings from cost reductions that result from a change in utility consumption

- c. Sale of renewable energy to utilities or other consumers.

- d. Sale of environmental attributes; Renewable Energy Certificates, Carbon Offsets etc.

- e. Net utility savings not related to specific USRP aggregate or performance projects

Facilities Management shall report on a semi-annual basis to the Board using consumption data for all USRP projects. Project performance will be evaluated and calculated semi-annually to verify re-allocation amounts and any adjustments to the original amount will be presented to the Board as part of the semi-annual reporting requirement.

- a. Special Revenue Funds titled “Utility Reinvestment – Capital Preservation” are designated for General, Enterprise and other fund sources as appropriate.

- b. Allocation of funds will be submitted to the Board as part of the annual CCIP in a Project Priority Matrix providing a cost/benefit analysis for each project. The Project Priority Matrix will consider total project costs, estimated utility savings, utility rebates, useful project life, and implementation time. Utility savings not directly associated with a specific USRP project will also be submitted to the Board. Priority will be given to projects that first conserve energy, second maximize efficiency and third invest in renewable energy. Also projects that can be implemented in less than or equal to one fiscal year will have a higher priority than multi-year projects. Projects eligible for USRP funds will not be used for existing CCIP projects. USRP projects will be coordinated with the CCIP budget cycle and include an annual review with a prioritized project allocation plan.

- c. USRP projects will be Aggregate Cost Reduction or Performance Based Consumption Reduction. Aggregate



Cost Reduction projects are estimated based on professional analysis of the project’s annual performance where metering is not an option. Performance Based Consumption Reduction project savings will be based on metered consumption. In the event that either calculation varies by more than 10% from the estimate stated in the project priority matrix, the Board will be made aware by Facilities Management prior to their project approval. The new estimate and the percent difference from the original data will be part of the presentation to the Board. Project savings estimates will be validated upon project completion by contracted engineer or independent energy consultant. Variations of more than 10% from the most recent Board action must be reported to the Board as part of the semi-annual report.

schedule of capital improvements), for making major renovations to existing capital improvements, and for refunding outstanding debt when sufficient cost savings can be realized or it is advantageous to do so.

2. The County may also enter into long-term leases for the acquisition of major equipment when it is cost justifiable to do so.
3. Conduit debt shall be issued/sponsored for activities (such as economic development, housing, or health facilities) that have a general public purpose and are consistent with the County’s overall service and policy objectives. All conduit financings must insulate the County completely from any credit risk or exposure and must be approved by the County’s bond counsel and financial advisor before being submitted to the Board of County Commissioners for authorization and implementation.

Debt Management Policies

Debt management policies are intended to provide a comprehensive and viable debt management policy which recognizes the capital improvement needs of the County as well as the taxpayers’ ability to pay while taking into account existing legal, economic, financial, and debt market considerations.

The County has a capital planning and financing system for use in preparing a multi-year capital improvement plan, which is adopted by the Board of County Commissioners as a part of the County’s budget process. No County debt issued for the purpose of funding capital projects shall be authorized by the Board of County Commissioners unless it has been included in the capital improvement plan or until the Board of County Commissioners have modified the plan.

Purposes of Debt Issuance

1. The County shall issue long-term debt only for the purposes of constructing or acquiring capital improvements (specifically, the approved

Financing Requirements

1. Capital improvements related to enterprise fund operations should be financed solely by debt to be repaid from user fees and charges and other legally available sources generated from the respective enterprise fund’s operation.
2. Capital improvements not related to enterprise fund operations shall be financed by debt to be repaid from legally available revenue sources able to be pledged for same.
3. Cash surpluses, to the extent available and appropriate, shall be used to finance scheduled capital improvements if it is deemed to be the best financing method for that particular improvement.
4. Revenue sources shall be pledged for debt only when legally available and, in those situations where they have previously been used for operation and maintenance expenses and/or general operating expenditures, they shall be pledged for debt only when other sufficient



revenue sources are available to replace operation and maintenance expenses and/or general operating expenditures as deemed appropriate by the Board of County Commissioners.

5. Where possible, capital expenditures shall be funded through pay-as-you-go programs, debt restructuring and alternative financing mechanisms, such as state loan programs or federal pilot projects.

Maturity Limitations

1. All capital improvements financed through the issuance of debt shall be financed for a period not to exceed the useful life of the improvements, but in no event to exceed 30 years.
2. All capital improvements financed through lease-purchase obligations shall be financed for a period not to exceed the useful life of the improvements.

General Debt Limitations

1. Rapid debt repayment is a goal of the County's debt management policies. Each borrowing shall be structured to repay principal as rapidly as the amount of the pledged revenue source will allow. Adjustment in repayment time frames may be modified to reflect changes in the interest rate environment, which may argue for shorter or longer retirement plans.
2. The County shall manage its debt and sustain its financial position in order to seek and maintain the highest credit rating possible.
3. The County shall strive to maintain debt ratios within the median range of benchmarks (based on Moody's Indicators for counties of similar size).
4. The County shall not construct or acquire a public facility if it is unable to adequately provide for the identifiable annual operation and maintenance costs of the facility.

5. The County shall consider coordinating with other local government entities, to the fullest extent possible, so as to minimize the overlapping debt burden to citizens.
6. The County shall ensure that an adequate system of internal control exists so as to provide reasonable assurance as to compliance with applicable laws, rules, regulations, and covenants associated with outstanding debt.

Debt Issuance Restrictions

1. The County shall market its debt through the use of competitive bid whenever deemed feasible, cost effective, and advantageous to do so. However, it is recognized that, in some situations, certain complexities and intricacies of a particular debt issue are such that it may be advantageous to market the debt via negotiated sale.
2. The County shall use the services of outside finance professionals selected using competitive bid.
3. Credit enhancements (insurance, letters of credit, etc.) shall be used only in those instances where the anticipated present value savings in terms of reduced interest expense exceeds the cost of the credit enhancement.
4. In order to maintain a stable debt service burden, the County shall attempt to issue debt that carries a fixed interest rate. However, it is recognized that certain circumstances may warrant the issuances of variable rate debt. In those instances, the County should attempt to stabilize debt service payments through the use of an appropriate stabilization arrangement.

Refunding

1. The County shall continually monitor its outstanding debt in relation to existing conditions in the debt market and shall refund any outstanding debt when sufficient cost savings can be realized.



2. Outstanding debt shall be refunded as long as the net present value savings between the refunded bonds and the refunding bonds is equal to or greater than three (3) percent without extending the maturity of the debt being refunded, unless extenuating circumstances would justify a smaller percentage savings (e.g., historically low interest rates).
3. The County may also refund existing debt for the purpose of revising existing bond covenants to meet particular organizational and/or strategic needs of the County when it is advantageous to do so.

Disclosure Requirements

It is the policy of the County to endeavor to provide full and fair disclosure in connection with the initial sale and distribution of its publicly marketed debt instruments and to provide appropriate ongoing secondary market information, in compliance with the requirements of applicable federal and state securities laws, rules, and regulations, including Securities and Exchange Commission Rule 15c2-12.

Arbitrage Reporting

Finance and Accounting shall establish a system of record keeping and reporting (or procure the services of a company specializing in arbitrage) to meet the arbitrage rebate compliance requirements of the federal tax code. This includes tracking investment earnings on bond proceeds, calculating rebate payments in compliance with tax law, and remitting any rebatable earnings to the federal government in a timely manner in order to preserve the tax-exempt status of the County's outstanding and future debt issues.

Investment of Bond Proceeds

The investment of bond proceeds shall be governed by the County's Investment Policy and

any applicable bond covenants. In the event of conflicting policies, the more restrictive policy shall be enforced.

Short-Term and Interim Financing

1. Bond Anticipation Notes - Where their use is judged by the County/Clerk staff, County's bond counsel and financial advisor to be prudent and advantageous to the County, the County may choose to issue Bond Anticipation Notes as a source of interim construction financing. Before issuing such notes, takeout financing for such must be planned for and determined to be feasible by the Financial Advisor.
2. Tax (Revenue) Anticipation Notes - Where their use is judged by the County/Clerk staff, County's bond counsel and financial advisor to be prudent and advantageous to the County, the County may choose to issue Tax or Revenue Anticipation Notes as a source of interim operating financing.
3. Other - Where their use is judged by the County/Clerk staff, County's bond counsel and financial advisor to be prudent and advantageous to the County, the County may choose to use other short-term financing tools such as a line of credit or pooled commercial paper programs.

Debt Affordability Assessment

1. The Florida Constitution requires that long-term debt pledged by the full faith and credit of the County can only be approved by voter referendum. For debt issues to be placed on the ballot, the Board must approve both the capital and financing proposals. There is no statutory limit on the amount of debt and corresponding tax levy the voters can approve. It is the County's own policy to manage debt within the guidelines identified in these policies.
2. The County Manager has formed the Financial Planning Group to implement debt management policies throughout all funds. The Team consists of members including the Office Management and Budget Director, Finance Director, County



Manager or designee, County Attorney or designee, and the County’s Financial Advisor. The Team will be responsible for planning all debt issuance for the County including the use of short-term and long-term financing. The County shall not enter into financing agreements without first having the alternatives reviewed by the Team and a recommendation forwarded to the County Manager.

3. The Financial Planning Group shall be responsible for determining reasonable debt levels for the County as part of the annual budget process and capital improvement plan. Each year, the Team shall review the County’s ability to absorb and pay for long-term obligations (including new bond issues). The review process shall include recommendations on how much new debt can be afforded by the County. The Teams recommendations shall be based on an analysis of the following measures using the below definitions:

The terms “Direct Debt” and “Revenue Debt” are defined in GFOA’s Recommended Practice for Debt Management Policies as follows:

Direct Debt – Debt payable from general revenues, including G.O. Bonds, capital leases, and notes payable.

Revenue Debt – Debt payable from a specific pledged revenue source.

Debt Limitations:

1. Total debt service on “Direct Debt” measured as a percent of current General Fund revenue. Debt service costs on “Direct Debt” shall not exceed 5% of total General Fund revenue.
2. Total debt service on “Direct Debt” measured as a percent of General Fund operating expenditures. Debt service costs on “Direct Debt” shall not exceed 10% of total General Fund operating expenditures.

3. Total debt (includes “Direct Debt” and “Revenue Debt” as a percent of assessed value. Total net direct indebtedness shall not exceed 3% of the full valuation of taxable property in the County.
4. Total debt (includes “Direct Debt” and “Revenue Debt”) per capita. Total net direct indebtedness shall not exceed \$500 per capita.
5. Per capita debt as a percentage of per capita income. Per capita debt shall not exceed 5% of per capita income.

Inter-fund Loan Policy

Inter-fund Loan Policies are intended to provide parameters and guidance for the management of loans between funds. Inter-fund loans may be necessary to provide adequate cash flow for reimbursable grants and contractual obligations with deferred revenues.

1. Repayment of any loan shall not exceed one year without approval of the Board of County Commissioners. Loans outstanding at fiscal year end will be reported to the Board of County Commissioners.
2. Any fund may receive a total loan of up to \$25,000 with approval from the Clerk of the Courts, Finance Director, and the Office of Management and Budget Director or County Manager.
3. Any fund may receive a total loan in excess of \$25,000 with the approval from the Board of County Commissioners.
4. Due to the receipts of ad-valorem taxes not being sufficiently received until the end of November, the County may not have sufficient cash carry forward fund balances to maintain an adequate cash flow in the beginning of the fiscal year. Therefore upon the approval from the Clerk of the Courts, Finance Director, Office of Management and Budget Director, and the County Manager, the General Fund or MSTU



Fund may borrow, short-term, from other appropriate funds until the receipts of ad-valorem tax revenue provide adequate cash flow. In no instance, without approval of the Board of County Commissioners, shall the loan remain unpaid past December 31 of the year the loan is made.

Contingency Reserves/Cash Carry Forward Balances

Contingency reserves are established to provide for the following:

1. Funding for authorized mid-year increases that will provide for a level of service that was not anticipated during the budget process.
2. Funding for unexpected increases in the cost of providing existing levels of service.
3. Temporary and nonrecurring funding for unanticipated projects.
4. Funding of a local match for public or private grants.
5. Funding to off-set losses in revenue caused by actions of other governmental bodies and/or unanticipated economic downturns.
6. Funding to accommodate unanticipated program mandates from other governmental bodies.
7. Funding for emergencies, whether economic, natural disaster or acts of war.
8. Funding for market and economic fluctuations in enterprise and internal service funds.
9. Funding for contamination remediation.
10. Funding for rate stabilization.

Budgeted Reserve for Contingency

1. Reserve for contingency requests must be approved by the Board of County Commissioners. The Board will use the procedures and evaluation criteria set forth in this policy. Such requests will be evaluated to insure consistency with other Board policies; the urgency of the request; the scope of services to be provided; the short and long-term fiscal impact of the request; a review of alternative methods of funding or providing the services; a review for duplication of services with other agencies; a review of efforts to secure non-County funding; a discussion of why funding was not sought during the normal budget cycle; and a review of the impact of not funding or delaying funding to the next fiscal year.
2. A reserve for contingency shall be calculated and budgeted by the Office of Management and Budget for each operating fund in an amount not greater than 10% of the total budget and in accordance with Florida Statute Chapter 129.01(2) (c).
3. The reserve for contingency shall be maintained at a level not less than 5% of the General Fund or MSTU Fund operating revenues. If the reserve for contingency falls below 50% of the minimum level, the reserves shall be reestablished over a three fiscal year period.
4. The reserve for contingency shall be separate from any cash carry forward fund balances.
5. The County's budget will be amended at such time as the Board of County Commissioners authorizes the use of contingency reserves. All requests for the use of any reserve for contingency shall be accompanied by information prepared by the Office of Management and Budget showing the year-to-date activity of the reserve account as well as the current account balance and the net effect on the account balance.



- 6. Self-Insurance Reserves will be maintained at a level that, together with purchased insurance policies, will adequately indemnify the County’s property and liability risks in accordance with Chapter 28 of the Alachua County Code. A qualified actuarial firm shall be retained on an annual basis in order to recommend appropriate funding levels.
 - ii. To increase the Loss Reserves per Actuarial Report.
 - iii. To increase the Reserve for Contingency/Catastrophic Loss.
 - iv. To fund operating expenditures in the Self Insurance Fund, if necessary.

- 7. The Self-Insurance Program will be funded at a confidence level no less than 75% based on an annual Cost of Risk Allocation Study and may include use of accumulated retained earnings to maintain this confidence level. Changes to the confidence level can only be made by Board approval. The County shall maintain a Financial Stability Plan amounting to seven hundred and fifty thousand dollars (\$750,000). In the event that retained earnings fall below the seven hundred and fifty thousand dollar (\$750,000) level due to a catastrophic loss, a recommendation to replenish retained earnings will be prepared by the Risk Management Division and submitted for Board approval.
 - a) The County shall maintain a Financial Stability Plan amounting to one million five hundred thousand dollars (\$1,500,000) for a Reserve for Contingency/ Catastrophic Loss in the Self-Insurance Fund. In the event that reserves fall below the one million five hundred thousand dollar (\$1,500,000) level due to a catastrophic loss, a recommendation to replenish reserves will be prepared by the Risk Management Division and submitted for Board approval.
 - b) The amount of ending retained earnings for the Self Insurance Fund shall be compared to the Financial Stability Plan as part of the annual budget process. Any ending retained earnings in excess of seven hundred and fifty thousand dollars (\$750,000) shall be allocated in the following priority order:
 - i. To pay short-term liabilities and losses.

- c) The Self-Insurance Fund Financial Stability Plan shall be analyzed as part of the annual budget process.

- 8. A reserve for contingency (unrestricted operating reserves) in the Solid Waste Management Fund shall be maintained at a beginning balance of \$2,500,000. The balance shall be increased each year by 2.5% until reaching that level. If the operating reserves are used during a fiscal year, a plan will be developed and presented to the Financial Planning Group to replenish the reserve in its entirety the following year. If it is not feasible to replenish the reserve the following year, the Department will present a replacement plan to the Financial Planning Group which will be forwarded to the Board of County Commissioners for their approval during the budget process.

Replacement Funds/Reserves

- 1. The County shall maintain the replacement plan and the internal service funds that provide for the acquisition/replacement of fleet, computers, and other designated equipment. The replacement plan and funds will be maintained in such a way as to minimize the impact on other funds. It is the intent of the funds to capitalize as many purchases as appropriate under the County’s capitalization guidelines.

- 2. A Vehicle/Fleet Replacement Reserve will be maintained to ensure adequate fund balance required for systemic replacement of fleet vehicles. Operating departments will be charged for fleet operating costs per vehicle and replacement costs spread out over the useful life



of the vehicles. Fleet vehicles and equipment being purchased may be excluded from the vehicle replacement fund as recommended by the Office of Management & Budget Director.

3. A Gas Tax Vehicle/Fleet Replacement Reserve shall be maintained to ensure adequate resources are available for the systematic replacement of rolling stock and fleet vehicles. Annual contributions will be based upon the replacement schedules developed and maintained by the Division of Fleet Management.
4. A Rolling Stock Reserve shall be maintained in the Solid Waste Management Fund to ensure adequate resources are available for the systematic replacement of rolling stock and fleet vehicles. Annual contributions will be based upon the replacement schedules developed and maintained by the Department of Fleet Management.
5. A Facility Replacement Reserve shall be maintained in the Solid Waste Management Fund to ensure adequate resources are available for the replacement and/or upgrade of transformation facilities. Appropriations from the reserve account shall require County Commission approval.
6. An E-911 Equipment Replacement Reserve shall be maintained in the Emergency Communications E-911 System Fund to ensure adequate resources are available for the replacement and/or upgrade of equipment at the primary and back-up PSAP's (Public Safety Answering Point) as allowed by F.S. 365.172. Annual contributions will be made in accordance with F.S. 365.173 which restricts the amount of E-911 carryover revenues.

Cash Reserve Carry Forwards – All Operating Funds

1. The County will maintain an annual unappropriated or cash carry forward fund balance at a level sufficient to maintain adequate

cash flow and to eliminate the need for short-term borrowing. The unappropriated fund balance shall be separate from the reserve for contingency.

2. The amount of cash carry forward to be budgeted shall be analyzed and determined during the annual budget process; the Office of Management and Budget Director and the Finance Director will jointly agree upon the carry forward balances.

Fund Balance

1. The County will report Fund Balance in accordance with Governmental Accounting and Financial Standards Board Statement No. 54 Fund Balance Reporting and Government Fund Type Definitions. Each financial reporting fund's Fund Balance shall be composed of non-spendable, restricted, committed, assigned, and unassigned amounts.
2. Fund balance information is used to identify available resources that can repay long-term debt, reduce the property tax burden, add new governmental programs, expand existing ones, or enhance the financial position of the County, in accordance with policies established by the Board of County Commissioners. The unassigned fund balance of the General Fund, at each fiscal year end, shall not be less than 10% of the following year's projected operating revenue. In any fiscal year where the County is unable to maintain the minimum unassigned fund balance as required in this section, the County shall reestablish the minimum amount over a 3 year period. During the reestablishment period, the County shall not appropriate any amounts of unassigned fund balance for the purpose of balancing the budget until the 10% minimum is reached.



Financial and Budgetary Reporting, Audits and Analysis

1. Balanced revenue and expenditure forecasts will be prepared to examine the County's ability to absorb operating costs due to changes in the economy, service demands, and capital improvements. The forecast will encompass five years and will be updated annually.
2. The County's accounting and financial reporting systems will be maintained in conformance with all state, federal and local laws, generally accepted accounting principles as required in Florida Statutes Chapters 129 and 200.
3. An annual audit will be performed by an independent public accounting firm, as required by Florida Statute. The results of the audit will be reported to the Board of County Commissioners and the audit opinion included in the County's Comprehensive Annual Financial Report (CAFR).
4. The Clerk's Office will be asked to submit the CAFR to the Government Finance Officers (GFOA)'s Certificate of Achievement for Excellence in Financial Reporting Program.
5. The Office of Management and Budget will submit the County's Budget to the GFOA's Distinguished Budget Presentation Program.
6. Financial information including the CAFR and the Budget will be published on the Clerk's and County's websites, respectively.
7. The Clerks Office will be asked to publish the Citizens Report annually, in order to better communicate the County's financial information to the citizens. The report will also be submitted to the GFOA Popular Annual Financial Reporting Award Program.
8. Secondary market disclosures will be included in the CAFR.
9. The Office of Management and Budget will perform quarterly reviews to determine if the budgetary plan is being followed and if budgetary expectations are being achieved. Any problems discovered in this process will be corrected at the appropriate level of budgetary control.
10. Facilities will report upon the progress of the Comprehensive Capital Improvement Program on a quarterly basis to the Board. Capital improvement needs related to the County's Comprehensive Plan will be assessed annually as part of the Annual Concurrency Status Review pursuant to Section 36.13 of the County's Unified Land Development Code.
11. Property control shall be applied to all assets valued at over \$1,000 (or as required by State Statute), the current minimum monetary threshold for capitalization, and the item shall be tagged and identified by asset number when appropriate. Each item is physically identified and assessed as to its condition at least once per fiscal year.
12. The Office of Management and Budget (OMB) will be responsible for providing to the County's Annexation Team a fiscal analysis of the impact related to proposed annexations. The analysis will be performed, upon receiving a request from the Annexation Team, using the following criteria:
 - a) Unincorporated area population reduction between 1% and 3%- base analysis
 - b) Unincorporated area taxable property value reduction between 1% and 3% - base analysis
 - c) Unincorporated area population reduction greater than 3% - countywide analysis
 - d) Unincorporated area taxable property value reduction greater than 3% - countywide analysis



A base analysis will include projections for all major revenues and expenditures that are impacted by unincorporated area population changes. A report on the base analysis will be sent to the Annexation Team within 5 business days of the request.

A countywide analysis will include a base analysis as well as a review by all departments of service delivery impacts in the area being annexed. A report on the countywide analysis will be sent to the Annexation Team within 30 days of the receipt of the request. The OMB will send a review checklist to all departments to be completed and returned within 14 days. OMB will also analyze the fiscal impact of annexations related to Constitutional Offices.

The Annexation Team will also have the discretion of requesting an analysis from OMB for annexations that do not meet the criteria listed above. Such requests may be used to address annexations that fall below the 1% thresholds or to address the cumulative impact of annexations over a certain time period.



Government Accounting:

Alachua County develops its budget in accordance with requirements of Florida Statutes and generally accepted accounting principles (GAAP). A modified accrual basis of accounting is used for governmental funds (general, special revenue, debt service and capital projects). Revenues are recognized in the accounting period in which services or goods are received and liabilities are incurred. Revenue is considered available if it is collected during the current period, or after the end of the period but in time to pay current year-end liabilities. Revenue is generally considered to be measurable if cash flow can be reasonably estimated. Expenditures, for the most part, are recorded on an accrual basis because they are measurable when they are incurred. In Proprietary Funds (Enterprise and Internal Service), the accrual basis of accounting/budgeting is used. Revenues are recognized in the accounting period in which they are earned and become measurable. Expenditures are recognized in the accounting period in which they are incurred.

Essential elements of the accrual accounting method include:

- 1) Deferral of expenditures and subsequent amortization of deferred costs (pre-paid expenses, supplies, etc.),
- 2) Deferral of revenues until they are earned,
- 3) Capitalization of certain expenditures and subsequent depreciation of capitalized assets (depreciation of vehicle costs), and
- 4) Accrual of revenues that have been earned and expenses that have been incurred.

Fund Accounting:

In governmental accounting, revenue received by the County is put into a variety of "funds" depending on the source of that revenue. Funds are separate entities to account for various types of revenue and the expenses associated with each type of revenue. The County uses three major categories of funds: Governmental Funds, Proprietary Funds and Fiduciary Funds.

Governmental Funds

General Fund This fund is used for the general operations County on behalf of both the Board of County Commissioners and Constitutional Officers. Although the majority of revenues are collected as ad valorem taxes other revenues include: fines, fees, and licenses. In general all departments are supported by the General Fund. However, more than half is dedicated to Public Safety which includes the county Jail, County Sheriff, EMS and Court Services.

Special Revenue Funds These funds are used to account for specific types of revenue that are legally restricted to specific expenditures. Municipal Service Taxing Unit (MSTU), Municipal Service Benefit Unit (MSBU), County Gas Tax, CHOICES and grants are in this category and are examples of special revenues that have legally restricted expenditures.

Debt Service Funds These funds are used to account for accumulation of financial resources with which to pay principal, interest and other costs related to the County's long-term debt. Long-term debt is in the form of voter approved general obligation bonds and revenue bond issues.

Capital Project Funds These funds are used to account for financial resources to be used for acquisition or construction of major capital projects.



Projects may include roads, drainage, parks, buildings or major equipment.

Proprietary Funds

Enterprise Funds These funds account for operations financed and operated in the manner of a private business. The intent is that the costs of providing goods or services to the general public should be recovered or financed through user charges. Alachua County has two such funds, Solid Waste and Permits & Development.

Internal Service Funds These funds account for the financing of goods or services provided by one governmental department to other departments or agencies on a cost reimbursement basis. The County uses internal service funds to account for Computer Replacement, Vehicle Replacement, Telecommunications, Fleet Management, Self Insurance and Self-Funded Health Insurance.

Fiduciary Funds

Trust and Agency Funds These funds are used to account for assets held by a governmental unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units or other funds. For instance, the Alachua County Housing Authority and the Law Library are two such funds.



Aachua County Government
FY 2012 Adopted and FY 2013 Planned Budget



Performance Management Overview:

History:

Around the turn of the millennium, the new County Manager, Randall H. Reid, came to Alachua County Board of County Commissioners. His vision of a progressive and sustainable organization was to mold the future of Alachua County. County Manager Reid encouraged staff participation at all levels, promoted the reduction and/or elimination of bureaucratic hierarchies and ultimately memorialized his vision of county service through the Alachua Excels Framework document.

The Alachua Excels concept was expanded in 2005 to include the Aligning for Success program. The **Aligning for Success – Performance Management Program** aligns the Board of County Commissioner’s mission, vision, values and strategic plans to the day-to-day workflow and employee performance. The program ensures that the work outcome supports identified strategies and goals, and that everyone is accountable for their efforts. Performance Management can be a powerful tool to integrate strategic planning, budgeting and management, with evaluation and reporting in a system that helps create an accountable, transparent, and responsive organization.

Alachua County uses the performance management system to set program priorities and to ensure our organizational priorities match those of the community via the Board’s guidance. This performance management system also helps to develop meaningful measures, especially outcome measures, to gauge program success. These measures are then able to provide the tools and data necessary to help every employee to focus on delivering goals and objectives. Moreover, the Aligning for Success – Performance Management Program increases organizational coordination by identifying potential waste and duplication and providing managers with data on established measures that allow for necessary management decisions to achieve desired results more effectively and efficiently. The organization becomes aligned so that employees at all levels know how to contribute to the overall goals and objectives of the department.

Present:

After embarking on our process of continuous improvement through the Alachua Excels – Aligning for Success program, we periodically take a moment to evaluate our progress and determine our future course of action.

Our Aligning for Success Advocates (key representatives from each Department) indicated that the following items were some of the major accomplishments of this program:

- Improved communications across departments
- Promotion of ‘Systems Thinking’
- Promotion of accountability by focusing on desired outcomes
- Measurement of goals through definition of qualitative and quantitative measures organization wide
- Aligning efforts from Commissioner’s Guiding Vision cascaded through the functional groups to the departments, divisions, programs, and employee performance appraisal system.

Additionally, under the Aligning for Success umbrella, the following major milestones were initiated and/or completed:

- Improved Aligning for Success (AFS) branding for easy employee recognition and organization wide communications through regular functional group meetings, organization wide training programs, full color Mission, Vision, Values framed posters, and an easily identified AFS Logo
- Annual performance measures training and process improvement training, open to all employees to reinforce best practices in design and use of performance measures
- Developed the PRISM program (Process Review and Improvement for Sustainability Model) which includes an easy to document worksheet for both qualitative and quantitative results from process improvement initiatives and rolled out annual training
- Enhanced community knowledge of performance results by introducing citizens participating in the “Community Conversations” to actual program outcomes and future service level expectations
- Initiated the framework for a community conditions report to be published in 2011



To enhance our performance reporting and to better tell our story with words and numbers, in 2009, the County Manager initiated a mandatory requirement that all Departments complete and publish a Quarterly Report through our Communications Office. In 2010 the first Alachua County Annual Report was published which represented a compilation of performance data showcased in the Quarterly Reports. These different reports enhance our ability to relay factual programmatic information by utilizing quarterly and annual performance data contained within our performance management system and projections to address how our management team can meet the needs and expectations of our customers.

All of these accomplishments occurred as a result of an integrated and collaborative effort between the County Manager, Leadership, Advocates, and direct support staff.

Future:

The Alachua Excels – Aligning for Success is a living, dynamic program. The nature of Aligning for Success requires continuous movement and improvement in order for this program to survive and be successful.

- Through the receipt of the National Center for Civic Innovation – Government Trailblazer’s Grant, we are preparing for our third year of facilitated community meetings to engage citizens in our performance management program and provide feedback to the Business Centers/Business Units to improve both measures and reporting based upon citizen feedback.
- The Aligning for Success program will continue to work organization wide on the development and application of performance measures and process improvement.
- The cascade philosophy will continue to be supported and reinforced with focus on educating the front line staff.
- Refinement of our current data collection system will occur over the next two years to allow for increased narrative reporting and additional Business Center reporting of alignment activities and unit accomplishments.
- Best management practices outlined by the Government Finance Officers Association (GFOA), the International City/County Managers Association (ICMA) – Center for Performance Management, and the Government Accounting Standards Board (GASB) – Service Effort and Accomplishment Performance Information standard will continue to be evaluated and implemented within our performance management program.
- The Balance Scorecard and ‘dashboard’ concepts will be evaluated for applicability to our program and will likely be incorporated into our long term strategy.

As with any worthwhile endeavor, this is a developmental and learning process for Alachua County.

Performance Measures:

Performance measurement is the practice of regular and continuous data collection and reporting on important aspects of an organization’s services, programs, or processes. Performance measures are numeric indicators representing specific process or service delivery activities. When done well and used effectively, performance measures contribute to a manager’s ability to make decision, ensure service delivery, evaluate program performance, communicate program results, and improve program effectiveness.

Effective performance measurement will:

- Instill a sense of mission and focus
- Indicate where the local government has made progress
- Assist leaders in making day-to-day decisions
- Provide a tool to communicate agency’s performance
- Increase program accountability
- Identify improvement areas

Additional detail on the performance measures process can be obtained in the Comprehensive Financial Policies located in the Operations & Funding Chapter of the annual budget document.



Most divisions, as reflected in the Business Center Budgets Chapter of the annual budget document, are responsible for reporting their mission, summary of services provided, objectives, and measures. Objectives are outcome based statements that support the Board's guiding vision and desired outcomes and allow measurement of progress as described by each supporting measure. Each objective has one or more related measures. The measures reflect the indicator type, such as input, output, effectiveness, efficiency, quality, leading or lagging outcomes. Projections and/or actual data are reported on the last two fiscal years and upcoming fiscal year. Additional historical data is available through our performance management system, however, for ease of reading, we have limited the measures data reporting to a total of three fiscal years.

Each measure column will include data as entered by the department/division/program. If there is a '-' in the data column that indicates one of three things; 1) the measure is a new measure, 2) the data was not available for the collection period, or 3) the measure is no longer active.

The Constitutional Officers and Judicial offices do not fall under the Board of County Commissioners, and as such, choose to report their performance measures separate of this budget book. Non-Departmental measures, if applicable, are reported in the Department/Division/Program responsible for that activity.

Reporting:

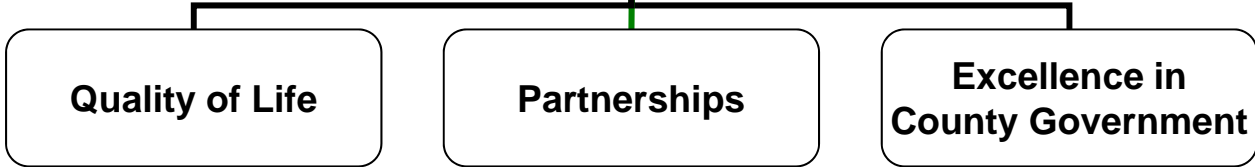
The reporting of performance measures in Alachua County, through the Aligning for Success program is multi-layered. Below is a listing of the documents in this chapter (Chapter 2) that will help to outline our performance management program. Contained within each document summary are pointers on how to interpret the information contained within and references to related sections within the budget book.

- 2.2 Aligning for Success Cascade Chart** – This document reflects the alignment of the Board's mission, vision, values and strategic plans to our day-to-day workflow and personal performance. This chart is used to help all employees understand how they personally impact our agency goals.
- 2.3 Core Services Chart** – This document identifies our six primary core services, which are those services integral to our operations. The use of this chart helps the departments break away from the 'silo' mentality to help focus outcomes cross-departmentally in order to achieve desired outcomes.
- 2.4 Core Services to Department Relationship Chart** – This document reflects the linkage of department/division/program missions and objectives to the guiding vision desired outcomes. This chart can be used to drill-down into the Business Center Documents (Section 5) to review the relationship of division/program mission, vision, objectives and measures. Each department identified primary and secondary relationships to the core services and desired outcomes.
- 2.5 Strategic Plan and Guiding Vision** – This document summarizes alignment information by core service. It provides:
 - Core service definition,
 - Board guiding vision statements added during this fiscal year,
 - Board guiding vision statements previously adopted and currently in existence,
 - Desired outcomes related to the specific core service,
 - Examples of measures that align with the specific core service, these measures are also contained within the Business Center Documents (Section 5)
- 2.6 Alachua County Commission Guiding Vision – FY 10-11** – This is a strategic, high level document prepared by the Board of County Commissioners to guide Alachua County's core operating philosophy. The Guiding Vision statement is periodically evaluated and updated by the Board.
- 2.7 Alachua Excels Framework** – This document is an overview of the agency's management philosophy, including the mission, vision, and values of the County.
- 2.8 Alachua Excels Decision Making Chart** – This document is a visual representation of our decision making process which highlights our commitment to continuous improvement.
- 2.9 Functional Group Chart** – This document shows the make-up of our four functional groups. These functional groups have a cross-departmental matrix set-up to ensure all parties impacted are at the table when major projects are developed and implemented. These groups ensure that our program objectives and measures align with the Board's guiding vision and desired outcomes. The functional groups work to ensure accountability and effectiveness while reducing duplication and inefficiency.

Alachua Excels – Aligning for Success

Alachua Excels –
Mission, Vision, Values

Commission Goals



Strategic Plan

Commission Guiding Vision

Core Services

Desired Outcomes

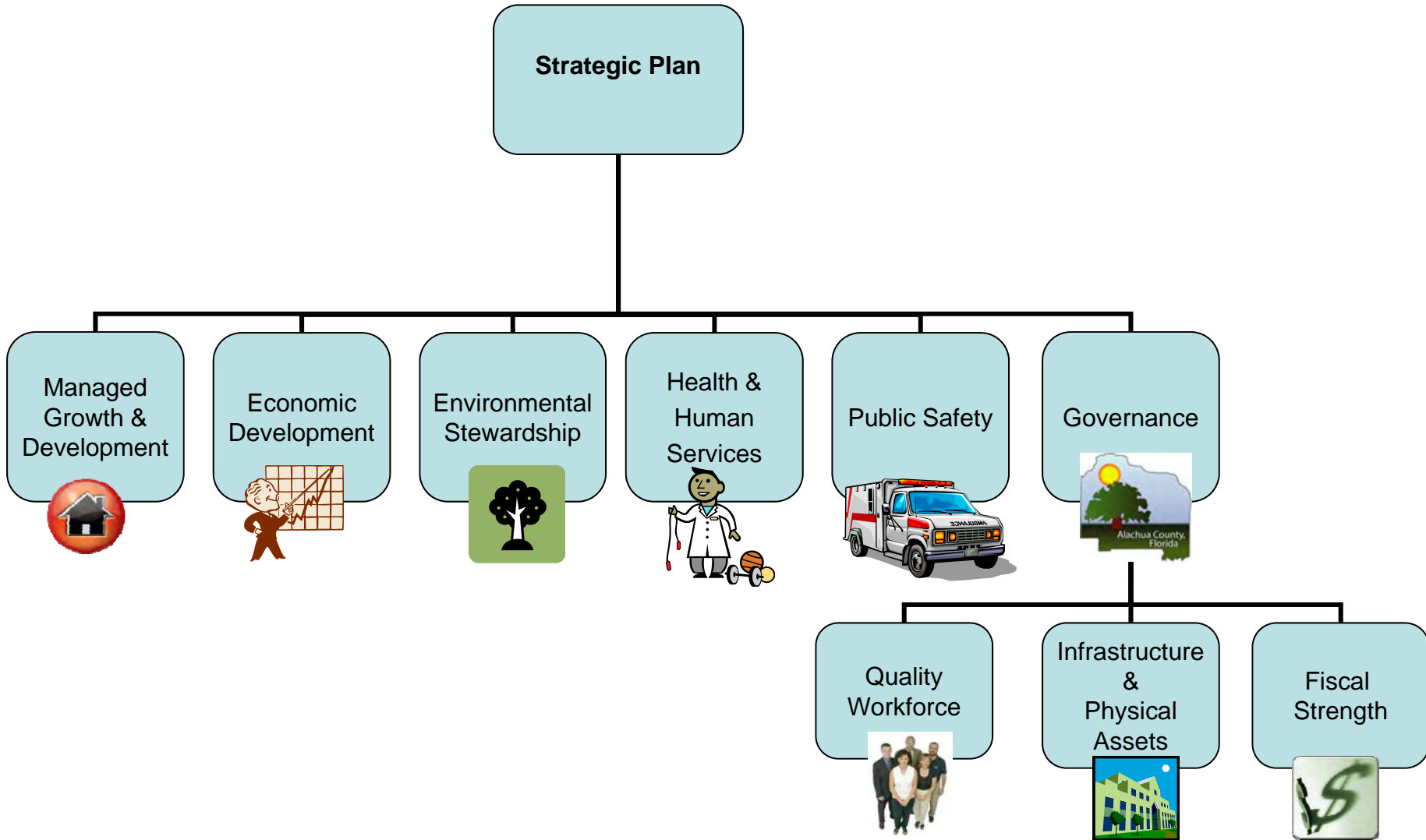
Measures

Employee Performance

Aligning for Success – Performance Management Program: Aligns the Board’s mission, vision, values and strategic plans to our day-to-day workflow and personal performance. The program will ensure that the outcomes of our work support identified strategies and goals, and that we are accountable for our efforts.

Aligning For Success

Core Services Chart





Alachua County Government
FY 2012 Adopted and FY 2013 Planned Budget - Core Service to Department Relationship Chart

Alachua County
Aligning for Success
Core Service - Desired Outcome -
Department Relationship Chart

	<i>County Manager</i>	<i>Administrative Services</i>	<i>Court Services</i>	<i>Community Support</i>	<i>Environmental Protection</i>	<i>Growth Management</i>	<i>Information Services</i>	<i>Public Safety</i>	<i>Public Works</i>
Managed Growth and Development	√				√	√			√
Reduce sprawl in accordance with the Comprehensive Plan						√			
Revitalize and redevelop East Gainesville						√			
Provide a safe, affordable, and efficient multi-modal transportation system						S			√
Promote environmentally sensitive and sustainable development					√	√			S
Coordinate annexations	√					√			
Preserve and generate affordable housing stock distributed throughout the community and promote homeownership						√			
Economic Development	√		S	√					√
Expand the economic base	√			S					
Reduce poverty			S	√					
Create diverse entrepreneurial and job opportunities	√								
Expand public infrastructure									√
Environmental Stewardship	√	√			√	√			√
Protect water resources		S			√	√			√
Protect sensitive lands and ensure a healthy, natural environment					√				S
Manage hazardous waste responsibly					√				√
Conserve energy	√	√			S				S
Health and Human Services	S		√	√	S	S		√	√
Reduce poverty			√	√		S			
Improve the overall health of the community			S	√	S			√	√
Foster volunteerism and partnerships	S		√	√					

Check Mark - denotes primary department responsibility
'S' - denotes secondary department responsibility
FY2012 Adopted FY2013 Planned Budget



Alachua County Government
FY 2012 Adopted and FY 2013 Planned Budget - Core Service to Department Relationship Chart

Alachua County
Aligning for Success
Core Service - Desired Outcome -
Department Relationship Chart

	<i>County Manager</i>	<i>Administrative Services</i>	<i>Court Services</i>	<i>Community Support</i>	<i>Environmental Protection</i>	<i>Growth Management</i>	<i>Information Services</i>	<i>Public Safety</i>	<i>Public Works</i>
Public Safety			√	√		√		√	√
Become a disaster resilient community				√				√	
Provide for a safe community			√					√	√
Increase code compliance						√		S	
Manage waste responsibly									√
Governance	√	√	S	S	S	S	√	S	√
Quality Workforce	√	√	S	S	S	S	S	S	S
Attract, recruit and retain qualified and diverse workforce	√	√	S	S	S	S	S	S	S
Promote employee safety, health, and wellness	S	√	S	S	S	S	S	S	S
Provide a comprehensive personal and professional growth program that promotes high quality service delivery		√							
Develop policies that promote fair and equitable treatment of individuals	S	√							
Infrastructure and Physical Assets	√	√	S	S	S	S	√	S	√
Sustain a reliable and secure technology infrastructure							√		
Provide and maintain clean, safe, accessible, sustainable, and energy efficient public facilities	S	√							
Enhance accessibility to local government via electronic services (e-Gov).							√		
Obtain the best value for products and services through a fair and competitive procurement process		√							
Safeguard the County's physical and financial assets	√	√	S	S	S	S	√	S	S
Provide and maintain safe, reliable, and energy efficient vehicles and equipment									√
Fiscal Strength	√	√	√	√	√	√	√	√	√
Maintain a bond rating of A+ or higher	√								√
Align financial planning with operational and strategic needs	√	√	S	S	S	S	S	S	√
Improve protection of stabilization reserves	√	√							√
Diversify revenue sources to reduce overreliance on property taxes	√	S	√	√	√	√	S	√	√

Check Mark - denotes primary department responsibility
'S' - denotes secondary department responsibility
FY2012 Adopted FY2013 Planned Budget



Managed Growth and Development –

It is the mission of the County to foster long-term sustainable growth through the encouragement of traditional neighborhood designs, compact development and a well-defined multimodal transportation system within the urban area; to protect rural character by the retention of agriculture and open space, the preservation of environmentally sensitive areas, and efficient use of public services and facilities. This will be achieved by implementing the goals, objectives and policies of the Comprehensive Plan through clear and consistent regulations.

As a result the County will benefit from the revitalization and redevelopment of east Gainesville, higher density infill within Alachua County municipalities, reduction of sprawl and the orderly, harmonious and judicious use of land.

Current Board Visioning Statements:






- The County will attempt to slow sprawl in the County's rural areas and western Gainesville while encouraging higher density infill within Alachua County municipalities by joint planning and promotion with the City of Gainesville of east Gainesville redevelopment, in accordance with the Plan East Gainesville Report.
- The County will encourage and implement concepts of traditional neighborhood design and compact development within the urban area and coordinate with the MTP.
- The County will not oppose or discourage annexations into municipalities, providing the Boundary Adjustment Act criteria are followed.
- The County will continue to develop intergovernmental coordination to implement local municipal planning and visioning.
- The County will continue to facilitate and acquire new park lands and open space in cooperation with our municipalities for the enjoyments of our citizens.
- The County will not encourage the widening of rural roadways, unless oriented towards public safety improvements and the inter-connectivity of the collector road systems; or the paving of dirt streets within the proposed rural reserve areas outside the urban cluster, but will encourage pedestrian friendly and provide for affordable and efficient multi-modal transportation system improvements.
- The County will determine the level of service in unincorporated areas outside of the Urban Cluster to enable the maintenance and expectation of a rural lifestyle and service levels.
- The County will encourage municipalities to provide municipals services and urban service delivery.
- The County should facilitate the transition of urban services such as recreational programming, which should be provided by municipalities, and will ensure the transition on an equitable basis for all County residents.
- The County supports working collectively with housing providers including builders, lenders, not-for-profit agencies, governments agencies, realtors, and other stakeholders to provide affordable workforce housing to the citizens of Alachua County.
- The County promotes home ownership.
- The County should address the expansion of certain collector roads and/or efficient transportation systems.
- The County will promote orderly annexation and will transition from providing direct urban services by encouraging and promoting service delivery by municipalities.

Desired Outcomes-

1. Reduce sprawl in accordance with the Comprehensive Plan
2. Revitalize and redevelop East Gainesville
3. Provide a safe, affordable, and efficient multi-modal transportation system
4. Promote environmentally sensitive and sustainable development
5. Preserve and generate affordable housing stock distributed throughout the community and promote homeownership
6. Coordinate annexations

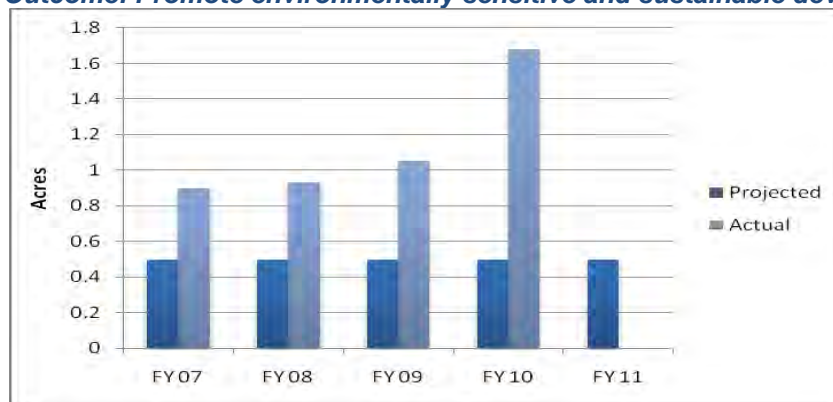


Examples of Department/Division Measure Alignment

Managed Growth and Development						
Measure (Dept/Division)	Desired Outcome Alignment	FY 08 Actual	FY 09 Actual	FY 10 Projected	FY 10 Actual*	FY 11 Projected
Percent of impervious surface approved for residential development (Environmental Protection/Natural Resource Protection)	Promote environmentally sensitive and sustainable development	5%	9.43%	10%	NA 	10%
Number of households who become homebuyers through SHIP or HFA (Growth Management/Comprehensive Planning)	Preserve and generate affordable housing stock distributed throughout the community and promote homeownership	36	66	25	39 	12
5 yr running avg. residential density approved in Urban Cluster development plans (Growth Management/Comprehensive Planning)	Reduce sprawl in accordance with the Comprehensive Plan	2.91	2.93	3.44	2.63 	3.61
Annual avg. residential density in Urban Cluster development plans (Growth Management/Comprehensive Planning)	Reduce sprawl in accordance with the Comprehensive Plan	1.90	1.90	na	1.71 	5.00
5 yr running avg. % dwelling units approved in unincorporated Urban Cluster development plans (Growth Management/Comprehensive Planning)	Reduce sprawl in accordance with the Comprehensive Plan	93%	90%	90%	89% 	90%

*Dashboard:  Met attainment/reduction projection  Performance caution  Did not meet projection

Measure: Acres of activity-based recreation sites per 1,000 residents
 Desired Outcome: Promote environmentally sensitive and sustainable development



(Public Works/Parks and Recreation)



Economic Development –

It is the mission of the County to encourage sustainable economic development by strengthening existing small businesses; introducing economic empowerment strategies; establishing community-wide partnerships; and retaining, expanding and developing diversified locally based businesses and industries and attract new businesses. The County's principal economic incentive will be to improve and invest in public infrastructure for the mutual benefit of the public and private sectors.

As a result the County will benefit from a healthy economy which includes reduced poverty, higher wages, an expanded economic base, diverse entrepreneurial opportunities, and creative, environmentally-responsible industries.

Current Board Visioning Statements:

- The County will encourage sustainable economic development through a written economic development plan focusing on strengthening existing small businesses, growing diversified industries locally, introducing economic empowerment strategies, improving public infrastructure as our principle economic incentive and assuring the attraction of new industries and businesses, thereby creating increased job opportunities.
- The County will evaluate these economic development strategies utilizing a comprehensive matrix detailing how each contributes to our quality of life.
- The County recognizes that viable educational and entrepreneurial programs designed to assist in non-college bound youths are needed to break the cycle of poverty.
- The County promotes strong cities that serve as cultural centers which provide seamless service delivery systems.
- The County should work with environmental stewards on policies that promote economic development in East Gainesville while balancing existing environmental concerns and will provide flexibility to the extent possible.
- The County will develop a strategy to continue development and redevelopment of the fairgrounds, industrial park, and proposed County Coliseum.

Desired Outcomes-

1. Expand the economic base
2. Create diverse entrepreneurial and job opportunities
3. Expand public infrastructure
4. Reduce Poverty

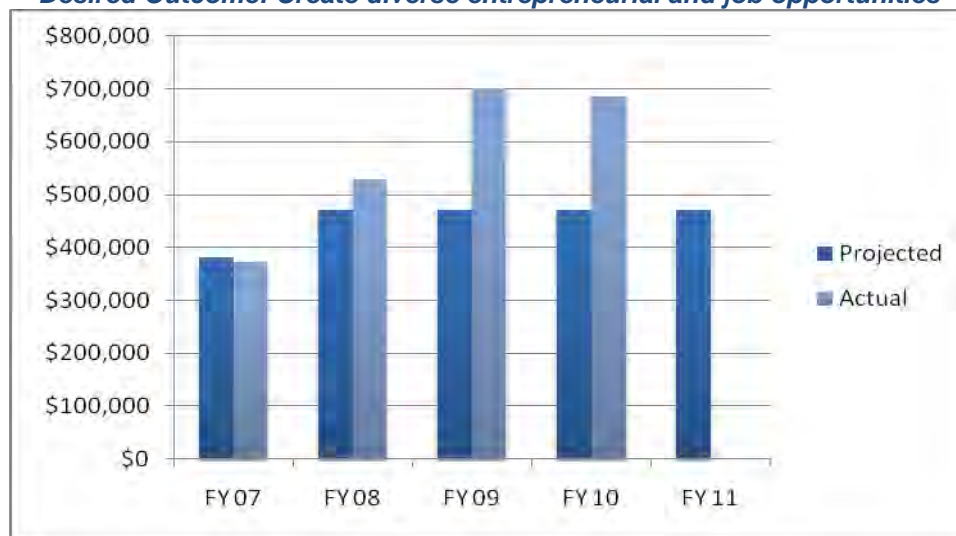


Examples of Department/Division Measure Alignment

Economic Development						
Measure (Dept/Division)	Desired Outcome Alignment	FY 08 Actual	FY 09 Actual	FY 10 Projected	FY 10 Actual*	FY 11 Projected
Number of Community Revitalization Hours (Community Support Services/Partners for Productive Community)	Reduce poverty	960	960	1,040	520	1040
Percent of clients employed, in school or on disability (Court Services /Drug Court)	Reduce poverty	95.3%	94.1%	90%	91.5%	90%
Percent of inmate SSI/Disability applications approved (Court Services /Jail Pop. Management)	Reduce poverty	100%	75.5%	75%	73%	67%
Percent increase in small business certifications (Administrative Services/ Equal Opportunity)	Create diverse entrepreneurial and job opportunities	56%	59%	45%	-5.5%	45%

***Dashboard:** Met attainment/reduction projection Performance caution Did not meet projection

Measure: Annual value of Community Service hours by Work Crew
Desired Outcome: Create diverse entrepreneurial and job opportunities



(Court Services/Community Services)



Environmental Stewardship –

It is the mission of the County to foster community stewardship of the county's natural resources to assure a healthy environment. Emphasis will be placed on protection and purchase of sensitive lands, well-managed water resources and responsible hazardous waste management by best practices and clear and consistent regulations.

As a result the County will have clean air and water and vibrant, diverse native plants and wildlife such that this heritage may be bequeathed to future generations.

Current Board Visioning Statements:





- The County will protect environmental lands and wildlife habitat by purchasing lands through the Alachua County Forever program and by the monitoring and regulation of development in sensitive environmental areas.
- The County acknowledges its role in protecting the health of our citizens by ensuring an adequate supply of clean air and water.
- The County will work to reduce its contribution to global climate change through policies which promote energy conservation in County operations and in the community.
- The County should work with environmental stewards on policies that promote economic development in East Gainesville while balancing existing environmental concerns and will provide flexibility to the extent possible.

Desired Outcomes-

1. Protect water resources
2. Protect sensitive lands and ensure a healthy, natural environment
3. Manage hazardous waste responsibly
4. Conserve energy

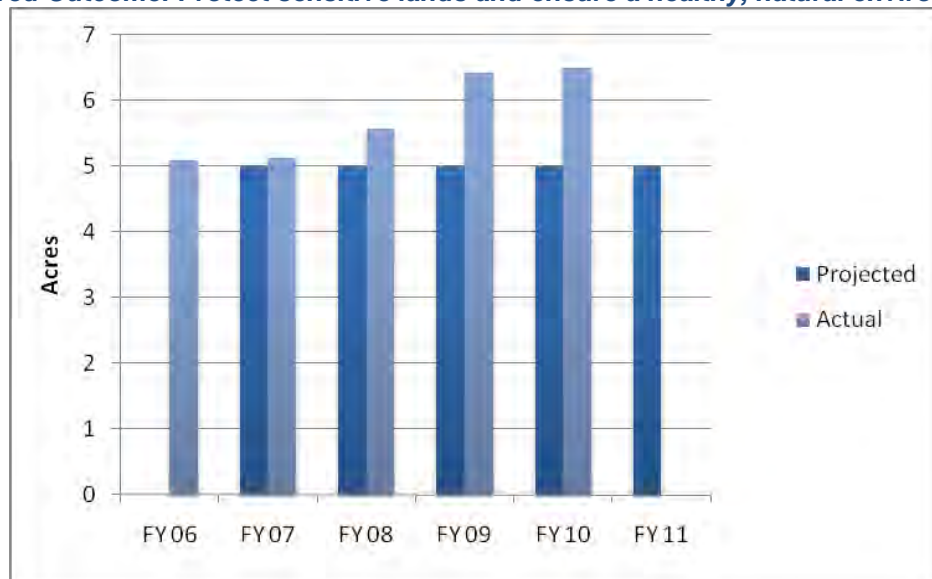


Examples of Department/Division Measure Alignment

Environmental Stewardship						
Measure (Dept/Division)	Desired Outcome Alignment	FY 08 Actual	FY 09 Actual	FY 10 Projected	FY 10 Actual*	FY 11 Projected
Water Quality Code violations identified and corrected (Environmental Protection/Water Quality)	Protect water resources	87	94	90	100 	90
Number of households & businesses using HHW services (Environmental Protection/Hazardous Waste Collection)	Manage hazardous waste responsibly	31,885	34,120	30,000	37,544 	30,000
Number of acres of land conserved (Environmental Protection/ Land Conservation)	Protect sensitive lands and ensure a healthy, natural environment	1,917	3,656	1,000	1,234 	NA
Number of customers using the reuse program (Environmental Protection/ Hazardous Waste Collection)	Manage hazardous waste responsibly	2,540	2,774	2,200	2,979 	2,200

**Dashboard:*  *Met attainment/reduction projection*  *Performance caution*  *Did not meet projection*

Measure: Acres of resource-based recreation sites per 1,000 residents
Desired Outcome: Protect sensitive lands and ensure a healthy, natural environment



(Public Works/Parks and Recreation)



Health and Human Services –

It is the mission of the County to improve the quality of life for all citizens by providing an array of efficient and effective, preventative and alternative health, behavioral health and social services.

As a result, citizens will have access to proactive and innovative programs that improve their physical, mental and social well-being.

Current Board Visioning Statements:




- The County should implement an aggressive poverty reduction plan.
- The County desires to facilitate, foster, and enter into partnerships with other agencies to alleviate the long term structural and multi-generational causes of poverty as the government alone cannot meet the challenge alone without addressing the root causes within the community.
- The County recognizes the fundamental role of county government regarding the provision of health and human services and promotes a preventative approach to addressing public health problems.
- The County encourages and supports innovative programs that contribute to the improved overall health of the community.
- The County will implement the CHOICES healthcare program to provide improved health for the adult, working, uninsured through provision of direct healthcare, disease management and education.
- The County supports the provision of social services to those in need in the community through direct provision of services by the County and partnerships with non-profit agencies.
- The County will develop a social services master plan that will take a comprehensive look at the types of service provided and methods of delivery; determine areas of duplication as well as evaluate unmet needs; and recommend methods for providing the services in a more efficient and effective manner.
- The County will seek dialogue on potential solution of the homelessness problem through the Homelessness Summit and work towards implementing its recommendations by partnering with municipalities and community organizations.
- County staff will work with an ad hoc committee created by the City of Gainesville to address immediate issues regarding homeless services within the City of Gainesville.
- The County should address senior service needs.
- The County will prioritize approaches and programs for poverty reduction and supports working collaboratively and developing partnerships to reduce poverty and homelessness within Alachua County.
- Increased access to affordable health care is a goal of the County.

Desired Outcomes-

1. Reduce poverty
2. Improve the overall health of the community
3. Foster volunteerism and partnerships

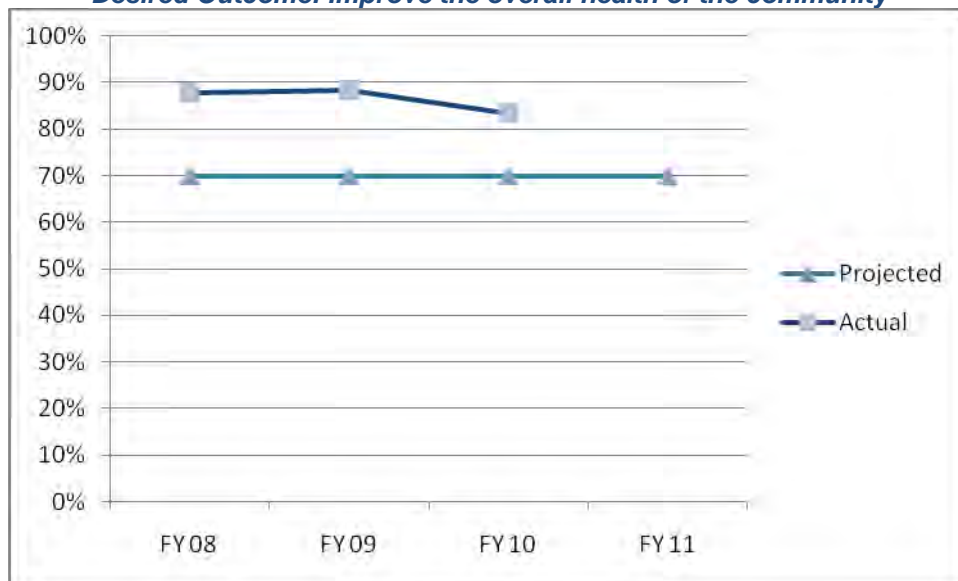


Examples of Department/Division Measure Alignment

Health and Human Services						
Measure (Dept/Division)	Desired Outcome Alignment	FY 08 Actual	FY 09 Actual	FY 10 Projected	FY 10 Actual*	FY 11 Projected
Percent of agencies meeting poverty reduction goals <i>(Community Support Services/ Community Agency Partnerships)</i>	Reduce poverty	88.3%	88.4%	85%	89.3% 	85%
Average emergency turnout time for EMS Units (in seconds) <i>(Public Safety/Rescue Medical Services)</i>	Improve the overall health of the community	54.50	52.70	60.00	49.00 	60.00
Hours of service offered by unpaid counselors <i>(Community Support Services/Crisis Center)</i>	Foster volunteerism and partnerships	39,250	40,910	40,000	43,325 	40,000

***Dashboard:**  *Met attainment/reduction projection*  *Performance caution*  *Did not meet projection*

Measure: Percent of clients with NO ER visits
Desired Outcome: Improve the overall health of the community



(Community Support Services/CHOICES)



Public Safety –

It is the mission of the County to ensure the safety of residents and visitors, improve the quality of life and reduce personal and property loss through the provision of rehabilitative services, equitable enforcement of laws and codes, preparedness, mitigation and timely response and recovery.

The County will minimize the impact and occurrence of crime, injury, poverty, mental illness and addiction resulting in a clean and safe community.

Current Board Visioning Statements:

- The County government will provide Emergency Management functions as assigned by state law.
- The County recognizes that the citizens of Alachua County are best served through a preventative approach to the root causes of criminal justice.
- The County should focus on prevention and alternatives to incarceration.
- The County supports working collaboratively and developing partnerships to improve public safety and reduce recidivism rates.

Desired Outcomes-

1. Become a disaster resilient community
2. Provide for a safe community
3. Increase code compliance
4. Manage waste responsibly

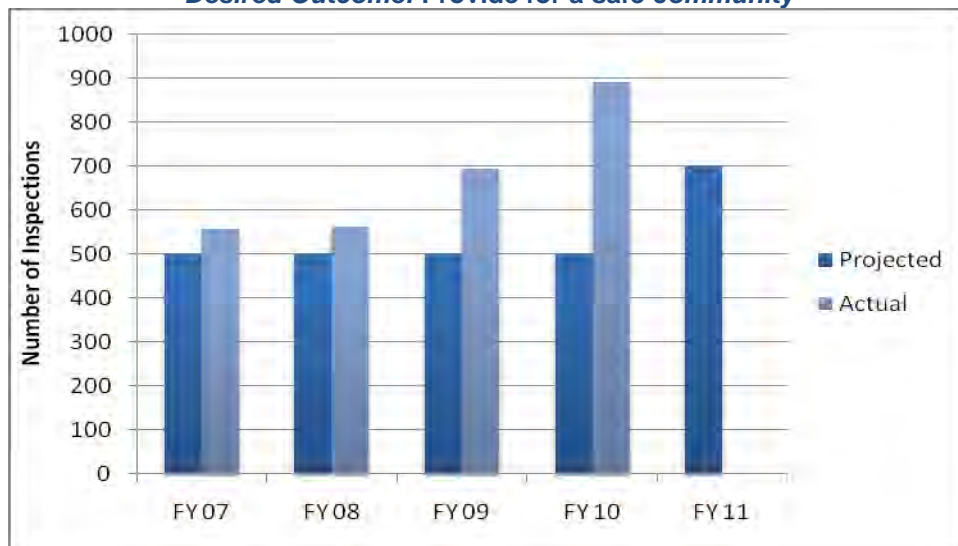


Examples of Department/Division Measure Alignment

Public Safety						
Measure (Dept/Division)	Desired Outcome Alignment	FY 08 Actual	FY 09 Actual	FY 10 Projected	FY 10 Actual*	FY 11 Projected
Percent of probation caseloads in compliance (Court Services/Probation)	Provide for a safe community	87.5%	80%	85%		85%
Percent code enforcement cases achieving compliance within 90 days (Growth Mgmt/Codes Enforcement)	Increase code compliance	86.8%	88.6%	90%		90%
Percent of defendants who make scheduled court appearances (Court Services/Pretrial)	Provide for a safe community	98%	97%	95%		95%
Percent of recycling to solid waste disposed Countywide (Public Works/Waste Mgmt)	Manage waste responsibly	32%	35%	40%		40%
Percent of participants completing the program (Court Services/Day Rptg)	Provide for a safe community	62%	67.5%	65%		65%

Dashboard: Met attainment/reduction projection Performance caution Did not meet projection

Measure: Number of periodic fire and life safety inspections
Desired Outcome: Provide for a safe community



(Public Safety/Fire Protection Services)



Quality Workforce –

It is the mission of the County to attract, recruit and retain a qualified and diverse workforce by providing competitive and equitable compensation and benefits; a healthy and safe work environment; learning and professional growth opportunities; fair treatment; guidance and counseling.

As a result, the County will have the human resources necessary to achieve its operational mission.

Current Board Visioning Statements:

- The County will encourage a workforce that is dedicated to a focus on customer service.
- The County will appropriately train and equip employees to ensure high quality service delivery.
- The County's pay structure will be competitive within the market for similar job classifications.

Desired Outcomes-

1. Attract, recruit and retain qualified and diverse workforce
2. Promote employee safety, health, and wellness
3. Provide a comprehensive personal and professional growth program that promotes high quality service delivery
4. Develop policies that promote fair and equitable treatment of individuals

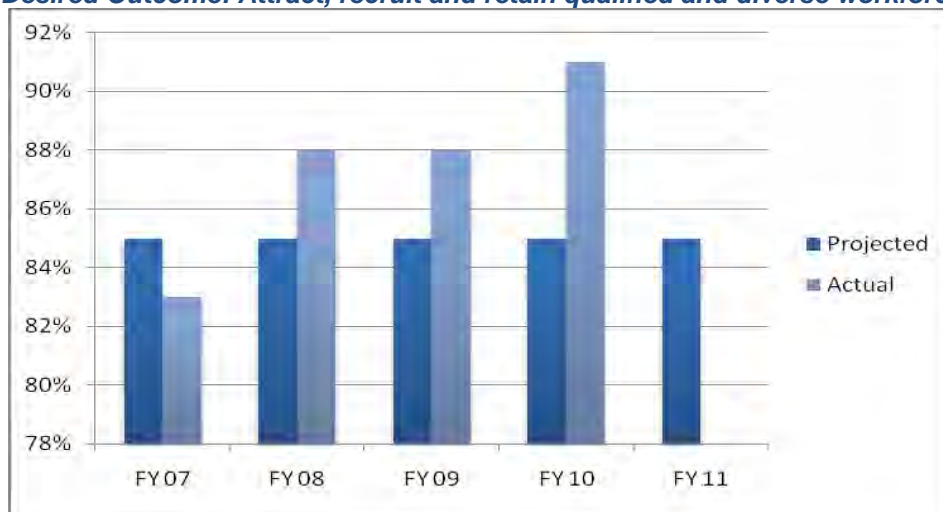


Examples of Department/Division Measure Alignment

Quality Workforce						
Measure (Dept/Division)	Desired Outcome Alignment	FY 08 Actual	FY 09 Actual	FY 10 Projected	FY 10 Actual*	FY 11 Projected
Days between referral and notification to hire <i>(Administrative Services/ Human Resources)</i>	Attract, recruit, and retain qualified and diverse workforce	31.33	32	60	60.13 	60
No recordable injuries <i>(Public Works/Waste Mgmt)</i>	Promote employee safety, health, and wellness	5.50	1.62	2	0 	2
Percent of lost time annualized due to Worker's Comp Claims <i>(Administrative Services/ Risk Management)</i>	Promote employee safety, health, and wellness	0.05%	0.06%	0.10%	.08% 	.10%
Percent of employees exceeding requisite credentialing <i>(Public Works/Dev. Review)</i>	Provide a comprehensive personal and professional growth program that promotes high quality service delivery	25%	50%	50%	64 	50

Dashboard: *Met attainment/reduction projection* *Performance caution* *Did not meet projection*

Measure: Percent of applicants satisfied with HR
Desired Outcome: Attract, recruit and retain qualified and diverse workforce



(Administrative Services/Human Resources)



Infrastructure and Physical Assets –

It is the mission of the County to be accessible, to be responsive, to provide superior customer service, and reflect sound management of County resources and assets.




As a result, the County will provide clean, safe, and energy efficient public facilities; accessibility to County government services and information through the use of technology; a fair and competitive procurement process and responsible stewardship of County physical and financial assets.

Desired Outcomes-

1. Sustain a reliable and secure technology infrastructure
2. Provide and maintain clean, safe, accessible, and energy efficient public facilities
3. Enhance accessibility to local government via electronic services (e-Gov).
4. Obtain the best value for products and services through a fair and competitive procurement process
5. Safeguard the County's physical and financial assets
6. Provide and maintain safe, reliable, and energy efficient vehicles and equipment



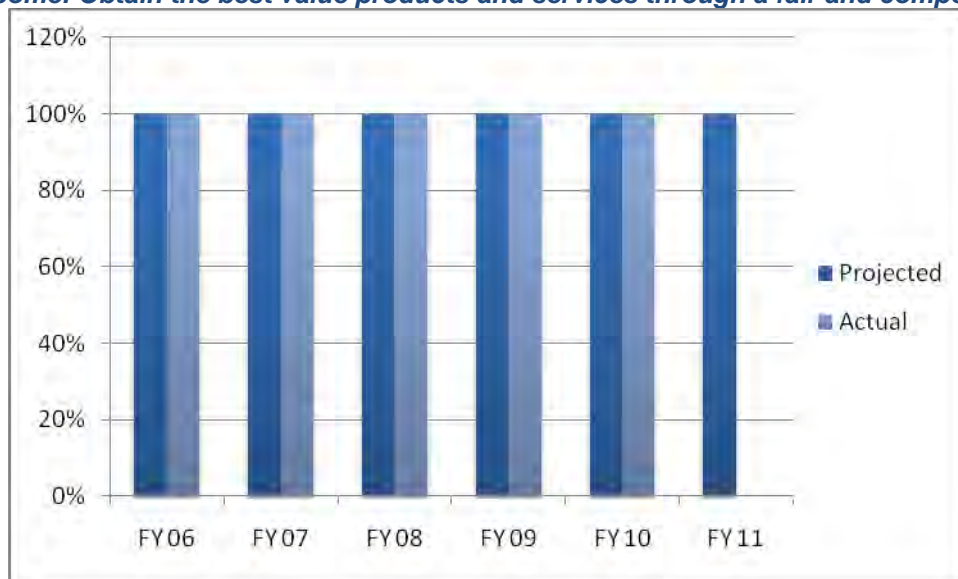
Examples of Department/Division Measure Alignment

Infrastructure and Physical Assets						
Measure (Dept/Division)	Desired Outcome Alignment	FY 08 Actual	FY 09 Actual	FY 10 Projected	FY 10 Actual*	FY 11 Projected
Customer satisfaction with Help Desk (Information Telecommunication Services/Information Services)	Sustain a reliable and secure technology infrastructure	97%	97.8%	95%	95% 	97%
Internet availability (Information Telecommunication Services/Information Services - Telephone)	Sustain a reliable and secure technology infrastructure	100%	100%	97%	100% 	97%
Number of work orders completed (Administrative Services/Facilities Management)	Provide and maintain clean, safe, accessible, sustainable, and energy efficient public facilities	16,570	10,261	9,790	10,855 	9,380

Dashboard:  *Met attainment/reduction projection*  *Performance caution*  *Did not meet projection*

Measure: Percent of vendor awards without valid protests

Desired Outcome: Obtain the best value products and services through a fair and competitive process



(Administrative Services/Purchasing)



Fiscal Strength –

It is the mission of the County to set clear financial policies and implement progressive budget practices that promote transparency, full accountability, and long range perspective of fiscal responsibility and sound management of resources. As stewards of public funds, the County will communicate its current and future financial condition to the public through the dissemination of clear and concise information.

As a result, our citizens will have a high level of confidence and trust, experience favorable bond ratings and enjoy services they deserve.

Current Board Visioning Statements:

- In providing rural vs. urban services, assessment policies should mandate that local residents will bear a proportionate share of the cost.
- The County shall establish a fiscal policy and annual funding as is financially feasible to match dirt street assessments agreed to by citizens.
- The County shall establish a pavement management plan and develop adequate funding.
- The County will continue to work with the Sheriff to determine a base level of service countywide and a separate MSTU will be maintained for a portion of the Sheriff patrol services in the unincorporated areas.
- Municipalities should contract with the Sheriff if they wish patrol services beyond the base level, as they have the option of establishing municipal police departments.
- The County will develop a two-tier level of service and taxation methodology will be developed to recognize urban and rural levels of service.
- The County will discourage fee structures and policies that differentiate between municipal and unincorporated residents in situations where the County funds urban programs.
- The County will monitor and safeguard the monetary and financial asset of the County.
- The County will explore available revenue generating activities and diversify revenue sources.
- The County should reduce over-reliance on property taxes.

Desired Outcomes-

1. Align financial planning with operational and strategic needs
2. Improve protection of stabilization reserves
3. Maintain a bond rating of A+ or higher
4. Diversify revenue sources to reduce overreliance on property taxes

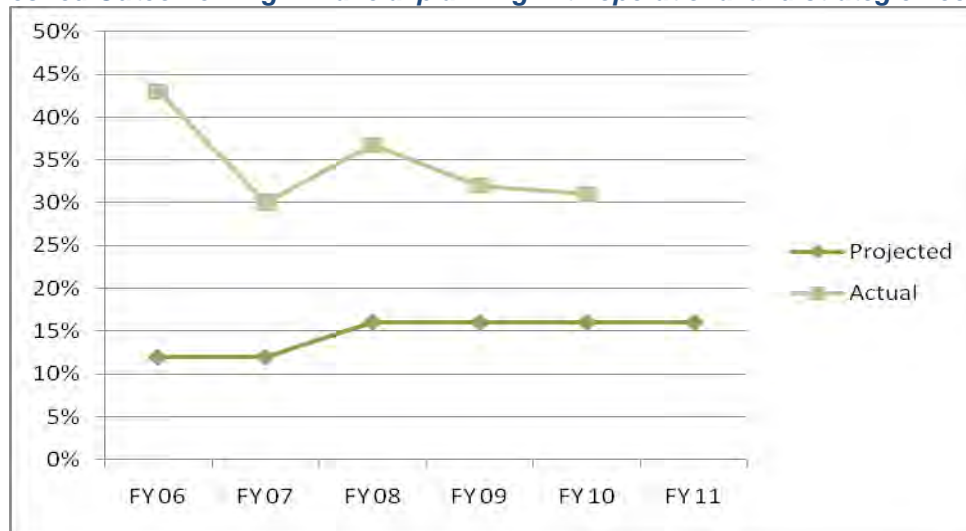


Examples of Department/Division Measure Alignment

Fiscal Strength						
Measure (Dept/Division)	Desired Outcome Alignment	FY 08 Actual	FY 09 Actual	FY 10 Projected	FY 10 Actual*	FY 11 Projected
Annual Tourist Tax revenue received <i>(General Government/Tourist Development)</i>	Diversify revenue sources to reduce overreliance on property taxes	2,130,619	1,885,943	2,130,619	2,376,357	2,230,619
Process requisitions/ budget amendments timely <i>(General Government/Office of Management and Budget)</i>	Align financial planning with operational and strategic needs	1.73	2.45	2	1.50	2
Percent of acquisition paid from non-County sources <i>(Environmental Protection/ Land Conservation)</i>	Maintain a bond rating of A+ or higher	66.75%	67.25%	25%	64.5%	NA
Percent change in health care costs <i>(Administrative Services/ Risk Management)</i>	Align financial planning with operational and strategic needs	6%	0%	7%	3.5%	5%

Dashboard: *Met attainment/reduction projection* *Performance caution* *Did not meet projection*

Measure: *Percent (fleet tech.) labor rate is below market rate*
Desired Outcome: *Align financial planning with operational and strategic needs*



(Public Works/Fleet Management)

Alachua County Commission Guiding Vision - FY 10-11



ALACHUA COUNTY, FLORIDA

ALACHUA EXCELS

1. The County will, in accordance with our Comprehensive Plan, attempt to slow sprawl in the County's rural areas and western Gainesville while encouraging higher density infill within Alachua County municipalities. Vital to this effort is the joint planning and promotion with the City of Gainesville of east Gainesville redevelopment, in accordance with the Plan East Gainesville Report. The County should work with environmental stewards on policies that promote economic development in East Gainesville while balancing existing environmental concerns and will provide flexibility to the extent possible.
2. The County promotes home ownership and supports working collectively with housing providers including builders, lenders, not-for-profit agencies, government agencies, realtors, and other stakeholders to provide affordable workforce housing to the citizens of Alachua County. Concepts of traditional neighborhood design and compact development will be encouraged and implemented within the urban area and coordinated through the MTPO, as part of the Livable Communities Reinvestment Plan and our Comprehensive Plan.
3. The County will promote orderly annexation and will transition from providing direct urban services by encouraging and promoting service delivery by municipalities. Annexations into municipalities will not be opposed or discouraged by Alachua County, providing the Boundary Adjustment Act criteria are followed, the annexing jurisdiction shows evidence that it is including low income and minority areas within its annexation planning and specific transition plans including service delivery and fiscal impacts are adopted prior to the annexation referendums.
4. The Countywide Visioning Process will continue to develop intergovernmental coordination, allowing implementation of local municipal planning and visioning that could be formally incorporated into the County's Comprehensive Plan and the plans for each municipality.
5. Environmental lands and wildlife habitat will be protected by purchases through the Alachua County Forever program and by the monitoring and regulation of development in sensitive environmental areas. The County will continue to facilitate and acquire new park lands and open space in cooperation with our municipalities for the enjoyment of our citizens. Further, the County acknowledges its role in protecting the health of our citizens by ensuring clean air and an adequate supply of water.
6. Future transportation improvements within urban areas will be pedestrian friendly and provide for affordable and efficient multi-modal transportation systems. Rural roadway expansions will be oriented towards public safety improvements and the inter-connectivity of collector road systems. The County will address the expansion of certain collector roads and efficient transportation systems. The County will not encourage widening of rural roadways or the paving of dirt streets within the proposed rural reserve areas outside the Urban Cluster. Where dirt streets are paved within the urban cluster, assessment policies should mandate that local residents will bear a proportionate share of the cost. A fiscal policy and annual funding shall be established as is financially feasible to match dirt street assessments agreed to by citizens. The County shall establish a pavement management plan and develop adequate funding.

Alachua County Commission Guiding Vision - FY 10-11 (cont'd)

7. A separate MSTU will be maintained for a portion of the Sheriff patrol services in the unincorporated areas. The County will continue to work with the Sheriff to determine a base level of service countywide. Municipalities should contract with the Sheriff if they wish patrol services beyond the base level, as they have the option of establishing municipal police departments.
8. A two-tier level of service and taxation methodology will be developed to recognize urban and rural levels of service. Rural services in unincorporated areas outside of the Urban Cluster should be at a lower level of service than those provided in urban areas which will permit rural area residents to maintain and expect a rural lifestyle and service levels.
9. The County promotes strong cities that serve as cultural centers which provide seamless service delivery systems. The County desires to transition from providing direct urban service delivery by encouraging and facilitating municipalities to provide municipal services. Emergency Services, with the exception of Emergency Management functions assigned to county governments by State law, and recreational programming should be services provided by municipalities as urban services. The County should facilitate the transition of these services on an equitable basis for all County residents. In situations where the County funds urban programs, the County will discourage fee structures and policies that differentiate between municipal and unincorporated residents.
10. Sustainable economic development will be encouraged through a written economic development plan focusing on strengthening existing small businesses, growing diversified industries locally, implementing an aggressive poverty reduction plan, introducing economic empowerment strategies, improving public infrastructure as our principle economic incentive and assuring we can attract new industries and businesses thereby creating increased job opportunities. These economic development strategies will be evaluated utilizing a comprehensive matrix detailing how each contributes to our quality of life. The County will develop a strategy to continue development and redevelopment of the fairgrounds and industrial park.
11. Alachua County suffers from a significant level of poverty. Therefore, the County Commission desires to facilitate, foster and enter into partnerships with other agencies to alleviate the long term structural and multi-generational causes of poverty. The County will prioritize approaches and programs for poverty reduction and supports working collaboratively and developing partnerships to reduce poverty and homelessness within Alachua County. The County Commission recognizes that government alone cannot meet this challenge and that the root causes of poverty, and not just the symptoms, must be addressed within the community. Viable educational and entrepreneurial programs designed to assist non-college bound youths are needed in Alachua County to break this cycle of poverty.
12. The County recognizes the fundamental role of county government regarding the provision of health and human services. The citizens of Alachua County are best served through a preventative approach to the root causes of criminal justice and public health problems. The County focuses on prevention and alternatives to incarceration. The County supports working collaboratively and developing partnerships to improve public safety and reduce recidivism rates.



ALACHUA COUNTY, FLORIDA

ALACHUA EXCELS

Alachua County Commission Guiding Vision - FY 10-11 (cont'd)



ALACHUA COUNTY, FLORIDA

ALACHUA EXCELS

13. Increased access to affordable health care is a goal of the County. The County encourages and supports innovative programs that contribute to the improved overall health of the community. The County will support improved health for the adult working uninsured through provision of direct healthcare, disease management and education under the CHOICES healthcare program.
14. The County supports the provision of social services to those in need in the community through direct provision of services by the County and partnerships with non-profit agencies. The County will develop a social services master plan that will take a comprehensive look at the types of service provided and methods of delivery; determine areas of duplication as well as evaluate unmet needs; and recommend methods for providing the services in a more efficient and effective manner. Within the provision of social services, the County should address senior service needs.
15. Homelessness is a community-wide problem. The County will work towards implementing recommendations to reduce homelessness provided through the Homelessness Summit. Partnerships with municipalities and community organizations are vital to finding and implementing possible solutions to this problem. County staff will work with an ad hoc committee created by the City of Gainesville to address immediate issues regarding homeless services within the City of Gainesville.
16. The County will monitor and safeguard the monetary and financial assets of the County and explore available revenue generating activities and seek to diversify revenue sources to reduce over-reliance on property taxes; assessing the burden of taxation for services across the appropriate users of services and the general public .
17. The County will encourage a workforce that is dedicated to a focus on customer service, paid appropriately within the market for similar job classifications, and appropriately trained and equipped to ensure high quality service delivery as is within fiscal constraints and budgetary planning.
18. The County will work to reduce its contribution to global climate change through policies which promote energy conservation and use of alternative energy sources in County operations and in the community. Similar efforts will be undertaken to utilize and promote water conservation and reuse in county operations and in the community. Regional water supplies will be protected and enhanced for local future use.

A Framework for Alachua Excels

The following is a framework for Alachua Excels that will serve to guide us in our transformation efforts. As we grow and develop as an organization, this framework for change will evolve to meet our organizational needs and community challenges

Leadership Ethic

“Creating Respect for People and Place”

It is vitally important that in our daily actions as County employees we create a legacy of respect for the diversity of our citizens, co-workers and elected officials and enhance a sense of stewardship in our County’s beautiful natural environment, unique communities and local heritage.

Transformation Strategy

- Empower employees and citizens.
- Implement technology that serves the organization.
- Improve systems of management and accountability.

Team-Based Management Approach

Together Everyone Accomplishes More

In order to accomplish the transformation strategy a team-based management approach is essential. Our belief is that team-based efforts provide better decisions and recommendations, enhance ownership of processes by employees and reinforce a respect for the diversity and talents of the individuals making up our workforce, advisory boards and County Commission.

Commission Goals

Quality of Life: To enhance and preserve Alachua County’s quality of life by integrating environmental, economic and social equity principles in county decision making.

Partnerships: To increase confidence in County government by enhancing citizen participation and forging new partnerships with public and private organizations.

Excellence in County

Government: To excel in all areas by focusing on performance, accountability and customer service.

How can I help transform our organization?

- Participate in County conferences and training opportunities.
- Volunteer for a team in the County or your Department.
- Share your ideas on improving our operations.
- Promote the importance of what we do to your friends and neighbors.
- Continue your dedicated work and seek new opportunities for service.
- Embrace change in the organization to improve our operations.

“Caring People Providing Quality Service”

Mission Statement

It is the mission of Alachua County government to provide responsive, quality service to our citizens and to assure the sustainability of our County and its communities by balancing the concerns for economy, environment and social well being within all of our programs.

Vision Statement

Alachua County government is a value-driven organization dedicated to responsive, respectful and courteous customer service. Alachua County is viewed as an innovative and progressive leader in the provision of effective and efficient County services, recognizing the needs of its diverse community.

The County provides an environment that encourages mutual respect, open communication and sharing of ideas in the decision making process. This process includes partnerships with public and private organizations, neighborhoods and employees of Alachua County.

Alachua County government works with the community to effectively plan for growth, with the goal being to balance environmental, social and community development need.

Values Statement

- **Integrity:** We adhere to standards of ethical conduct.
- **Honesty:** We are truthful, fair and open with our fellow employees and the people we serve.
- **Respect:** We are responsive, compassionate and courteous in all our interactions.
- **Diversity:** We embrace the value and power of diversity in our community.
- **Innovation:** We are committed to the consideration and implementation of new ideas.
- **Accountability:** We are accountable for our behavior and the quality of work performed individually and in teams.
- **Communication:** We encourage open communication and the sharing of ideas to enhance the decision-making process.

Major Opportunities and Challenges in Fiscal Year 2011*

- Continue road resurfacing and maintenance
- Plan for “Next Generation Public Safety Radio Communications System”
- Continue implementation of Alternatives to Incarceration
- Develop strategies for Florida’s 75% recycling by 2020
- Phase out CHOICES after revenue collection ends in 2011
- Implement water & energy conservation strategies to reduce future expenditures
- Develop Resource Recovery Park &



*Fiscal Year 2012 Opportunities and Challenges will be identified throughout the budget process and will be published after the FY2012 budget is adopted.

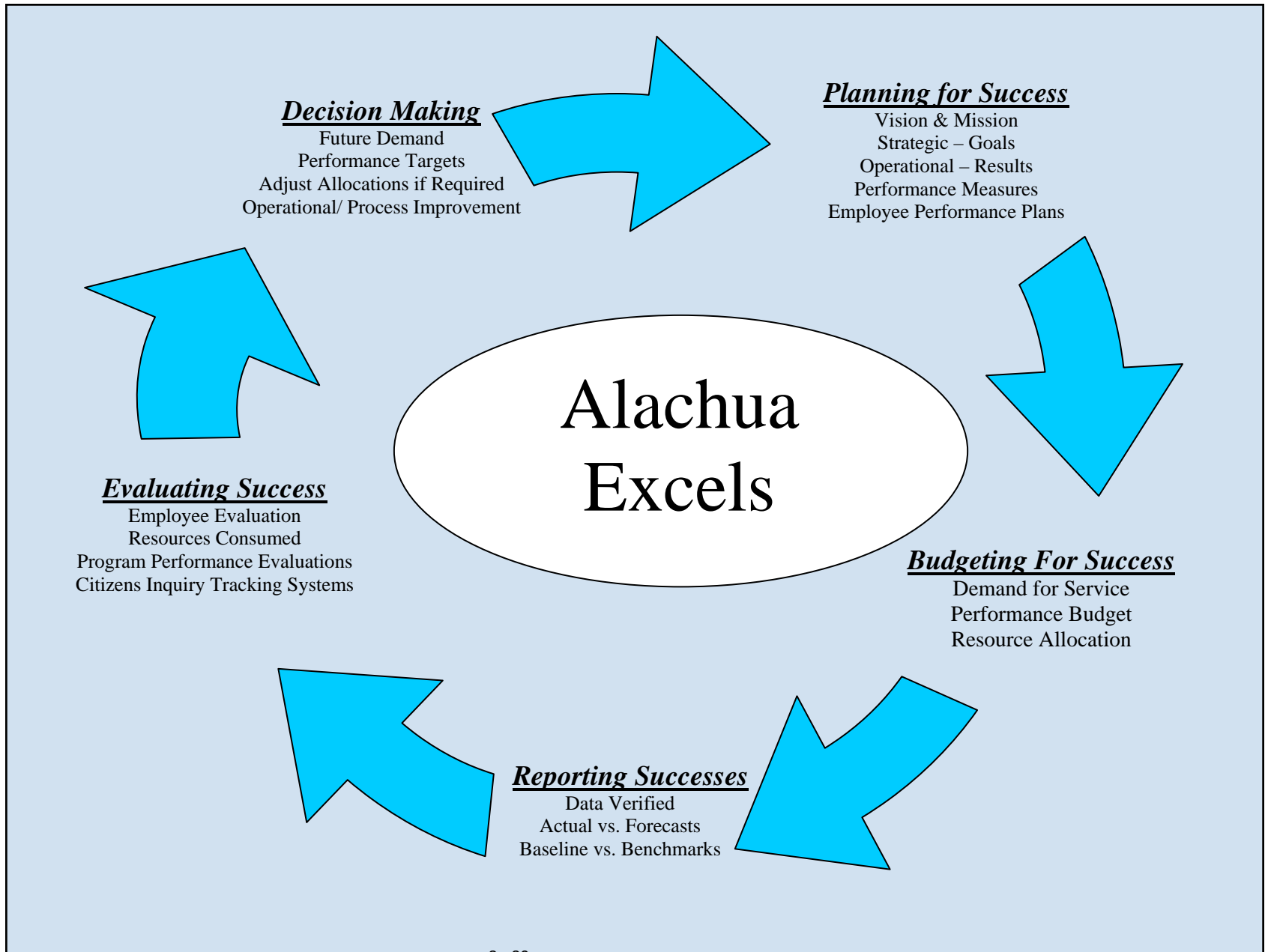


Alachua County,
Florida

ALACHUA COUNTY, FLORIDA

ALACHUA EXCELS

Aligning for Success

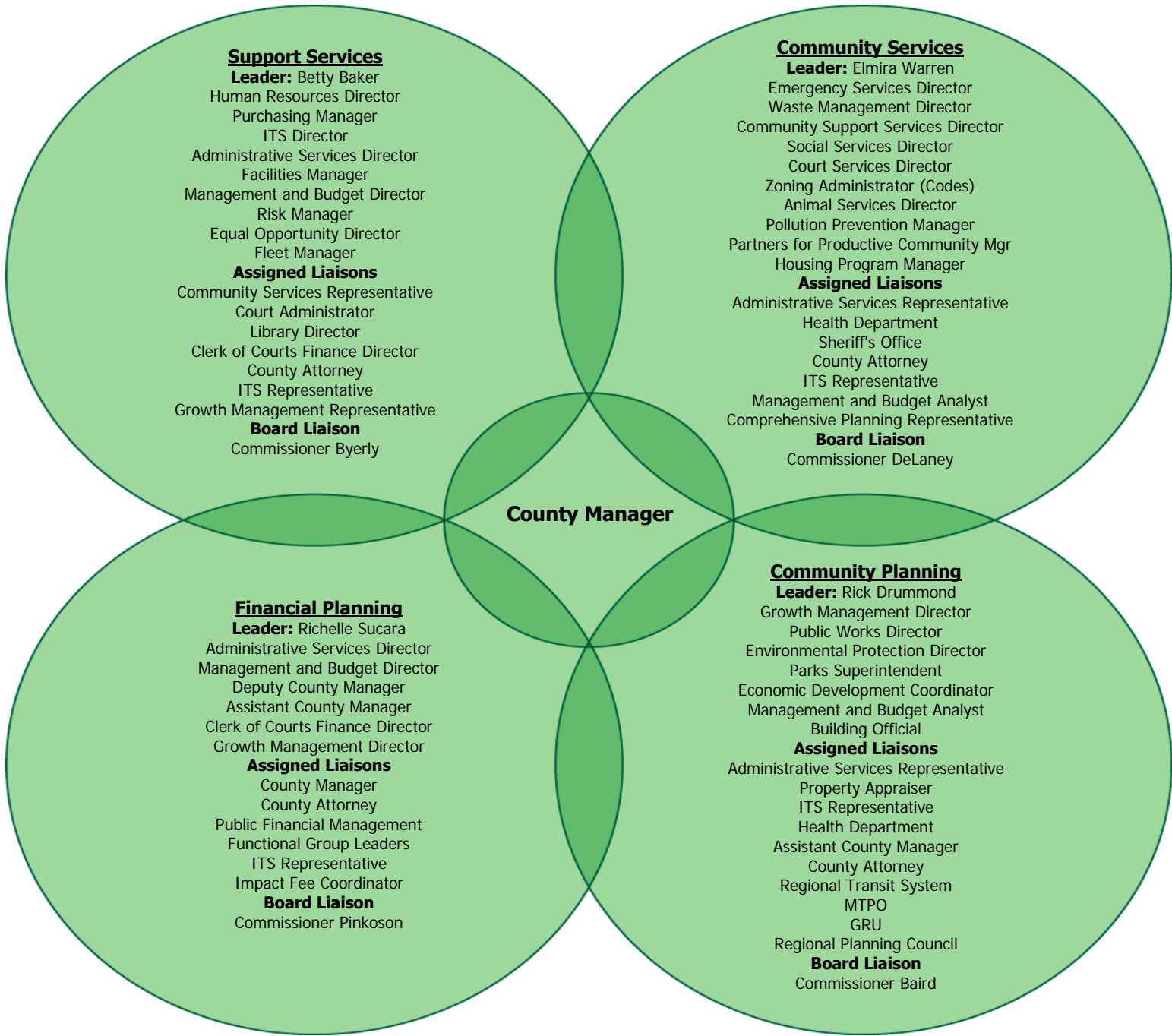




ALACHUA COUNTY, FLORIDA

ALACHUA EXCELS

County Manager's Office





Aachua County Government
FY 2012 Adopted and FY 2013 Planned Budget



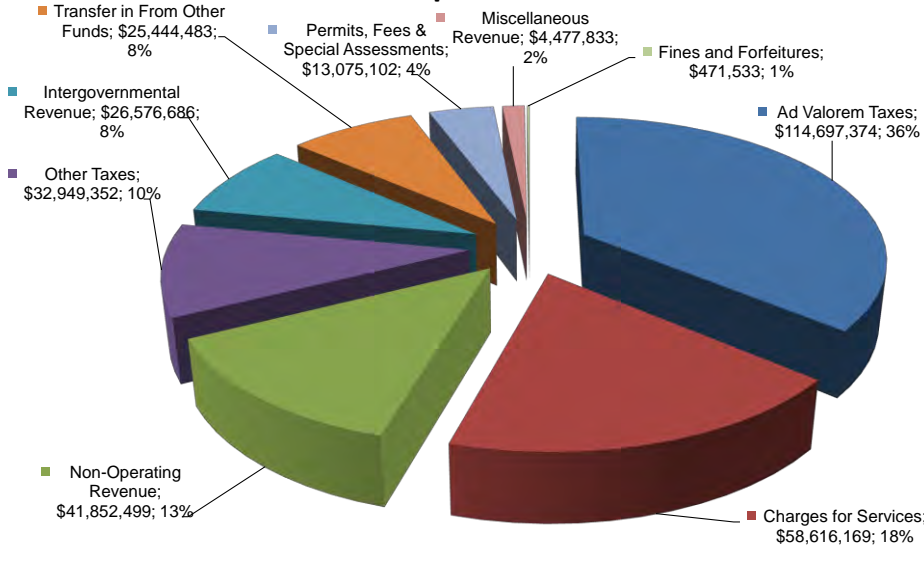
Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Sources and Uses Summary

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Change	FY 2013 Planned	FY 2013 Change
Sources							
N/A	-	-	-	-	- %	-	- %
Other Taxes	36,707,179	39,550,234	36,729,195	32,949,352	(10.29)%	33,265,222	0.96 %
Ad Valorem Taxes	112,086,310	117,445,471	115,604,636	114,697,374	(0.78)%	117,800,145	2.71 %
Permits, Fees & Special Assessments	13,281,318	13,874,288	11,317,654	13,075,102	15.53 %	13,000,258	(0.57)%
Intergovernmental Revenue	30,662,497	28,971,064	26,503,252	26,576,686	0.28 %	26,533,418	(0.16)%
Charges For Services	51,389,753	51,036,201	52,953,601	58,616,169	10.69 %	58,230,418	(0.66)%
Fines & Forfeitures	613,393	683,445	477,533	471,533	(1.26)%	471,533	- %
Miscellaneous Revenue	8,955,563	10,538,161	6,259,448	4,477,833	(28.46)%	4,416,290	(1.37)%
Total Sources	253,696,014	262,098,863	249,845,319	250,864,049	0.41 %	253,717,284	1.14 %
Non-Operating Revenues							
Operating Transfers In	28,720,850	23,199,166	25,489,513	25,444,483	(0.18)%	26,231,873	3.09 %
Debt Proceeds	23,800,000	-	-	-	- %	-	- %
Transfer From Constitutional Offices	3,410,399	3,336,554	1,881,839	1,824,839	(3.03)%	1,924,839	5.48 %
Nonoperating Sources	-	-	50,245,293	40,027,660	(20.34)%	39,110,370	(2.29)%
Total Non-Operating Revenues	55,931,249	26,535,720	77,616,645	67,296,982	(13.30)%	67,267,082	(0.04)%
Total Revenues	309,627,263	288,634,583	327,461,964	318,161,031	(2.84)%	320,984,366	0.89 %
Uses							
Personal Services	57,714,706	55,080,633	56,897,044	55,376,299	(2.67)%	56,403,617	1.86 %
Operating Expenditures	90,017,954	94,145,922	98,480,400	100,589,058	2.14 %	102,347,545	1.75 %
Capital Outlay - Equipment	1,614,672	2,373,449	1,313,770	2,946,132	124.25 %	811,436	(72.46)%
Capital Outlay - Projects	20,387,808	19,134,688	9,067,342	4,370,128	(51.80)%	5,435,693	24.38 %
Debt Service	10,829,111	19,578,057	21,046,568	12,879,424	(38.81)%	13,302,661	3.29 %
Total Uses	180,564,250	190,312,749	186,805,124	176,161,041	(5.70)%	178,300,952	1.21 %
Non-Operating Expenditures							
Grants and Aid	6,001,945	6,458,786	6,578,264	6,955,558	5.74 %	7,168,215	3.06 %
Transfer to Clerk of Court	2,395,748	2,250,175	2,146,799	2,146,799	- %	2,146,799	- %
Transfer to Property Appraiser	4,250,487	4,056,480	3,938,971	3,921,921	(0.43)%	3,921,921	- %
Transfer to Sheriff	71,715,582	69,564,494	68,613,428	68,642,777	0.04 %	68,329,335	(0.46)%
Transfer to Supervisor of Elections	1,890,945	1,914,231	1,558,157	1,901,917	22.06 %	1,579,562	(16.95)%
Other Transfers Out	23,075,154	18,404,366	20,613,357	20,203,475	(1.99)%	21,626,662	7.04 %
Reserves for Contingencies	-	-	37,207,864	38,227,543	2.74 %	37,910,920	(0.83)%
Total Non-Operating Expenditures	109,329,861	102,648,533	140,656,840	141,999,990	0.95 %	142,683,414	0.48 %
Total Expenditures	289,894,111	292,961,282	327,461,964	318,161,031	(2.84)%	320,984,366	0.89 %



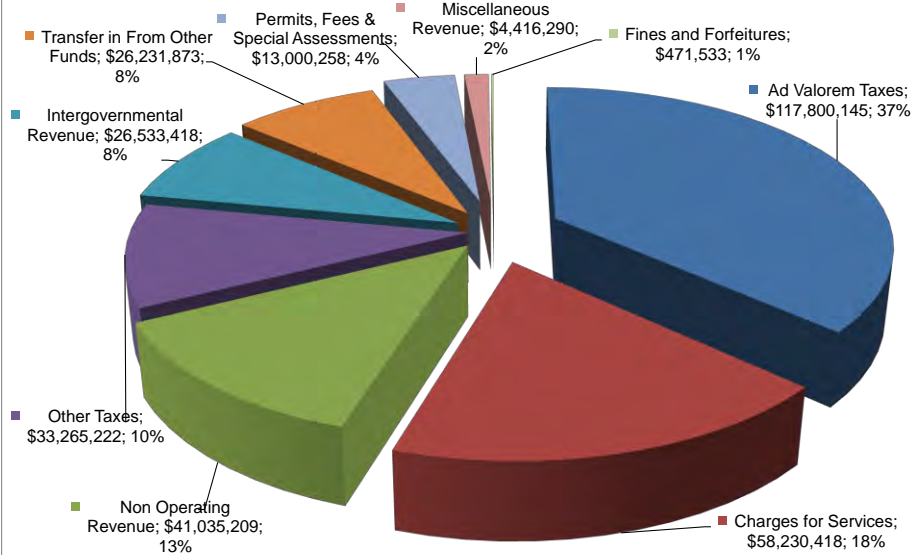
**Alachua County Government
FY 2012 Adopted and FY 2013 Planned Budget – Revenues (Sources) All Funds**

FY 2012 Adopted - All Funds



	FY 2012 Adopted	Percent of Budget
Ad Valorem Taxes	\$114,697,374	36%
Charges for Services	\$58,616,169	18%
Non-Operating Revenue	\$41,852,499	13%
Other Taxes	\$32,949,352	10%
Intergovernmental Revenue	\$26,576,686	8%
Transfer in From Other Funds	\$25,444,483	8%
Permits, Fees & Special Assessments	\$13,075,102	4%
Miscellaneous Revenue	\$4,477,833	2%
Fines and Forfeitures	\$471,533	1%
TOTAL SOURCES	\$318,161,031	100%

FY 2013 Planned - All Funds



	FY 2013 Planned	Percent of Budget
Ad Valorem Taxes	\$117,800,145	37%
Charges for Services	\$58,230,418	18%
Non-Operating Revenue	\$41,035,209	13%
Other Taxes	\$33,265,222	10%
Intergovernmental Revenue	\$26,533,418	8%
Transfer in From Other Funds	\$26,231,873	8%
Permits, Fees & Special Assessments	\$13,000,258	4%
Miscellaneous Revenue	\$4,416,290	1%
Fines and Forfeitures	\$471,533	1%
TOTAL SOURCES	\$320,984,366	100%

Ad Valorem Taxes - Also known as "property taxes." This tax is levied per \$1,000 value of taxable real and tangible personal property based on a millage rate adopted annually by the Board of County Commissioners. Ad Valorem taxes are the greatest source of revenue for the County. In FY 2012, 50% of the property in Alachua County will be exempt from this tax.

Other Taxes - Includes taxes collected on retail sales, gas, utilities, telecommunication, cable, electric and water.

License and Permits - Includes fees collected for items such as building permits, occupational, alcohol and mobile home licenses.

Intergovernmental Revenues - Revenue from other governments in the form of grants, entitlements, shared revenues or payments in lieu of taxes. This includes the half-cent sales tax.

Charges for Services - Revenues collected for services provided by the departments of the County.

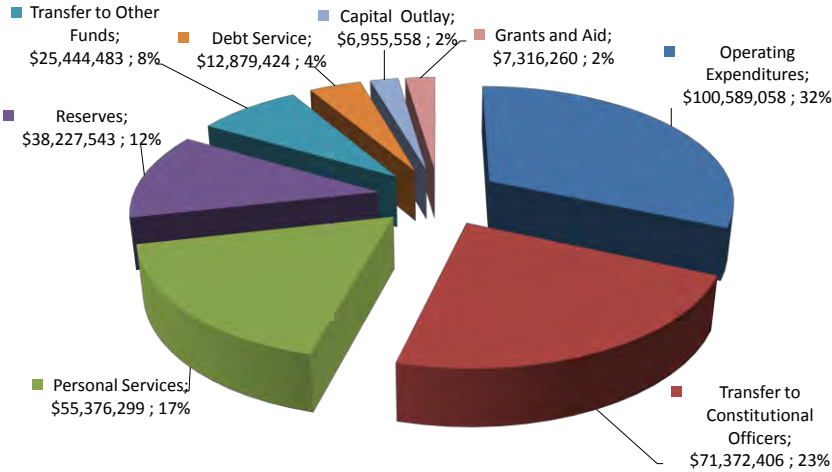
Fines and Forfeitures - Revenues collected for ordinance or code violations as well as sale of property seized by the County.

Miscellaneous Revenue - All other revenues collected for items such as court fees, impact fees, copies, filing fees, garbage collection, program participation fees, etc.

Non-Operating Revenue - Revenues received by a government not directly attributable to providing a service such as operating transfers in and debt service proceeds.

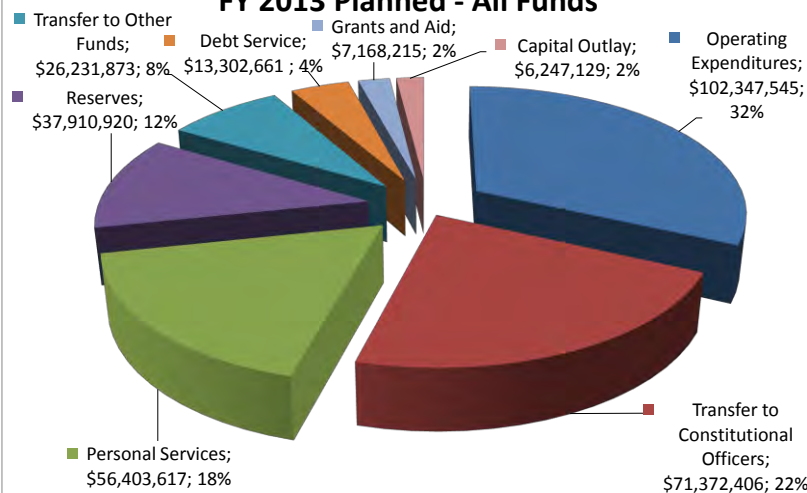


FY 2012 Adopted - All Funds



	FY 2012 Adopted	Percent of Budget
Operating Expenditures	\$100,589,058	32%
Transfer to Constitutional Officers	\$71,372,406	23%
Personal Services	\$55,376,299	17%
Reserves	\$38,227,543	12%
Transfer to Other Funds	\$25,444,483	8%
Debt Service	\$12,879,424	4%
Capital Outlay	\$6,955,558	2%
Grants and Aid	\$7,316,260	2%
TOTAL USES	\$318,161,031	100%

FY 2013 Planned - All Funds



	FY 2013 Planned	Percent of Budget
Operating Expenditures	\$102,347,545	32%
Transfer to Constitutional Officers	\$71,372,406	22%
Personal Services	\$56,403,617	18%
Reserves	\$37,910,920	12%
Transfer to Other Funds	\$26,231,873	8%
Debt Service	\$13,302,661	4%
Grants and Aid	\$7,168,215	2%
Capital Outlay	\$6,247,129	2%
TOTAL USES	\$320,984,366	100%

Personal Services - Includes salaries, insurance and retirement contributions.

Operating Expenditures - Expenditures used for daily operations of the County offices.

Capital Equipment - Equipment with a cost greater than \$1,000 and a service life greater than 1 year.

Capital Projects - Physical assets constructed or purchased that have a value greater than \$25,000 and a service life of 5 years or greater. These may include buildings, roads, parks, wastewater structures etc.

Debt Service - Payment of principal and interest obligations resulting from issuance of bonds.

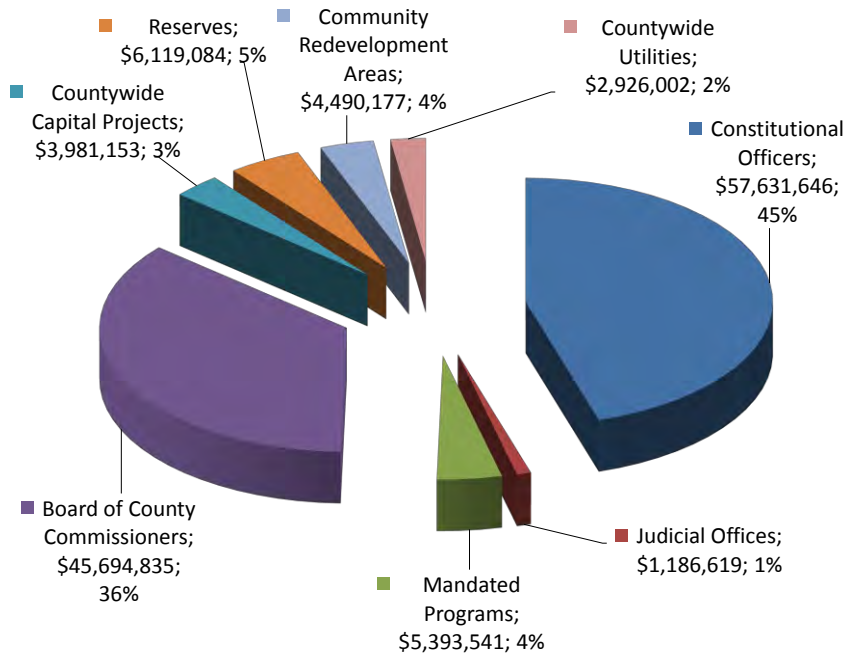
Transfer to Constitutional Officers - The amount of budget appropriated to elected officials to fund their operations.

Non-Operating Expenditures - Costs of government services that are not directly attributable to a specific County program or operation such as operating transfers out.



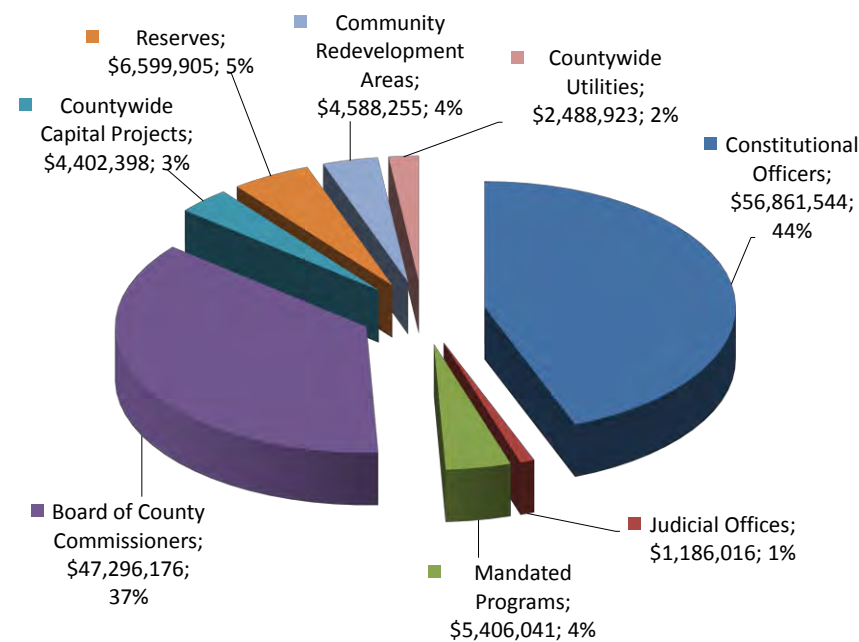
Alachua County Government
FY 2012 Adopted and FY 2013 Planned Budget – General Fund Allocations

FY 2012 Adopted - General Fund



Departments/Constitutional Offices	FY12 Adopted	
Sheriff - Jail	\$26,543,342	21%
Sheriff - Law Enforcement	\$14,425,064	11%
Fire Rescue	\$11,101,763	9%
Community Support Services	\$7,048,685	6%
Court Services	\$6,403,453	5%
Administrative Services	\$6,356,732	5%
Reserves	\$6,119,084	5%
Mandated Programs(1)	\$5,393,541	4%
Community Redevelopment Areas	\$4,490,177	4%
Sheriff - Other	\$4,206,234	3%
Tax Collector	\$4,091,369	3%
Countywide Capital Projects	\$3,981,153	3%
Property Appraiser	\$3,921,921	3%
General Government	\$3,794,917	3%
Information Systems	\$3,671,889	3%
Countywide Utilities	\$2,926,002	2%
Public Works	\$2,806,202	2%
Supervisor of Elections	\$2,296,917	2%
Non-Departmental	\$1,977,629	2%
Clerk of Courts - Finance & Accounting	\$1,852,531	1%
Environmental Protection	\$1,519,783	1%
Growth Management	\$1,013,782	1%
Court Administration	\$738,646	1%
Clerk of Courts - Court Related	\$294,268	<1%
State Attorney	\$187,676	<1%
Public Defender	\$153,288	<1%
Guardian Ad Litem	\$107,009	<1%
Grand Total	\$127,423,057	100%

FY 2013 Planned - General Fund

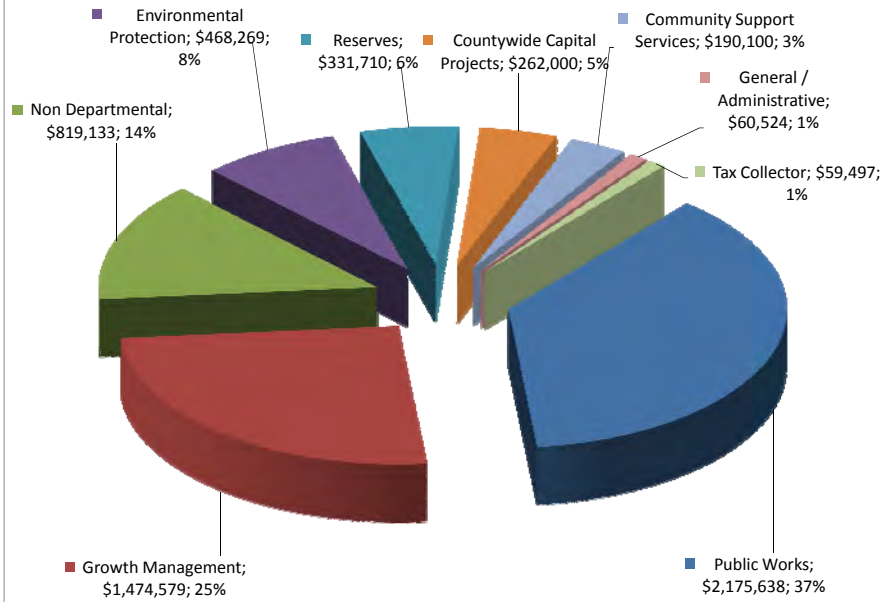


Departments/Constitutional Offices	FY13 Planned	
Sheriff - Jail	\$26,543,342	21%
Sheriff - Law Enforcement	\$14,425,064	11%
Fire Resuce	\$10,675,730	8%
Community Support Services	\$7,230,144	6%
Reserves	\$6,599,905	5%
Court Services	\$6,490,711	5%
Administrative Services	\$6,413,399	5%
Mandated Programs(1)	\$5,406,041	4%
Community Redevelopment Areas	\$4,588,255	4%
Countywide Capital Projects	\$4,402,398	3%
Tax Collector	\$4,173,196	3%
Sheriff - Other	\$4,076,660	3%
Property Appraiser	\$3,921,921	3%
General Government	\$3,914,957	3%
Information Systems	\$3,632,231	3%
Non-Departmental	\$3,537,939	3%
Public Works	\$2,848,804	2%
Countywide Utilities	\$2,488,923	2%
Clerk of Courts - Finance & Accounting	\$1,852,531	1%
Supervisor of Elections	\$1,574,562	1%
Environmental Protection	\$1,533,100	1%
Growth Management	\$1,019,161	1%
Court Administration	\$746,141	1%
Clerk of Courts - Court Related	\$294,268	<1%
State Attorney	\$187,676	<1%
Public Defender	\$143,830	<1%
Guardian Ad Litem	\$108,369	<1%
Grand Total	\$128,829,258	100.0%

(1)The Mandated Programs category consists of Juvenile Detention Center, Medicaid, Medical Examiner, and Inmate Medical costs; which Alachua County is required by State statutes to provide the funding and provision for these services.

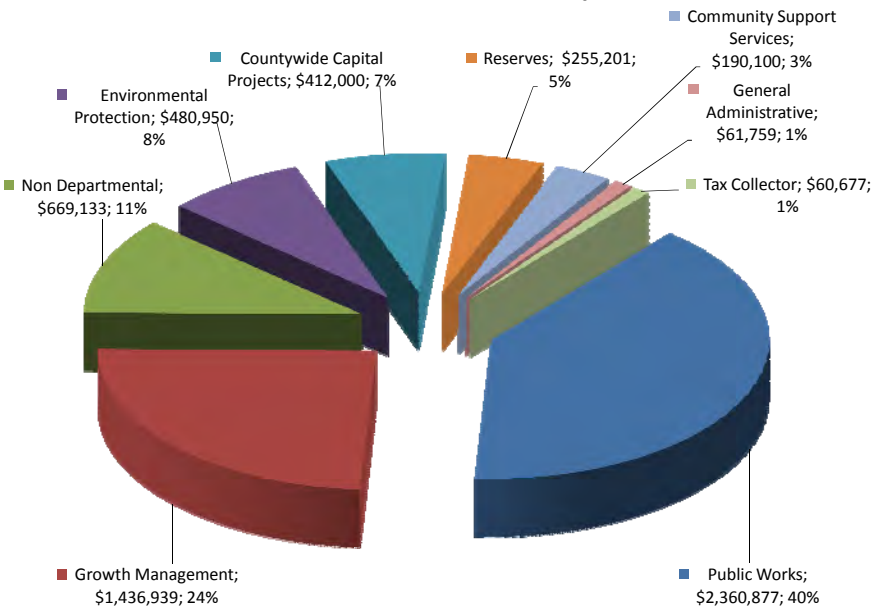


FY 2012 Adopted- MSTU Unincorporated



Departments/Constitutional Offices	FY12 Adopted	
Public Works	\$2,175,638	37%
Growth Management	\$1,474,579	25%
Non Departmental	\$819,133	14%
Environmental Protection	\$468,269	8%
Reserves	\$331,710	6%
Countywide Capital Projects	\$262,000	5%
Community Support Services	\$190,100	3%
General / Administrative	\$60,524	1%
Tax Collector	\$59,497	1%
Grand Total	\$5,841,450	100%

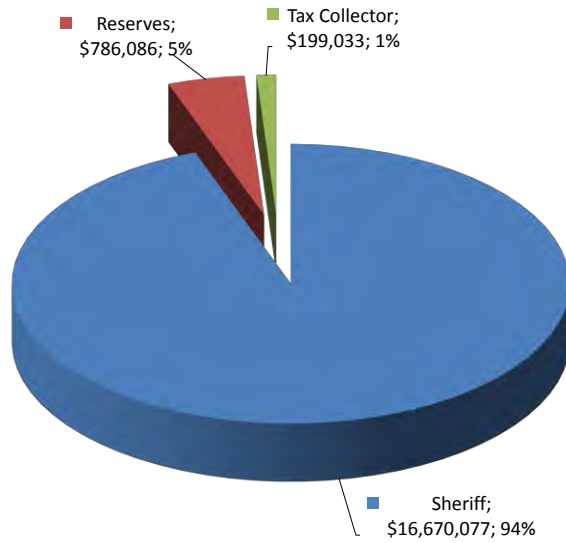
FY 2013 Planned - MSTU Unincorporated



Departments/Constitutional Offices	FY13 Planned	
Public Works	\$2,360,877	40%
Growth Management	\$1,436,939	24%
Non Departmental	\$669,133	11%
Environmental Protection	\$480,950	8%
Countywide Capital Projects	\$412,000	7%
Reserves	\$255,201	5%
Community Support Services	\$190,100	3%
General / Administrative	\$61,759	1%
Tax Collector	\$60,677	1%
Grand Total	\$5,927,636	100%

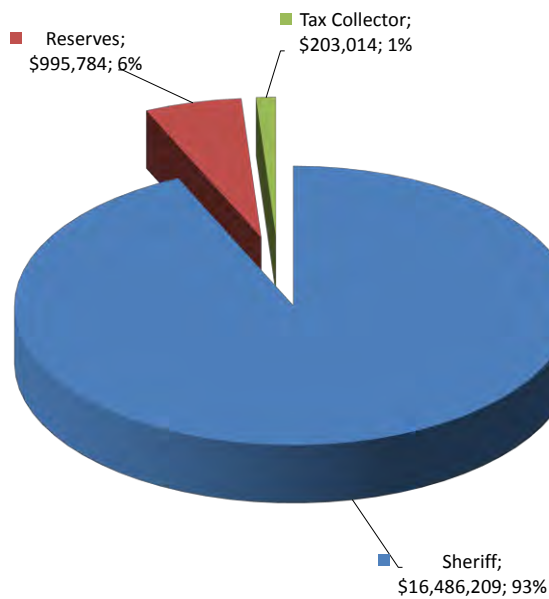


FY 2012 Adopted - MSTU Law Enforcement



Departments/Constitutional Offices	FY12 Adopted	
Sheriff	\$16,670,077	94%
Reserves	\$786,086	5%
Tax Collector	\$199,033	1%
Grand Total	\$17,655,196	100%

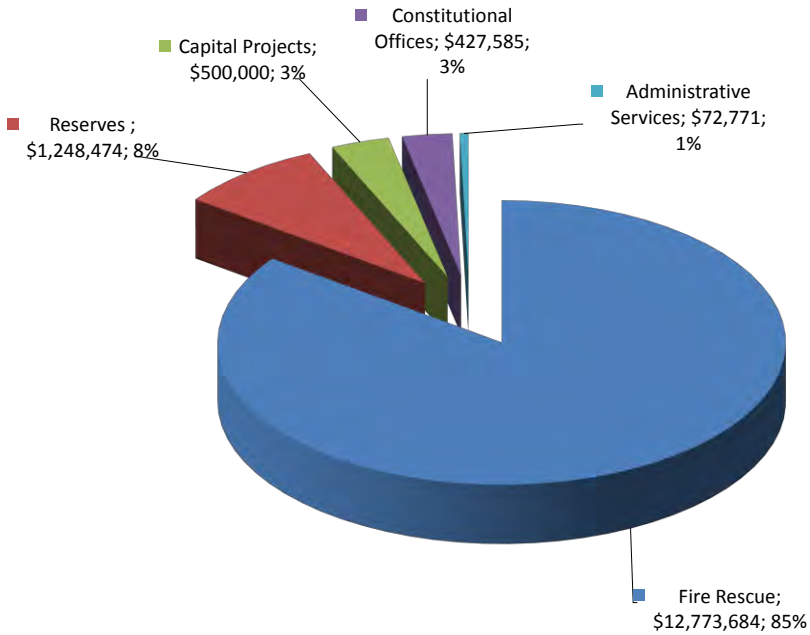
FY 2013 Planned - MSTU Law Enforcement



Departments/Constitutional Offices	FY13 Planned	
Sheriff	\$16,486,209	93%
Reserves	\$995,784	6%
Tax Collector	\$203,014	1%
Grand Total	\$17,685,007	100%

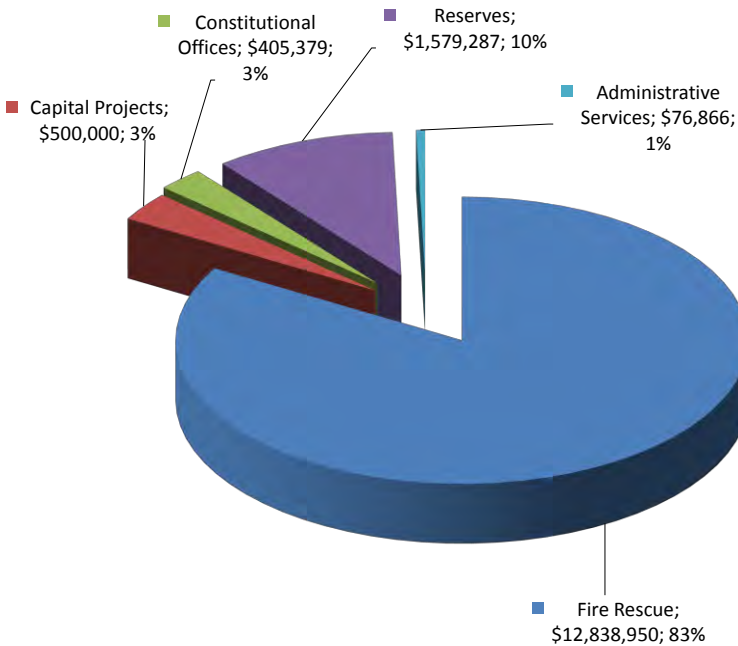


FY 2012 Adopted - MSTU Fire Services



Departments/Constitutional Offices	FY12 Adopted	
Fire Rescue	\$12,773,684	85%
Reserves	\$1,248,474	8%
Capital Projects	\$500,000	3%
Sheriff	\$286,161	2%
Tax Collector	\$141,424	1%
Administrative Services	\$72,771	1%
Grand Total	\$15,022,514	100%

FY 2013 Planned - MSTU Fire Services



Departments/Constitutional Offices	FY13 Planned	
Fire Rescue	\$12,838,950	83%
Reserves	\$1,579,287	10%
Capital Projects	\$500,000	3%
Sheriff	\$261,127	2%
Tax Collector	\$144,252	1%
Administrative Services	\$76,866	1%
Grand Total	\$15,400,482	100%



Alachua County Government
FY 2012 Adopted and FY 2013 Planned Budget - Fund Reserve Summary

Fund	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned	
001 General Fund	5,619,003	6,119,084	6,599,905	
008 MSTU-Unincorporated Services	434,686	331,710	255,201	
009 MSTU-Law Enforcement	876,334	786,086	995,784	
011 MSTU - Fire Services	1,017,622	1,248,474	1,579,287	
057 Sugarfoot Preserve Special Assessment	3,100	3,100	3,100	
076 Court Technology 28.24	51,000	0	0	
126 E911 Wireless Fund	7,708	177,991	177,991	
148 MSBU-Refuse Collection	4,271,308	4,113,067	3,935,856	
149 Gas Tax	981,147	460,154	403,828	
150 TD-4th & 6th Cent TD Tax	7,899	0	0	
235 Santa Fe Hills Water System	11,855	19,855	21,855	
282 2009 Series Wild Spaces Public Places	4,373	0	0	
283 2011 Series 1-5 Cent Lcl Opt Gas Tax Bond	0	1,655,385	1,279,377	
296 2006 Series Gas Tax Revenue Bond Debt	235,985	235,735	237,625	
297 2007 Series Public Improvement Revenue	909,995	889,128	889,995	
298 2008 Series Gas Tax Revenue Bond	296,849	297,568	297,203	
400 Solid Waste System	5,131,951	3,806,763	3,851,870	
401 Hazardous Waste Management	80,000	80,000	80,000	
403 Collection Centers	2,616,513	2,615,493	2,603,668	
405 Waste Management Assessment	627,055	846,226	831,490	
406 Closure/Post-Closure	3,602,712	3,602,294	3,571,301	
410 Permits & Development Fund	84,120	84,120	84,120	
500 Computer Replacement	447,081	432,079	417,077	
501 Self Insurance Fund	2,380,152	3,241,475	3,229,061	
502 Equipment Replacement Fund - CCC	0	325,712	0	
503 Fleet Management	1,246,691	1,260,068	1,242,617	
504 Telephone Service	495,404	499,144	489,943	
506 Vehicle Replacement	468,000	934,041	934,041	
507 Health Insurance	5,047,721	3,862,791	3,598,725	
508 Vehicle Replacement - Gas Tax	251,600	300,000	300,000	
	<u><u>Report Total</u></u>	<u><u>37,207,864</u></u>	<u><u>38,227,543</u></u>	<u><u>37,910,920</u></u>



Alachua County relies on a variety of revenue sources to finance operations and capital activities. These sources include taxes, special assessments, fees, intergovernmental funding and service charges. Some examples of revenue sources include user fees financing court services and animal services, gasoline taxes financing roadway construction and maintenance, and permit fees supporting building permit and inspection programs.

Several major factors impact revenues: changes in taxable property values and millage rates, changes in overall county-wide population, changes in specific service populations and their demands, increases or decreases in real disposable income (which measures residents' after-tax buying power adjusted for inflation), and inflation. One or more of these factors or "drivers" impact most revenues directly or indirectly.

Estimates of revenues for budgetary purposes are gathered from a variety of sources. Based on past trends and their experienced judgment of current and future conditions, operating departments, agencies, and Constitutional Officers provide estimates of revenue from program-related fees (charges for services), state and federal grants, licenses and permits and fines. The Florida Department of Revenue provides estimates of revenues from the Local Government Half-Cent Sales Tax, Indigent Care Surtax, various State-collected gasoline taxes, and the State Revenue Sharing program. Ad valorem tax revenue, the remaining major revenue source, is estimated from taxable property values provided by the Property Appraiser by July 1st of each year in conjunction with applicable millage rates.

Projections of year-end FY 2011 revenues reflect further deterioration of the state's economy, which resulted in lower than previously anticipated sales tax revenues. Collapse of the subprime mortgage market and significant decreases in both sale volumes and prices in the housing market have had an impact on the FY 2011 revenues and will likely affect revenues in future fiscal years.

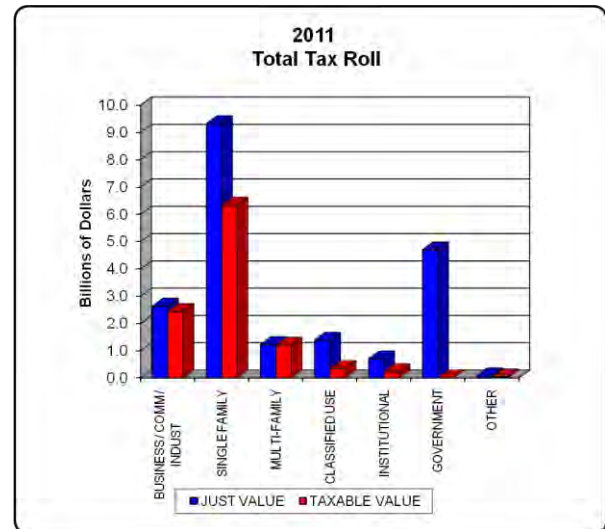
A combination of declining property values, approval of Constitutional Amendment 1 in January of 2008 that has increased real estate and tangible personal property tax exemptions, capped future tangible personal property valuations and created a Save Our Homes portability provision, and lower sales tax collections posed significant fiscal challenges in FY 2011. Substantial increases in the cost of fuel, utilities and insurance are also expected to put a strain on the County budget. Alachua County staff will be carefully monitoring the impact on revenues and expenditures.

The following sections discuss major revenues and how they have changed over time.

AD VALOREM TAXES

Property taxes, also called *ad valorem* taxes, have traditionally been the major source of revenue for local governments in the State of Florida. For Alachua County, these taxes comprise the largest percentage of all revenue – about 36%.

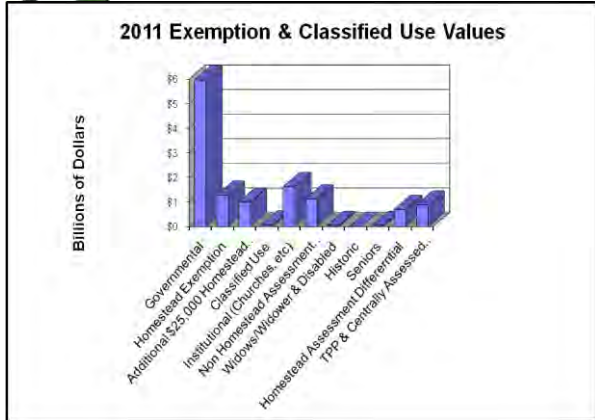
Alachua County levies a property tax on all property within the County, including that within municipalities, for services provided throughout the County. This tax is referred to as the Countywide Property tax and is deposited into the General Fund. Alachua County also levies three Municipal Services Taxing Unit (MSTU) Property Taxes (Unincorporated Services, Law Enforcement and Fire Protection) to fund municipal-type services in the unincorporated areas of the County. This tax is only assessed on property in unincorporated areas of the County. Examples of MSTU tax-funded services are fire protection provided by the Alachua County Public Safety Department and law enforcement road patrols provided by the Sheriff.



Note that 50% of property value is not taken into consideration when calculating Ad-Valorem revenue. This is due to governmental or property tax exempt ownership, such as churches, non-profit organizations and Homestead exemptions.



Alachua County Government FY 2012 Adopted & FY 2013 Planned Budget – Major County Revenues



Other jurisdictions in the county have the authority to levy their own property taxes, in addition to the Board of County Commissioners of Alachua County. Entities such as the cities, St. John's River Water Management District, Suwannee River Water Management District, Alachua County Library District, and the Alachua County School District all levy ad valorem taxes. Each of these tax levies is listed on a consolidated tax bill sent to individual taxpayers.

In addition to the tax levies already mentioned, the County is required to levy a separate property tax to meet annual debt service requirements for the payment of voter approved general obligation bonds. Currently, debt service millage funds the acquisition of environmentally sensitive land purchased through the Alachua County Forever program.

Property tax revenues depend upon the assessed value of real and personal property, less any exemptions. In the past, growth in this tax base would increase the County ad valorem tax revenues without requiring any increase in the tax rate. Countywide taxable value has increased 2.6 times from 1997 to 2007. Taxable values have increased by 13% in 2005, 17.8% in 2006, 16.4% in 2007, and decreased 14.3% in 2008, decrease of 1.2% in 2009, .9% in FY10 and 7.1% in 2011 primarily as a result of Constitutional Amendment 1. High taxable value growth rates are unlikely to be seen in the future, considering rapid deterioration of the local real estate market.

In addition, legislative changes enacted in 2007 effectively cap the increase of millage rates that can be adopted by a simple majority of the Board of County Commissioners over the roll-back rates at the personal income growth rate (.55% in FY2011). In the event of a severe recession or a depression, Alachua County may find itself facing both lower taxable values, and lower millage rates if the growth in per capita personal income becomes negative.

Construction markets respond to interest rate changes and general changes in economic conditions with a lag. Property tax rolls are based on land and structure

values that existed on January 1st. Ad valorem revenue growth would, therefore, respond in the following years to the deteriorating economic conditions and dramatic slowdown in construction permitting FY 2008.

Median prices in the Gainesville metro area — consisting of Alachua and Gilchrist counties — dropped to \$131,600 in July 2011, down 8.3 percent from \$143,500 a year ago and the lowest since February 2009 when it was \$136,000.

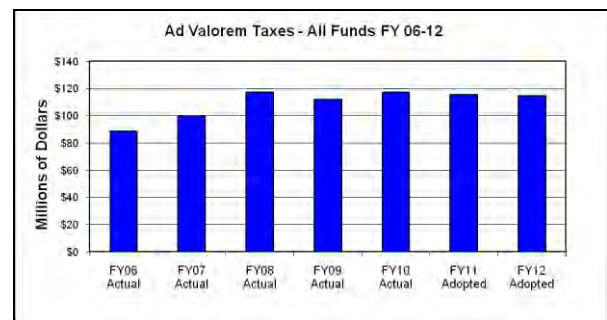
The chart below shows the taxable values of new construction. The decrease in taxable values corresponds to the economic downturn



Estimates of ad valorem tax revenues are prepared during the budget process by the Alachua County Office of Management and Budget based on historical and current information on economic activity. Countywide taxable values decreased by 7.1% in FY 2011.

The Property Appraiser's values are subject to adjustment by the Value Adjustment Board after the budget is adopted. Since these adjustments impact the tax base, ad valorem tax revenues may differ from initial budget estimates.

The *Ad Valorem Taxes* chart below shows the changes in the County's ad valorem tax revenues for the Countywide, MSTU, and Alachua County Forever ad valorem taxes. The county-wide general fund ad valorem tax rate is being increased from 8.3763 mills in FY 2011 to 8.6229 mills in FY 2012 pursuant to the legislative changes mandated by the Florida State Legislature.





**Alachua County Government
FY 2012 Adopted & FY 2013 Planned Budget – Major County Revenues**

Ad valorem millage rate for Unincorporated Services MSTU stayed the same at 0.4124 in FY 2011 and FY 2012. Fire Protection Services MSTU stayed the same at 1.3391 and the Law Enforcement MSTU millage rate stayed the same at 1.6710.

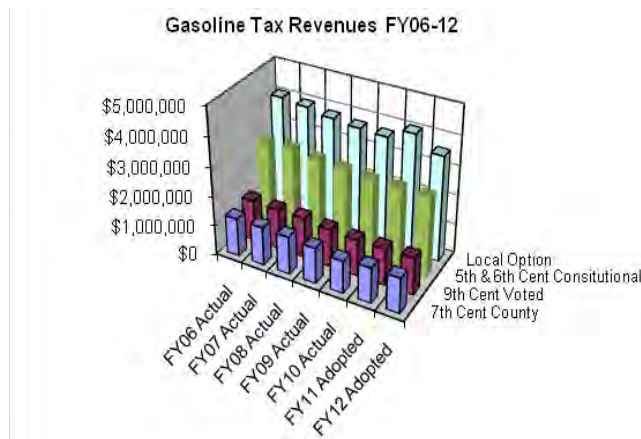
The Alachua County Forever tax was adopted in FY2004 at 0.25 mills and is not subject to the State-mandated property tax reform.

OTHER TAXES

The *Other Taxes* category includes receipts from non-ad valorem sources such as certain types of locally-imposed gasoline and sales taxes, and tourist development taxes. This category accounts for about 10% of all revenue.

Indigent Care Sales Surtax – *The Indigent Care Sales Surtax* funds Alachua County’s acclaimed Community Health Offering Innovative Care & Educational Solutions (CHOICES). This surtax was imposed for a 7-year period in FY 2005 at a rate of 0.25% and currently generates approximately \$8.5 million annually.

Gasoline Taxes – The Taxes revenue classification includes two gasoline taxes, the Voted (9th Cent) Gasoline Tax and the Local Option (6 Cents) Gasoline Tax. An additional local option 5 cent gasoline tax was approved by the County Commission in 2007 and went into effect on January 1, 2008. Gasoline taxes collected within Alachua County are distributed among the County and its nine municipalities.

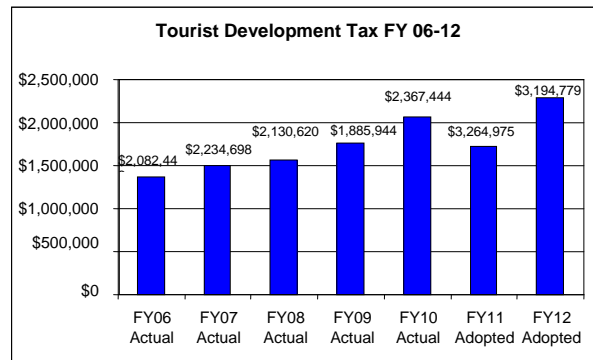


Gas taxes are an important source of funds for road network improvement, maintenance, and road resurfacing. Like most gasoline taxes, and as shown in the respective charts, gasoline tax revenues have remained steady over the last several fiscal years due primarily to increased fuel efficiency of automobiles and other gasoline powered vehicles. It is important to note that this tax is per gallon of gasoline and is not based

upon the price of the fuel. Starting with FY 2003, the 7th cent (Constitutional gas tax) was no longer solely dedicated to repayment of Debt Service and therefore became available for budgeting purposes. Low elasticity of gasoline demand kept gas tax revenue relatively stable in FY 2005 and FY 2006. However, rapidly escalating gasoline prices have had a negative effect on long-term gasoline demand and, therefore, gasoline tax revenues.

Local Option Tourist Development Tax – This tax is imposed primarily on tourist-related resorts and facilities and provides funding for tourist enhancement activities.

Future changes in this revenue are largely dependent on changes in the hotel occupancy rates, which in turn depend on the performance of the state economy in general, as well as gasoline prices, as many tourists visiting Alachua County travel here by car. A 4th & 6th Cent Tourist Development Tax was imposed during FY10. The revenue collected will be used to fund the Tourist Development operations.



Communications Services Taxes – In 2001, the State of Florida established the Communications Services Tax. The law replaced and consolidated several different state and local taxes with a single tax comprised of two parts: the Florida communications services tax and the local communications service tax.

Communications services include telecommunications, cable, direct-to-home satellite, and related services. This definition encompasses voice, data, audio, video, or any other information or signals, including cable services that are transmitted by any medium, but the local tax does not apply to direct-to-home satellite services.

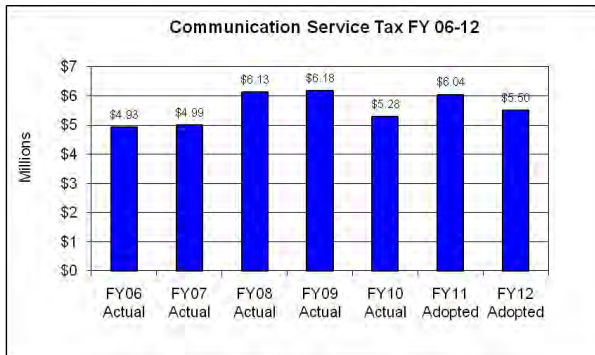
The 2001 legislation also set a default rate for each locality so that the new law was revenue neutral. However, it allowed easy local taxing jurisdiction to levy its own tax rate on communication services rather than use the default rate.



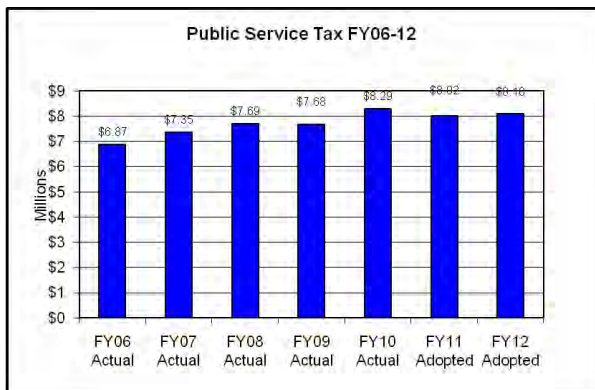
Alachua County Government FY 2012 Adopted & FY 2013 Planned Budget – Major County Revenues

Currently, the rate is 6.9%. The Communications Services Tax revenues are likely to reflect the rapid and comprehensive change occurring in the communications industry. New technologies, particularly internet and wireless, are changing the way we use telephones, computers, and television. These changes will continue to complicate the forecasting of this revenue. The Office of Management and Budget will continue to use state government forecasts for this revenue source.

This tax is levied in the unincorporated area only. The nine municipalities levy their own communications services tax.



Public Service Tax - The public service tax is a 10% surcharge on utilities including electric, water, diesel, and propane. Since the slight drop in FY 2003 due to a major annexation, this revenue has been generally increasing. In future years, it is likely to grow further along with the rates charged by local utilities. However, large annexations of unincorporated areas of the County, such as the Butler Plaza annexation that took place in FY 2008, are likely to have a negative impact on this revenue source.

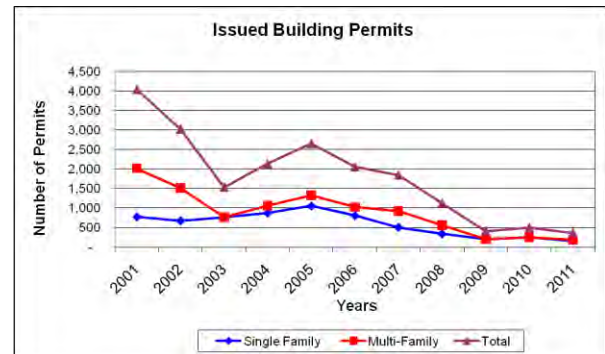


LICENSES AND PERMITS

Although fees from licenses and permits provide only about 4.1% of total County revenues, they are worth mentioning because of their relationship to the regulatory functions of County government and their usefulness in gauging activity of growth in related segments of the County's economy.

The chart showing Issued Building Permits illustrates the effects of the national housing condition in our local building industry after the housing boom of the mid 2000s. Increases in local construction activity produced strong revenue growth in this area during the mid 2000s. As in the rest of the nation, both residential and commercial construction was strong in Alachua during the late 1990s and mid 2000s. The number of single family building permits issued County-wide had increased from 662 in 1995 to 2,019 in 2001.

However, a dramatic slowdown in the local housing market has had a significant impact on this revenue source. The number of single family and multi-family building permits issued County-wide in 2011 was 183. That's an 91% reduction from 2001 single family building permit numbers.



INTERGOVERNMENTAL REVENUES

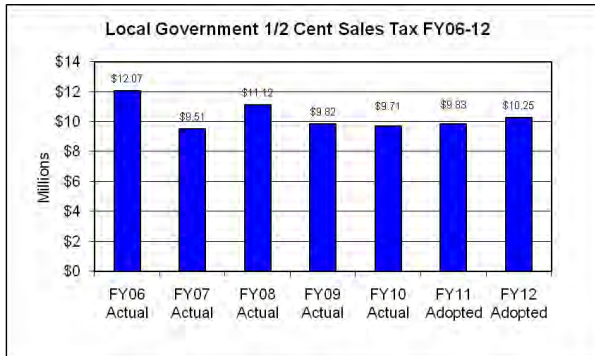
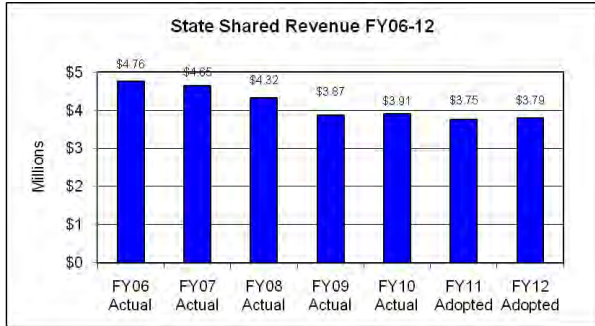
The County receives 8% of its revenue from intergovernmental sources including federal and state grants.

Grants – Major grants received by the county include funding for foster grandparents, weed and seed grant, Retired Senior Volunteer Program (RSVP), Victims of Crime Advocacy (VOCA), anti-drug programs, environmental issues, and housing grants for community development and housing rental.

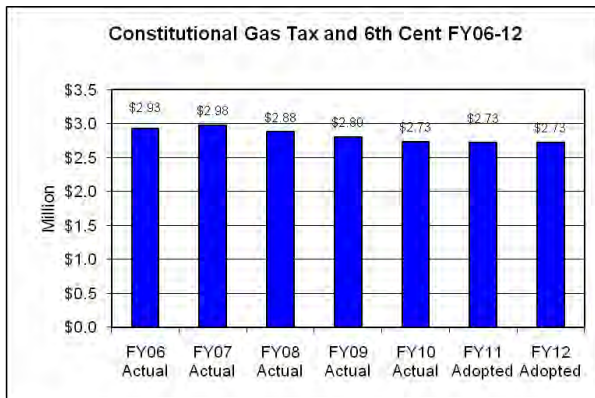
State-Shared Revenues – Two State-shared revenues are important sources of funding for the County, the *State Revenue Sharing* and the *Local Government Half-cent Sales Tax*.



Alachua County Government FY 2012 Adopted & FY 2013 Planned Budget – Major County Revenues

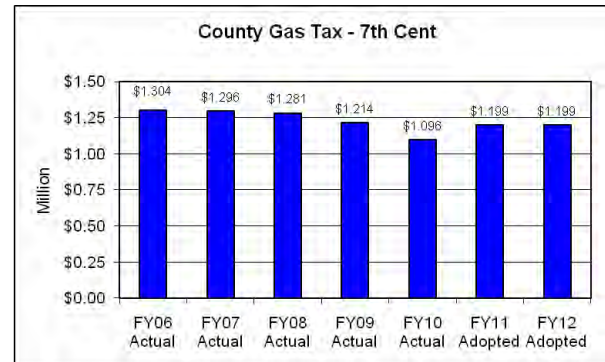


The *Constitutional Gas Tax* is a 2-cent levy shared with counties only. Eighty percent of the revenue can be used for debt service, if any, to be managed by the State Board of Administration. Any remainder of the 80 percent portion is then distributed to the County. The other 20 percent is given to the County for the acquisition, construction and maintenance of roads. This revenue is expected to remain a stable source of income.



The *County (7th Cent) Gasoline Tax* is considered a State-Shared Revenue since its distribution is based on a State-set formula – not based solely on total collections within the county of collection. This revenue, along with other gasoline taxes and road network impact fees, is used to finance road network improvements and maintenance. Prior to FY 2003, this revenue was dedicated solely to repayment of Debt

Service. Starting with FY 2003, the revenue is available for budgeting for other projects as well.



Documentary Stamp Tax –Documentary stamp tax is levied at the rate of \$.70 per \$100 (or portion thereof) on documents that transfer interest in Florida real property, such as warranty deeds and quit claim deeds. This tax is usually paid to the Clerk of Court when the document is recorded. The Clerks of Court send the money to the Department of Revenue and the Department distributes the funds according to law. Portions of the documentary stamp tax are transferred into the Local Government Housing Trust Fund for distribution to eligible county and municipal governments to fund the implementation of local housing assistance plans.

CHARGES FOR SERVICES

Charges for Services comprise approximately 18% of budgeted revenue and include receipts from such services as ambulance transports, internal service charges, fees for housing federal prisoners, and municipal, commercial and franchise solid waste disposal fees. In preparing the County's annual budget, the departments whose operations are supported by these fees provide the estimates of anticipated revenue. Departments rely upon past trends and their accumulated expert knowledge to construction these estimates. Over the past several years, the County has had to rely more heavily on this type of revenue.

Solid Waste Residential Assessments – These non-ad valorem assessments, which appear on the ad valorem tax bill, fund residential solid waste collection and disposal as well as provide a stable revenue source. Solid waste assessments began in the mid 1980s. All residents of the County pay for refuse disposal and the fee is determined by residency in an incorporated town, the "mandatory collection urban area" or in the rural areas of the County. Additionally, a management assessment is charged. The majority of the residents are charged for the quantity of refuse. Franchise haulers are also required to purchase a franchise license. All parties utilizing the transfer station pay a tipping fee.



911 Emergency Service Fee – This fee is paid by landline telephone subscribers within Alachua County to fund the 911 emergency service program. The monthly rate is 50 cents per access line. There is a similar fee imposed by the State of Florida on cellular telephone subscribers to fund the electronic 911 system. Part of this levy is shared with the Counties.

FINES AND FORFEITURES

Fines and Forfeitures now comprise only 0.2% of County revenues. Prior to July 1, 2004, these revenues consisted mainly of court and local ordinance violations fines. However, State legislation related to Article V implementation redirected court fines to the Clerk of the Circuit Court to carry out court-related functions. This resulted in a revenue loss of approximately \$1.2 million to the County. Offsetting this loss of revenue was a decreased cost of providing Court-related services.

MISCELLANEOUS REVENUES

Miscellaneous Revenues account for approximately 1.4% of total revenues. Interest, special assessments and impact fees account for the majority of revenues in this category. In addition to the revenues detailed below, this category also includes rental income, sale of surplus equipment, property and land, and contributions and donations. The County does not currently budget for unrealized changes in the value of its investments, but they are reflected in its financial statements and they impact future years' budgets through changes in the fund balance brought forward.

Interest Earnings – Changes due to Article V have affected the County receipt of this revenue. In Alachua County, the Clerk of the Court generally returns a portion of these earnings to the County.

Impact Fees – Impact fees on new construction were implemented in March, 2005, to finance capital facilities needed to maintain service levels in areas of growth, including roads, parks and fire. Fees are conservatively estimated, since credits for contributions may be used in place of paying fees and for construction of affordable housing.

In 2007, the Board of County Commissioners voted to increase transportation impact fees on new construction over the next several years. The increased fees went into effect mid-year in FY2008 and will gradually increase in subsequent years to reflect the actual cost of providing government services to new construction. However, due to significant decrease in new construction activity, higher impact fees are not expected to result in a significant revenue increase.



FY12 Adopted Budget
Capital Project Allocations
(Including Non-Ad Valorem Revenue)

Description and Information

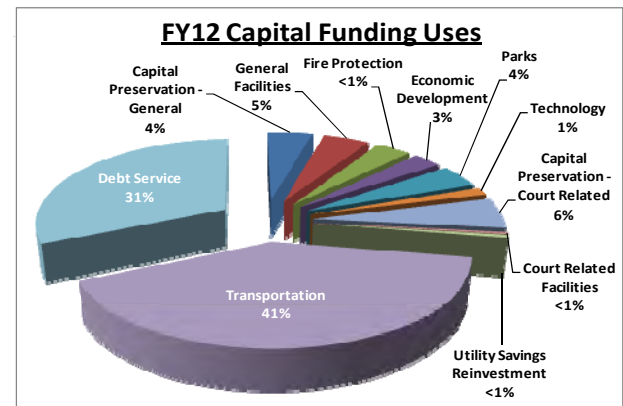
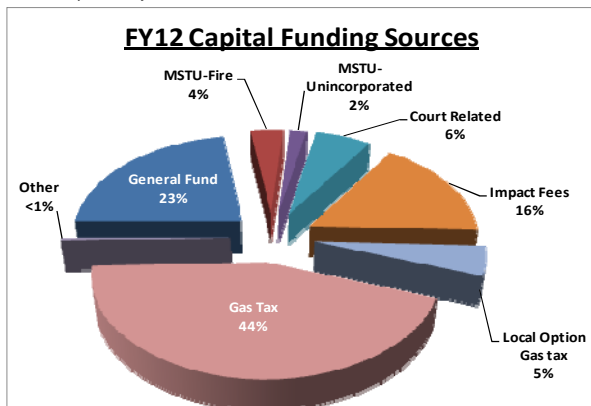
The Alachua County Board of County Commissioners has adopted a Capital Management Policy as part of its Comprehensive Financial Policies. This policy requires a 5 year picture of capital improvements in order to illustrate a clear direction for county funds (only the first year is funded) and defines requirements for projects included in the Comprehensive Capital Improvement Program (CCIP). Under the policy a capital project is defined as the following: Projects/equipment with a cost of at least \$50,000 and asset life of at least five (5) years. A capital project, under this definition, is intended to include those projects that involve a new purchase of capital outlay, infrastructure and any new construction or renovation of County infrastructure, excluding routine maintenance. New in FY10 was the implementation of the "Capital Preservation Fund" for general facilities, and in FY11 similar funds for court related facilities and energy efficiency were added to explicitly document the County's commitment to maintaining our buildings and property. The funds are used to address known larger expense preservation items as well as have the flexibility to quickly respond to unexpected (unbudgeted) expense items that may occur during the year. In Alachua County, FY12 capital improvements can be classified into several programs: General Facilities, Capital Preservation, Fire Protection, Economic Development, General Parks, Technology, Court Related Facilities Needs, Utility Savings Reinvestment, Transportation, and Debt Service.

For a more in depth look at Alachua County's FY12-FY16 CCIP, please refer to The CCIP Section in this document (this page is also available for quick reference).

Summary Budget

Capital Project Type	General Fund	MSTU-Fire	MSTU-Unin	Other	Sub-Total	Less Debt Service Cost	Total For Projects
Allocated by the Board							
Facilities - Capital	650,000				650,000		650,000
Facilities - Capital Preservation	628,880				628,880		628,880
Technology	200,000				200,000		200,000
Fire Protection		500,000			500,000	(223,002)	276,998
Parks	250,000		262,000		512,000	(348,044)	163,956
Court Related - Capital				50,000	50,000		50,000
Court Related - Capital Preservation				800,000	800,000		800,000
Economic Development (Fairgrounds)	407,500				407,500		407,500
Utility Savings Reinvestment Program				78,000	78,000		78,000
Transportation Debt Service	238,316			3,124,817	3,363,133	(3,363,133)	-
Capital Project's Debt Service	814,770				814,770	(814,770)	-
Sub-Total Capital Allocations	3,189,466	500,000	262,000	4,052,817	8,004,283	(4,748,949)	3,255,334
Allocated by Other Authority/Source							
Transportation (Gas Tax)				3,061,574	3,061,574		3,061,574
Growth Related Projs (Impact Fees)				2,305,917	2,305,917		2,305,917
Transportation (Lcl Option Gas Tax)				663,532	663,532		663,532
Sub-Total Capital Allocations	0	0	0	6,031,023	6,031,023		6,031,023
Total Capital Project Allocation *					14,035,306	(4,748,949)	9,286,357
							Parks Debt Service From Beginning Fund Balance 348,044
							Adjusted New FY12 Capital Project Allocation * 9,634,401

* The Total Capital Projects Allocation is \$348,044 less than the total of the 5-year CIP due to the one-year reduction in Parks contribution. This amount is equal to the Park Division's debt service obligation which will be funded during the annual carry forward process using FY12 beginning fund balance in the Park Fund, thus it is not part of the Adopted Budget. For continuity throughout the CCIP, the debt service payment it is shown in the Debt Service column then added back to the Total Capital Project Allocation.



As part of the ongoing discussions related to capital project bonding options the development of the CIP will continue throughout the fiscal years 2012 and 2013. All project priorities will be reevaluated as decisions are finalized. We will also continue to identify future County needs in order to best serve our community.

Future year operating costs will be periodically reviewed and estimated on out-year projects and updated with detail on the project's detail sheets when formally adopted.



FY13 Planned Budget
Capital Project Allocations
(Including Non-Ad Valorem Revenue)

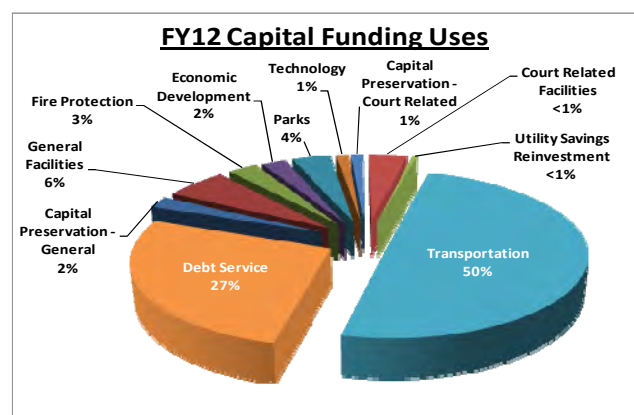
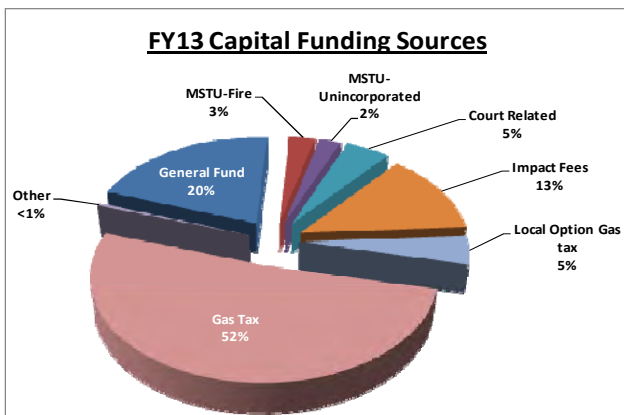
Description and Information

The Alachua County Board of County Commissioners has adopted a Capital Management Policy as part of its Comprehensive Financial Policies. This policy requires a 5 year picture of capital improvements in order to illustrate a clear direction for county funds (only the first year is funded) and defines requirements for projects included in the Comprehensive Capital Improvement Program (CCIP). Under the policy a capital project is defined as the following: Projects/equipment with a cost of at least \$50,000 and asset life of at least five (5) years. A capital project, under this definition, is intended to include those projects that involve a new purchase of capital outlay, infrastructure and any new construction or renovation of County infrastructure, excluding routine maintenance. New in FY10 was the implementation of the "Capital Preservation Fund" for general facilities, and in FY11 similar funds for court related facilities and energy efficiency were added to explicitly document the County's commitment to maintaining our buildings and property. The funds are used to address known larger expense preservation items as well as have the flexibility to quickly respond to unexpected (unbudgeted) expense items that may occur during the year. In Alachua County, FY13 capital improvements can be classified into several programs: General Facilities, Capital Preservation, Fire Protection, Economic Development, General Parks, Technology, Court Related Facilities Needs, Utility Savings Reinvestment, Transportation, and Debt Service.

For a more in depth look at Alachua County's FY12-FY16 CCIP, please refer to The CCIP Section in this document (this page is also available for quick reference).

Summary Budget

Capital Project Type	General Fund	MSTU-Fire	MSTU-Unin	Other	Sub-Total	Less Debt Service Cost	Total For Projects
Allocated by the Board							
Facilities	1,060,000				1,060,000		1,060,000
Capital Preservation	390,000				390,000		390,000
Technology	200,000				200,000		200,000
Fire Protection		500,000			500,000	(223,002)	276,998
Parks	500,000		412,000		912,000	(348,044)	563,956
Court Related				850,000	850,000		850,000
Economic Development (Fairgrounds)	407,500				407,500		407,500
Utility Savings Reinvestment Program				78,000	78,000		78,000
Transportation Debt Service	238,316			3,124,817	3,363,133	(3,363,133)	-
Capital Project's Debt Service	814,770				814,770	(814,770)	-
Sub-Total Capital Allocations	3,610,586	500,000	412,000	4,052,817	8,575,403	(4,748,949)	3,826,454
Allocated by Other Authority/Source							
Transportation (Gas Tax)				5,970,258	5,970,258		5,970,258
Growth Related Projs (Impact Fees)				2,295,363	2,295,363		2,295,363
Transportation (Lcl Option Gas Tax)				795,322	795,322		795,322
Sub-Total Capital Allocations	0	0	0	9,060,943	9,060,943		9,060,943
Total Capital Project Allocation					17,636,346	(4,748,949)	12,887,397



As part of the ongoing discussions related to capital project bonding options the development of the CIP will continue throughout the fiscal years 2012 and 2013. All project priorities will be reevaluated as decisions are finalized. We will also continue to identify future County needs in order to best serve our community.

Future year operating costs will be periodically reviewed and estimated on out-year projects and updated with detail on the project's detail sheets when formally adopted.



Alachua County Government
FY 2012 Adopted & FY 2013 Planned Budget - Debt Service Summary

Debt Requirements for Alachua County

	FY 2010 *	FY 2011 **	FY 2012	FY 2013
	Actual	Adopted	Adopted	Planned
Debt Service Budget				
Principal Payments	14,094,000	14,485,000	7,861,000	8,559,000
Interest	4,392,351	4,629,095	4,137,936	3,835,316
Total County Debt Service	18,486,351	19,114,095	11,998,936	12,394,316
Operating Transfers Out	9,889,682	10,567,894	10,121,499	10,280,887
Other Fiscal Charges	91,707	106,350	7,500	7,500
Tax Collector Fees	71,656	75,609	76,365	77,129
Total Debt Service Funds	28,539,396	29,863,948	22,204,300	22,759,832
Total County Debt Issued ***	0	0	0	0
Total County Debt Outstanding	131,174,000	117,080,000	109,475,000	101,614,000
County Debt Outstanding By Type:				
Public Improvements	65,389,000	62,105,000	58,680,000	55,118,000
General Obligation	21,190,000	12,295,000	15,000,000	13,485,000
Road Improvements	30,195,000	28,280,000	35,795,000	33,011,000
Commercial Paper	14,400,000	14,400,000	0	0

* During FY09 the 2 year voter approved 1/2 cent sales tax for Wild Spaces Public Places began. In order to take advantage of the current market, bonds were issued with a 2 year duration paid by the 1/2 cent sales tax revenue. \$15,000,000 was issued and is scheduled to be retired in FY11 which explains, in part, the large increase in principal payments from FY09 and the large decrease after FY11.

** Since FY06, Alachua County borrowed up to \$14,400,000 worth of Pooled Commercial Paper to fund the acquisition and improvement of environmentally sensitive lands. In FY11 the 2nd issue of the voter approved Alachua County Forever (ACF) General Obligation Bonds totaling \$15,000,000 occurred and was primarily used to retire the County's pooled commercial paper portfolio.

The Pooled Commercial Paper Program will continue to be utilized for short term borrowing needs.

*** In FY11, the 2nd issue of the voter approved Alachua County Forever General Obligation Bonds was issued in the amount of \$15,000,000. Proceeds were used to retire the outstanding pooled commercial paper debt. The bonds will be serviced using the 0.25 voter approved millage revenue and the actual payments will be included when received.

Also Issued in FY11 was the 1-5 Cent Local Option Gas Tax Bonds totaling \$9,500,000.

In FY12 and FY13, no new debt is currently expected to be issued.



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Position Summary**

Business Unit	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Non Departmental</u>					
Special Expense and Indirect Costs	-	-	-	1.00	1.00
Total Full-Time FTE	-	-	-	1.00	1.00
Total Permanent FTE	-	-	-	1.00	1.00
<u>Constitutional Officers</u>					
Clerk Finance And Accounting	25.00	25.00	25.00	25.00	25.00
Property Appraiser	57.00	56.00	54.00	54.00	54.00
Supervisor Of Elections	13.00	13.00	13.00	13.00	13.00
Tax Collector	69.50	68.50	65.00	65.00	65.00
Sheriff Jail	327.00	327.50	328.00	328.00	328.00
Courts And Corrections	2.00	2.00	2.00	2.00	2.00
Sheriff Law Enforcement	370.75	370.25	372.75	372.75	372.75
Sheriff Communications	113.50	113.00	113.25	113.25	113.25
Sheriff Court Security	38.25	38.25	38.25	38.25	38.25
Total Full-Time FTE	1,016.00	1,013.50	1,011.25	1,011.25	1,011.25
Total Permanent FTE	1,016.00	1,013.50	1,011.25	1,011.25	1,011.25
<u>Judicial</u>					
Court Administration	14.00	14.00	14.00	14.00	14.00
Public Defender	1.00	1.00	1.00	1.00	1.00
Guardian Ad Litem	2.00	2.00	2.00	2.00	2.00
Total Full-Time FTE	17.00	17.00	17.00	17.00	17.00
Total Permanent FTE	17.00	17.00	17.00	17.00	17.00
<u>Information Telecommunications Services</u>					
Information Services	42.75	42.25	39.75	38.75	38.75
Information Services - Telephone	6.25	5.75	6.25	6.25	6.25
Total Full-Time FTE	49.00	48.00	46.00	45.00	45.00
Total Permanent FTE	49.00	48.00	46.00	45.00	45.00
<u>General Government</u>					
County Commission	5.00	5.00	5.00	5.00	5.00
County Attorney	9.00	8.00	8.00	8.00	8.00
County Manager	12.00	11.00	11.50	11.50	11.50
Communications Office	6.00	5.00	4.00	4.00	4.00
Office Of Management And Budget	11.00	11.00	10.75	10.75	10.75
Countywide Sustainability Program	-	1.00	1.25	1.25	1.25
Tourist Development	6.00	6.00	6.00	6.00	6.00
Total Full-Time FTE	49.00	47.00	46.50	46.50	46.50
Total Permanent FTE	49.00	47.00	46.50	46.50	46.50
<u>Administrative Services</u>					
Administration	2.75	3.00	4.00	3.15	3.15
Equal Opportunity	4.75	4.00	4.00	3.00	3.00
Facilities Management	41.30	39.75	38.00	38.00	38.00
Human Resources	9.50	9.00	9.00	9.00	9.00
Purchasing	7.50	6.00	6.00	7.00	7.00
Risk Management	5.00	5.00	5.00	4.10	4.10
Organizational Development And Training	2.00	2.00	2.00	2.00	2.00
Total Full-Time FTE	72.80	68.75	68.00	66.25	66.25
Total Part-Time FTE	-	3.05	3.80	2.80	2.80
Total Permanent FTE	72.80	71.80	71.80	69.05	69.05



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Position Summary**

Business Unit	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Community Support Services</u>					
Administration	14.00	13.00	13.00	12.50	12.50
Community Agency Partnerships	1.00	1.00	1.00	1.00	1.00
Ag Extension	10.00	9.00	9.00	9.00	9.00
CHOICES	12.00	12.00	12.00	12.50	12.50
Crisis Center	5.00	5.00	5.00	5.00	5.00
Partners for Productive Community	2.00	1.00	1.00	1.00	1.00
Poverty Reduction Program	1.00	2.00	2.00	4.55	5.00
Community Partnerships	6.00	6.00	5.00	2.45	2.00
Social Services	7.00	7.00	7.00	7.00	7.00
Veteran Services	3.00	3.00	3.00	3.00	3.00
Victim Services	11.00	10.00	10.00	10.00	10.00
Total Full-Time FTE	72.00	69.00	68.00	68.00	68.00
Total Part-Time FTE	-	-	-	0.50	0.50
Total Permanent FTE	72.00	69.00	68.00	68.50	68.50
<u>Court Services</u>					
Drug Court	6.65	6.49	6.85	6.99	6.99
Metamorphosis	8.00	7.33	7.28	7.33	7.33
Probation	16.35	15.05	14.97	15.05	15.05
Work Release	18.85	16.75	16.45	16.75	16.75
Day Reporting	8.30	8.30	5.80	5.30	5.30
Jail Population Management Program	4.10	7.10	7.10	6.10	6.10
Community Services	10.45	10.25	10.15	10.25	10.25
Pretrial	21.20	20.30	19.50	19.80	19.80
Outpatient & Aftercare Treatment Program	3.10	3.43	7.40	7.43	7.43
Total Full-Time FTE	97.00	95.00	95.50	95.00	95.00
Total Part-Time FTE	1.25	1.25	1.25	1.75	1.75
Total Permanent FTE	98.25	96.25	96.75	96.75	96.75
<u>Fire Rescue</u>					
Fire Rescue Administration	7.00	7.00	4.00	4.00	4.00
Special Recruitment And Training	5.00	1.50	-	-	-
Emergency Management	4.00	6.00	4.00	4.00	4.00
Wildfire Mitigation & Strategic Planning	5.00	5.00	-	-	-
Enhanced 911	6.50	6.50	6.00	6.00	6.00
Rescue Medical Services	105.50	105.50	103.50	102.00	102.00
Fire Protection Services	110.50	111.00	111.50	111.00	111.00
Total Full-Time FTE	243.50	242.50	229.00	227.00	227.00
Total Permanent FTE	243.50	242.50	229.00	227.00	227.00
<u>Environmental Protection</u>					
Environmental Protection Administration	4.94	4.39	2.54	2.89	2.89
Water Quality	2.45	2.45	2.35	4.45	4.45
Natural Resources Protection	5.59	5.77	5.22	4.27	4.27
Hazardous Materials	5.55	5.41	4.56	3.11	3.11
Hazardous Waste Collection	4.85	5.08	4.98	4.98	4.98
Petroleum Management	5.87	5.30	5.25	5.25	5.25
Land Conservation	6.35	6.10	7.00	7.05	7.05
Total Full-Time FTE	35.60	34.50	31.90	32.00	32.00
Total Part-Time FTE	3.25	3.35	5.10	3.50	3.50
Total Permanent FTE	38.85	37.85	37.00	35.50	35.50

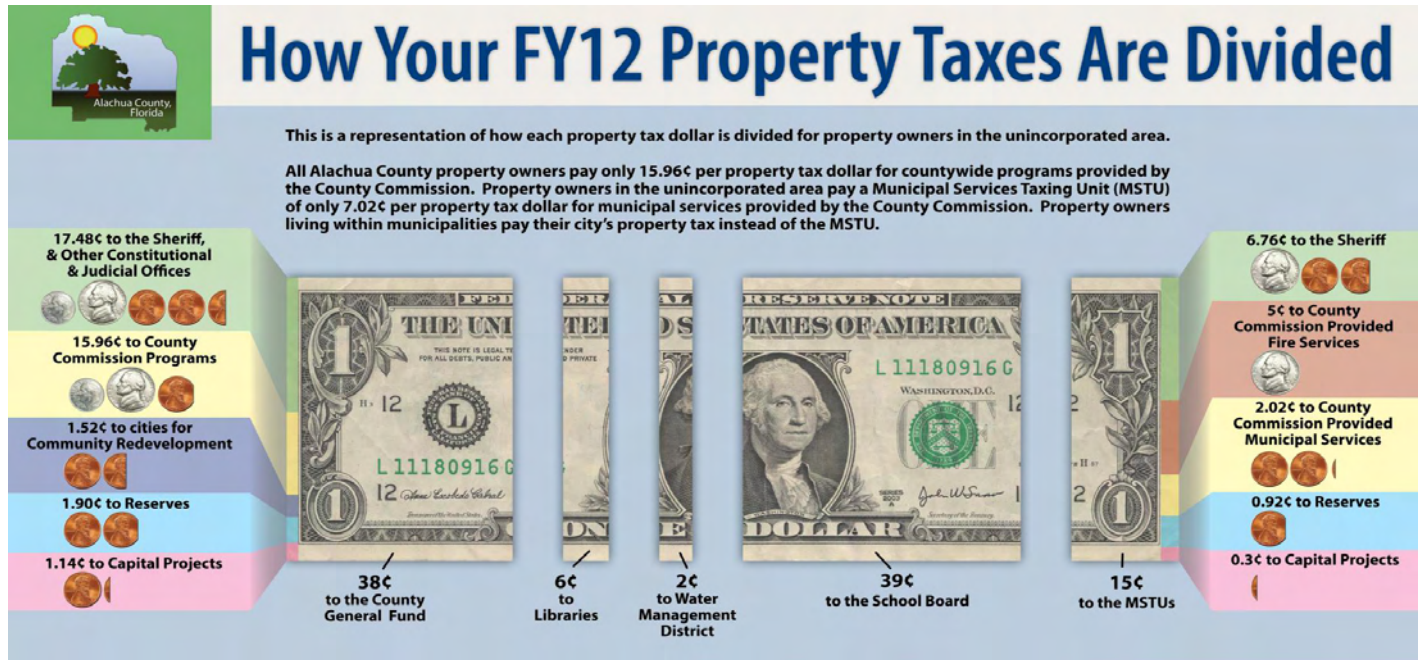


**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Position Summary**

Business Unit	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Growth Management</u>					
Comprehensive Planning	27.10	27.40	26.90	24.90	24.90
Codes Enforcement	31.90	22.60	22.10	22.10	22.10
Total Full-Time FTE	59.00	50.00	49.00	47.00	47.00
Total Part-Time FTE	-	1.00	1.00	1.00	1.00
Total Permanent FTE	59.00	51.00	50.00	48.00	48.00
<u>Public Works</u>					
Fleet Management	18.62	16.62	16.67	16.67	16.67
Animal Services	38.95	35.95	36.05	35.05	35.05
Parks And Recreation	16.66	15.82	16.22	17.22	17.22
Development Review	6.28	5.17	5.92	6.02	6.02
Waste Management	60.72	60.72	57.92	55.92	55.92
Transportation	89.77	89.72	89.72	90.62	90.62
Total Full-Time FTE	231.00	224.00	222.50	221.50	221.50
Total Part-Time FTE	1.00	1.00	1.00	2.00	2.00
Total Permanent FTE	232.00	225.00	223.50	223.50	223.50
<u>Capital Projects</u>					
Comprehensive Planning - CP	-	1.00	1.00	1.00	1.00
Transportation - CP	-	2.00	2.00	2.00	2.00
Total Full-Time FTE	-	3.00	3.00	3.00	3.00
Total Permanent FTE	-	3.00	3.00	3.00	3.00
<u>Countywide Totals</u>					
Total Full-Time FTE	1,941.90	1,912.25	1,887.65	1,880.50	1,880.50
Total Part-Time FTE	5.50	9.65	12.15	11.55	11.55
Total Permanent FTE	1,947.40	1,921.90	1,899.80	1,892.05	1,892.05
Total Temporary FTE	-	-	-	-	-



NOTE: This is an averaged representative distribution of the tax dollar. Variance will occur due to residency within the various incorporated cities.



Example of Tax Allocation for a Property Located in the unincorporated area of Alachua County:

Taxing Authority	FY12 Adopted Millage Rates	Percentage of the Total
Alachua County - General	8.5956	37.10%
MSTU - General	0.4124	1.78%
MSTU - Law Enforcement	1.6710	7.21%
MSTU - Fire Services	1.3391	5.78%
Alachua County - ACF	0.2500	1.08%
Alachua County School Board	9.0920	39.24%
Water Management District *	0.3313	1.43%
Library District	1.4790	6.38%
Total	23.1704	100.0%

Source: Alachua County Property Appraiser's Office.

* St. Johns River Water Management District millage rate is used as an example.



Alachua County Government
FY 2012 Adopted and FY 2013 Planned Budget - Impact of Local Taxes on a Family

Millage Defined: 1 "mill" represents \$1 for every \$1000 of taxable value

Alachua County Board of County Commissioners				
Millage Rate and Property Tax Savings				
	FY11 Adopted Millage	FY11 Property Taxes	FY12 Adopted Millage	FY12 Property Taxes
General County	8.3763	\$1,256	8.5956	\$1,289
MSTU - Unincorporated	0.4124	\$62	0.4124	\$62
MSTU - Law Enforcement	1.6710	\$251	1.6710	\$251
MSTU - Fire Services	1.3391	\$201	1.3391	\$201
Alachua County Forever	0.2500	\$38	0.2500	\$38
Alachua County Property Taxes		<u>\$1,807</u>		<u>\$1,840</u>
			Increase	\$33

FY11 and FY12 Property Taxes based on homestead property within the unincorporated area (\$50,000 exemption) with an assessed value of \$200,000

FISCAL INFORMATION 2012			
MILLAGE RATES – COUNTY			
FUND	MILLAGE	TAXABLE VALUE	1 mill = revenue
GENERAL	8.5956	\$11,667,900,818	\$11,667,901
MSTU	0.4124	\$4,828,653,228	\$4,828,653
MSTU - LAW	1.671	\$5,258,136,204	\$5,258,136
MSTU - FIRE	1.3391	\$4,932,369,808	\$4,932,370
Debt (ACF)	0.2500	\$11,670,117,318	\$11,670,117

Taxing Authority	FY12 Millage Rates	Percent of Property Tax Total
County - General	8.5956	35.69%
County - Alachua County Forever	0.2500	1.04%
City of Gainesville	4.2544	17.66%
Alachua County School Board	9.0920	37.75%
Water Mgmt. District (Suwannee)	0.4143	1.72%
Library District	1.4790	6.14%
Total County- wide	<u>24.0853</u>	<u>100%</u>

<u>GAS TAX:</u>	<u>SALES TAX:</u>
\$0.12/Gallon - County	6.00% State
\$0.23/Gallon - State (per www.floridalcir.gov)	0.25% Voter Approved Indigent Care Surtax
\$0.184/Gallon - Federal	0.50% Voter Approved Wild Spaces Public Places Surtax for 2 years (ending December 31, 2010)
County receives approx \$0.04/gallon from State as revenue share	Each 0.25% - Local Option Sales Tax yields approx. \$8 million in revenue annually.



The calculation of assessed value of real and tangible personal property and how much of this value is subject to ad valorem taxation varies from state to state. In Florida, each county has an elected Property Appraiser whose office supervises the valuation process following the appropriate state laws, regulations and professional guidelines.

EXEMPTIONS

Florida law provides specific exemptions to reduce the value of property subject to taxation. Some of the more frequently used exemptions are:

Homestead – For all permanent residents of Florida, the first \$25,000 of the value of an owner-occupied residence is exempt. Certain elderly low-income homeowners may also qualify for an additional exemption called the *Senior Homestead Exemption*. The Board of County Commissioners set this additional exemption at \$25,000.

Constitutional Amendment 1 approved by Florida voters in January of 2008 has created an additional homestead exemption of \$25,000 on assessed values between \$50,000 and \$75,000. Homesteaded properties assessed at less than \$50,000 do not receive this exemption, and properties assessed at between \$50,000 and \$75,000 receive a reduced exemption.

Tangible Personal Property – Under Constitutional Amendment 1, the first \$25,000 of tangible personal property is exempt from ad valorem taxation. Tangible personal property is non-real estate property, excluding motor vehicles, household items and business inventory.

Government – All property owned by the government is exempt.

Widows - An additional \$500 in value is exempt if the resident-owner is a widowed permanent resident.

Disability – In addition to any other exemptions, an additional \$500 in value is exempt for totally and permanently disabled or blind residents.

Institutional - All properties of non-profit organizations used for literary, scientific, educational and charitable purposes are exempt.

Senior Homestead Exemption - An additional \$25,000 of the value of an owner-occupied residence may be exempted for low-income home owners exceeding 65 years of age as of January 1.

COMPUTING PROPERTY TAXES

To compute the property tax on a parcel, you need to know three factors: the assessed value as determined by the Property Appraiser; the amount of the value which was not subject to the tax due to the application of exemptions;

and the millage rate authorized by a taxing authority. For example:

Start with the

$$ASSESSED\ PROPERTY\ VALUE = \$150,000$$

Minus the amount of any *EXEMPTIONS*:

For example, Homestead Exemption is \$25,000; additional Homestead Exemption under Constitutional Amendment 1 is another \$25,000

This results in a

$$TAXABLE\ PROPERTY\ VALUE = \$100,000$$

Then divide the TAXABLE VALUE BY \$1,000 = \$100

Multiply this answer by the levied millage. For instance, using the FY 12 Adopted countywide millage rate of 8.5956 per thousand dollars of taxable value, the countywide property tax would be:

$$\$100 \times 8.5956 = \$859.56$$

THE AGGREGATE ROLLED-BACK RATE

Historically, much of the legislation in Florida governing the setting of millage rates has been centered on the concept of the “rolled-back rate”. The “rolled-back rate” is that millage rate which when applied to the total amount of taxable value of property (excluding new construction) produces the same amount of revenue as the previous year.

The “rolled-back rate” is used as a standardized point of comparison to show how millage rates are changing from one year to the next. The purpose of the “rolled-back rate” calculation is to allow local governments in Florida to identify when they are drawing more tax revenue from existing property. For example, an increase in the assessment of existing property draws more tax revenue for governments even when those governments keep the same millage rates as the previous year. The aggregate “rolled-back rate” varies significantly from the total millage rate because the combined ad valorem revenue from the General Revenue Fund, MSTU – Unincorporated Services, MSTU – Law Enforcement and MSTU – Fire Protection Funds is divided by the countywide taxable value in calculating the “aggregate rolled-back rate” even though ad valorem revenue from three MSTU millages is generated from much smaller tax bases.

At the public hearings in September, the County is required to show how proposed millage rates compare to the “aggregate rolled-back rate” and then identify why the proposed rate differs from the “aggregate rolled-back rate”.

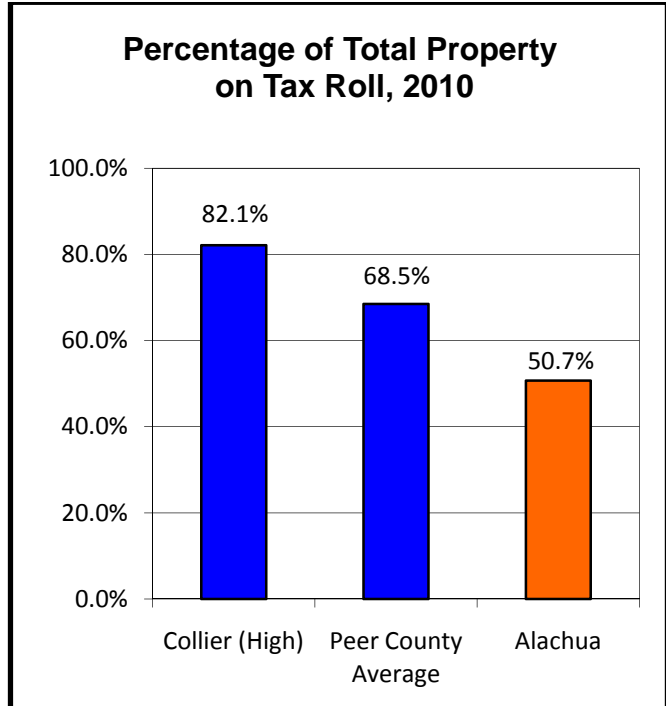
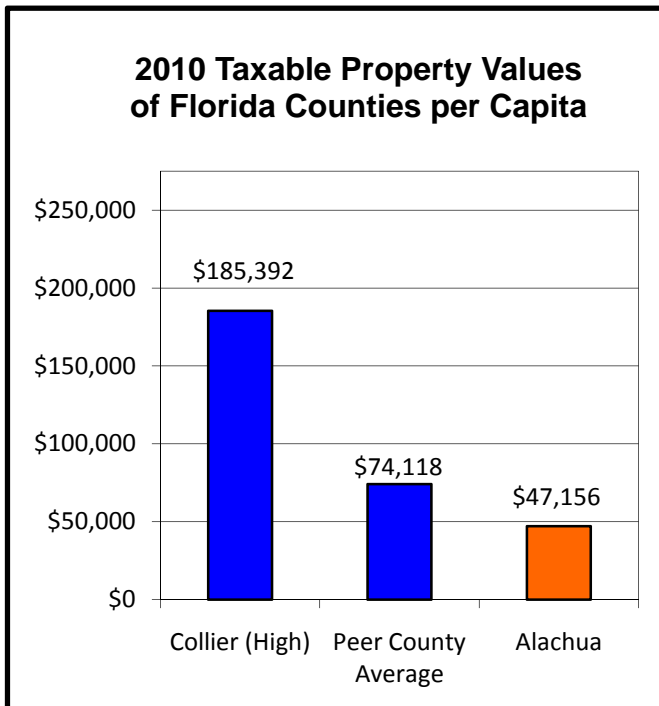


**Alachua County Government
FY 2012 Adopted and FY 2013 Planned Budget – Property Taxes**

Taxing Fund	Who Pays	What It Pays For	FY12 Amount Generated *
General Fund FY12 Tentative Millage Rate: 8.5956	All Property Owners	These taxes are part of the General Fund and pay for the general operations for Constitutional Officers, jail, courts, elections, planning, emergency management, cooperative extension, social services and environmental protection.	\$95.3 million
Law Enforcement MSTU FY12 Tentative Millage Rate: 1.6710	Property Owners of the unincorporated area and municipalities contracting for law enforcement services	Provides funding for Sheriff's services to the unincorporated area of the County and municipalities that contract with the County for those services.	\$8.3 million
Fire Protection MSTU FY12 Tentative Millage Rate: 1.3391	Property Owners of the unincorporated area and municipalities contracting for fire protection services	Provides for fire protection services to the unincorporated area of the County and municipalities that contract with the County for those services.	\$6.3 million
Unincorporated Services MSTU FY12 Tentative Millage Rate: .4124	Property Owners of the unincorporated area	These funds cover municipal services, such as Development Review, Code Enforcement, and Environmental Protection provided by the County to residents of the unincorporated area.	\$1.9 million

* Excluding delinquent property taxes.

PEER COUNTY COMPARISONS



Note: Peer Counties consist of the 22 Florida Counties with a population of 100,000 – 500,000.

Source: Florida Legislative Committee on Intergovernmental Relations 2010 Florida County Ad Valorem Tax Profile



**Alachua County Government
FY 2012 Adopted and FY 2013 Planned Budget - Millage Comparison Chart**

	Actual		Actual		Adopted		Adopted		Tentative	
	FY 08	Ad Valorem	FY 09	Ad Valorem	FY10	Ad Valorem	FY11	Ad Valorem	FY12	Ad Valorem
Alachua County Forever	0.2500	\$3,041,364	0.2500	\$3,028,495	0.2500	\$2,990,439	0.2500	\$2,855,542	0.2500	\$2,771,653
MSTU - Unincorporated Services	0.3848	\$2,130,217	0.3847	\$2,024,474	0.4124	\$2,023,771	0.4124	\$1,957,129	0.4124	\$1,891,770
MSTU - Law Enforcement	1.5207	\$8,488,605	1.5208	\$8,491,428	1.6252	\$8,584,153	1.6710	\$8,525,338	1.6710	\$8,347,029
MSTU - Fire Protection	1.1013	\$6,134,013	1.1013	\$5,829,868	1.1804	\$5,912,104	1.3391	\$6,489,375	1.3391	\$6,274,689
Countywide General	7.5709	\$93,020,261	7.5708	\$91,708,041	8.0495	\$96,271,640	8.3763	\$95,657,802	8.5956	\$95,277,978
TOTAL		<u>\$112,814,460</u>		<u>\$111,082,306</u>		<u>\$115,782,107</u>		<u>\$115,485,186</u>		<u>\$114,563,119</u>

The Alachua County Forever property tax is citizen voted and is capped at .2500



Aachua County Government
FY 2012 Adopted and FY 2013 Planned Budget



**Alachua County Government
FY 2012 Adopted & FY 2013 Planned Budget - Ending Fund Balance Table**

FY 2012 Adopted Budget

DESCRIPTION	Beginning Fund Balance	Revenue/ Sources	Expense/Uses	Ending Fund Balance
General Fund	\$9,050,000	\$118,373,057	\$121,303,973	\$6,119,084
MSTU - Unincorporated	645,766	5,195,684	5,509,740	331,710
MSTU - Law Enforcement	1,323,484	16,331,712	16,869,110	786,086
MSTU - Fire Protection	1,904,161	13,118,353	13,774,040	1,248,474
CHOICES	0	8,476,227	8,476,227	0
MSBU - Refuse Collection	4,000,000	5,571,576	5,458,509	4,113,067
Gas Tax	2,738,503	7,547,591	9,825,940	460,154
Other Special Revenue Funds	613,287	21,978,753	22,391,094	200,946
<u>Debt Service Funds:</u>				
2006 Gas Tax Revenue Bond	235,735	5,192,500	5,130,667	297,568
2007 Public Improvement Revenue Bond	889,128	11,556,002	11,556,002	889,128
2008 Gas Tax Revenue Bond	297,568	1,741,407	1,803,240	235,735
2010 Alachua County Forever	0	2,820,853	2,820,853	0
1-5 Local Option Gas Tax	0	2,607,546	952,161	1,655,385
<u>Capital Projects Funds</u>	58,302	5,894,843	5,953,145	0
<u>Enterprise Funds</u>	12,357,891	14,933,671	16,256,666	11,034,896
<u>Internal Service Funds:</u>				
Computer Replacement	333,760	704,187	931,581	106,366
Self Insurance	3,369,175	3,861,797	3,338,072	3,892,900
Fleet Management	1,009,482	4,809,497	4,558,911	1,260,068
Telephone Service	642,687	958,415	1,101,958	499,144
Vehicle Replacement	558,731	2,895,720	2,220,410	1,234,041
Health Insurance	0	23,455,342	19,592,551	3,862,791
Authority Housing Authority	0	40,138	40,138	0
Law Library	0	68,500	68,500	0
TOTALS	\$40,027,660	\$278,133,371	\$279,933,488	\$38,227,543

FY 2013 Planned Budget

DESCRIPTION	Beginning Fund Balance	Revenue/ Sources	Expense/Uses	Ending Fund Balance
General Fund	\$7,000,000	\$121,829,258	\$122,229,353	\$6,599,905
MSTU - Unincorporated	677,072	5,250,564	5,672,435	255,201
MSTU - Law Enforcement	1,129,800	16,555,207	16,689,223	995,784
MSTU - Fire Protection	2,114,370	13,286,112	13,821,195	1,579,287
CHOICES	0	8,480,351	8,480,351	0
MSBU - Refuse Collection	4,000,000	5,476,732	5,540,876	3,935,856
Gas Tax	2,738,503	7,602,036	9,936,711	403,828
Other Special Revenue Funds	610,658	20,335,042	20,742,754	202,946
<u>Debt Service Funds:</u>				
2006 Gas Tax Revenue Bond	237,625	5,192,500	5,192,500	237,625
2007 Public Improvement Revenue Bond	889,995	12,057,795	12,057,795	889,995
2008 Gas Tax Revenue Bond	297,203	1,744,219	1,744,219	297,203
2010 Alachua County Forever	0	2,848,569	2,848,569	0
1-5 Local Option Gas Tax	0	2,633,546	1,354,169	1,279,377
<u>Capital Projects Funds</u>	53,244	7,316,599	7,369,843	0
<u>Enterprise Funds</u>	12,359,297	15,077,855	16,414,703	11,022,449
<u>Internal Service Funds:</u>				
Computer Replacement	318,758	704,187	605,868	417,077
Self Insurance	3,369,175	3,210,372	3,350,486	3,229,061
Fleet Management	1,009,482	4,854,816	4,621,681	1,242,617
Telephone Service	642,687	958,415	1,111,159	489,943
Vehicle Replacement	558,731	2,895,720	2,220,410	1,234,041
Health Insurance	1,103,770	23,455,342	20,960,387	3,598,725
Authority Housing Authority	0	40,259	40,259	0
Law Library	0	68,500	68,500	0
TOTALS	\$39,110,370	\$281,873,996	\$283,073,446	\$37,910,920



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Summary**

001 - General Fund

<u>Expenditures</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>
Administrative Services	9,282,734	8,902,322	Ad Valorem Taxes	95,349,033	98,258,954
Community Support Services	9,061,686	9,217,789	Charges For Services	9,432,517	9,451,752
Constitutional Officers	50,187,712	49,787,712	Fines & Forfeitures	13,533	13,533
Court Services	6,736,425	6,821,939	Intergovernmental Revenue	4,477,606	4,516,740
Environmental Protection	1,519,783	1,533,100	Miscellaneous Revenue	2,914,907	2,940,716
Fire Rescue	11,080,210	10,668,546	Other (Non Ad Valorem) Taxes	252,203	259,550
General Government	3,794,917	3,914,957	Other Sources	14,983,258	13,388,013
Growth Management	1,013,782	1,019,161			
Information Telecommunications Services	3,671,889	3,632,231			
Judicial	1,186,619	1,186,016			
Non Departmental	27,181,098	29,396,681			
Public Works	2,706,202	2,748,804			
Total Expenditures	127,423,057	128,829,258	Total Funding	127,423,057	128,829,258

008 - MSTU-Unincorporated Services

<u>Expenditures</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>
Administrative Services	8,025	8,476	Ad Valorem Taxes	1,905,770	1,924,687
Community Support Services	190,100	190,100	Charges For Services	57,550	57,550
Environmental Protection	468,269	480,950	Intergovernmental Revenue	1,016,500	1,016,500
General Government	52,499	53,283	Miscellaneous Revenue	25,100	25,100
Growth Management	1,474,579	1,436,939	Other (Non Ad Valorem) Taxes	1,788,751	1,805,709
Non Departmental	1,734,340	1,809,011	Other Sources	907,201	957,512
Public Works	1,913,638	1,948,877	Permits, Fees & Special Assessments	140,578	140,578
Total Expenditures	5,841,450	5,927,636	Total Funding	5,841,450	5,927,636

009 - MSTU-Law Enforcement

<u>Expenditures</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>
Constitutional Officers	14,786,634	14,786,634	Ad Valorem Taxes	8,377,029	8,460,499
Non Departmental	2,868,562	2,898,373	Miscellaneous Revenue	122,000	122,000
Total Expenditures	17,655,196	17,685,007	Other (Non Ad Valorem) Taxes	6,750,623	6,814,629
			Other Sources	2,405,544	2,287,879
			Total Funding	17,655,196	17,685,007

010 - CHOICES Program

<u>Expenditures</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>
Community Support Services	8,476,227	8,480,351	Other (Non Ad Valorem) Taxes	8,476,227	8,480,351
Total Expenditures	8,476,227	8,480,351	Total Funding	8,476,227	8,480,351



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Summary**

011 - MSTU - Fire Services

<u>Expenditures</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>
Administrative Services	72,771	76,866	Ad Valorem Taxes	6,289,689	6,352,436
Fire Rescue	12,773,684	12,838,950	Charges For Services	964,682	964,682
Non Departmental	2,176,059	2,484,666	Intergovernmental Revenue	15,100	15,100
Total Expenditures	15,022,514	15,400,482	Miscellaneous Revenue	70,000	70,000
			Other (Non Ad Valorem) Taxes	5,060,065	5,108,063
			Other Sources	2,622,978	2,890,201
			Total Funding	15,022,514	15,400,482

148 - MSBU-Refuse Collection

<u>Expenditures</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>
Non Departmental	4,113,067	3,935,856	Charges For Services	36,000	36,000
Public Works	5,458,509	5,540,876	Miscellaneous Revenue	105,300	105,300
Total Expenditures	9,571,576	9,476,732	Other Sources	4,030,000	4,030,000
			Permits, Fees & Special Assessments	5,400,276	5,305,432
			Total Funding	9,571,576	9,476,732

149 - Gas Tax

<u>Expenditures</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>
Administrative Services	80,588	85,423	Charges For Services	754,750	754,750
Growth Management	14,600	14,600	Intergovernmental Revenue	60,000	60,000
Non Departmental	460,154	403,828	Miscellaneous Revenue	5,000	5,000
Public Works	9,730,752	9,836,688	Other (Non Ad Valorem) Taxes	3,573,158	3,626,755
Total Expenditures	10,286,094	10,340,539	Other Sources	5,893,186	5,894,034
			Total Funding	10,286,094	10,340,539

171 - Supervisor Of Elections

<u>Expenditures</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>
Constitutional Officers	2,079,727	1,757,372	Charges For Services	187,810	187,810
Non Departmental	5,000	5,000	Other Sources	1,896,917	1,574,562
Total Expenditures	2,084,727	1,762,372	Total Funding	2,084,727	1,762,372

410 - Permits & Development Fund

<u>Expenditures</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>
Growth Management	1,255,182	1,270,124	Charges For Services	9,000	9,000
Non Departmental	84,120	84,120	Fines & Forfeitures	24,000	24,000
Total Expenditures	1,339,302	1,354,244	Miscellaneous Revenue	33,000	33,000
			Other Sources	58,302	53,244
			Permits, Fees & Special Assessments	1,215,000	1,235,000
			Total Funding	1,339,302	1,354,244



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Summary**

500 - Computer Replacement

<u>Expenditures</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>
Non Departmental	1,037,947	1,022,945	Charges For Services	704,187	704,187
			Other Sources	333,760	318,758
Total Expenditures	1,037,947	1,022,945	Total Funding	1,037,947	1,022,945

501 - Self Insurance Fund

<u>Expenditures</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>
Administrative Services	3,338,072	3,350,486	Charges For Services	3,210,372	3,210,372
Non Departmental	3,241,475	3,229,061	Other Sources	3,369,175	3,369,175
Total Expenditures	6,579,547	6,579,547	Total Funding	6,579,547	6,579,547

502 - Equipment Replacement Fund - CCC

<u>Expenditures</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>
Non Departmental	651,425	-	Charges For Services	651,425	-
Total Expenditures	651,425	-	Total Funding	651,425	-

503 - Fleet Management

<u>Expenditures</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>
Administrative Services	25,680	27,120	Charges For Services	4,797,438	4,842,757
Non Departmental	1,260,068	1,242,617	Miscellaneous Revenue	12,059	12,059
Public Works	4,533,231	4,594,561	Other Sources	1,009,482	1,009,482
Total Expenditures	5,818,979	5,864,298	Total Funding	5,818,979	5,864,298

504 - Telephone Service

<u>Expenditures</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>
Information Telecommunications Services	1,101,958	1,111,159	Charges For Services	592,982	592,982
Non Departmental	499,144	489,943	Miscellaneous Revenue	365,433	365,433
			Other Sources	642,687	642,687
Total Expenditures	1,601,102	1,601,102	Total Funding	1,601,102	1,601,102

506 - Vehicle Replacement

<u>Expenditures</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>
Non Departmental	3,454,451	3,454,451	Charges For Services	2,895,720	2,895,720
Total Expenditures	3,454,451	3,454,451	Other Sources	558,731	558,731
			Total Funding	3,454,451	3,454,451

507 - Health Insurance

<u>Expenditures</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>
Non Departmental	23,455,342	24,559,112	Charges For Services	23,455,342	23,455,342
Total Expenditures	23,455,342	24,559,112	Other Sources	-	1,103,770
			Total Funding	23,455,342	24,559,112



811 - Drug and Law Enforcement (Special Revenue)

Expenditures	FY 2012 Adopted	FY 2013 Planned	Revenue Source	FY 2012 Adopted	FY 2013 Planned
Administrative Services	30,940	25,000	Charges For Services	222,000	222,000
Constitutional Officers	242,000	242,000	Intergovernmental Revenue	346,770	346,860
Court Services	722,249	730,023	Other Sources	426,419	428,163
Total Expenditures	995,189	997,023	Total Funding	995,189	997,023

812 - Environmental (Special Revenue)

Expenditures	FY 2012 Adopted	FY 2013 Planned	Revenue Source	FY 2012 Adopted	FY 2013 Planned
Environmental Protection	889,736	879,736	Charges For Services	241,050	241,050
Non Departmental	19,855	21,855	Intergovernmental Revenue	666,836	656,836
Public Works	89,645	89,645	Miscellaneous Revenue	350	350
Total Expenditures	999,236	991,236	Other Sources	34,000	36,000
			Permits, Fees & Special Assessments	57,000	57,000
			Total Funding	999,236	991,236

813 - Court Related (Special Revenue)

Expenditures	FY 2012 Adopted	FY 2013 Planned	Revenue Source	FY 2012 Adopted	FY 2013 Planned
Constitutional Officers	62,000	62,000	Charges For Services	1,198,032	1,202,104
Court Services	1,007,900	949,509	Intergovernmental Revenue	479,400	421,009
Judicial	784,032	788,104	Miscellaneous Revenue	10,000	10,000
Non Departmental	-	-	Other Sources	166,500	166,500
Total Expenditures	1,853,932	1,799,613	Total Funding	1,853,932	1,799,613

814 - Emergency Services (Special Revenue)

Expenditures	FY 2012 Adopted	FY 2013 Planned	Revenue Source	FY 2012 Adopted	FY 2013 Planned
Constitutional Officers	7,886,431	7,235,006	Charges For Services	531,602	531,602
Fire Rescue	1,324,464	1,472,079	Fines & Forfeitures	419,000	419,000
Non Departmental	277,991	277,991	Intergovernmental Revenue	4,654,625	4,486,124
Total Expenditures	9,488,886	8,985,076	Miscellaneous Revenue	38,833	42,000
			Other Sources	3,844,826	3,506,350
			Total Funding	9,488,886	8,985,076

815 - Housing/Land Development

Expenditures	FY 2012 Adopted	FY 2013 Planned	Revenue Source	FY 2012 Adopted	FY 2013 Planned
Growth Management	18,885	-	Intergovernmental Revenue	-	-
Total Expenditures	18,885	-	Miscellaneous Revenue	18,885	-
			Total Funding	18,885	-



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Summary**

816 - Community Services (Special Revenue)

<u>Expenditures</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>
Community Support Services	1,074,787	1,081,796	Intergovernmental Revenue	685,935	686,586
Non Departmental	3,100	3,100	Miscellaneous Revenue	25,205	25,205
Total Expenditures	1,077,887	1,084,896	Other Sources	320,847	327,205
			Permits, Fees & Special Assessments	45,900	45,900
			Total Funding	1,077,887	1,084,896

817 - Tourism (Special Revenue)

<u>Expenditures</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>
General Government	3,433,038	3,528,777	Miscellaneous Revenue	3,500	3,500
Non Departmental	170,034	170,135	Other (Non Ad Valorem) Taxes	3,194,779	3,290,619
Total Expenditures	3,603,072	3,698,912	Other Sources	404,793	404,793
			Total Funding	3,603,072	3,698,912

818 - Other Special Revenue Funds

<u>Expenditures</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>
Administrative Services	74,900	79,700	Fines & Forfeitures	12,000	12,000
Community Support Services	20,000	20,000	Miscellaneous Revenue	67,350	67,350
Court Services	1,500	1,500	Other Sources	170,309	170,410
Fire Rescue	14,625	14,625	Total Funding	249,659	249,760
Judicial	5,000	5,000			
Public Works	133,634	128,935			
Total Expenditures	249,659	249,760			

819 - Debt Service Fund

<u>Expenditures</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>
Non Departmental	26,054,426	26,615,264	Ad Valorem Taxes	2,775,853	2,803,569
Total Expenditures	26,054,426	26,615,264	Intergovernmental Revenue	14,173,914	14,327,663
			Miscellaneous Revenue	88,500	88,500
			Other (Non Ad Valorem) Taxes	3,853,546	3,879,546
			Other Sources	5,162,613	5,515,986
			Total Funding	26,054,426	26,615,264

820 - Other Capital Projects

<u>Expenditures</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>
Capital Projects	4,504,504	5,571,367	Charges For Services	50,000	655,000
Non Departmental	1,316,088	1,664,132	Miscellaneous Revenue	124,573	124,480
Total Expenditures	5,820,592	7,235,499	Other (Non Ad Valorem) Taxes	-	-
			Other Sources	3,322,586	4,132,586
			Permits, Fees & Special Assessments	2,323,433	2,323,433
			Total Funding	5,820,592	7,235,499



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Summary**

821 - Solid Waste

<u>Expenditures</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>
Administrative Services	102,185	108,266	Charges For Services	7,627,457	7,822,714
Capital Projects	-	-	Miscellaneous Revenue	405,900	334,238
Environmental Protection	1,050,465	1,053,346	Other Sources	14,025,988	14,033,041
Non Departmental	12,515,873	12,509,073	Permits, Fees & Special	3,892,915	3,892,915
Public Works	12,283,737	12,412,223	Assessments		
Total Expenditures	25,952,260	26,082,908	Total Funding	25,952,260	26,082,908

822 - Alachua County Forever

<u>Expenditures</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>
Capital Projects	3,000	3,000	Fines & Forfeitures	3,000	3,000
Total Expenditures	3,000	3,000	Total Funding	3,000	3,000

824 - Transportation Trust Fund (824)

<u>Expenditures</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>
Capital Projects	129,553	131,344	Charges For Services	129,553	131,344
Total Expenditures	129,553	131,344	Other Sources	-	-
			Total Funding	129,553	131,344

826 - Capital Preservation Fund (Special Revenue)

<u>Expenditures</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>
Capital Projects	1,506,880	663,000	Charges For Services	800,000	195,000
Total Expenditures	1,506,880	663,000	Other Sources	706,880	468,000
			Total Funding	1,506,880	663,000

850 - Alachua County Housing Finance Authority

<u>Expenditures</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>
Growth Management	40,138	40,259	Miscellaneous Revenue	40,138	40,259
Total Expenditures	40,138	40,259	Total Funding	40,138	40,259

855 - Law Library

<u>Expenditures</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Planned</u>
Judicial	68,500	68,500	Charges For Services	66,700	66,700
Total Expenditures	68,500	68,500	Miscellaneous Revenue	1,800	1,800
			Other Sources	-	-
			Total Funding	68,500	68,500



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Revenue Summary**

Business Center	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund					
Non Departmental	104,722,022	110,725,279	114,712,896	116,735,867	118,042,068
Constitutional Officers	5,080,803	5,169,927	3,292,649	3,192,874	3,292,874
Judicial	290,870	-	-	-	-
Information Telecommunications Services	99	-	-	-	-
General Government	5,372	9,768	-	-	-
Administrative Services	67,537	26,087	23,287	22,737	22,737
Community Support Services	276,733	50,657	-	-	-
Court Services	792,859	1,466,734	762,300	762,300	762,300
Fire Rescue	6,208,078	6,891,251	6,365,240	6,365,240	6,365,240
Environmental Protection	35,283	62,576	29,687	28,964	28,964
Growth Management	656	12,752	1,300	-	-
Public Works	431,298	298,853	419,130	315,075	315,075
Capital Projects	-	-	-	-	-
Total General Fund	<u>117,911,610</u>	<u>124,713,884</u>	<u>125,606,489</u>	<u>127,423,057</u>	<u>128,829,258</u>

MSTU-Unincorporated Services

Non Departmental	5,034,870	4,972,562	5,887,510	5,614,802	5,700,988
Constitutional Officers	11,710	14,043	30,420	28,520	28,520
Environmental Protection	30,349	45,512	59,268	59,268	59,268
Growth Management	49,408	64,161	75,000	68,000	68,000
Public Works	157,127	129,369	78,224	70,860	70,860
Total MSTU-Unincorporated Services	<u>5,283,464</u>	<u>5,225,647</u>	<u>6,130,422</u>	<u>5,841,450</u>	<u>5,927,636</u>

MSTU-Law Enforcement

Non Departmental	16,624,900	16,537,487	17,555,292	17,503,196	17,533,007
Constitutional Officers	275,880	141,142	127,000	152,000	152,000
Total MSTU-Law Enforcement	<u>16,900,780</u>	<u>16,678,629</u>	<u>17,682,292</u>	<u>17,655,196</u>	<u>17,685,007</u>

CHOICES Program

Non Departmental	11,059	-	-	-	-
Community Support Services	8,937,398	8,425,673	8,480,925	8,476,227	8,480,351
Total CHOICES Program	<u>8,948,457</u>	<u>8,425,673</u>	<u>8,480,925</u>	<u>8,476,227</u>	<u>8,480,351</u>

MSTU - Fire Services

Non Departmental	11,941,069	11,914,438	13,165,063	14,022,959	14,400,927
Constitutional Officers	33,660	41,061	19,773	19,773	19,773
Administrative Services	158	93	-	-	-
Fire Rescue	795,068	1,146,490	979,782	979,782	979,782
Total MSTU - Fire Services	<u>12,769,955</u>	<u>13,102,082</u>	<u>14,164,618</u>	<u>15,022,514</u>	<u>15,400,482</u>

Stormwater Management

Non Departmental	-	-	-	-	-
Total Stormwater Management	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

MSBU-Refuse Collection

Non Departmental	-	677	-	-	-
Public Works	4,994,194	5,933,346	9,945,725	9,571,576	9,476,732
Total MSBU-Refuse Collection	<u>4,994,194</u>	<u>5,934,023</u>	<u>9,945,725</u>	<u>9,571,576</u>	<u>9,476,732</u>



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Revenue Summary**

Business Center	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Gas Tax</u>					
Non Departmental	309	285	-	-	-
Public Works	10,541,293	8,439,885	10,840,633	10,286,094	10,340,539
Capital Projects	81	78	-	-	-
Total Gas Tax	<u>10,541,682</u>	<u>8,440,248</u>	<u>10,840,633</u>	<u>10,286,094</u>	<u>10,340,539</u>
<u>Supervisor Of Elections</u>					
Non Departmental	-	-	-	-	-
Constitutional Officers	1,841,832	1,845,367	1,740,967	2,084,727	1,762,372
Total Supervisor Of Elections	<u>1,841,832</u>	<u>1,845,367</u>	<u>1,740,967</u>	<u>2,084,727</u>	<u>1,762,372</u>
<u>Permits & Development Fund</u>					
Growth Management	1,348,564	1,288,869	1,369,062	1,339,302	1,354,244
Total Permits & Development Fund	<u>1,348,564</u>	<u>1,288,869</u>	<u>1,369,062</u>	<u>1,339,302</u>	<u>1,354,244</u>
<u>Computer Replacement</u>					
Non Departmental	478,240	705,190	1,052,949	1,037,947	1,022,945
Total Computer Replacement	<u>478,240</u>	<u>705,190</u>	<u>1,052,949</u>	<u>1,037,947</u>	<u>1,022,945</u>
<u>Self Insurance Fund</u>					
Administrative Services	3,353,403	3,477,608	6,055,368	6,579,547	6,579,547
Total Self Insurance Fund	<u>3,353,403</u>	<u>3,477,608</u>	<u>6,055,368</u>	<u>6,579,547</u>	<u>6,579,547</u>
<u>Equipment Replacement Fund - CCC</u>					
Non Departmental	-	-	-	651,425	-
Total Equipment Replacement Fund - CCC	<u>-</u>	<u>-</u>	<u>-</u>	<u>651,425</u>	<u>-</u>
<u>Fleet Management</u>					
Non Departmental	48	45	59	59	59
Public Works	3,599,588	3,640,289	5,657,062	5,818,920	5,864,239
Total Fleet Management	<u>3,599,636</u>	<u>3,640,334</u>	<u>5,657,121</u>	<u>5,818,979</u>	<u>5,864,298</u>
<u>Telephone Service</u>					
Information Telecommunications Services	920,810	927,628	1,607,825	1,601,102	1,601,102
Total Telephone Service	<u>920,810</u>	<u>927,628</u>	<u>1,607,825</u>	<u>1,601,102</u>	<u>1,601,102</u>
<u>Vehicle Replacement</u>					
Non Departmental	1,582,373	2,554,569	2,843,410	3,454,451	3,454,451
Total Vehicle Replacement	<u>1,582,373</u>	<u>2,554,569</u>	<u>2,843,410</u>	<u>3,454,451</u>	<u>3,454,451</u>
<u>Health Insurance</u>					
Non Departmental	18,768,814	17,301,274	23,080,421	23,455,342	24,559,112
Total Health Insurance	<u>18,768,814</u>	<u>17,301,274</u>	<u>23,080,421</u>	<u>23,455,342</u>	<u>24,559,112</u>
<u>OPEB Pension Trust Fund</u>					
Non Departmental	159,257	194,053	-	-	-
Total OPEB Pension Trust Fund	<u>159,257</u>	<u>194,053</u>	<u>-</u>	<u>-</u>	<u>-</u>



Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Revenue Summary

Business Center	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Drug and Law Enforcement (Special Revenue)</u>					
Non Departmental	9,000	-	-	-	-
Constitutional Officers	278,195	418,132	247,143	220,000	220,000
Judicial	10,627	10,538	11,400	22,000	22,000
Court Services	664,350	729,643	802,066	753,189	755,023
Environmental Protection	-	-	-	-	-
Total Drug and Law Enforcement (Special Revenue)	962,173	1,158,313	1,060,609	995,189	997,023

<u>Environmental (Special Revenue)</u>					
Non Departmental	9,792	8,037	7,169	-	-
Environmental Protection	946,104	850,152	952,238	889,736	879,736
Public Works	71,815	64,446	101,500	109,500	111,500
Total Environmental (Special Revenue)	1,027,711	922,635	1,060,907	999,236	991,236

<u>Court Related (Special Revenue)</u>					
Non Departmental	-	-	-	-	-
Judicial	427,835	747,009	878,748	846,032	850,104
Court Services	835,391	918,728	1,107,998	1,007,900	949,509
Total Court Related (Special Revenue)	1,263,226	1,665,737	1,986,746	1,853,932	1,799,613

<u>Emergency Services (Special Revenue)</u>					
Non Departmental	4,071,883	3,398,404	3,386,776	3,725,252	3,386,776
Constitutional Officers	3,784,066	3,511,336	3,516,480	3,829,429	3,516,480
Fire Rescue	2,353,367	2,126,806	1,918,403	1,934,205	2,081,820
Total Emergency Services (Special Revenue)	10,209,316	9,036,546	8,821,659	9,488,886	8,985,076

<u>Housing/Land Development</u>					
Non Departmental	-	-	-	-	-
Community Support Services	1,000	49,312	-	-	-
Growth Management	23,025	2,256,772	527,604	18,885	-
Total Housing/Land Development	24,025	2,306,084	527,604	18,885	-

<u>Community Services (Special Revenue)</u>					
Non Departmental	1,598	-	-	-	-
Constitutional Officers	-	-	-	-	-
Community Support Services	1,201,401	1,063,709	1,091,808	1,077,887	1,084,896
Public Works	-	12,530	-	-	-
Total Community Services (Special Revenue)	1,202,999	1,076,238	1,091,808	1,077,887	1,084,896

<u>Tourism (Special Revenue)</u>					
Non Departmental	4,991	3,509	-	-	-
General Government	2,167,598	2,600,923	3,673,268	3,603,072	3,698,912
Total Tourism (Special Revenue)	2,172,589	2,604,432	3,673,268	3,603,072	3,698,912



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Revenue Summary**

Business Center	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Other Special Revenue Funds</u>					
Non Departmental	-	20,000	-	-	-
Judicial	5,000	5,000	5,000	5,000	5,000
General Government	55,075	57,884	-	-	-
Community Support Services	3,023	1,814	20,000	20,000	20,000
Court Services	300	-	1,500	1,500	1,500
Fire Rescue	800	1,700	5,450	14,625	14,625
Environmental Protection	224	5,000	-	-	-
Growth Management	-	2,770	-	-	-
Public Works	53,401	12,418	208,438	208,534	208,635
Capital Projects	315,000	-	-	-	-
Total Other Special Revenue Funds	<u>432,823</u>	<u>106,587</u>	<u>240,388</u>	<u>249,659</u>	<u>249,760</u>
<u>Debt Service Fund</u>					
Non Departmental	28,426,512	30,592,451	33,137,273	26,054,426	26,615,264
Environmental Protection	-	-	-	-	-
Capital Projects	4,593	-	-	-	-
Total Debt Service Fund	<u>28,431,105</u>	<u>30,592,451</u>	<u>33,137,273</u>	<u>26,054,426</u>	<u>26,615,264</u>
<u>Other Capital Projects</u>					
Non Departmental	5,025,781	2,247,871	8,346,289	3,322,586	4,132,586
Capital Projects	15,487,604	6,369,039	3,599,145	2,498,006	3,102,913
Total Other Capital Projects	<u>20,513,385</u>	<u>8,616,910</u>	<u>11,945,434</u>	<u>5,820,592</u>	<u>7,235,499</u>
<u>Solid Waste</u>					
Non Departmental	(12,199)	63,591	1,130,321	984,055	986,974
Environmental Protection	79,528	125,339	64,800	180,500	105,500
Public Works	14,869,999	14,331,771	25,082,175	24,787,705	24,990,434
Total Solid Waste	<u>14,937,329</u>	<u>14,520,701</u>	<u>26,277,296</u>	<u>25,952,260</u>	<u>26,082,908</u>
<u>Alachua County Forever</u>					
Non Departmental	(25,600)	49,214	-	-	-
Capital Projects	2,179,758	67,009	-	3,000	3,000
Total Alachua County Forever	<u>2,154,158</u>	<u>116,224</u>	<u>-</u>	<u>3,000</u>	<u>3,000</u>
<u>State Housing Initiative Partnership Funds</u>					
Growth Management	1,083,278	105,479	-	-	-
Total State Housing Initiative Partnership Funds	<u>1,083,278</u>	<u>105,479</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>Transportation Trust Fund</u>					
Non Departmental	(71,852)	-	-	-	-
Capital Projects	692,863	410,772	130,994	129,553	131,344
Total Transportation Trust Fund	<u>621,011</u>	<u>410,772</u>	<u>130,994</u>	<u>129,553</u>	<u>131,344</u>
<u>Wild Spaces & Public Places</u>					
Non Departmental	-	-	-	-	-
Capital Projects	15,080,475	434,930	-	-	-
Total Wild Spaces & Public Places	<u>15,080,475</u>	<u>434,930</u>	<u>-</u>	<u>-</u>	<u>-</u>



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Revenue Summary**

Business Center	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Capital Preservation Fund (Special Revenue)</u>					
Non Departmental	-	365,130	328,000	706,880	468,000
Capital Projects	-	16,579	800,000	800,000	195,000
Total Capital Preservation Fund (Special Revenue)	-	381,709	1,128,000	1,506,880	663,000
<u>Alachua County Housing Finance Authority</u>					
Non Departmental	45,383	61,207	-	-	-
Growth Management	-	-	40,023	40,138	40,259
Total Alachua County Housing Finance Authority	45,383	61,207	40,023	40,138	40,259
<u>Law Library</u>					
Judicial	63,207	62,550	81,728	68,500	68,500
Total Law Library	63,207	62,550	81,728	68,500	68,500
County-Wide Total	309,627,263	288,634,583	327,461,964	318,161,031	320,984,366



Alachua County Government

FY 2012 Adopted Budget and FY 2013 Planned Revenue Source by Fund Summary

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund					
Ad Valorem Taxes	92,497,232	97,627,947	95,729,052	95,349,033	98,258,954
Other (Non Ad Valorem) Taxes	284,242	243,356	245,000	252,203	259,550
Intergovernmental Revenue	4,820,487	4,821,816	4,434,216	4,477,606	4,516,740
Charges For Services	9,420,056	10,059,378	9,520,197	9,432,517	9,451,752
Fines & Forfeitures	10,915	39,600	13,533	13,533	13,533
Miscellaneous Revenue	4,142,308	4,647,639	2,937,509	2,914,907	2,940,716
Other Sources	6,736,370	7,274,148	12,726,982	14,983,258	13,388,013
Total General Fund	117,911,610	124,713,884	125,606,489	127,423,057	128,829,258

MSTU-Unincorporated Services

Ad Valorem Taxes	2,048,219	2,062,047	1,971,129	1,905,770	1,924,687
Other (Non Ad Valorem) Taxes	1,638,058	1,696,492	1,779,738	1,788,751	1,805,709
Permits, Fees & Special Assessments	89,684	125,385	141,342	140,578	140,578
Intergovernmental Revenue	964,702	939,997	1,016,500	1,016,500	1,016,500
Charges For Services	147,187	112,869	71,150	57,550	57,550
Miscellaneous Revenue	89,375	47,868	77,000	25,100	25,100
Other Sources	306,238	240,989	1,073,563	907,201	957,512
Total MSTU-Unincorporated Services	5,283,464	5,225,647	6,130,422	5,841,450	5,927,636

MSTU-Law Enforcement

Ad Valorem Taxes	8,588,311	8,697,546	8,540,338	8,377,029	8,460,499
Other (Non Ad Valorem) Taxes	6,549,621	6,783,257	7,088,911	6,750,623	6,814,629
Permits, Fees & Special Assessments	22	20	-	-	-
Miscellaneous Revenue	318,006	157,836	27,000	122,000	122,000
Other Sources	1,444,820	1,039,970	2,026,043	2,405,544	2,287,879
Total MSTU-Law Enforcement	16,900,780	16,678,629	17,682,292	17,655,196	17,685,007

CHOICES Program

Other (Non Ad Valorem) Taxes	8,354,644	7,776,737	8,480,925	8,476,227	8,480,351
Miscellaneous Revenue	593,813	648,936	-	-	-
Other Sources	-	-	-	-	-
Total CHOICES Program	8,948,457	8,425,673	8,480,925	8,476,227	8,480,351

MSTU - Fire Services

Ad Valorem Taxes	5,898,708	6,025,191	6,504,375	6,289,689	6,352,436
Other (Non Ad Valorem) Taxes	4,911,562	5,086,763	5,189,906	5,060,065	5,108,063
Permits, Fees & Special Assessments	3,078	2,954	-	-	-
Intergovernmental Revenue	34,694	36,667	15,100	15,100	15,100
Charges For Services	759,191	1,108,871	964,682	964,682	964,682
Miscellaneous Revenue	245,447	119,732	70,000	70,000	70,000
Other Sources	917,275	721,904	1,420,555	2,622,978	2,890,201
Total MSTU - Fire Services	12,769,955	13,102,082	14,164,618	15,022,514	15,400,482

Stormwater Management

Other Sources	-	-	-	-	-
Total Stormwater Management	-	-	-	-	-



Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Revenue Source by Fund Summary

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
MSBU-Refuse Collection					
Permits, Fees & Special Assessments	4,805,614	5,634,232	5,836,725	5,400,276	5,305,432
Intergovernmental Revenue	-	677	-	-	-
Charges For Services	58,556	64,377	36,000	36,000	36,000
Fines & Forfeitures	-	-	-	-	-
Miscellaneous Revenue	103,164	196,633	61,000	105,300	105,300
Other Sources	26,859	38,105	4,012,000	4,030,000	4,030,000
Total MSBU-Refuse Collection	4,994,194	5,934,023	9,945,725	9,571,576	9,476,732

Gas Tax					
Other (Non Ad Valorem) Taxes	3,726,918	3,689,475	4,034,015	3,573,158	3,626,755
Intergovernmental Revenue	72,783	65,724	60,000	60,000	60,000
Charges For Services	1,932,428	1,603,228	1,018,250	754,750	754,750
Miscellaneous Revenue	45,179	75,585	15,000	5,000	5,000
Other Sources	4,764,374	3,006,237	5,713,368	5,893,186	5,894,034
Total Gas Tax	10,541,682	8,440,248	10,840,633	10,286,094	10,340,539

Supervisor Of Elections					
Intergovernmental Revenue	37,800	39,803	-	-	-
Charges For Services	116,961	212,666	187,810	187,810	187,810
Miscellaneous Revenue	3,507	2,993	-	-	-
Other Sources	1,683,565	1,589,905	1,553,157	1,896,917	1,574,562
Total Supervisor Of Elections	1,841,832	1,845,367	1,740,967	2,084,727	1,762,372

Permits & Development Fund					
Permits, Fees & Special Assessments	1,031,384	1,167,269	1,200,264	1,215,000	1,235,000
Charges For Services	12,775	11,194	9,300	9,000	9,000
Fines & Forfeitures	59,662	64,832	33,000	24,000	24,000
Miscellaneous Revenue	40,514	45,574	31,800	33,000	33,000
Other Sources	204,229	-	94,698	58,302	53,244
Total Permits & Development Fund	1,348,564	1,288,869	1,369,062	1,339,302	1,354,244

Computer Replacement					
Charges For Services	478,240	706,403	704,187	704,187	704,187
Miscellaneous Revenue	-	(1,213)	-	-	-
Other Sources	-	-	348,762	333,760	318,758
Total Computer Replacement	478,240	705,190	1,052,949	1,037,947	1,022,945

Self Insurance Fund					
Charges For Services	3,313,523	3,366,458	3,185,805	3,210,372	3,210,372
Miscellaneous Revenue	39,880	111,150	-	-	-
Other Sources	-	-	2,869,563	3,369,175	3,369,175
Total Self Insurance Fund	3,353,403	3,477,608	6,055,368	6,579,547	6,579,547

Equipment Replacement Fund - CCC					
Charges For Services	-	-	-	651,425	-
Total Equipment Replacement Fund - CCC	-	-	-	651,425	-



Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Revenue Source by Fund Summary

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Fleet Management</u>					
Charges For Services	3,562,560	3,614,289	4,635,580	4,797,438	4,842,757
Miscellaneous Revenue	37,075	26,045	12,059	12,059	12,059
Other Sources	-	-	1,009,482	1,009,482	1,009,482
Total Fleet Management	<u>3,599,636</u>	<u>3,640,334</u>	<u>5,657,121</u>	<u>5,818,979</u>	<u>5,864,298</u>
<u>Telephone Service</u>					
Charges For Services	580,016	585,335	613,207	592,982	592,982
Miscellaneous Revenue	340,795	342,294	351,931	365,433	365,433
Other Sources	-	-	642,687	642,687	642,687
Total Telephone Service	<u>920,810</u>	<u>927,628</u>	<u>1,607,825</u>	<u>1,601,102</u>	<u>1,601,102</u>
<u>Vehicle Replacement</u>					
Charges For Services	1,230,200	2,261,380	2,429,679	2,895,720	2,895,720
Miscellaneous Revenue	352,173	293,189	-	-	-
Other Sources	-	-	413,731	558,731	558,731
Total Vehicle Replacement	<u>1,582,373</u>	<u>2,554,569</u>	<u>2,843,410</u>	<u>3,454,451</u>	<u>3,454,451</u>
<u>Health Insurance</u>					
Charges For Services	18,297,849	16,754,761	18,915,655	23,455,342	23,455,342
Miscellaneous Revenue	470,965	546,513	-	-	-
Other Sources	-	-	4,164,766	-	1,103,770
Total Health Insurance	<u>18,768,814</u>	<u>17,301,274</u>	<u>23,080,421</u>	<u>23,455,342</u>	<u>24,559,112</u>
<u>OPEB Pension Trust Fund</u>					
Miscellaneous Revenue	159,257	194,053	-	-	-
Total OPEB Pension Trust Fund	<u>159,257</u>	<u>194,053</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>Drug and Law Enforcement (Special Revenue)</u>					
Intergovernmental Revenue	369,711	454,401	287,666	346,770	346,860
Charges For Services	196,315	193,211	207,043	222,000	222,000
Fines & Forfeitures	33,496	103,981	-	-	-
Miscellaneous Revenue	2,657	2,269	-	-	-
Other Sources	359,994	404,451	565,900	426,419	428,163
Total Drug and Law Enforcement (Special Revenue)	<u>962,173</u>	<u>1,158,313</u>	<u>1,060,609</u>	<u>995,189</u>	<u>997,023</u>
<u>Environmental (Special Revenue)</u>					
Permits, Fees & Special Assessments	53,313	46,070	57,000	57,000	57,000
Intergovernmental Revenue	736,859	647,043	736,507	666,836	656,836
Charges For Services	234,495	229,791	241,200	241,050	241,050
Miscellaneous Revenue	3,044	(268)	200	350	350
Other Sources	-	-	26,000	34,000	36,000
Total Environmental (Special Revenue)	<u>1,027,711</u>	<u>922,635</u>	<u>1,060,907</u>	<u>999,236</u>	<u>991,236</u>
<u>Court Related (Special Revenue)</u>					
Intergovernmental Revenue	359,569	447,697	648,129	479,400	421,009
Charges For Services	731,852	1,051,540	1,203,742	1,198,032	1,202,104
Fines & Forfeitures	500	-	-	-	-
Miscellaneous Revenue	4,804	-	10,000	10,000	10,000
Other Sources	166,500	166,500	124,875	166,500	166,500
Total Court Related (Special Revenue)	<u>1,263,226</u>	<u>1,665,737</u>	<u>1,986,746</u>	<u>1,853,932</u>	<u>1,799,613</u>



Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Revenue Source by Fund Summary

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Emergency Services (Special Revenue)</u>					
Permits, Fees & Special Assessments	-	-	-	-	-
Intergovernmental Revenue	4,797,175	4,497,724	4,403,975	4,654,625	4,486,124
Charges For Services	614,152	624,730	523,789	531,602	531,602
Fines & Forfeitures	508,720	473,981	419,000	419,000	419,000
Miscellaneous Revenue	65,196	53,164	41,000	38,833	42,000
Other Sources	4,224,074	3,386,947	3,433,895	3,844,826	3,506,350
Total Emergency Services (Special Revenue)	<u>10,209,316</u>	<u>9,036,546</u>	<u>8,821,659</u>	<u>9,488,886</u>	<u>8,985,076</u>

<u>Housing/Land Development</u>					
Intergovernmental Revenue	24,025	2,306,084	475,820	-	-
Miscellaneous Revenue	-	-	51,784	18,885	-
Other Sources	-	-	-	-	-
Total Housing/Land Development	<u>24,025</u>	<u>2,306,084</u>	<u>527,604</u>	<u>18,885</u>	<u>-</u>

<u>Community Services (Special Revenue)</u>					
Permits, Fees & Special Assessments	48,568	48,675	45,900	45,900	45,900
Intergovernmental Revenue	885,807	712,382	671,213	685,935	686,586
Miscellaneous Revenue	3,504	2,501	25,205	25,205	25,205
Other Sources	265,121	312,680	349,490	320,847	327,205
Total Community Services (Special Revenue)	<u>1,202,999</u>	<u>1,076,238</u>	<u>1,091,808</u>	<u>1,077,887</u>	<u>1,084,896</u>

<u>Tourism (Special Revenue)</u>					
Other (Non Ad Valorem) Taxes	1,885,944	2,367,444	3,264,975	3,194,779	3,290,619
Miscellaneous Revenue	176,646	126,988	3,500	3,500	3,500
Other Sources	110,000	110,000	404,793	404,793	404,793
Total Tourism (Special Revenue)	<u>2,172,589</u>	<u>2,604,432</u>	<u>3,673,268</u>	<u>3,603,072</u>	<u>3,698,912</u>

<u>Other Special Revenue Funds</u>					
Fines & Forfeitures	-	-	12,000	12,000	12,000
Miscellaneous Revenue	392,823	86,587	67,750	67,350	67,350
Other Sources	40,000	20,000	160,638	170,309	170,410
Total Other Special Revenue Funds	<u>432,823</u>	<u>106,587</u>	<u>240,388</u>	<u>249,659</u>	<u>249,760</u>

<u>Debt Service Fund</u>					
Ad Valorem Taxes	3,053,840	3,032,741	2,859,742	2,775,853	2,803,569
Other (Non Ad Valorem) Taxes	6,565,634	9,268,848	4,593,105	3,853,546	3,879,546
Intergovernmental Revenue	13,838,886	13,536,593	13,754,126	14,173,914	14,327,663
Miscellaneous Revenue	119,813	188,330	91,800	88,500	88,500
Other Sources	4,852,931	4,565,938	11,838,500	5,162,613	5,515,986
Total Debt Service Fund	<u>28,431,105</u>	<u>30,592,451</u>	<u>33,137,273</u>	<u>26,054,426</u>	<u>26,615,264</u>

<u>Other Capital Projects</u>					
Other (Non Ad Valorem) Taxes	2,790,557	2,637,863	2,052,620	-	-
Permits, Fees & Special Assessments	2,360,617	1,698,528	1,046,607	2,323,433	2,323,433
Intergovernmental Revenue	1,461,887	386,806	-	-	-
Charges For Services	829,840	826,401	50,000	50,000	655,000
Miscellaneous Revenue	366,101	952,772	157,568	124,573	124,480
Other Sources	12,704,383	2,114,540	8,638,639	3,322,586	4,132,586
Total Other Capital Projects	<u>20,513,385</u>	<u>8,616,910</u>	<u>11,945,434</u>	<u>5,820,592</u>	<u>7,235,499</u>



Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Revenue Source by Fund Summary

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Solid Waste					
Permits, Fees & Special Assessments	4,889,039	5,151,155	2,989,816	3,892,915	3,892,915
Charges For Services	8,633,530	7,427,715	7,435,470	7,627,457	7,822,714
Miscellaneous Revenue	350,651	727,426	2,184,019	405,900	334,238
Other Sources	1,064,109	1,214,404	13,667,991	14,025,988	14,033,041
Total Solid Waste	14,937,329	14,520,701	26,277,296	25,952,260	26,082,908

Alachua County Forever					
Intergovernmental Revenue	1,096,077	-	-	-	-
Fines & Forfeitures	100	1,050	-	3,000	3,000
Miscellaneous Revenue	(37,426)	115,174	-	-	-
Other Sources	1,095,407	-	-	-	-
Total Alachua County Forever	2,154,158	116,224	-	3,000	3,000

State Housing Initiative Partnership Funds					
Intergovernmental Revenue	1,044,035	77,651	-	-	-
Miscellaneous Revenue	39,243	27,828	-	-	-
Other Sources	-	-	-	-	-
Total State Housing Initiative Partnership Funds	1,083,278	105,479	-	-	-

Transportation Trust Fund					
Intergovernmental Revenue	118,000	-	-	-	-
Charges For Services	178,747	161,052	127,880	129,553	131,344
Miscellaneous Revenue	324,264	249,720	-	-	-
Other Sources	-	-	3,114	-	-
Total Transportation Trust Fund	621,011	410,772	130,994	129,553	131,344

Wild Spaces & Public Places					
Miscellaneous Revenue	115,475	434,930	-	-	-
Other Sources	14,965,000	-	-	-	-
Total Wild Spaces & Public Places	15,080,475	434,930	-	-	-

Capital Preservation Fund (Special Revenue)					
Charges For Services	-	-	800,000	800,000	195,000
Miscellaneous Revenue	-	52,709	-	-	-
Other Sources	-	329,000	328,000	706,880	468,000
Total Capital Preservation Fund (Special Revenue)	-	381,709	1,128,000	1,506,880	663,000

Alachua County Housing Finance Authority					
Miscellaneous Revenue	45,383	61,207	40,023	40,138	40,259
Other Sources	-	-	-	-	-
Total Alachua County Housing Finance Authority	45,383	61,207	40,023	40,138	40,259

Law Library					
Charges For Services	61,280	60,552	72,975	66,700	66,700
Miscellaneous Revenue	1,928	1,997	3,300	1,800	1,800
Other Sources	-	-	5,453	-	-
Total Law Library	63,207	62,550	81,728	68,500	68,500
County-Wide Total	309,627,263	288,634,583	327,461,964	318,161,031	320,984,366



Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Revenue Source Summary

Business Center	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
30 Ad Valorem Taxes					
Non Departmental	112,086,310	117,445,471	115,604,636	114,697,374	117,800,145
Environmental Protection	-	-	-	-	-
Total Ad Valorem Taxes	<u>112,086,310</u>	<u>117,445,471</u>	<u>115,604,636</u>	<u>114,697,374</u>	<u>117,800,145</u>
31 Other (Non Ad Valorem) Taxes					
Non Departmental	19,949,117	23,078,715	18,896,660	17,705,188	17,867,497
General Government	1,885,944	2,367,444	3,264,975	3,194,779	3,290,619
Community Support Services	8,354,644	7,776,737	8,480,925	8,476,227	8,480,351
Public Works	3,726,918	3,689,475	4,034,015	3,573,158	3,626,755
Capital Projects	2,790,557	2,637,863	2,052,620	-	-
Total Other (Non Ad Valorem) Taxes	<u>36,707,179</u>	<u>39,550,234</u>	<u>36,729,195</u>	<u>32,949,352</u>	<u>33,265,222</u>
32 Permits, Fees & Special Assessments					
Non Departmental	3,105	2,978	-	-	-
Community Support Services	48,568	48,675	45,900	45,900	45,900
Fire Rescue	-	-	-	-	-
Environmental Protection	27,299	42,462	54,718	54,718	54,718
Growth Management	1,080,792	1,231,369	1,275,264	1,283,000	1,303,000
Public Works	9,760,937	10,850,275	8,895,165	9,368,051	9,273,207
Capital Projects	2,360,617	1,698,528	1,046,607	2,323,433	2,323,433
Total Permits, Fees & Special Assessments	<u>13,281,318</u>	<u>13,874,288</u>	<u>11,317,654</u>	<u>13,075,102</u>	<u>13,000,258</u>
33 Intergovernmental Revenue					
Non Departmental	19,376,801	19,154,749	19,202,511	19,658,520	19,851,403
Constitutional Officers	4,000,133	3,831,335	3,516,480	3,829,429	3,516,480
Judicial	26,569	25,075	40,000	-	-
General Government	-	5,000	-	-	-
Community Support Services	886,807	749,164	671,213	685,935	686,586
Court Services	637,090	738,923	895,795	826,170	767,869
Fire Rescue	1,192,223	1,017,080	912,095	849,796	994,244
Environmental Protection	727,067	639,005	729,338	666,836	656,836
Growth Management	1,067,060	2,345,673	475,820	-	-
Public Works	72,702	78,176	60,000	60,000	60,000
Capital Projects	2,676,045	386,884	-	-	-
Total Intergovernmental Revenue	<u>30,662,497</u>	<u>28,971,064</u>	<u>26,503,252</u>	<u>26,576,686</u>	<u>26,533,418</u>
34 Charges For Services					
Non Departmental	20,412,237	20,128,251	22,505,843	28,180,996	27,548,806
Constitutional Officers	1,702,655	2,058,280	1,908,923	1,913,505	1,913,505
Judicial	763,537	793,025	913,123	924,732	928,804
Information Telecommunications Services	580,016	585,335	613,207	592,982	592,982
General Government	124	-	-	-	-
Administrative Services	3,316,898	3,372,329	3,190,030	3,214,047	3,214,047
Court Services	1,130,241	1,173,501	1,147,294	1,134,300	1,134,300
Fire Rescue	7,442,229	8,543,982	7,812,821	7,820,634	7,820,634
Environmental Protection	307,448	320,984	299,150	314,700	314,700
Growth Management	13,433	11,219	10,600	9,000	9,000
Public Works	14,712,348	13,061,843	13,574,730	13,531,720	13,772,296
Capital Projects	1,008,586	987,453	977,880	979,553	981,344
Total Charges For Services	<u>51,389,753</u>	<u>51,036,201</u>	<u>52,953,601</u>	<u>58,616,169</u>	<u>58,230,418</u>



Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Revenue Source Summary

Business Center	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
35 Fines & Forfeitures					
Non Departmental	36	14,003	-	-	-
Constitutional Officers	43,491	127,232	13,533	13,533	13,533
Judicial	500	-	-	-	-
Community Support Services	-	-	12,000	12,000	12,000
Fire Rescue	508,720	473,981	419,000	419,000	419,000
Growth Management	59,662	64,832	33,000	24,000	24,000
Public Works	885	2,346	-	-	-
Capital Projects	100	1,050	-	3,000	3,000
Total Fines & Forfeitures	613,393	683,445	477,533	471,533	471,533

36 Miscellaneous Revenue					
Non Departmental	4,832,197	5,487,544	3,071,329	3,091,150	3,116,959
Constitutional Officers	538,310	293,356	64,000	62,100	62,100
Judicial	6,934	6,997	18,300	16,800	16,800
Information Telecommunications Services	340,894	342,294	351,931	365,433	365,433
General Government	191,978	166,131	3,500	3,500	3,500
Administrative Services	104,200	131,459	19,062	19,062	19,062
Community Support Services	866,014	703,909	27,205	27,205	27,205
Court Services	8,075	631,730	6,500	6,500	6,500
Fire Rescue	171,175	102,467	74,140	71,573	74,740
Environmental Protection	29,674	86,128	22,787	122,214	47,214
Growth Management	79,754	77,709	123,607	92,023	73,259
Public Works	589,583	922,047	2,319,519	475,700	479,038
Capital Projects	1,196,774	1,586,390	157,568	124,573	124,480
Total Miscellaneous Revenue	8,955,563	10,538,161	6,259,448	4,477,833	4,416,290

38 Other Sources					
Non Departmental	20,148,444	16,403,562	45,352,449	33,936,019	34,118,347
Constitutional Officers	5,021,556	4,830,803	3,471,496	3,708,756	3,486,401
Judicial	-	-	5,453	-	-
Information Telecommunications Services	-	-	642,687	642,687	642,687
General Government	150,000	130,000	404,793	404,793	404,793
Administrative Services	-	-	2,869,563	3,369,175	3,369,175
Community Support Services	263,523	312,680	355,490	326,847	333,205
Court Services	517,494	570,951	624,275	557,919	559,663
Fire Rescue	42,968	28,737	50,819	132,849	132,849
Environmental Protection	-	-	-	-	-
Growth Management	204,229	-	94,698	58,302	53,244
Public Works	5,855,342	4,258,746	23,449,458	24,159,635	24,166,718
Capital Projects	23,727,693	240	295,464	-	-
Total Other Sources	55,931,249	26,535,720	77,616,645	67,296,982	67,267,082
Countywide Total	309,627,263	288,634,583	327,461,964	318,161,031	320,984,366



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Revenue Source Summary**

Business Unit / Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Non Departmental</u>					
County-Wide Activities					
Ad Valorem Taxes	109,032,470	114,412,729	112,744,894	111,921,521	114,996,576
Other (Non Ad Valorem) Taxes	13,383,484	13,809,867	14,303,555	13,851,642	13,987,951
Permits, Fees & Special Assessments	3,105	2,978	-	-	-
Intergovernmental Revenue	4,573,213	4,678,158	4,431,885	4,468,106	4,507,240
Charges For Services	405,948	405,707	456,322	474,322	493,557
Fines & Forfeitures	36	14,003	-	-	-
Miscellaneous Revenue	3,245,421	4,294,694	2,974,029	2,997,150	3,022,959
Other Sources	16,924,238	15,199,038	30,210,822	29,870,690	28,959,046
County-Wide Activities	147,567,914	152,817,175	165,121,507	163,583,431	165,967,329
Debt Service					
Ad Valorem Taxes	3,053,840	3,032,741	2,859,742	2,775,853	2,803,569
Other (Non Ad Valorem) Taxes	6,565,634	9,268,848	4,593,105	3,853,546	3,879,546
Intergovernmental Revenue	13,838,886	13,536,593	13,754,126	14,173,914	14,327,663
Miscellaneous Revenue	119,813	188,330	91,800	88,500	88,500
Other Sources	3,224,206	1,204,524	10,214,368	3,172,838	3,178,042
Debt Service	26,802,380	27,231,037	31,513,141	24,064,651	24,277,320
Reserves					
Charges For Services	-	-	-	651,425	-
Reserves	-	-	-	651,425	-
Computer Replacement Fund					
Charges For Services	478,240	706,403	704,187	704,187	704,187
Miscellaneous Revenue	-	(1,213)	-	-	-
Other Sources	-	-	348,762	333,760	318,758
Computer Replacement Fund	478,240	705,190	1,052,949	1,037,947	1,022,945
Vehicle Replacement Fund					
Charges For Services	1,230,200	2,261,380	2,429,679	2,895,720	2,895,720
Miscellaneous Revenue	352,173	293,189	-	-	-
Other Sources	-	-	413,731	558,731	558,731
Vehicle Replacement Fund	1,582,373	2,554,569	2,843,410	3,454,451	3,454,451
Special Expense and Indirect Costs					
Intergovernmental Revenue	964,702	939,997	1,016,500	1,016,500	1,016,500
Charges For Services	18,297,849	16,754,761	18,915,655	23,455,342	23,455,342
Miscellaneous Revenue	1,114,791	712,545	5,500	5,500	5,500
Other Sources	-	-	4,164,766	-	1,103,770
Special Expense and Indirect Costs	20,377,342	18,407,303	24,102,421	24,477,342	25,581,112
Total Non Departmental	196,808,247	201,715,274	224,633,428	217,269,247	220,303,157



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Revenue Source Summary**

Business Unit / Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Constitutional Officers</u>					
Clerk Finance And Accounting					
Miscellaneous Revenue	-	-	-	-	-
Other Sources	602,102	32,294	-	-	-
Clerk Finance And Accounting	602,102	32,294	-	-	-
Property Appraiser					
Other Sources	130,794	95,008	35,000	35,000	35,000
Property Appraiser	130,794	95,008	35,000	35,000	35,000
Supervisor Of Elections					
Intergovernmental Revenue	37,800	39,803	-	-	-
Charges For Services	116,961	212,666	187,810	187,810	187,810
Miscellaneous Revenue	5,336	11,387	-	-	-
Other Sources	1,855,945	1,914,231	1,553,157	1,896,917	1,574,562
Supervisor Of Elections	2,016,042	2,178,087	1,740,967	2,084,727	1,762,372
Tax Collector					
Miscellaneous Revenue	10,361	1,740	54,000	52,100	52,100
Other Sources	1,706,376	2,118,370	1,741,839	1,666,839	1,766,839
Tax Collector	1,716,736	2,120,110	1,795,839	1,718,939	1,818,939
Sheriff Jail					
Intergovernmental Revenue	84,997	-	-	-	-
Charges For Services	526,473	593,795	542,470	542,695	542,695
Miscellaneous Revenue	361,660	16,723	10,000	10,000	10,000
Other Sources	205,341	466,885	-	-	-
Sheriff Jail	1,178,471	1,077,404	552,470	552,695	552,695
Courts And Corrections					
Other Sources	1,348	13	-	-	-
Courts And Corrections	1,348	13	-	-	-
Sheriff Law Enforcement					
Intergovernmental Revenue	140,756	-	-	-	-
Charges For Services	882,361	1,077,457	998,000	998,000	998,000
Fines & Forfeitures	9,994	23,251	13,533	13,533	13,533
Miscellaneous Revenue	153,321	255,859	-	-	-
Other Sources	402,605	138,189	75,000	75,000	75,000
Sheriff Law Enforcement	1,589,038	1,494,756	1,086,533	1,086,533	1,086,533
Sheriff Communications					
Intergovernmental Revenue	3,670,959	3,653,432	3,516,480	3,829,429	3,516,480
Miscellaneous Revenue	3,884	4,268	-	-	-
Other Sources	109,223	54,091	-	-	-
Sheriff Communications	3,784,066	3,711,792	3,516,480	3,829,429	3,516,480
Sheriff Court Security					
Miscellaneous Revenue	1,530	1,690	-	-	-
Other Sources	7,824	11,721	-	-	-
Sheriff Court Security	9,354	13,411	-	-	-
Sheriff - Other					
Intergovernmental Revenue	65,621	138,100	-	-	-
Charges For Services	176,860	174,361	180,643	185,000	185,000
Fines & Forfeitures	33,496	103,981	-	-	-
Miscellaneous Revenue	2,217	1,689	-	-	-
Other Sources	-	-	66,500	35,000	35,000
Sheriff - Other	278,195	418,132	247,143	220,000	220,000
Total Constitutional Officers	11,306,145	11,141,007	8,974,432	9,527,323	8,992,019



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Revenue Source Summary**

Business Unit / Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Judicial</u>					
Court Related					
Charges For Services	68,429	67,794	80,100	84,000	84,000
Court Related	<u>68,429</u>	<u>67,794</u>	<u>80,100</u>	<u>84,000</u>	<u>84,000</u>
Court Administration					
Intergovernmental Revenue	26,569	25,075	40,000	-	-
Charges For Services	638,581	615,205	721,626	736,472	740,544
Fines & Forfeitures	500	-	-	-	-
Miscellaneous Revenue	6,928	6,997	18,300	16,800	16,800
Other Sources	-	-	5,453	-	-
Court Administration	<u>672,577</u>	<u>647,278</u>	<u>785,379</u>	<u>753,272</u>	<u>757,344</u>
State Attorney					
Charges For Services	39,400	93,686	94,860	87,789	87,789
Miscellaneous Revenue	6	-	-	-	-
State Attorney	<u>39,406</u>	<u>93,686</u>	<u>94,860</u>	<u>87,789</u>	<u>87,789</u>
Public Defender					
Charges For Services	17,127	16,340	16,537	16,471	16,471
Public Defender	<u>17,127</u>	<u>16,340</u>	<u>16,537</u>	<u>16,471</u>	<u>16,471</u>
Total Judicial	<u><u>797,540</u></u>	<u><u>825,097</u></u>	<u><u>976,876</u></u>	<u><u>941,532</u></u>	<u><u>945,604</u></u>

Information Telecommunications Services

Information Services					
Charges For Services	-	-	-	-	-
Miscellaneous Revenue	99	-	-	-	-
Other Sources	-	-	-	-	-
Information Services	<u>99</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Information Services - Telephone					
Charges For Services	580,016	585,335	613,207	592,982	592,982
Miscellaneous Revenue	340,795	342,294	351,931	365,433	365,433
Other Sources	-	-	642,687	642,687	642,687
Information Services - Telephone	<u>920,810</u>	<u>927,628</u>	<u>1,607,825</u>	<u>1,601,102</u>	<u>1,601,102</u>
Total Information Telecommunications Services	<u><u>920,909</u></u>	<u><u>927,628</u></u>	<u><u>1,607,825</u></u>	<u><u>1,601,102</u></u>	<u><u>1,601,102</u></u>



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Revenue Source Summary**

Business Unit / Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>General Government</u>					
County Commission					
Charges For Services	11	-	-	-	-
Miscellaneous Revenue	-	187	-	-	-
County Commission	<u>11</u>	<u>187</u>	-	-	-
County Attorney					
Charges For Services	113	-	-	-	-
Miscellaneous Revenue	5,050	4,458	-	-	-
County Attorney	<u>5,163</u>	<u>4,458</u>	-	-	-
County Manager					
Miscellaneous Revenue	198	123	-	-	-
County Manager	<u>198</u>	<u>123</u>	-	-	-
Communications Office					
Miscellaneous Revenue	-	-	-	-	-
Communications Office	<u>-</u>	<u>-</u>	-	-	-
Office Of Management And Budget					
Intergovernmental Revenue	-	5,000	-	-	-
Office Of Management And Budget	<u>-</u>	<u>5,000</u>	-	-	-
Tourist Development					
Other (Non Ad Valorem) Taxes	1,885,944	2,367,444	3,264,975	3,194,779	3,290,619
Miscellaneous Revenue	186,730	161,363	3,500	3,500	3,500
Other Sources	150,000	130,000	404,793	404,793	404,793
Tourist Development	<u>2,222,673</u>	<u>2,658,807</u>	<u>3,673,268</u>	<u>3,603,072</u>	<u>3,698,912</u>
Total General Government	<u><u>2,228,046</u></u>	<u><u>2,668,575</u></u>	<u><u>3,673,268</u></u>	<u><u>3,603,072</u></u>	<u><u>3,698,912</u></u>



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Revenue Source Summary**

Business Unit / Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Administrative Services</u>					
Administration					
Charges For Services	370	29	25	25	25
Miscellaneous Revenue	159	-	-	-	-
Administration	529	29	25	25	25
Equal Opportunity					
Charges For Services	1	1,200	50	50	50
Miscellaneous Revenue	50	-	-	-	-
Equal Opportunity	51	1,200	50	50	50
Facilities Management					
Charges For Services	2,570	2,568	2,550	2,500	2,500
Miscellaneous Revenue	62,901	20,309	19,062	19,062	19,062
Facilities Management	65,471	22,876	21,612	21,562	21,562
Human Resources					
Charges For Services	-	281	200	-	-
Miscellaneous Revenue	982	-	-	-	-
Human Resources	982	281	200	-	-
Purchasing					
Charges For Services	434	369	400	100	100
Purchasing	434	369	400	100	100
Risk Management					
Charges For Services	3,313,523	3,366,458	3,185,805	3,210,372	3,210,372
Miscellaneous Revenue	39,880	111,150	-	-	-
Other Sources	-	-	2,869,563	3,369,175	3,369,175
Risk Management	3,353,403	3,477,608	6,055,368	6,579,547	6,579,547
Organizational Development And Training					
Charges For Services	-	1,425	1,000	1,000	1,000
Miscellaneous Revenue	228	-	-	-	-
Organizational Development And Training	228	1,425	1,000	1,000	1,000
Total Administrative Services	3,421,098	3,503,788	6,078,655	6,602,284	6,602,284



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Revenue Source Summary**

Business Unit / Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Community Support Services</u>					
Administration					
Intergovernmental Revenue	10,574	9,654	20,000	20,000	20,000
Fines & Forfeitures	-	-	12,000	12,000	12,000
Miscellaneous Revenue	-	49	-	-	-
Other Sources	-	-	40,000	40,000	40,000
Administration	<u>10,574</u>	<u>9,703</u>	<u>72,000</u>	<u>72,000</u>	<u>72,000</u>
Choose Life License Plate					
Miscellaneous Revenue	-	-	-	-	-
Choose Life License Plate	-	-	-	-	-
Community Agency Partnerships					
Miscellaneous Revenue	27,706	52	-	-	-
Community Agency Partnerships	<u>27,706</u>	<u>52</u>	-	-	-
Medicaid					
Miscellaneous Revenue	202,533	45,276	-	-	-
Medicaid	<u>202,533</u>	<u>45,276</u>	-	-	-
MTPO/MVT					
Intergovernmental Revenue	198,580	-	-	-	-
Other Sources	-	-	-	-	-
MTPO/MVT	<u>198,580</u>	-	-	-	-
Community Agency Partnerships / Arts					
Miscellaneous Revenue	-	-	-	-	-
Community Agency Partnerships / Arts	-	-	-	-	-
Ag Extension					
Miscellaneous Revenue	-	-	-	-	-
Ag Extension	-	-	-	-	-
CHOICES					
Other (Non Ad Valorem) Taxes	8,354,644	7,776,737	8,480,925	8,476,227	8,480,351
Miscellaneous Revenue	582,754	648,936	-	-	-
Other Sources	-	-	-	-	-
CHOICES	<u>8,937,398</u>	<u>8,425,673</u>	<u>8,480,925</u>	<u>8,476,227</u>	<u>8,480,351</u>
Crisis Center					
Miscellaneous Revenue	3,500	2,650	1,000	1,000	1,000
Other Sources	-	-	3,000	3,000	3,000
Crisis Center	<u>3,500</u>	<u>2,650</u>	<u>4,000</u>	<u>4,000</u>	<u>4,000</u>
Partners for Productive Community					
Intergovernmental Revenue	1,000	49,312	-	-	-
Miscellaneous Revenue	50	-	500	500	500
Partners for Productive Community	<u>1,050</u>	<u>49,312</u>	<u>500</u>	<u>500</u>	<u>500</u>
Sugarfoot Preserve & Enh District					
Permits, Fees & Special Assessments	48,568	48,675	45,900	45,900	45,900
Miscellaneous Revenue	4	1	200	200	200
Other Sources	269	332	-	-	-
Sugarfoot Preserve & Enh District	<u>48,840</u>	<u>49,008</u>	<u>46,100</u>	<u>46,100</u>	<u>46,100</u>
Poverty Reduction Program					
Intergovernmental Revenue	9,964	10,000	-	-	-
Miscellaneous Revenue	19	-	-	-	-
Poverty Reduction Program	<u>9,983</u>	<u>10,000</u>	-	-	-
Entrepreneurial Charter School					
Miscellaneous Revenue	39,125	-	-	-	-
Entrepreneurial Charter School	<u>39,125</u>	-	-	-	-



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Revenue Source Summary**

Business Unit / Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Community Support Services					
Community Partnerships					
Intergovernmental Revenue	436,578	460,326	451,003	60,773	60,773
Miscellaneous Revenue	-	-	-	-	-
Other Sources	207,236	259,372	235,972	119,292	120,588
Community Partnerships	643,814	719,698	686,975	180,065	181,361
Foster Grandparents Grant					
Intergovernmental Revenue	-	-	-	390,230	390,230
Other Sources	-	-	34,791	127,561	129,550
Foster Grandparents Grant	-	-	34,791	517,791	519,780
RSVP Grant					
Miscellaneous Revenue	-	-	-	-	-
RSVP Grant	-	-	-	-	-
Social Services					
Miscellaneous Revenue	8,109	5,755	-	-	-
Social Services	8,109	5,755	-	-	-
Victim Services					
Intergovernmental Revenue	230,111	219,872	200,210	214,932	215,583
Miscellaneous Revenue	2,215	1,189	25,505	25,505	25,505
Other Sources	56,018	52,976	41,727	36,994	40,067
Victim Services	288,343	274,037	267,442	277,431	281,155
Total Community Support Services	10,419,555	9,591,165	9,592,733	9,574,114	9,585,247



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Revenue Source Summary**

Business Unit / Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Court Services</u>					
Drug Court					
Intergovernmental Revenue	-	72,613	120,430	11,503	-
Charges For Services	45,781	48,255	47,800	47,800	47,800
Miscellaneous Revenue	70	144	500	500	500
Drug Court	<u>45,851</u>	<u>121,013</u>	<u>168,730</u>	<u>59,803</u>	<u>48,300</u>
Metamorphosis					
Intergovernmental Revenue	304,090	303,904	223,814	290,989	290,989
Charges For Services	38,397	25,302	45,000	45,000	45,000
Miscellaneous Revenue	740	596	1,000	1,000	1,000
Other Sources	350,994	404,451	499,400	391,419	393,163
Metamorphosis	<u>694,221</u>	<u>734,253</u>	<u>769,214</u>	<u>728,408</u>	<u>730,152</u>
CJMSHA Grant					
Intergovernmental Revenue	333,000	333,000	249,750	250,000	250,000
Other Sources	166,500	166,500	124,875	166,500	166,500
CJMSHA Grant	<u>499,500</u>	<u>499,500</u>	<u>374,625</u>	<u>416,500</u>	<u>416,500</u>
Probation					
Charges For Services	345,974	384,410	300,000	300,000	300,000
Miscellaneous Revenue	305	-	-	-	-
Probation	<u>346,279</u>	<u>384,410</u>	<u>300,000</u>	<u>300,000</u>	<u>300,000</u>
Work Release					
Charges For Services	317,572	323,941	320,000	320,000	320,000
Miscellaneous Revenue	1,373	175	-	-	-
Work Release	<u>318,945</u>	<u>324,116</u>	<u>320,000</u>	<u>320,000</u>	<u>320,000</u>
Day Reporting					
Charges For Services	14,525	15,430	20,500	20,500	20,500
Miscellaneous Revenue	30	-	-	-	-
Day Reporting	<u>14,555</u>	<u>15,430</u>	<u>20,500</u>	<u>20,500</u>	<u>20,500</u>
Slosberg Driver Educ Safety					
Miscellaneous Revenue	4,804	-	-	-	-
Slosberg Driver Educ Safety	<u>4,804</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Aids and Assistance					
Charges For Services	331,086	329,606	374,994	362,000	362,000
Miscellaneous Revenue	456	-	-	-	-
Aids and Assistance	<u>331,542</u>	<u>329,606</u>	<u>374,994</u>	<u>362,000</u>	<u>362,000</u>
Juvenile Detention					
Miscellaneous Revenue	-	630,278	-	-	-
Juvenile Detention	<u>-</u>	<u>630,278</u>	<u>-</u>	<u>-</u>	<u>-</u>
Jail Population Management Program					
Miscellaneous Revenue	-	-	-	-	-
Jail Population Management Program	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Community Services					
Charges For Services	36,905	46,556	39,000	39,000	39,000
Miscellaneous Revenue	-	537	-	-	-
Community Services	<u>36,905</u>	<u>47,093</u>	<u>39,000</u>	<u>39,000</u>	<u>39,000</u>
Pretrial					
Miscellaneous Revenue	297	-	5,000	5,000	5,000
Pretrial	<u>297</u>	<u>-</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>
Outpatient & Aftercare Treatment Program					
Intergovernmental Revenue	-	29,406	301,801	273,678	226,880
Outpatient & Aftercare Treatment Program	<u>-</u>	<u>29,406</u>	<u>301,801</u>	<u>273,678</u>	<u>226,880</u>
Total Court Services	<u><u>2,292,900</u></u>	<u><u>3,115,105</u></u>	<u><u>2,673,864</u></u>	<u><u>2,524,889</u></u>	<u><u>2,468,332</u></u>



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Revenue Source Summary**

Business Unit / Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Fire Rescue</u>					
Fire Rescue Administration					
Intergovernmental Revenue	37,367	40,097	-	-	-
Miscellaneous Revenue	14	-	-	-	-
Other Sources	-	-	-	-	-
Fire Rescue Administration	<u>37,381</u>	<u>40,097</u>	-	-	-
Special Recruitment And Training					
Other Sources	-	-	-	-	-
Special Recruitment And Training	-	-	-	-	-
Emergency Management					
Intergovernmental Revenue	208,216	240,082	182,265	187,184	187,184
Charges For Services	31	1,031	-	-	-
Miscellaneous Revenue	189	-	-	-	-
Other Sources	42,968	28,737	47,119	54,705	54,705
Emergency Management	<u>251,405</u>	<u>269,850</u>	<u>229,384</u>	<u>241,889</u>	<u>241,889</u>
Wildfire Mitigation & Strategic Planning					
Miscellaneous Revenue	1	-	-	-	-
Other Sources	-	-	-	-	-
Wildfire Mitigation & Strategic Planning	<u>1</u>	-	-	-	-
Enhanced 911					
Intergovernmental Revenue	804,961	595,839	600,000	600,000	600,000
Charges For Services	614,372	630,023	523,789	531,602	531,602
Miscellaneous Revenue	50,327	52,260	38,390	38,390	38,390
Other Sources	-	-	-	-	-
Enhanced 911	<u>1,469,660</u>	<u>1,278,122</u>	<u>1,162,179</u>	<u>1,169,992</u>	<u>1,169,992</u>
Rescue Medical Services					
Intergovernmental Revenue	124,539	123,578	114,730	47,512	191,960
Charges For Services	6,068,634	6,804,056	6,324,350	6,324,350	6,324,350
Fines & Forfeitures	508,720	473,981	419,000	419,000	419,000
Miscellaneous Revenue	108,780	49,255	34,950	32,383	35,550
Other Sources	-	-	2,700	12,256	12,256
Rescue Medical Services	<u>6,810,673</u>	<u>7,450,871</u>	<u>6,895,730</u>	<u>6,835,501</u>	<u>6,983,116</u>
Fire Protection Services					
Permits, Fees & Special Assessments	-	-	-	-	-
Intergovernmental Revenue	17,140	17,485	15,100	15,100	15,100
Charges For Services	759,191	1,108,871	964,682	964,682	964,682
Miscellaneous Revenue	11,864	951	800	800	800
Other Sources	-	-	1,000	65,888	65,888
Fire Protection Services	<u>788,195</u>	<u>1,127,307</u>	<u>981,582</u>	<u>1,046,470</u>	<u>1,046,470</u>
Total Fire Rescue	<u><u>9,357,314</u></u>	<u><u>10,166,247</u></u>	<u><u>9,268,875</u></u>	<u><u>9,293,852</u></u>	<u><u>9,441,467</u></u>



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Revenue Source Summary**

Business Unit / Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Environmental Protection</u>					
Environmental Protection Administration					
Miscellaneous Revenue	12,678	12,014	12,587	11,864	11,864
Environmental Protection Administration	12,678	12,014	12,587	11,864	11,864
Water Quality					
Intergovernmental Revenue	134,801	109,921	175,000	145,000	145,000
Charges For Services	22,545	36,863	17,100	17,100	17,100
Miscellaneous Revenue	-	-	-	-	-
Other Sources	-	-	-	-	-
Water Quality	157,346	146,783	192,100	162,100	162,100
Natural Resources Protection					
Permits, Fees & Special Assessments	27,299	42,462	54,718	54,718	54,718
Intergovernmental Revenue	-	-	-	-	-
Charges For Services	3,050	3,050	4,550	4,550	4,550
Miscellaneous Revenue	-	5,600	-	-	-
Other Sources	-	-	-	-	-
Natural Resources Protection	30,349	51,112	59,268	59,268	59,268
Hazardous Materials					
Intergovernmental Revenue	57,545	39,058	10,000	10,000	-
Charges For Services	216,394	211,712	222,700	222,550	222,550
Miscellaneous Revenue	(162)	(565)	200	350	350
Other Sources	-	-	-	-	-
Hazardous Materials	273,777	250,205	232,900	232,900	222,900
Hazardous Waste Collection					
Intergovernmental Revenue	149,780	150,892	157,338	176,836	176,836
Charges For Services	65,460	69,359	54,800	70,500	70,500
Miscellaneous Revenue	14,069	55,980	10,000	35,000	35,000
Hazardous Waste Collection	229,308	276,231	222,138	282,336	282,336
Petroleum Management					
Intergovernmental Revenue	384,941	339,135	387,000	335,000	335,000
Miscellaneous Revenue	2,806	-	-	-	-
Other Sources	-	-	-	-	-
Petroleum Management	387,746	339,135	387,000	335,000	335,000
Land Conservation					
Ad Valorem Taxes	-	-	-	-	-
Miscellaneous Revenue	284	13,100	-	75,000	-
Other Sources	-	-	-	-	-
Land Conservation	284	13,100	-	75,000	-
Total Environmental Protection	1,091,488	1,088,580	1,105,993	1,158,468	1,073,468



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Revenue Source Summary**

Business Unit / Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Growth Management</u>					
Comprehensive Planning					
Permits, Fees & Special Assessments	49,408	64,100	75,000	68,000	68,000
Intergovernmental Revenue	1,067,060	2,345,673	475,820	-	-
Charges For Services	658	25	1,300	-	-
Miscellaneous Revenue	39,240	32,115	91,807	59,023	40,259
Other Sources	-	-	-	-	-
Comprehensive Planning	<u>1,156,367</u>	<u>2,441,913</u>	<u>643,927</u>	<u>127,023</u>	<u>108,259</u>
Codes Enforcement					
Permits, Fees & Special Assessments	1,031,384	1,167,269	1,200,264	1,215,000	1,235,000
Charges For Services	12,775	11,194	9,300	9,000	9,000
Fines & Forfeitures	59,662	64,832	33,000	24,000	24,000
Miscellaneous Revenue	40,514	45,594	31,800	33,000	33,000
Other Sources	204,229	-	94,698	58,302	53,244
Codes Enforcement	<u>1,348,564</u>	<u>1,288,889</u>	<u>1,369,062</u>	<u>1,339,302</u>	<u>1,354,244</u>
Total Growth Management	<u><u>2,504,931</u></u>	<u><u>3,730,802</u></u>	<u><u>2,012,989</u></u>	<u><u>1,466,325</u></u>	<u><u>1,462,503</u></u>



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Revenue Source Summary**

Business Unit / Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Public Works</u>					
Fleet Management					
Charges For Services	3,562,560	3,614,289	4,635,580	4,797,438	4,842,757
Miscellaneous Revenue	37,028	26,001	12,000	12,000	12,000
Other Sources	-	-	1,009,482	1,009,482	1,009,482
Fleet Management	3,599,588	3,640,289	5,657,062	5,818,920	5,864,239
Animal Services					
Charges For Services	425,818	293,302	419,130	315,075	315,075
Fines & Forfeitures	885	2,346	-	-	-
Miscellaneous Revenue	47,251	12,771	15,000	15,000	15,000
Other Sources	-	-	50,000	50,000	50,000
Animal Services	473,954	308,418	484,130	380,075	380,075
Parks And Recreation					
Permits, Fees & Special Assessments	53,313	46,070	57,000	57,000	57,000
Intergovernmental Revenue	-	12,530	-	-	-
Charges For Services	5,353	1,337	-	-	-
Miscellaneous Revenue	37	941	40,000	40,000	40,000
Other Sources	-	-	99,938	100,034	100,135
Parks And Recreation	58,703	60,878	196,938	197,034	197,135
Santa Fe Hills Water Utility					
Charges For Services	18,102	18,079	18,500	18,500	18,500
Miscellaneous Revenue	400	297	-	-	-
Other Sources	-	-	26,000	34,000	36,000
Santa Fe Hills Water Utility	18,502	18,376	44,500	52,500	54,500
Development Review					
Permits, Fees & Special Assessments	12,971	18,818	11,624	17,860	17,860
Charges For Services	93,258	84,346	66,600	53,000	53,000
Miscellaneous Revenue	-	-	-	-	-
Development Review	106,229	103,164	78,224	70,860	70,860
Waste Management					
Permits, Fees & Special Assessments	9,694,653	10,785,387	8,826,541	9,293,191	9,198,347
Intergovernmental Revenue	-	-	-	-	-
Charges For Services	8,626,627	7,422,733	7,416,670	7,592,957	7,788,214
Fines & Forfeitures	-	-	-	-	-
Miscellaneous Revenue	459,997	806,739	2,237,519	403,700	407,038
Other Sources	1,090,968	1,252,509	16,550,670	17,072,933	17,077,067
Waste Management	19,872,244	20,267,367	35,031,400	34,362,781	34,470,666
Transportation					
Other (Non Ad Valorem) Taxes	3,726,918	3,689,475	4,034,015	3,573,158	3,626,755
Intergovernmental Revenue	72,702	65,646	60,000	60,000	60,000
Charges For Services	1,980,631	1,627,758	1,018,250	754,750	754,750
Miscellaneous Revenue	44,871	75,299	15,000	5,000	5,000
Other Sources	4,764,374	3,006,237	5,713,368	5,893,186	5,894,034
Transportation	10,589,496	8,464,415	10,840,633	10,286,094	10,340,539
Total Public Works	34,718,715	32,862,907	52,332,887	51,168,264	51,378,014



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Revenue Source Summary**

Business Unit / Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Capital Projects					
Tax Collector - CP					
Miscellaneous Revenue	-	16,579	-	-	-
Tax Collector - CP	-	16,579	-	-	-
Information Services - CP					
Miscellaneous Revenue	2,198	-	-	-	-
Other Sources	-	-	-	-	-
Information Services - CP	2,198	-	-	-	-
Facilities - CP					
Intergovernmental Revenue	-	-	-	-	-
Miscellaneous Revenue	450	1,296	-	-	-
Facilities - CP	450	1,296	-	-	-
Court Related - CP					
Charges For Services	829,840	826,401	850,000	850,000	850,000
Miscellaneous Revenue	3,445	13,899	-	-	-
Court Related - CP	833,285	840,299	850,000	850,000	850,000
Jail - CP					
Miscellaneous Revenue	73,405	112,893	-	-	-
Other Sources	7,662,500	-	292,350	-	-
Jail - CP	7,735,905	112,893	292,350	-	-
Court Administrator - CP					
Miscellaneous Revenue	345	-	-	-	-
Court Administrator - CP	345	-	-	-	-
Court Services - Community Services - CP					
Miscellaneous Revenue	2,826	-	-	-	-
Court Services - Community Services - CP	2,826	-	-	-	-
Parks and Recreation - CP					
Permits, Fees & Special Assessments	149,792	73,596	108,433	108,433	108,433
Intergovernmental Revenue	389,496	150,018	-	-	-
Miscellaneous Revenue	444,332	498,447	108,433	-	-
Other Sources	2,546,235	-	-	-	-
Parks and Recreation - CP	3,529,855	722,061	216,866	108,433	108,433
Fire Rescue Admin - CP					
Intergovernmental Revenue	-	-	-	-	-
Fire Rescue Admin - CP	-	-	-	-	-
Special Recruitment & Training - CP					
Other Sources	-	-	-	-	-
Special Recruitment & Training - CP	-	-	-	-	-
Fire Protection Services - CP					
Permits, Fees & Special Assessments	112,694	64,423	-	100,000	100,000
Miscellaneous Revenue	3,216	2,072	49,135	124,573	124,480
Fire Protection Services - CP	115,910	66,495	49,135	224,573	224,480
Land Conservation - CP					
Intergovernmental Revenue	1,096,077	-	-	-	-
Fines & Forfeitures	100	1,050	-	3,000	3,000
Miscellaneous Revenue	83,533	460,162	-	-	-
Other Sources	13,518,765	-	-	-	-
Land Conservation - CP	14,698,475	461,212	-	3,000	3,000
Comprehensive Planning - CP					
Miscellaneous Revenue	160	-	-	-	-
Comprehensive Planning - CP	160	-	-	-	-



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Revenue Source Summary**

Business Unit / Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Capital Projects					
Law Enforcement - CP					
Miscellaneous Revenue	6,113	-	-	-	-
Law Enforcement - CP	6,113	-	-	-	-
Sheriff Communications - CP					
Intergovernmental Revenue	272,656	-	-	-	-
Miscellaneous Revenue	1,412	5,490	-	-	-
Other Sources	-	-	-	-	-
Sheriff Communications - CP	274,068	5,490	-	-	-
TIP					
Other (Non Ad Valorem) Taxes	-	-	-	-	-
Intergovernmental Revenue	81	78	-	-	-
Other Sources	-	-	-	-	-
TIP	81	78	-	-	-
Transportation - CP					
Other (Non Ad Valorem) Taxes	2,790,557	2,637,863	2,052,620	-	-
Permits, Fees & Special Assessments	2,098,956	1,561,245	938,174	2,115,000	2,115,000
Intergovernmental Revenue	917,734	236,788	-	-	-
Charges For Services	178,747	161,052	127,880	129,553	131,344
Miscellaneous Revenue	557,029	470,319	-	-	-
Other Sources	-	-	3,114	-	-
Transportation - CP	6,543,022	5,067,267	3,121,788	2,244,553	2,246,344
Road Construction					
Permits, Fees & Special Assessments	(825)	(735)	-	-	-
Intergovernmental Revenue	-	-	-	-	-
Miscellaneous Revenue	18,313	5,232	-	-	-
Other Sources	193	240	-	-	-
Road Construction	17,681	4,737	-	-	-
Total Capital Projects	33,760,373	7,298,408	4,530,139	3,430,559	3,432,257
Countywide Total	309,627,263	288,634,583	327,461,964	318,161,031	320,984,366



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Revenue Source**

Business Center / Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund					
Non Departmental					
Ad Valorem Taxes	92,497,232	97,627,947	95,729,052	95,349,033	98,258,954
Other (Non Ad Valorem) Taxes	284,242	243,356	245,000	252,203	259,550
Intergovernmental Revenue	4,563,421	4,575,159	4,424,716	4,468,106	4,507,240
Charges For Services	405,948	405,707	456,322	474,322	493,557
Fines & Forfeitures	36	14,003	-	-	-
Miscellaneous Revenue	3,153,003	3,584,729	2,809,470	2,787,591	2,813,400
Other Sources	3,818,139	4,274,378	11,048,336	13,404,612	11,709,367
Non Departmental	104,722,022	110,725,279	114,712,896	116,735,867	118,042,068
Constitutional Officers					
Intergovernmental Revenue	225,753	196,188	-	-	-
Charges For Services	1,408,834	1,671,253	1,540,470	1,540,695	1,540,695
Fines & Forfeitures	9,994	23,251	13,533	13,533	13,533
Miscellaneous Revenue	517,991	279,465	60,000	60,000	60,000
Other Sources	2,918,230	2,999,770	1,678,646	1,578,646	1,678,646
Constitutional Officers	5,080,803	5,169,927	3,292,649	3,192,874	3,292,874
Judicial					
Charges For Services	290,864	-	-	-	-
Miscellaneous Revenue	6	-	-	-	-
Judicial	290,870	-	-	-	-
Information Telecommunications Services					
Charges For Services	-	-	-	-	-
Miscellaneous Revenue	99	-	-	-	-
Other Sources	-	-	-	-	-
Information Telecommunications Services	99	-	-	-	-
General Government					
Intergovernmental Revenue	-	5,000	-	-	-
Charges For Services	124	-	-	-	-
Miscellaneous Revenue	5,248	4,768	-	-	-
General Government	5,372	9,768	-	-	-
Administrative Services					
Charges For Services	3,375	5,871	4,225	3,675	3,675
Miscellaneous Revenue	64,162	20,216	19,062	19,062	19,062
Administrative Services	67,537	26,087	23,287	22,737	22,737
Community Support Services					
Miscellaneous Revenue	276,733	50,657	-	-	-
Other Sources	-	-	-	-	-
Community Support Services	276,733	50,657	-	-	-
Court Services					
Charges For Services	790,328	835,584	757,300	757,300	757,300
Miscellaneous Revenue	2,531	631,150	5,000	5,000	5,000
Court Services	792,859	1,466,734	762,300	762,300	762,300
Fire Rescue					
Intergovernmental Revenue	31,313	34,219	9,500	9,500	9,500
Charges For Services	6,068,885	6,810,380	6,324,350	6,324,350	6,324,350
Miscellaneous Revenue	107,880	46,651	31,390	31,390	31,390
Other Sources	-	-	-	-	-
Fire Rescue	6,208,078	6,891,251	6,365,240	6,365,240	6,365,240
Environmental Protection					
Charges For Services	22,545	36,863	17,100	17,100	17,100
Miscellaneous Revenue	12,738	25,714	12,587	11,864	11,864
Environmental Protection	35,283	62,576	29,687	28,964	28,964



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Revenue Source**

Business Center / Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>General Fund</u>					
Growth Management					
Intergovernmental Revenue	-	11,250	-	-	-
Charges For Services	658	25	1,300	-	-
Miscellaneous Revenue	(2)	1,477	-	-	-
Growth Management	<u>656</u>	<u>12,752</u>	<u>1,300</u>	<u>-</u>	<u>-</u>
Public Works					
Charges For Services	428,494	293,696	419,130	315,075	315,075
Fines & Forfeitures	885	2,346	-	-	-
Miscellaneous Revenue	1,919	2,811	-	-	-
Public Works	<u>431,298</u>	<u>298,853</u>	<u>419,130</u>	<u>315,075</u>	<u>315,075</u>
Capital Projects					
Other Sources	-	-	-	-	-
Capital Projects	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total General Fund	<u><u>117,911,610</u></u>	<u><u>124,713,884</u></u>	<u><u>125,606,489</u></u>	<u><u>127,423,057</u></u>	<u><u>128,829,258</u></u>
<u>MSTU-Unincorporated Services</u>					
Non Departmental					
Ad Valorem Taxes	2,048,219	2,062,047	1,971,129	1,905,770	1,924,687
Other (Non Ad Valorem) Taxes	1,638,058	1,696,492	1,779,738	1,788,751	1,805,709
Permits, Fees & Special Assessments	5	5	-	-	-
Intergovernmental Revenue	964,702	939,997	1,016,500	1,016,500	1,016,500
Miscellaneous Revenue	89,162	47,044	75,000	25,000	25,000
Other Sources	294,724	226,978	1,045,143	878,781	929,092
Non Departmental	<u>5,034,870</u>	<u>4,972,562</u>	<u>5,887,510</u>	<u>5,614,802</u>	<u>5,700,988</u>
Constitutional Officers					
Miscellaneous Revenue	195	32	2,000	100	100
Other Sources	11,514	14,011	28,420	28,420	28,420
Constitutional Officers	<u>11,710</u>	<u>14,043</u>	<u>30,420</u>	<u>28,520</u>	<u>28,520</u>
Environmental Protection					
Permits, Fees & Special Assessments	27,299	42,462	54,718	54,718	54,718
Charges For Services	3,050	3,050	4,550	4,550	4,550
Miscellaneous Revenue	-	-	-	-	-
Environmental Protection	<u>30,349</u>	<u>45,512</u>	<u>59,268</u>	<u>59,268</u>	<u>59,268</u>
Growth Management					
Permits, Fees & Special Assessments	49,408	64,100	75,000	68,000	68,000
Miscellaneous Revenue	-	61	-	-	-
Growth Management	<u>49,408</u>	<u>64,161</u>	<u>75,000</u>	<u>68,000</u>	<u>68,000</u>
Public Works					
Permits, Fees & Special Assessments	12,971	18,818	11,624	17,860	17,860
Charges For Services	144,137	109,819	66,600	53,000	53,000
Miscellaneous Revenue	18	732	-	-	-
Public Works	<u>157,127</u>	<u>129,369</u>	<u>78,224</u>	<u>70,860</u>	<u>70,860</u>
Total MSTU-Unincorporated Services	<u><u>5,283,464</u></u>	<u><u>5,225,647</u></u>	<u><u>6,130,422</u></u>	<u><u>5,841,450</u></u>	<u><u>5,927,636</u></u>



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Revenue Source**

Business Center / Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>MSTU-Law Enforcement</u>					
Non Departmental					
Ad Valorem Taxes	8,588,311	8,697,546	8,540,338	8,377,029	8,460,499
Other (Non Ad Valorem) Taxes	6,549,621	6,783,257	7,088,911	6,750,623	6,814,629
Permits, Fees & Special Assessments	22	20	-	-	-
Miscellaneous Revenue	308,049	148,751	25,000	120,000	120,000
Other Sources	1,178,898	907,914	1,901,043	2,255,544	2,137,879
Non Departmental	16,624,900	16,537,487	17,555,292	17,503,196	17,533,007
Constitutional Officers					
Miscellaneous Revenue	9,958	9,085	2,000	2,000	2,000
Other Sources	265,922	132,056	125,000	150,000	150,000
Constitutional Officers	275,880	141,142	127,000	152,000	152,000
Total MSTU-Law Enforcement	16,900,780	16,678,629	17,682,292	17,655,196	17,685,007

CHOICES Program

Non Departmental					
Miscellaneous Revenue	11,059	-	-	-	-
Non Departmental	11,059	-	-	-	-
Community Support Services					
Other (Non Ad Valorem) Taxes	8,354,644	7,776,737	8,480,925	8,476,227	8,480,351
Miscellaneous Revenue	582,754	648,936	-	-	-
Other Sources	-	-	-	-	-
Community Support Services	8,937,398	8,425,673	8,480,925	8,476,227	8,480,351
Total CHOICES Program	8,948,457	8,425,673	8,480,925	8,476,227	8,480,351

MSTU - Fire Services

Non Departmental					
Ad Valorem Taxes	5,898,708	6,025,191	6,504,375	6,289,689	6,352,436
Other (Non Ad Valorem) Taxes	4,911,562	5,086,763	5,189,906	5,060,065	5,108,063
Permits, Fees & Special Assessments	3,078	2,954	-	-	-
Miscellaneous Revenue	243,547	118,595	70,000	70,000	70,000
Other Sources	884,174	680,935	1,400,782	2,603,205	2,870,428
Non Departmental	11,941,069	11,914,438	13,165,063	14,022,959	14,400,927
Constitutional Officers					
Miscellaneous Revenue	558	92	-	-	-
Other Sources	33,101	40,969	19,773	19,773	19,773
Constitutional Officers	33,660	41,061	19,773	19,773	19,773
Administrative Services					
Miscellaneous Revenue	158	93	-	-	-
Administrative Services	158	93	-	-	-
Fire Rescue					
Intergovernmental Revenue	34,694	36,667	15,100	15,100	15,100
Charges For Services	759,191	1,108,871	964,682	964,682	964,682
Miscellaneous Revenue	1,183	951	-	-	-
Other Sources	-	-	-	-	-
Fire Rescue	795,068	1,146,490	979,782	979,782	979,782
Total MSTU - Fire Services	12,769,955	13,102,082	14,164,618	15,022,514	15,400,482



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Revenue Source**

Business Center / Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
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Stormwater Management

Non Departmental

Other Sources	-	-	-	-	-
Non Departmental	-	-	-	-	-
Total Stormwater Management	-	-	-	-	-

MSBU-Refuse Collection

Non Departmental

Intergovernmental Revenue	-	677	-	-	-
Miscellaneous Revenue	-	-	-	-	-
Non Departmental	-	677	-	-	-

Public Works

Permits, Fees & Special Assessments	4,805,614	5,634,232	5,836,725	5,400,276	5,305,432
Charges For Services	58,556	64,377	36,000	36,000	36,000
Fines & Forfeitures	-	-	-	-	-
Miscellaneous Revenue	103,164	196,633	61,000	105,300	105,300
Other Sources	26,859	38,105	4,012,000	4,030,000	4,030,000
Public Works	4,994,194	5,933,346	9,945,725	9,571,576	9,476,732
Total MSBU-Refuse Collection	4,994,194	5,934,023	9,945,725	9,571,576	9,476,732

Gas Tax

Non Departmental

Miscellaneous Revenue	309	285	-	-	-
Non Departmental	309	285	-	-	-

Public Works

Other (Non Ad Valorem) Taxes	3,726,918	3,689,475	4,034,015	3,573,158	3,626,755
Intergovernmental Revenue	72,702	65,646	60,000	60,000	60,000
Charges For Services	1,932,428	1,603,228	1,018,250	754,750	754,750
Miscellaneous Revenue	44,871	75,299	15,000	5,000	5,000
Other Sources	4,764,374	3,006,237	5,713,368	5,893,186	5,894,034
Public Works	10,541,293	8,439,885	10,840,633	10,286,094	10,340,539

Capital Projects

Intergovernmental Revenue	81	78	-	-	-
Capital Projects	81	78	-	-	-
Total Gas Tax	10,541,682	8,440,248	10,840,633	10,286,094	10,340,539

Supervisor Of Elections

Non Departmental

Intergovernmental Revenue	-	-	-	-	-
Other Sources	-	-	-	-	-
Non Departmental	-	-	-	-	-

Constitutional Officers

Intergovernmental Revenue	37,800	39,803	-	-	-
Charges For Services	116,961	212,666	187,810	187,810	187,810
Miscellaneous Revenue	3,507	2,993	-	-	-
Other Sources	1,683,565	1,589,905	1,553,157	1,896,917	1,574,562
Constitutional Officers	1,841,832	1,845,367	1,740,967	2,084,727	1,762,372
Total Supervisor Of Elections	1,841,832	1,845,367	1,740,967	2,084,727	1,762,372



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Revenue Source**

Business Center / Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
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Permits & Development Fund

Growth Management

Permits, Fees & Special Assessments	1,031,384	1,167,269	1,200,264	1,215,000	1,235,000
Charges For Services	12,775	11,194	9,300	9,000	9,000
Fines & Forfeitures	59,662	64,832	33,000	24,000	24,000
Miscellaneous Revenue	40,514	45,574	31,800	33,000	33,000
Other Sources	204,229	-	94,698	58,302	53,244
Growth Management	1,348,564	1,288,869	1,369,062	1,339,302	1,354,244
Total Permits & Development Fund	1,348,564	1,288,869	1,369,062	1,339,302	1,354,244

Computer Replacement

Non Departmental

Charges For Services	478,240	706,403	704,187	704,187	704,187
Miscellaneous Revenue	-	(1,213)	-	-	-
Other Sources	-	-	348,762	333,760	318,758
Non Departmental	478,240	705,190	1,052,949	1,037,947	1,022,945
Total Computer Replacement	478,240	705,190	1,052,949	1,037,947	1,022,945

Self Insurance Fund

Administrative Services

Charges For Services	3,313,523	3,366,458	3,185,805	3,210,372	3,210,372
Miscellaneous Revenue	39,880	111,150	-	-	-
Other Sources	-	-	2,869,563	3,369,175	3,369,175
Administrative Services	3,353,403	3,477,608	6,055,368	6,579,547	6,579,547
Total Self Insurance Fund	3,353,403	3,477,608	6,055,368	6,579,547	6,579,547

Equipment Replacement Fund - CCC

Non Departmental

Charges For Services	-	-	-	651,425	-
Non Departmental	-	-	-	651,425	-
Total Equipment Replacement Fund - CCC	-	-	-	651,425	-

Fleet Management

Non Departmental

Miscellaneous Revenue	48	45	59	59	59
Non Departmental	48	45	59	59	59

Public Works

Charges For Services	3,562,560	3,614,289	4,635,580	4,797,438	4,842,757
Miscellaneous Revenue	37,028	26,001	12,000	12,000	12,000
Other Sources	-	-	1,009,482	1,009,482	1,009,482
Public Works	3,599,588	3,640,289	5,657,062	5,818,920	5,864,239
Total Fleet Management	3,599,636	3,640,334	5,657,121	5,818,979	5,864,298

Telephone Service

Information Telecommunications Services

Charges For Services	580,016	585,335	613,207	592,982	592,982
Miscellaneous Revenue	340,795	342,294	351,931	365,433	365,433
Other Sources	-	-	642,687	642,687	642,687
Information Telecommunications Services	920,810	927,628	1,607,825	1,601,102	1,601,102
Total Telephone Service	920,810	927,628	1,607,825	1,601,102	1,601,102



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Revenue Source**

Business Center / Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Vehicle Replacement</u>					
Non Departmental					
Charges For Services	1,230,200	2,261,380	2,429,679	2,895,720	2,895,720
Miscellaneous Revenue	352,173	293,189	-	-	-
Other Sources	-	-	413,731	558,731	558,731
Non Departmental	<u>1,582,373</u>	<u>2,554,569</u>	<u>2,843,410</u>	<u>3,454,451</u>	<u>3,454,451</u>
Total Vehicle Replacement	<u>1,582,373</u>	<u>2,554,569</u>	<u>2,843,410</u>	<u>3,454,451</u>	<u>3,454,451</u>
<u>Health Insurance</u>					
Non Departmental					
Charges For Services	18,297,849	16,754,761	18,915,655	23,455,342	23,455,342
Miscellaneous Revenue	470,965	546,513	-	-	-
Other Sources	-	-	4,164,766	-	1,103,770
Non Departmental	<u>18,768,814</u>	<u>17,301,274</u>	<u>23,080,421</u>	<u>23,455,342</u>	<u>24,559,112</u>
Total Health Insurance	<u>18,768,814</u>	<u>17,301,274</u>	<u>23,080,421</u>	<u>23,455,342</u>	<u>24,559,112</u>
<u>OPEB Pension Trust Fund</u>					
Non Departmental					
Miscellaneous Revenue	159,257	194,053	-	-	-
Non Departmental	<u>159,257</u>	<u>194,053</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total OPEB Pension Trust Fund	<u>159,257</u>	<u>194,053</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>Drug and Law Enforcement (Special Revenue)</u>					
Non Departmental					
Other Sources	9,000	-	-	-	-
Non Departmental	<u>9,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Constitutional Officers					
Intergovernmental Revenue	65,621	138,100	-	-	-
Charges For Services	176,860	174,361	180,643	185,000	185,000
Fines & Forfeitures	33,496	103,981	-	-	-
Miscellaneous Revenue	2,217	1,689	-	-	-
Other Sources	-	-	66,500	35,000	35,000
Constitutional Officers	<u>278,195</u>	<u>418,132</u>	<u>247,143</u>	<u>220,000</u>	<u>220,000</u>
Judicial					
Charges For Services	10,627	10,538	11,400	22,000	22,000
Judicial	<u>10,627</u>	<u>10,538</u>	<u>11,400</u>	<u>22,000</u>	<u>22,000</u>
Court Services					
Intergovernmental Revenue	304,090	316,301	287,666	346,770	346,860
Charges For Services	8,827	8,311	15,000	15,000	15,000
Miscellaneous Revenue	440	580	-	-	-
Other Sources	350,994	404,451	499,400	391,419	393,163
Court Services	<u>664,350</u>	<u>729,643</u>	<u>802,066</u>	<u>753,189</u>	<u>755,023</u>
Environmental Protection					
Intergovernmental Revenue	-	-	-	-	-
Environmental Protection	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Drug and Law Enforcement (Special Revenue)	<u>962,173</u>	<u>1,158,313</u>	<u>1,060,609</u>	<u>995,189</u>	<u>997,023</u>



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Revenue Source**

Business Center / Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Environmental (Special Revenue)</u>					
Non Departmental					
Intergovernmental Revenue	9,792	8,037	7,169	-	-
Other Sources	-	-	-	-	-
Non Departmental	<u>9,792</u>	<u>8,037</u>	<u>7,169</u>	<u>-</u>	<u>-</u>
Environmental Protection					
Intergovernmental Revenue	727,067	639,005	729,338	666,836	656,836
Charges For Services	216,394	211,712	222,700	222,550	222,550
Miscellaneous Revenue	2,644	(565)	200	350	350
Other Sources	-	-	-	-	-
Environmental Protection	<u>946,104</u>	<u>850,152</u>	<u>952,238</u>	<u>889,736</u>	<u>879,736</u>
Public Works					
Permits, Fees & Special Assessments	53,313	46,070	57,000	57,000	57,000
Intergovernmental Revenue	-	-	-	-	-
Charges For Services	18,102	18,079	18,500	18,500	18,500
Miscellaneous Revenue	400	297	-	-	-
Other Sources	-	-	26,000	34,000	36,000
Public Works	<u>71,815</u>	<u>64,446</u>	<u>101,500</u>	<u>109,500</u>	<u>111,500</u>
Total Environmental (Special Revenue)	<u><u>1,027,711</u></u>	<u><u>922,635</u></u>	<u><u>1,060,907</u></u>	<u><u>999,236</u></u>	<u><u>991,236</u></u>
<u>Court Related (Special Revenue)</u>					
Non Departmental					
Other Sources	-	-	-	-	-
Non Departmental	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Judicial					
Intergovernmental Revenue	26,569	25,075	40,000	-	-
Charges For Services	400,766	721,934	828,748	836,032	840,104
Fines & Forfeitures	500	-	-	-	-
Miscellaneous Revenue	-	-	10,000	10,000	10,000
Other Sources	-	-	-	-	-
Judicial	<u>427,835</u>	<u>747,009</u>	<u>878,748</u>	<u>846,032</u>	<u>850,104</u>
Court Services					
Intergovernmental Revenue	333,000	422,622	608,129	479,400	421,009
Charges For Services	331,086	329,606	374,994	362,000	362,000
Miscellaneous Revenue	4,804	-	-	-	-
Other Sources	166,500	166,500	124,875	166,500	166,500
Court Services	<u>835,391</u>	<u>918,728</u>	<u>1,107,998</u>	<u>1,007,900</u>	<u>949,509</u>
Total Court Related (Special Revenue)	<u><u>1,263,226</u></u>	<u><u>1,665,737</u></u>	<u><u>1,986,746</u></u>	<u><u>1,853,932</u></u>	<u><u>1,799,613</u></u>



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Revenue Source**

Business Center / Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Emergency Services (Special Revenue)</u>					
Non Departmental					
Intergovernmental Revenue	-	94,286	-	-	-
Miscellaneous Revenue	-	-	-	-	-
Other Sources	4,071,883	3,304,118	3,386,776	3,725,252	3,386,776
Non Departmental	4,071,883	3,398,404	3,386,776	3,725,252	3,386,776
Constitutional Officers					
Intergovernmental Revenue	3,670,959	3,457,244	3,516,480	3,829,429	3,516,480
Miscellaneous Revenue	3,884	-	-	-	-
Other Sources	109,223	54,091	-	-	-
Constitutional Officers	3,784,066	3,511,336	3,516,480	3,829,429	3,516,480
Fire Rescue					
Permits, Fees & Special Assessments	-	-	-	-	-
Intergovernmental Revenue	1,126,216	946,194	887,495	825,196	969,644
Charges For Services	614,152	624,730	523,789	531,602	531,602
Fines & Forfeitures	508,720	473,981	419,000	419,000	419,000
Miscellaneous Revenue	61,311	53,164	41,000	38,833	42,000
Other Sources	42,968	28,737	47,119	119,574	119,574
Fire Rescue	2,353,367	2,126,806	1,918,403	1,934,205	2,081,820
Total Emergency Services (Special Revenue)	10,209,316	9,036,546	8,821,659	9,488,886	8,985,076

Housing/Land Development

Non Departmental					
Other Sources	-	-	-	-	-
Non Departmental	-	-	-	-	-
Community Support Services					
Intergovernmental Revenue	1,000	49,312	-	-	-
Community Support Services	1,000	49,312	-	-	-
Growth Management					
Intergovernmental Revenue	23,025	2,256,772	475,820	-	-
Miscellaneous Revenue	-	-	51,784	18,885	-
Other Sources	-	-	-	-	-
Growth Management	23,025	2,256,772	527,604	18,885	-
Total Housing/Land Development	24,025	2,306,084	527,604	18,885	-



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Revenue Source**

Business Center / Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Community Services (Special Revenue)</u>					
Non Departmental					
Other Sources	1,598	-	-	-	-
Non Departmental	1,598	-	-	-	-
Constitutional Officers					
Intergovernmental Revenue	-	-	-	-	-
Constitutional Officers	-	-	-	-	-
Community Support Services					
Permits, Fees & Special Assessments	48,568	48,675	45,900	45,900	45,900
Intergovernmental Revenue	885,807	699,852	671,213	685,935	686,586
Miscellaneous Revenue	3,504	2,501	25,205	25,205	25,205
Other Sources	263,523	312,680	349,490	320,847	327,205
Community Support Services	1,201,401	1,063,709	1,091,808	1,077,887	1,084,896
Public Works					
Intergovernmental Revenue	-	12,530	-	-	-
Public Works	-	12,530	-	-	-
Total Community Services (Special Revenue)	1,202,999	1,076,238	1,091,808	1,077,887	1,084,896

Tourism (Special Revenue)

Non Departmental					
Miscellaneous Revenue	4,991	3,509	-	-	-
Non Departmental	4,991	3,509	-	-	-
General Government					
Other (Non Ad Valorem) Taxes	1,885,944	2,367,444	3,264,975	3,194,779	3,290,619
Miscellaneous Revenue	171,655	123,479	3,500	3,500	3,500
Other Sources	110,000	110,000	404,793	404,793	404,793
General Government	2,167,598	2,600,923	3,673,268	3,603,072	3,698,912
Total Tourism (Special Revenue)	2,172,589	2,604,432	3,673,268	3,603,072	3,698,912



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Revenue Source**

Business Center / Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Other Special Revenue Funds					
Non Departmental					
Miscellaneous Revenue	-	20,000	-	-	-
Other Sources	-	-	-	-	-
Non Departmental	-	20,000	-	-	-
Judicial					
Miscellaneous Revenue	5,000	5,000	5,000	5,000	5,000
Other Sources	-	-	-	-	-
Judicial	5,000	5,000	5,000	5,000	5,000
General Government					
Miscellaneous Revenue	15,075	37,884	-	-	-
Other Sources	40,000	20,000	-	-	-
General Government	55,075	57,884	-	-	-
Community Support Services					
Fines & Forfeitures	-	-	12,000	12,000	12,000
Miscellaneous Revenue	3,023	1,814	2,000	2,000	2,000
Other Sources	-	-	6,000	6,000	6,000
Community Support Services	3,023	1,814	20,000	20,000	20,000
Court Services					
Miscellaneous Revenue	300	-	1,500	1,500	1,500
Court Services	300	-	1,500	1,500	1,500
Fire Rescue					
Miscellaneous Revenue	800	1,700	1,750	1,350	1,350
Other Sources	-	-	3,700	13,275	13,275
Fire Rescue	800	1,700	5,450	14,625	14,625
Environmental Protection					
Miscellaneous Revenue	224	5,000	-	-	-
Other Sources	-	-	-	-	-
Environmental Protection	224	5,000	-	-	-
Growth Management					
Miscellaneous Revenue	-	2,770	-	-	-
Growth Management	-	2,770	-	-	-
Public Works					
Miscellaneous Revenue	53,401	12,418	57,500	57,500	57,500
Other Sources	-	-	150,938	151,034	151,135
Public Works	53,401	12,418	208,438	208,534	208,635
Capital Projects					
Miscellaneous Revenue	315,000	-	-	-	-
Capital Projects	315,000	-	-	-	-
Total Other Special Revenue Funds	432,823	106,587	240,388	249,659	249,760



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Revenue Source**

Business Center / Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Debt Service Fund</u>					
Non Departmental					
Ad Valorem Taxes	3,053,840	3,032,741	2,859,742	2,775,853	2,803,569
Other (Non Ad Valorem) Taxes	6,565,634	9,268,848	4,593,105	3,853,546	3,879,546
Intergovernmental Revenue	13,838,886	13,536,593	13,754,126	14,173,914	14,327,663
Miscellaneous Revenue	119,813	188,330	91,800	88,500	88,500
Other Sources	4,848,338	4,565,938	11,838,500	5,162,613	5,515,986
Non Departmental	28,426,512	30,592,451	33,137,273	26,054,426	26,615,264
Environmental Protection					
Ad Valorem Taxes	-	-	-	-	-
Other Sources	-	-	-	-	-
Environmental Protection	-	-	-	-	-
Capital Projects					
Other (Non Ad Valorem) Taxes	-	-	-	-	-
Other Sources	4,593	-	-	-	-
Capital Projects	4,593	-	-	-	-
Total Debt Service Fund	28,431,105	30,592,451	33,137,273	26,054,426	26,615,264
<u>Other Capital Projects</u>					
Non Departmental					
Miscellaneous Revenue	(15,909)	133,571	-	-	-
Other Sources	5,041,690	2,114,300	8,346,289	3,322,586	4,132,586
Non Departmental	5,025,781	2,247,871	8,346,289	3,322,586	4,132,586
Capital Projects					
Other (Non Ad Valorem) Taxes	2,790,557	2,637,863	2,052,620	-	-
Permits, Fees & Special Assessments	2,360,617	1,698,528	1,046,607	2,323,433	2,323,433
Intergovernmental Revenue	1,461,887	386,806	-	-	-
Charges For Services	829,840	826,401	50,000	50,000	655,000
Miscellaneous Revenue	382,010	819,201	157,568	124,573	124,480
Other Sources	7,662,693	240	292,350	-	-
Capital Projects	15,487,604	6,369,039	3,599,145	2,498,006	3,102,913
Total Other Capital Projects	20,513,385	8,616,910	11,945,434	5,820,592	7,235,499
<u>Solid Waste</u>					
Non Departmental					
Miscellaneous Revenue	(12,199)	63,591	-	-	-
Other Sources	-	-	1,130,321	984,055	986,974
Non Departmental	(12,199)	63,591	1,130,321	984,055	986,974
Environmental Protection					
Charges For Services	65,460	69,359	54,800	70,500	70,500
Miscellaneous Revenue	14,069	55,980	10,000	110,000	35,000
Environmental Protection	79,528	125,339	64,800	180,500	105,500
Public Works					
Permits, Fees & Special Assessments	4,889,039	5,151,155	2,989,816	3,892,915	3,892,915
Charges For Services	8,568,070	7,358,356	7,380,670	7,556,957	7,752,214
Miscellaneous Revenue	348,782	607,856	2,174,019	295,900	299,238
Other Sources	1,064,109	1,214,404	12,537,670	13,041,933	13,046,067
Public Works	14,869,999	14,331,771	25,082,175	24,787,705	24,990,434
Total Solid Waste	14,937,329	14,520,701	26,277,296	25,952,260	26,082,908



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Revenue Source**

Business Center / Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Alachua County Forever</u>					
Non Departmental					
Miscellaneous Revenue	(25,600)	49,214	-	-	-
Other Sources	-	-	-	-	-
Non Departmental	(25,600)	49,214	-	-	-
Capital Projects					
Intergovernmental Revenue	1,096,077	-	-	-	-
Fines & Forfeitures	100	1,050	-	3,000	3,000
Miscellaneous Revenue	(11,827)	65,959	-	-	-
Other Sources	1,095,407	-	-	-	-
Capital Projects	2,179,758	67,009	-	3,000	3,000
Total Alachua County Forever	2,154,158	116,224	-	3,000	3,000

State Housing Initiative Partnership Funds

Growth Management					
Intergovernmental Revenue	1,044,035	77,651	-	-	-
Miscellaneous Revenue	39,243	27,828	-	-	-
Other Sources	-	-	-	-	-
Growth Management	1,083,278	105,479	-	-	-
Total State Housing Initiative Partnership Funds	1,083,278	105,479	-	-	-

Transportation Trust Fund

Non Departmental					
Miscellaneous Revenue	(71,852)	-	-	-	-
Other Sources	-	-	-	-	-
Non Departmental	(71,852)	-	-	-	-
Capital Projects					
Intergovernmental Revenue	118,000	-	-	-	-
Charges For Services	178,747	161,052	127,880	129,553	131,344
Miscellaneous Revenue	396,116	249,720	-	-	-
Other Sources	-	-	3,114	-	-
Capital Projects	692,863	410,772	130,994	129,553	131,344
Total Transportation Trust Fund	621,011	410,772	130,994	129,553	131,344

Wild Spaces & Public Places

Non Departmental					
Miscellaneous Revenue	-	-	-	-	-
Other Sources	-	-	-	-	-
Non Departmental	-	-	-	-	-
Capital Projects					
Miscellaneous Revenue	115,475	434,930	-	-	-
Other Sources	14,965,000	-	-	-	-
Capital Projects	15,080,475	434,930	-	-	-
Total Wild Spaces & Public Places	15,080,475	434,930	-	-	-



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Revenue Source**

Business Center / Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Capital Preservation Fund (Special Revenue)</u>					
Non Departmental					
Miscellaneous Revenue	-	36,130	-	-	-
Other Sources	-	329,000	328,000	706,880	468,000
Non Departmental	-	365,130	328,000	706,880	468,000
Capital Projects					
Charges For Services	-	-	800,000	800,000	195,000
Miscellaneous Revenue	-	16,579	-	-	-
Capital Projects	-	16,579	800,000	800,000	195,000
Total Capital Preservation Fund (Special Revenue)	-	381,709	1,128,000	1,506,880	663,000

Alachua County Housing Finance Authority

Non Departmental					
Miscellaneous Revenue	45,383	61,207	-	-	-
Non Departmental	45,383	61,207	-	-	-
Growth Management					
Miscellaneous Revenue	-	-	40,023	40,138	40,259
Other Sources	-	-	-	-	-
Growth Management	-	-	40,023	40,138	40,259
Total Alachua County Housing Finance Authority	45,383	61,207	40,023	40,138	40,259

Law Library

Judicial					
Charges For Services	61,280	60,552	72,975	66,700	66,700
Miscellaneous Revenue	1,928	1,997	3,300	1,800	1,800
Other Sources	-	-	5,453	-	-
Judicial	63,207	62,550	81,728	68,500	68,500
Total Law Library	63,207	62,550	81,728	68,500	68,500
County-Wide Total	309,627,263	288,634,583	327,461,964	318,161,031	320,984,366

**Alachua County Government****FY 2012 Adopted Budget and FY 2013 Planned Fund Summary by Business Center**

Business Center	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>General Fund</u>					
Non Departmental	22,914,722	19,067,338	25,019,729	27,181,098	29,396,681
Constitutional Officers	52,250,890	50,951,316	49,965,057	50,187,712	49,787,712
Judicial	1,636,648	1,293,186	1,228,291	1,186,619	1,186,016
Information Telecommunications Services	3,862,479	3,696,016	3,697,550	3,671,889	3,632,231
General Government	3,910,281	3,726,147	3,916,377	3,794,917	3,914,957
Administrative Services	9,773,544	9,643,823	9,378,596	9,282,734	8,902,322
Community Support Services	9,358,594	8,285,944	8,957,017	9,061,686	9,217,789
Court Services	8,257,785	7,906,142	7,754,733	6,736,425	6,821,939
Fire Rescue	9,929,492	10,697,104	10,425,876	11,080,210	10,668,546
Environmental Protection	1,453,367	1,404,146	1,575,338	1,519,783	1,533,100
Growth Management	1,151,762	1,038,820	1,064,368	1,013,782	1,019,161
Public Works	3,003,460	2,454,740	2,623,557	2,706,202	2,748,804
Capital Projects	-	-	-	-	-
Total General Fund	<u>127,503,025</u>	<u>120,164,720</u>	<u>125,606,489</u>	<u>127,423,057</u>	<u>128,829,258</u>

MSTU-Unincorporated Services

Non Departmental	2,005,550	1,837,087	1,836,159	1,734,340	1,809,011
General Government	-	45,225	53,206	52,499	53,283
Administrative Services	5,705	6,627	7,500	8,025	8,476
Community Support Services	-	169,931	190,100	190,100	190,100
Environmental Protection	484,824	489,456	546,665	468,269	480,950
Growth Management	1,287,132	1,305,957	1,524,647	1,474,579	1,436,939
Public Works	1,436,307	1,750,571	1,972,145	1,913,638	1,948,877
Total MSTU-Unincorporated Services	<u>5,219,520</u>	<u>5,604,853</u>	<u>6,130,422</u>	<u>5,841,450</u>	<u>5,927,636</u>

MSTU-Law Enforcement

Non Departmental	1,420,521	1,831,561	2,771,039	2,868,562	2,898,373
Constitutional Officers	15,199,420	14,451,682	14,911,253	14,786,634	14,786,634
Total MSTU-Law Enforcement	<u>16,619,941</u>	<u>16,283,243</u>	<u>17,682,292</u>	<u>17,655,196</u>	<u>17,685,007</u>

CHOICES Program

Non Departmental	-	-	-	-	-
Community Support Services	5,346,689	7,929,205	8,480,925	8,476,227	8,480,351
Total CHOICES Program	<u>5,346,689</u>	<u>7,929,205</u>	<u>8,480,925</u>	<u>8,476,227</u>	<u>8,480,351</u>

MSTU - Fire Services

Non Departmental	1,301,253	660,452	1,417,400	2,176,059	2,484,666
Administrative Services	93,166	65,241	68,250	72,771	76,866
Fire Rescue	11,332,831	11,975,830	12,678,968	12,773,684	12,838,950
Total MSTU - Fire Services	<u>12,727,251</u>	<u>12,701,524</u>	<u>14,164,618</u>	<u>15,022,514</u>	<u>15,400,482</u>

Stormwater Management

Public Works	226,437	33,908	-	-	-
Total Stormwater Management	<u>226,437</u>	<u>33,908</u>	<u>-</u>	<u>-</u>	<u>-</u>



Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Summary by Business Center

Business Center	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>MSBU-Refuse Collection</u>					
Non Departmental	-	-	4,271,308	4,113,067	3,935,856
Public Works	4,184,314	4,922,365	5,674,417	5,458,509	5,540,876
Total MSBU-Refuse Collection	<u>4,184,314</u>	<u>4,922,365</u>	<u>9,945,725</u>	<u>9,571,576</u>	<u>9,476,732</u>

<u>Gas Tax</u>					
Non Departmental	-	-	981,147	460,154	403,828
Administrative Services	64,088	67,616	80,838	80,588	85,423
Community Support Services	168,360	-	-	-	-
Growth Management	9,600	9,600	14,600	14,600	14,600
Public Works	9,873,236	9,016,366	9,764,048	9,730,752	9,836,688
Total Gas Tax	<u>10,115,284</u>	<u>9,093,581</u>	<u>10,840,633</u>	<u>10,286,094</u>	<u>10,340,539</u>

<u>Supervisor Of Elections</u>					
Non Departmental	9,796	-	5,000	5,000	5,000
Constitutional Officers	1,824,368	1,862,642	1,735,967	2,079,727	1,757,372
Total Supervisor Of Elections	<u>1,834,164</u>	<u>1,862,642</u>	<u>1,740,967</u>	<u>2,084,727</u>	<u>1,762,372</u>

<u>Permits & Development Fund</u>					
Non Departmental	-	-	84,120	84,120	84,120
Growth Management	1,373,494	1,184,667	1,284,942	1,255,182	1,270,124
Total Permits & Development Fund	<u>1,373,494</u>	<u>1,184,667</u>	<u>1,369,062</u>	<u>1,339,302</u>	<u>1,354,244</u>

<u>Computer Replacement</u>					
Non Departmental	430,786	626,619	1,052,949	1,037,947	1,022,945
Total Computer Replacement	<u>430,786</u>	<u>626,619</u>	<u>1,052,949</u>	<u>1,037,947</u>	<u>1,022,945</u>

<u>Self Insurance Fund</u>					
Non Departmental	-	-	2,380,152	3,241,475	3,229,061
Administrative Services	2,564,665	3,184,501	3,675,216	3,338,072	3,350,486
Total Self Insurance Fund	<u>2,564,665</u>	<u>3,184,501</u>	<u>6,055,368</u>	<u>6,579,547</u>	<u>6,579,547</u>

<u>Equipment Replacement Fund - CCC</u>					
Non Departmental	-	-	-	651,425	-
Total Equipment Replacement Fund - CCC	<u>-</u>	<u>-</u>	<u>-</u>	<u>651,425</u>	<u>-</u>

<u>Fleet Management</u>					
Non Departmental	-	-	1,246,691	1,260,068	1,242,617
Administrative Services	22,185	22,539	24,000	25,680	27,120
Public Works	3,646,558	3,704,504	4,386,430	4,533,231	4,594,561
Total Fleet Management	<u>3,668,743</u>	<u>3,727,043</u>	<u>5,657,121</u>	<u>5,818,979</u>	<u>5,864,298</u>

<u>Telephone Service</u>					
Non Departmental	-	-	495,404	499,144	489,943
Information Telecommunications Services	1,012,553	918,318	1,112,421	1,101,958	1,111,159
Total Telephone Service	<u>1,012,553</u>	<u>918,318</u>	<u>1,607,825</u>	<u>1,601,102</u>	<u>1,601,102</u>



Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Summary by Business Center

Business Center	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
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Vehicle Replacement

Non Departmental	966,338	1,117,681	2,843,410	3,454,451	3,454,451
Total Vehicle Replacement	<u>966,338</u>	<u>1,117,681</u>	<u>2,843,410</u>	<u>3,454,451</u>	<u>3,454,451</u>

Health Insurance

Non Departmental	16,704,163	18,213,179	23,080,421	23,455,342	24,559,112
Total Health Insurance	<u>16,704,163</u>	<u>18,213,179</u>	<u>23,080,421</u>	<u>23,455,342</u>	<u>24,559,112</u>

Drug and Law Enforcement (Special Revenue)

Non Departmental	-	-	-	-	-
Constitutional Officers	417,366	889,083	258,543	242,000	242,000
Administrative Services	24,606	17,717	27,000	30,940	25,000
Court Services	649,951	682,477	775,066	722,249	730,023
Environmental Protection	-	-	-	-	-
Total Drug and Law Enforcement (Special Revenue)	<u>1,091,923</u>	<u>1,589,277</u>	<u>1,060,609</u>	<u>995,189</u>	<u>997,023</u>

Environmental (Special Revenue)

Non Departmental	-	-	11,855	19,855	21,855
Environmental Protection	968,438	867,051	959,407	889,736	879,736
Public Works	175,706	74,370	89,645	89,645	89,645
Total Environmental (Special Revenue)	<u>1,144,144</u>	<u>941,421</u>	<u>1,060,907</u>	<u>999,236</u>	<u>991,236</u>

Court Related (Special Revenue)

Non Departmental	-	-	51,000	-	-
Constitutional Officers	-	-	68,700	62,000	62,000
Judicial	406,444	659,919	759,048	784,032	788,104
Court Services	835,391	823,477	1,107,998	1,007,900	949,509
Total Court Related (Special Revenue)	<u>1,241,834</u>	<u>1,483,396</u>	<u>1,986,746</u>	<u>1,853,932</u>	<u>1,799,613</u>

Emergency Services (Special Revenue)

Non Departmental	100,000	194,286	107,708	277,991	277,991
Constitutional Officers	7,445,232	7,159,375	7,237,020	7,886,431	7,235,006
Fire Rescue	1,530,733	1,245,105	1,476,931	1,324,464	1,472,079
Total Emergency Services (Special Revenue)	<u>9,075,965</u>	<u>8,598,765</u>	<u>8,821,659</u>	<u>9,488,886</u>	<u>8,985,076</u>

Housing/Land Development

Community Support Services	1,000	49,312	-	-	-
Growth Management	23,025	1,538,475	527,604	18,885	-
Total Housing/Land Development	<u>24,025</u>	<u>1,587,787</u>	<u>527,604</u>	<u>18,885</u>	-

Community Services (Special Revenue)

Non Departmental	-	-	3,100	3,100	3,100
Community Support Services	993,564	997,094	1,088,708	1,074,787	1,081,796
Public Works	-	12,530	-	-	-
Total Community Services (Special Revenue)	<u>993,564</u>	<u>1,009,624</u>	<u>1,091,808</u>	<u>1,077,887</u>	<u>1,084,896</u>



Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Summary by Business Center

Business Center	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Tourism (Special Revenue)</u>					
Non Departmental	110,000	110,000	177,837	170,034	170,135
General Government	2,207,417	2,235,137	3,495,431	3,433,038	3,528,777
Total Tourism (Special Revenue)	<u>2,317,417</u>	<u>2,345,137</u>	<u>3,673,268</u>	<u>3,603,072</u>	<u>3,698,912</u>

<u>Other Special Revenue Funds</u>					
Non Departmental	-	-	-	-	-
Judicial	7,774	4,159	5,000	5,000	5,000
General Government	17,419	38,349	-	-	-
Administrative Services	-	54,914	80,000	74,900	79,700
Community Support Services	6,029	2,669	20,000	20,000	20,000
Court Services	-	100	1,500	1,500	1,500
Fire Rescue	2,015	-	5,450	14,625	14,625
Environmental Protection	-	250	-	-	-
Public Works	29,673	17,968	128,438	133,634	128,935
Capital Projects	315,000	-	-	-	-
Total Other Special Revenue Funds	<u>377,910</u>	<u>118,409</u>	<u>240,388</u>	<u>249,659</u>	<u>249,760</u>

<u>Debt Service Fund</u>					
Non Departmental	20,332,287	27,798,714	33,137,273	26,054,426	26,615,264
Environmental Protection	-	-	-	-	-
Capital Projects	1,743,742	1,740,681	-	-	-
Total Debt Service Fund	<u>22,076,029</u>	<u>29,539,395</u>	<u>33,137,273</u>	<u>26,054,426</u>	<u>26,615,264</u>

<u>Other Capital Projects</u>					
Non Departmental	2,458,900	2,453,295	2,491,712	1,316,088	1,664,132
Capital Projects	13,541,083	10,931,817	9,453,722	4,504,504	5,571,367
Total Other Capital Projects	<u>15,999,983</u>	<u>13,385,112</u>	<u>11,945,434</u>	<u>5,820,592</u>	<u>7,235,499</u>

<u>Solid Waste</u>					
Non Departmental	485,184	609,228	13,902,800	12,515,873	12,509,073
Administrative Services	84,458	79,736	101,378	102,185	108,266
Environmental Protection	915,683	796,238	936,993	1,050,465	1,053,346
Public Works	12,492,013	11,017,100	11,186,125	12,283,737	12,412,223
Capital Projects	-	-	150,000	-	-
Total Solid Waste	<u>13,977,338</u>	<u>12,502,302</u>	<u>26,277,296</u>	<u>25,952,260</u>	<u>26,082,908</u>

<u>Alachua County Forever</u>					
Capital Projects	1,502,967	-	-	3,000	3,000
Total Alachua County Forever	<u>1,502,967</u>	<u>-</u>	<u>-</u>	<u>3,000</u>	<u>3,000</u>

<u>State Housing Initiative Partnership Funds</u>					
Growth Management	1,670,712	931,006	-	-	-
Total State Housing Initiative Partnership Funds	<u>1,670,712</u>	<u>931,006</u>	<u>-</u>	<u>-</u>	<u>-</u>



Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Summary by Business Center

Business Center	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Transportation Trust Fund</u>					
Non Departmental	516,583	-	-	-	-
Capital Projects	6,503,904	4,471,884	130,994	129,553	131,344
Total Transportation Trust Fund	<u>7,020,487</u>	<u>4,471,884</u>	<u>130,994</u>	<u>129,553</u>	<u>131,344</u>
<u>Wild Spaces & Public Places</u>					
Capital Projects	796,512	6,604,374	-	-	-
Total Wild Spaces & Public Places	<u>796,512</u>	<u>6,604,374</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>Capital Preservation Fund (Special Revenue)</u>					
Capital Projects	-	147,325	1,128,000	1,506,880	663,000
Total Capital Preservation Fund (Special Revenue)	<u>-</u>	<u>147,325</u>	<u>1,128,000</u>	<u>1,506,880</u>	<u>663,000</u>
<u>Alachua County Housing Finance Authority</u>					
Non Departmental	3,424	58,585	-	-	-
Growth Management	-	-	40,023	40,138	40,259
Total Alachua County Housing Finance Authority	<u>3,424</u>	<u>58,585</u>	<u>40,023</u>	<u>40,138</u>	<u>40,259</u>
<u>Law Library</u>					
Non Departmental	-	-	-	-	-
Judicial	82,510	79,435	81,728	68,500	68,500
Total Law Library	<u>82,510</u>	<u>79,435</u>	<u>81,728</u>	<u>68,500</u>	<u>68,500</u>
County-Wide Total	<u>289,894,111</u>	<u>292,961,282</u>	<u>327,461,964</u>	<u>318,161,031</u>	<u>320,984,366</u>



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Summary by Category**

Business Center / Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund					
Non Departmental					
Personal Services	74,335	50,475	115,000	115,000	110,000
Operating Expenditures	8,010,136	7,550,042	6,567,391	6,966,565	8,625,597
Capital Outlay	12,003	-	35,000	35,000	35,000
Grants And Aid	3,956,429	4,510,470	4,595,637	4,609,610	4,708,293
Transfers Out to Other Funds	10,861,819	6,956,351	8,087,698	9,335,839	9,317,886
Appropriated Reserves	-	-	5,619,003	6,119,084	6,599,905
Non Departmental	22,914,722	19,067,338	25,019,729	27,181,098	29,396,681
Constitutional Officers					
Personal Services	226,722	-	-	-	-
Operating Expenditures	118,065	258,315	403,502	243,207	243,207
Capital Outlay	-	-	-	400,000	-
Transfer to Constitutional Offices	51,906,103	50,693,001	49,561,555	49,544,505	49,544,505
Constitutional Officers	52,250,890	50,951,316	49,965,057	50,187,712	49,787,712
Judicial					
Personal Services	678,486	615,381	614,019	562,222	571,619
Operating Expenditures	958,162	643,839	605,817	604,629	604,629
Capital Outlay	-	33,966	8,455	19,768	9,768
Judicial	1,636,648	1,293,186	1,228,291	1,186,619	1,186,016
Information Telecommunications Services					
Personal Services	3,021,911	2,967,161	3,044,651	2,890,100	2,948,668
Operating Expenditures	788,526	671,743	602,899	731,789	633,563
Capital Outlay	52,042	57,113	50,000	50,000	50,000
Information Telecommunications Services	3,862,479	3,696,016	3,697,550	3,671,889	3,632,231
General Government					
Personal Services	3,444,192	3,266,038	3,382,943	3,315,886	3,434,499
Operating Expenditures	457,597	436,384	515,286	462,083	463,510
Capital Outlay	8,493	18,725	18,148	16,948	16,948
Grants And Aid	-	5,000	-	-	-
General Government	3,910,281	3,726,147	3,916,377	3,794,917	3,914,957
Administrative Services					
Personal Services	3,625,095	3,582,666	3,737,628	3,528,561	3,593,460
Operating Expenditures	6,080,836	5,980,196	5,640,968	5,754,173	5,308,862
Capital Outlay	67,612	80,961	-	-	-
Administrative Services	9,773,544	9,643,823	9,378,596	9,282,734	8,902,322
Community Support Services					
Personal Services	2,609,590	2,492,464	2,491,336	2,418,056	2,466,804
Operating Expenditures	5,639,194	4,803,439	5,333,484	5,395,315	5,407,863
Grants And Aid	1,109,810	990,041	1,132,197	1,248,315	1,343,122
Community Support Services	9,358,594	8,285,944	8,957,017	9,061,686	9,217,789
Court Services					
Personal Services	4,818,451	4,667,291	4,686,489	4,589,959	4,673,591
Operating Expenditures	3,378,659	3,236,661	3,068,244	2,146,466	2,148,348
Capital Outlay	60,675	2,190	-	-	-
Court Services	8,257,785	7,906,142	7,754,733	6,736,425	6,821,939
Fire Rescue					
Personal Services	8,047,227	7,754,050	7,702,897	7,479,878	7,739,079
Operating Expenditures	1,823,916	2,384,949	2,668,594	2,812,447	2,779,082
Capital Outlay	27,964	527,720	24,000	757,500	120,000
Grants And Aid	30,385	30,385	30,385	30,385	30,385
Fire Rescue	9,929,492	10,697,104	10,425,876	11,080,210	10,668,546



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Summary by Category**

Business Center / Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>General Fund</u>					
Environmental Protection					
Personal Services	1,072,200	999,068	1,017,080	979,457	994,555
Operating Expenditures	365,656	388,011	525,438	517,554	515,773
Capital Outlay	15,511	17,066	32,820	22,772	22,772
Environmental Protection	<u>1,453,367</u>	<u>1,404,146</u>	<u>1,575,338</u>	<u>1,519,783</u>	<u>1,533,100</u>
Growth Management					
Personal Services	991,493	928,649	934,925	894,534	899,913
Operating Expenditures	160,269	101,805	129,443	119,248	119,248
Capital Outlay	-	8,367	-	-	-
Growth Management	<u>1,151,762</u>	<u>1,038,820</u>	<u>1,064,368</u>	<u>1,013,782</u>	<u>1,019,161</u>
Public Works					
Personal Services	2,085,394	1,751,570	1,769,317	1,699,206	1,726,200
Operating Expenditures	859,126	703,170	854,240	1,000,396	1,016,004
Capital Outlay	58,940	-	-	6,600	6,600
Public Works	<u>3,003,460</u>	<u>2,454,740</u>	<u>2,623,557</u>	<u>2,706,202</u>	<u>2,748,804</u>
Total General Fund	<u>127,503,025</u>	<u>120,164,720</u>	<u>125,606,489</u>	<u>127,423,057</u>	<u>128,829,258</u>
<u>MSTU-Unincorporated Services</u>					
Non Departmental					
Operating Expenditures	1,443,550	1,425,087	1,139,473	1,140,630	1,141,810
Transfers Out to Other Funds	562,000	412,000	262,000	262,000	412,000
Appropriated Reserves	-	-	434,686	331,710	255,201
Non Departmental	<u>2,005,550</u>	<u>1,837,087</u>	<u>1,836,159</u>	<u>1,734,340</u>	<u>1,809,011</u>
General Government					
Personal Services	-	45,225	53,206	52,499	53,283
General Government	<u>-</u>	<u>45,225</u>	<u>53,206</u>	<u>52,499</u>	<u>53,283</u>
Administrative Services					
Operating Expenditures	5,705	6,627	7,500	8,025	8,476
Administrative Services	<u>5,705</u>	<u>6,627</u>	<u>7,500</u>	<u>8,025</u>	<u>8,476</u>
Community Support Services					
Operating Expenditures	-	169,931	190,100	190,100	190,100
Community Support Services	<u>-</u>	<u>169,931</u>	<u>190,100</u>	<u>190,100</u>	<u>190,100</u>
Environmental Protection					
Personal Services	425,831	423,131	439,847	374,094	380,028
Operating Expenditures	58,993	66,325	106,818	94,175	100,922
Environmental Protection	<u>484,824</u>	<u>489,456</u>	<u>546,665</u>	<u>468,269</u>	<u>480,950</u>
Growth Management					
Personal Services	1,204,043	1,214,308	1,243,556	1,188,911	1,154,637
Operating Expenditures	83,090	91,649	281,091	285,668	282,302
Growth Management	<u>1,287,132</u>	<u>1,305,957</u>	<u>1,524,647</u>	<u>1,474,579</u>	<u>1,436,939</u>
Public Works					
Personal Services	858,988	890,772	881,263	900,767	918,624
Operating Expenditures	577,320	856,654	1,085,882	1,012,021	1,030,253
Capital Outlay	-	3,145	5,000	850	-
Public Works	<u>1,436,307</u>	<u>1,750,571</u>	<u>1,972,145</u>	<u>1,913,638</u>	<u>1,948,877</u>
Total MSTU-Unincorporated Services	<u>5,219,520</u>	<u>5,604,853</u>	<u>6,130,422</u>	<u>5,841,450</u>	<u>5,927,636</u>



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Summary by Category**

Business Center / Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>MSTU-Law Enforcement</u>					
Non Departmental					
Operating Expenditures	185,005	175,042	195,130	199,033	203,014
Transfers Out to Other Funds	1,235,516	1,656,518	1,699,575	1,883,443	1,699,575
Appropriated Reserves	-	-	876,334	786,086	995,784
Non Departmental	<u>1,420,521</u>	<u>1,831,561</u>	<u>2,771,039</u>	<u>2,868,562</u>	<u>2,898,373</u>
Constitutional Officers					
Personal Services	80,942	-	-	-	-
Operating Expenditures	66,946	155,730	255,608	130,989	130,989
Transfer to Constitutional Offices	15,051,532	14,295,952	14,655,645	14,655,645	14,655,645
Constitutional Officers	<u>15,199,420</u>	<u>14,451,682</u>	<u>14,911,253</u>	<u>14,786,634</u>	<u>14,786,634</u>
Total MSTU-Law Enforcement	<u><u>16,619,941</u></u>	<u><u>16,283,243</u></u>	<u><u>17,682,292</u></u>	<u><u>17,655,196</u></u>	<u><u>17,685,007</u></u>
<u>CHOICES Program</u>					
Community Support Services					
Personal Services	663,500	583,462	663,522	662,470	674,083
Operating Expenditures	4,683,189	7,345,743	7,817,403	7,813,757	7,806,268
Community Support Services	<u>5,346,689</u>	<u>7,929,205</u>	<u>8,480,925</u>	<u>8,476,227</u>	<u>8,480,351</u>
Total CHOICES Program	<u><u>5,346,689</u></u>	<u><u>7,929,205</u></u>	<u><u>8,480,925</u></u>	<u><u>8,476,227</u></u>	<u><u>8,480,351</u></u>
<u>MSTU - Fire Services</u>					
Non Departmental					
Operating Expenditures	626,247	120,780	138,651	141,424	144,252
Transfers Out to Other Funds	675,006	539,672	261,127	786,161	761,127
Appropriated Reserves	-	-	1,017,622	1,248,474	1,579,287
Non Departmental	<u>1,301,253</u>	<u>660,452</u>	<u>1,417,400</u>	<u>2,176,059</u>	<u>2,484,666</u>
Administrative Services					
Operating Expenditures	93,166	65,241	68,250	72,771	76,866
Administrative Services	<u>93,166</u>	<u>65,241</u>	<u>68,250</u>	<u>72,771</u>	<u>76,866</u>
Fire Rescue					
Personal Services	8,586,395	8,638,175	8,972,700	8,793,868	9,102,655
Operating Expenditures	2,696,284	3,288,290	3,634,618	3,646,166	3,568,645
Capital Outlay	50,152	49,366	71,650	333,650	167,650
Fire Rescue	<u>11,332,831</u>	<u>11,975,830</u>	<u>12,678,968</u>	<u>12,773,684</u>	<u>12,838,950</u>
Total MSTU - Fire Services	<u><u>12,727,251</u></u>	<u><u>12,701,524</u></u>	<u><u>14,164,618</u></u>	<u><u>15,022,514</u></u>	<u><u>15,400,482</u></u>
<u>Stormwater Management</u>					
Public Works					
Operating Expenditures	226,437	33,908	-	-	-
Public Works	<u>226,437</u>	<u>33,908</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Stormwater Management	<u><u>226,437</u></u>	<u><u>33,908</u></u>	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Summary by Category**

Business Center / Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
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MSBU-Refuse Collection

Non Departmental

Appropriated Reserves	-	-	4,271,308	4,113,067	3,935,856
Non Departmental	-	-	4,271,308	4,113,067	3,935,856

Public Works

Personal Services	393,754	360,096	391,256	409,225	416,364
Operating Expenditures	3,788,470	4,562,269	5,275,261	5,041,384	5,116,612
Capital Outlay	2,090	-	7,900	7,900	7,900
Public Works	4,184,314	4,922,365	5,674,417	5,458,509	5,540,876
Total MSBU-Refuse Collection	4,184,314	4,922,365	9,945,725	9,571,576	9,476,732

Gas Tax

Non Departmental

Appropriated Reserves	-	-	981,147	460,154	403,828
Non Departmental	-	-	981,147	460,154	403,828

Administrative Services

Operating Expenditures	64,088	67,616	80,838	80,588	85,423
Administrative Services	64,088	67,616	80,838	80,588	85,423

Community Support Services

Operating Expenditures	168,360	-	-	-	-
Community Support Services	168,360	-	-	-	-

Growth Management

Operating Expenditures	9,600	9,600	14,600	14,600	14,600
Growth Management	9,600	9,600	14,600	14,600	14,600

Public Works

Personal Services	4,611,254	4,328,947	4,382,455	4,299,670	4,382,259
Operating Expenditures	4,885,900	4,637,904	5,326,218	5,384,057	5,407,404
Capital Outlay	376,082	49,515	55,375	47,025	47,025
Public Works	9,873,236	9,016,366	9,764,048	9,730,752	9,836,688
Total Gas Tax	10,115,284	9,093,581	10,840,633	10,286,094	10,340,539

Supervisor Of Elections

Non Departmental

Transfers Out to Other Funds	9,796	-	5,000	5,000	5,000
Non Departmental	9,796	-	5,000	5,000	5,000

Constitutional Officers

Personal Services	1,067,011	919,438	1,180,341	1,399,163	1,197,718
Operating Expenditures	517,105	568,483	555,626	680,564	559,654
Capital Outlay	32,872	50,395	-	-	-
Transfers Out to Other Funds	207,380	324,326	-	-	-
Constitutional Officers	1,824,368	1,862,642	1,735,967	2,079,727	1,757,372
Total Supervisor Of Elections	1,834,164	1,862,642	1,740,967	2,084,727	1,762,372



Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Summary by Category

Business Center / Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Permits & Development Fund</u>					
Non Departmental					
Appropriated Reserves	-	-	84,120	84,120	84,120
Non Departmental	-	-	84,120	84,120	84,120
Growth Management					
Personal Services	1,185,127	869,179	919,982	906,252	925,333
Operating Expenditures	188,367	315,488	364,960	348,930	344,791
Growth Management	1,373,494	1,184,667	1,284,942	1,255,182	1,270,124
Total Permits & Development Fund	1,373,494	1,184,667	1,369,062	1,339,302	1,354,244

Computer Replacement

Non Departmental					
Operating Expenditures	430,786	626,619	605,868	605,868	605,868
Capital Outlay	-	-	-	-	-
Appropriated Reserves	-	-	447,081	432,079	417,077
Non Departmental	430,786	626,619	1,052,949	1,037,947	1,022,945
Total Computer Replacement	430,786	626,619	1,052,949	1,037,947	1,022,945

Self Insurance Fund

Non Departmental					
Appropriated Reserves	-	-	2,380,152	3,241,475	3,229,061
Non Departmental	-	-	2,380,152	3,241,475	3,229,061
Administrative Services					
Personal Services	282,286	283,639	347,845	313,343	322,357
Operating Expenditures	2,282,379	2,900,862	3,327,371	3,024,729	3,028,129
Administrative Services	2,564,665	3,184,501	3,675,216	3,338,072	3,350,486
Total Self Insurance Fund	2,564,665	3,184,501	6,055,368	6,579,547	6,579,547

Equipment Replacement Fund - CCC

Non Departmental					
Capital Outlay	-	-	-	325,713	-
Appropriated Reserves	-	-	-	325,712	-
Non Departmental	-	-	-	651,425	-
Total Equipment Replacement Fund - CCC	-	-	-	651,425	-

Fleet Management

Non Departmental					
Appropriated Reserves	-	-	1,246,691	1,260,068	1,242,617
Non Departmental	-	-	1,246,691	1,260,068	1,242,617
Administrative Services					
Operating Expenditures	22,185	22,539	24,000	25,680	27,120
Administrative Services	22,185	22,539	24,000	25,680	27,120
Public Works					
Personal Services	1,038,828	996,577	1,032,137	1,021,138	1,037,150
Operating Expenditures	2,607,730	2,707,928	3,354,293	3,512,093	3,557,411
Capital Outlay	-	-	-	-	-
Public Works	3,646,558	3,704,504	4,386,430	4,533,231	4,594,561
Total Fleet Management	3,668,743	3,727,043	5,657,121	5,818,979	5,864,298



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Summary by Category**

Business Center / Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
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Telephone Service

Non Departmental

Appropriated Reserves	-	-	495,404	499,144	489,943
Non Departmental	-	-	495,404	499,144	489,943

Information Telecommunications Services

Personal Services	446,883	412,889	466,547	456,032	465,233
Operating Expenditures	565,669	505,428	645,874	645,926	645,926
Capital Outlay	-	-	-	-	-
Information Telecommunications Services	1,012,553	918,318	1,112,421	1,101,958	1,111,159
Total Telephone Service	1,012,553	918,318	1,607,825	1,601,102	1,601,102

Vehicle Replacement

Non Departmental

Operating Expenditures	912,109	1,117,681	2,123,810	2,220,410	2,220,410
Capital Outlay	-	-	-	-	-
Transfers Out to Other Funds	54,229	-	-	-	-
Appropriated Reserves	-	-	719,600	1,234,041	1,234,041
Non Departmental	966,338	1,117,681	2,843,410	3,454,451	3,454,451
Total Vehicle Replacement	966,338	1,117,681	2,843,410	3,454,451	3,454,451

Health Insurance

Non Departmental

Personal Services	-	-	-	60,825	61,917
Operating Expenditures	16,704,163	18,213,179	18,032,700	19,531,726	20,898,470
Appropriated Reserves	-	-	5,047,721	3,862,791	3,598,725
Non Departmental	16,704,163	18,213,179	23,080,421	23,455,342	24,559,112
Total Health Insurance	16,704,163	18,213,179	23,080,421	23,455,342	24,559,112

Drug and Law Enforcement (Special Revenue)

Constitutional Officers

Operating Expenditures	12,058	7,203	11,500	15,000	15,000
Grants And Aid	103,287	77,287	55,000	20,000	20,000
Transfer to Constitutional Offices	302,021	804,593	192,043	207,000	207,000
Constitutional Officers	417,366	889,083	258,543	242,000	242,000

Administrative Services

Operating Expenditures	24,606	17,717	27,000	30,940	25,000
Administrative Services	24,606	17,717	27,000	30,940	25,000

Court Services

Personal Services	518,697	486,037	548,318	494,489	502,803
Operating Expenditures	131,255	196,440	226,748	227,760	227,220
Court Services	649,951	682,477	775,066	722,249	730,023
Total Drug and Law Enforcement (Special Revenue)	1,091,923	1,589,277	1,060,609	995,189	997,023



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Summary by Category**

Business Center / Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Environmental (Special Revenue)</u>					
Non Departmental					
Appropriated Reserves	-	-	11,855	19,855	21,855
Non Departmental	-	-	11,855	19,855	21,855
Environmental Protection					
Personal Services	539,720	510,495	554,349	423,124	432,000
Operating Expenditures	348,718	326,200	350,012	411,566	396,978
Capital Outlay	80,000	30,357	55,046	55,046	50,758
Environmental Protection	968,438	867,051	959,407	889,736	879,736
Public Works					
Operating Expenditures	14,686	12,572	32,645	32,645	32,645
Capital Outlay	161,020	61,798	57,000	57,000	57,000
Public Works	175,706	74,370	89,645	89,645	89,645
Total Environmental (Special Revenue)	1,144,144	941,421	1,060,907	999,236	991,236

Court Related (Special Revenue)

Non Departmental					
Appropriated Reserves	-	-	51,000	-	-
Non Departmental	-	-	51,000	-	-
Constitutional Officers					
Transfer to Constitutional Offices	-	-	68,700	62,000	62,000
Constitutional Officers	-	-	68,700	62,000	62,000
Judicial					
Personal Services	164,825	199,667	264,675	280,942	284,836
Operating Expenditures	148,220	385,014	460,447	457,039	456,182
Capital Outlay	35,597	17,983	33,926	46,051	47,086
Transfer to Constitutional Offices	57,802	57,255	-	-	-
Judicial	406,444	659,919	759,048	784,032	788,104
Court Services					
Personal Services	-	62,516	152,857	84,860	88,194
Operating Expenditures	835,391	759,315	955,141	923,040	861,315
Capital Outlay	-	1,645	-	-	-
Court Services	835,391	823,477	1,107,998	1,007,900	949,509
Total Court Related (Special Revenue)	1,241,834	1,483,396	1,986,746	1,853,932	1,799,613



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Summary by Category**

Business Center / Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Emergency Services (Special Revenue)</u>					
Non Departmental					
Operating Expenditures	-	11,725	-	-	-
Capital Outlay	-	82,561	-	-	-
Transfers Out to Other Funds	100,000	100,000	100,000	100,000	100,000
Appropriated Reserves	-	-	7,708	177,991	177,991
Non Departmental	<u>100,000</u>	<u>194,286</u>	<u>107,708</u>	<u>277,991</u>	<u>277,991</u>
Constitutional Officers					
Personal Services	42,601	-	-	-	-
Operating Expenditures	297,401	343,921	333,764	331,750	331,750
Capital Outlay	-	-	-	651,425	-
Transfer to Constitutional Offices	7,105,230	6,815,454	6,903,256	6,903,256	6,903,256
Constitutional Officers	<u>7,445,232</u>	<u>7,159,375</u>	<u>7,237,020</u>	<u>7,886,431</u>	<u>7,235,006</u>
Fire Rescue					
Personal Services	372,582	390,303	476,606	375,278	380,631
Operating Expenditures	961,803	672,834	820,302	852,243	934,460
Capital Outlay	196,347	181,967	180,023	96,943	156,988
Fire Rescue	<u>1,530,733</u>	<u>1,245,105</u>	<u>1,476,931</u>	<u>1,324,464</u>	<u>1,472,079</u>
Total Emergency Services (Special Revenue)	<u><u>9,075,965</u></u>	<u><u>8,598,765</u></u>	<u><u>8,821,659</u></u>	<u><u>9,488,886</u></u>	<u><u>8,985,076</u></u>

Housing/Land Development

Community Support Services					
Capital Outlay	1,000	49,312	-	-	-
Community Support Services	<u>1,000</u>	<u>49,312</u>	<u>-</u>	<u>-</u>	<u>-</u>
Growth Management					
Personal Services	-	-	61,837	18,885	-
Operating Expenditures	23,025	565,271	264,840	-	-
Capital Outlay	-	973,204	200,927	-	-
Growth Management	<u>23,025</u>	<u>1,538,475</u>	<u>527,604</u>	<u>18,885</u>	<u>-</u>
Total Housing/Land Development	<u><u>24,025</u></u>	<u><u>1,587,787</u></u>	<u><u>527,604</u></u>	<u><u>18,885</u></u>	<u><u>-</u></u>

Community Services (Special Revenue)

Non Departmental					
Appropriated Reserves	-	-	3,100	3,100	3,100
Non Departmental	<u>-</u>	<u>-</u>	<u>3,100</u>	<u>3,100</u>	<u>3,100</u>
Community Support Services					
Personal Services	707,799	713,584	735,064	723,396	730,405
Operating Expenditures	285,765	283,510	353,644	351,391	351,391
Community Support Services	<u>993,564</u>	<u>997,094</u>	<u>1,088,708</u>	<u>1,074,787</u>	<u>1,081,796</u>
Public Works					
Operating Expenditures	-	12,530	-	-	-
Public Works	<u>-</u>	<u>12,530</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Community Services (Special Revenue)	<u><u>993,564</u></u>	<u><u>1,009,624</u></u>	<u><u>1,091,808</u></u>	<u><u>1,077,887</u></u>	<u><u>1,084,896</u></u>



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Summary by Category**

Business Center / Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Tourism (Special Revenue)</u>					
Non Departmental					
Transfers Out to Other Funds	110,000	110,000	169,938	170,034	170,135
Appropriated Reserves	-	-	7,899	-	-
Non Departmental	110,000	110,000	177,837	170,034	170,135
General Government					
Personal Services	350,375	367,976	374,208	385,901	394,316
Operating Expenditures	996,734	1,021,558	2,353,178	1,996,889	2,065,046
Capital Outlay	58,274	-	3,000	3,000	3,000
Grants And Aid	802,034	845,604	765,045	1,047,248	1,066,415
General Government	2,207,417	2,235,137	3,495,431	3,433,038	3,528,777
Total Tourism (Special Revenue)	2,317,417	2,345,137	3,673,268	3,603,072	3,698,912
<u>Other Special Revenue Funds</u>					
Judicial					
Operating Expenditures	7,774	4,159	5,000	5,000	5,000
Judicial	7,774	4,159	5,000	5,000	5,000
General Government					
Operating Expenditures	17,419	38,349	-	-	-
General Government	17,419	38,349	-	-	-
Administrative Services					
Operating Expenditures	-	54,914	80,000	74,900	79,700
Administrative Services	-	54,914	80,000	74,900	79,700
Community Support Services					
Operating Expenditures	6,029	2,669	20,000	20,000	20,000
Community Support Services	6,029	2,669	20,000	20,000	20,000
Court Services					
Operating Expenditures	-	100	1,500	1,500	1,500
Court Services	-	100	1,500	1,500	1,500
Fire Rescue					
Operating Expenditures	2,015	-	5,450	9,184	9,184
Capital Outlay	-	-	-	5,441	5,441
Fire Rescue	2,015	-	5,450	14,625	14,625
Environmental Protection					
Operating Expenditures	-	250	-	-	-
Environmental Protection	-	250	-	-	-
Public Works					
Personal Services	-	-	19,938	19,686	19,976
Operating Expenditures	26,677	17,968	103,500	108,948	103,959
Capital Outlay	2,996	-	5,000	5,000	5,000
Public Works	29,673	17,968	128,438	133,634	128,935
Capital Projects					
Capital Outlay	315,000	-	-	-	-
Capital Projects	315,000	-	-	-	-
Total Other Special Revenue Funds	377,910	118,409	240,388	249,659	249,760



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Summary by Category**

Business Center / Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Debt Service Fund</u>					
Non Departmental					
Operating Expenditures	72,083	71,656	75,609	76,365	77,129
Debt Service	9,085,368	17,837,376	21,046,568	12,879,424	13,302,661
Transfers Out to Other Funds	11,174,835	9,889,682	10,567,894	10,020,821	10,531,274
Appropriated Reserves	-	-	1,447,202	3,077,816	2,704,200
Non Departmental	<u>20,332,287</u>	<u>27,798,714</u>	<u>33,137,273</u>	<u>26,054,426</u>	<u>26,615,264</u>
Capital Projects					
Debt Service	1,743,742	1,740,681	-	-	-
Capital Projects	1,743,742	1,740,681	-	-	-
Total Debt Service Fund	<u>22,076,029</u>	<u>29,539,395</u>	<u>33,137,273</u>	<u>26,054,426</u>	<u>26,615,264</u>
<u>Other Capital Projects</u>					
Non Departmental					
Transfers Out to Other Funds	1,913,588	2,453,295	2,491,712	1,316,088	1,664,132
Transfer to Constitutional Offices	545,312	-	-	-	-
Non Departmental	<u>2,458,900</u>	<u>2,453,295</u>	<u>2,491,712</u>	<u>1,316,088</u>	<u>1,664,132</u>
Capital Projects					
Personal Services	95,697	94,372	96,257	94,996	96,457
Operating Expenditures	1,452,469	2,617,858	290,123	47,093	47,093
Capital Outlay	11,992,917	8,219,587	9,067,342	4,362,415	5,427,817
Capital Projects	<u>13,541,083</u>	<u>10,931,817</u>	<u>9,453,722</u>	<u>4,504,504</u>	<u>5,571,367</u>
Total Other Capital Projects	<u>15,999,983</u>	<u>13,385,112</u>	<u>11,945,434</u>	<u>5,820,592</u>	<u>7,235,499</u>
<u>Solid Waste</u>					
Non Departmental					
Transfers Out to Other Funds	939,163	1,081,647	1,844,569	1,565,097	1,570,744
Appropriated Reserves	(453,979)	(472,419)	12,058,231	10,950,776	10,938,329
Non Departmental	<u>485,184</u>	<u>609,228</u>	<u>13,902,800</u>	<u>12,515,873</u>	<u>12,509,073</u>
Administrative Services					
Operating Expenditures	84,458	79,736	101,378	102,185	108,266
Administrative Services	<u>84,458</u>	<u>79,736</u>	<u>101,378</u>	<u>102,185</u>	<u>108,266</u>
Environmental Protection					
Personal Services	447,631	475,118	480,644	489,184	499,245
Operating Expenditures	468,052	321,120	456,349	561,281	554,101
Capital Outlay	-	-	-	-	-
Environmental Protection	<u>915,683</u>	<u>796,238</u>	<u>936,993</u>	<u>1,050,465</u>	<u>1,053,346</u>
Public Works					
Personal Services	2,737,283	2,500,703	2,465,522	2,511,543	2,559,222
Operating Expenditures	9,754,730	8,516,397	8,402,603	9,772,194	9,853,001
Capital Outlay	-	-	318,000	-	-
Public Works	<u>12,492,013</u>	<u>11,017,100</u>	<u>11,186,125</u>	<u>12,283,737</u>	<u>12,412,223</u>
Capital Projects					
Capital Outlay	-	-	150,000	-	-
Capital Projects	-	-	150,000	-	-
Total Solid Waste	<u>13,977,338</u>	<u>12,502,302</u>	<u>26,277,296</u>	<u>25,952,260</u>	<u>26,082,908</u>



Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Summary by Category

Business Center / Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Alachua County Forever</u>					
Capital Projects					
Operating Expenditures	-	-	-	3,000	3,000
Capital Outlay	1,502,967	-	-	-	-
Capital Projects	1,502,967	-	-	3,000	3,000
Total Alachua County Forever	1,502,967	-	-	3,000	3,000

State Housing Initiative Partnership Funds

Growth Management					
Personal Services	74,961	84,366	-	-	-
Operating Expenditures	1,595,751	846,640	-	-	-
Growth Management	1,670,712	931,006	-	-	-
Total State Housing Initiative Partnership Funds	1,670,712	931,006	-	-	-

Transportation Trust Fund

Non Departmental					
Transfers Out to Other Funds	516,583	-	-	-	-
Non Departmental	516,583	-	-	-	-
Capital Projects					
Personal Services	84,793	118,476	130,994	121,840	123,468
Operating Expenditures	323,699	42,680	-	-	-
Capital Outlay	6,095,412	4,310,728	-	7,713	7,876
Capital Projects	6,503,904	4,471,884	130,994	129,553	131,344
Total Transportation Trust Fund	7,020,487	4,471,884	130,994	129,553	131,344

Wild Spaces & Public Places

Capital Projects					
Capital Outlay	796,512	6,604,374	-	-	-
Capital Projects	796,512	6,604,374	-	-	-
Total Wild Spaces & Public Places	796,512	6,604,374	-	-	-

Capital Preservation Fund (Special Revenue)

Capital Projects					
Operating Expenditures	-	71,231	1,128,000	1,506,880	663,000
Capital Outlay	-	76,094	-	-	-
Capital Projects	-	147,325	1,128,000	1,506,880	663,000
Total Capital Preservation Fund (Special Revenue)	-	147,325	1,128,000	1,506,880	663,000

Alachua County Housing Finance Authority

Non Departmental					
Operating Expenditures	3,424	58,585	-	-	-
Non Departmental	3,424	58,585	-	-	-
Growth Management					
Personal Services	-	-	27,670	27,257	27,646
Operating Expenditures	-	-	12,353	12,881	12,613
Growth Management	-	-	40,023	40,138	40,259
Total Alachua County Housing Finance Authority	3,424	58,585	40,023	40,138	40,259



Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Summary by Category

Business Center / Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Law Library</u>					
Judicial					
Personal Services	37,804	36,368	37,163	13,802	14,389
Operating Expenditures	44,705	43,067	42,065	52,198	51,611
Capital Outlay	-	-	2,500	2,500	2,500
Judicial	<u>82,510</u>	<u>79,435</u>	<u>81,728</u>	<u>68,500</u>	<u>68,500</u>
Total Law Library	<u>82,510</u>	<u>79,435</u>	<u>81,728</u>	<u>68,500</u>	<u>68,500</u>
County-Wide Total	289,894,111	292,961,282	327,461,964	318,161,031	320,984,366



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Expenditure Category Summary**

Business Unit / Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Non Departmental</u>					
County-Wide Activities					
Personal Services	-	-	-	-	-
Operating Expenditures	924,830	441,327	14,633	14,633	14,633
Capital Outlay	-	82,561	-	-	-
Transfers Out to Other Funds	28,152,536	23,199,166	25,489,513	25,444,483	26,231,873
Transfer to Constitutional Offices	545,312	-	-	-	-
County-Wide Activities	<u>29,622,678</u>	<u>23,723,054</u>	<u>25,504,146</u>	<u>25,459,116</u>	<u>26,246,506</u>
Debt Service					
Operating Expenditures	72,083	71,656	75,609	76,365	77,129
Debt Service	9,085,368	17,837,376	21,046,568	12,879,424	13,302,661
Appropriated Reserves	-	-	1,447,202	-	-
Debt Service	<u>9,157,451</u>	<u>17,909,032</u>	<u>22,569,379</u>	<u>12,955,789</u>	<u>13,379,790</u>
Reserves					
Appropriated Reserves	(453,979)	(472,419)	35,760,662	38,227,543	37,910,920
Reserves	<u>(453,979)</u>	<u>(472,419)</u>	<u>35,760,662</u>	<u>38,227,543</u>	<u>37,910,920</u>
Computer Replacement Fund					
Operating Expenditures	430,786	626,619	605,868	605,868	605,868
Capital Outlay	-	-	-	-	-
Computer Replacement Fund	<u>430,786</u>	<u>626,619</u>	<u>605,868</u>	<u>605,868</u>	<u>605,868</u>
Equipment Replacement - CCC					
Capital Outlay	-	-	-	325,713	-
Equipment Replacement - CCC	<u>-</u>	<u>-</u>	<u>-</u>	<u>325,713</u>	<u>-</u>
Vehicle Replacement Fund					
Operating Expenditures	912,109	1,117,681	2,123,810	2,220,410	2,220,410
Capital Outlay	-	-	-	-	-
Vehicle Replacement Fund	<u>912,109</u>	<u>1,117,681</u>	<u>2,123,810</u>	<u>2,220,410</u>	<u>2,220,410</u>
Special Expense and Indirect Costs					
Personal Services	74,335	50,475	115,000	175,825	171,917
Operating Expenditures	26,047,695	27,113,112	26,058,712	27,964,745	30,998,510
Capital Outlay	12,003	-	35,000	35,000	35,000
Grants And Aid	3,956,429	4,510,470	4,595,637	4,609,610	4,708,293
Special Expense and Indirect Costs	<u>30,090,462</u>	<u>31,674,057</u>	<u>30,804,349</u>	<u>32,785,180</u>	<u>35,913,720</u>
Total Non Departmental	<u><u>69,759,507</u></u>	<u><u>74,578,023</u></u>	<u><u>117,368,214</u></u>	<u><u>112,579,619</u></u>	<u><u>116,277,214</u></u>



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Expenditure Category Summary**

Business Unit / Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Constitutional Officers</u>					
Clerk Finance And Accounting					
Personal Services	9,809	-	-	-	-
Transfer to Constitutional Offices	2,101,480	1,965,749	1,852,531	1,852,531	1,852,531
Clerk Finance And Accounting	2,111,289	1,965,749	1,852,531	1,852,531	1,852,531
Property Appraiser					
Personal Services	21,888	-	-	-	-
Transfer to Constitutional Offices	4,250,487	4,056,480	3,938,971	3,921,921	3,921,921
Property Appraiser	4,272,375	4,056,480	3,938,971	3,921,921	3,921,921
Supervisor Of Elections					
Personal Services	1,067,011	919,438	1,180,341	1,399,163	1,197,718
Operating Expenditures	517,105	568,483	555,626	680,564	559,654
Capital Outlay	32,872	50,395	-	400,000	-
Transfers Out to Other Funds	207,380	324,326	-	-	-
Supervisor Of Elections	1,824,368	1,862,642	1,735,967	2,479,727	1,757,372
Sheriff Jail					
Personal Services	122,736	-	-	-	-
Operating Expenditures	104,703	159,944	175,599	112,218	112,218
Transfer to Constitutional Offices	27,323,716	26,703,372	26,431,124	26,431,124	26,431,124
Sheriff Jail	27,551,155	26,863,316	26,606,723	26,543,342	26,543,342
Courts And Corrections					
Transfer to Constitutional Offices	294,268	284,426	294,268	294,268	294,268
Courts And Corrections	294,268	284,426	294,268	294,268	294,268
Sheriff Law Enforcement					
Personal Services	138,875	-	-	-	-
Operating Expenditures	377,710	578,581	797,835	574,072	574,072
Transfer to Constitutional Offices	30,188,040	29,280,160	28,949,720	28,949,720	28,949,720
Sheriff Law Enforcement	30,704,625	29,858,741	29,747,555	29,523,792	29,523,792
Sheriff Communications					
Personal Services	42,601	-	-	-	-
Operating Expenditures	-	19,440	19,440	19,656	19,656
Capital Outlay	-	-	-	651,425	-
Transfer to Constitutional Offices	7,105,230	6,815,454	6,903,256	6,903,256	6,903,256
Sheriff Communications	7,147,831	6,834,894	6,922,696	7,574,337	6,922,912
Sheriff Court Security					
Personal Services	14,356	-	-	-	-
Transfer to Constitutional Offices	2,799,644	2,698,766	2,750,586	2,750,586	2,750,586
Sheriff Court Security	2,814,000	2,698,766	2,750,586	2,750,586	2,750,586
Sheriff - Other					
Operating Expenditures	12,058	7,203	11,500	15,000	15,000
Capital Outlay	-	-	-	-	-
Grants And Aid	103,287	77,287	55,000	20,000	20,000
Transfer to Constitutional Offices	302,021	804,593	260,743	269,000	269,000
Sheriff - Other	417,366	889,083	327,243	304,000	304,000
Total Constitutional Officers	77,137,277	75,314,097	74,176,540	75,244,504	73,870,724



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Expenditure Category Summary**

Business Unit / Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Judicial					
Court Related					
Transfer to Constitutional Offices	57,802	57,255	-	-	-
Court Related	57,802	57,255	-	-	-
Court Administration					
Personal Services	741,707	720,268	780,807	725,956	737,932
Operating Expenditures	564,633	555,934	559,397	566,543	565,099
Capital Outlay	1,228	22,015	29,571	31,419	32,454
Court Administration	1,307,568	1,298,217	1,369,775	1,323,918	1,335,485
State Attorney					
Operating Expenditures	343,434	338,377	360,399	351,865	351,865
Capital Outlay	4,910	8,253	12,810	14,800	14,800
State Attorney	348,344	346,629	373,209	366,665	366,665
Public Defender					
Personal Services	56,277	52,942	51,439	49,139	49,681
Operating Expenditures	235,230	167,790	168,676	169,920	169,920
Capital Outlay	29,459	21,681	2,500	11,500	1,500
Public Defender	320,967	242,414	222,615	230,559	221,101
Guardian Ad Litem					
Personal Services	83,131	78,206	83,611	81,871	83,231
Operating Expenditures	15,564	13,979	24,857	25,138	25,138
Capital Outlay	-	-	-	-	-
Guardian Ad Litem	98,695	92,185	108,468	107,009	108,369
Regional Conflict Counsel					
Operating Expenditures	-	-	-	5,400	5,400
Capital Outlay	-	-	-	10,600	10,600
Regional Conflict Counsel	-	-	-	16,000	16,000
Total Judicial	2,133,375	2,036,700	2,074,067	2,044,151	2,047,620

Information Telecommunications Services

Information Services					
Personal Services	3,021,911	2,967,161	3,044,651	2,890,100	2,948,668
Operating Expenditures	788,526	671,743	602,899	731,789	633,563
Capital Outlay	52,042	57,113	50,000	50,000	50,000
Information Services	3,862,479	3,696,016	3,697,550	3,671,889	3,632,231
Information Services - Telephone					
Personal Services	446,883	412,889	466,547	456,032	465,233
Operating Expenditures	565,669	505,428	645,874	645,926	645,926
Capital Outlay	-	-	-	-	-
Information Services - Telephone	1,012,553	918,318	1,112,421	1,101,958	1,111,159
Total Information Telecommunications Services	4,875,032	4,614,334	4,809,971	4,773,847	4,743,390



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Expenditure Category Summary**

Business Unit / Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>General Government</u>					
County Commission					
Personal Services	451,363	450,883	459,597	476,153	522,806
Operating Expenditures	48,326	39,798	43,685	40,523	40,523
County Commission	499,689	490,681	503,282	516,676	563,329
County Attorney					
Personal Services	841,695	789,377	813,393	788,170	805,373
Operating Expenditures	74,690	68,092	104,402	60,370	60,370
County Attorney	916,385	857,469	917,795	848,540	865,743
County Manager					
Personal Services	1,062,774	935,747	1,038,717	994,680	1,031,022
Operating Expenditures	101,049	98,691	126,375	128,114	129,898
Capital Outlay	1,534	-	1,200	-	-
County Manager	1,165,357	1,034,438	1,166,292	1,122,794	1,160,920
Communications Office					
Personal Services	308,261	276,839	239,977	234,214	238,077
Operating Expenditures	60,240	76,163	76,905	74,972	73,482
Capital Outlay	6,958	3,198	16,948	16,948	16,948
Communications Office	375,459	356,200	333,830	326,134	328,507
Office Of Management And Budget					
Personal Services	780,099	784,611	798,075	787,634	801,640
Operating Expenditures	154,527	129,828	111,086	111,684	112,957
Office Of Management And Budget	934,626	914,439	909,161	899,318	914,597
Countywide Sustainability Program					
Personal Services	-	73,806	86,390	87,534	88,864
Operating Expenditures	18,765	23,813	52,833	46,420	46,280
Capital Outlay	-	15,527	-	-	-
Grants And Aid	-	5,000	-	-	-
Countywide Sustainability Program	18,765	118,145	139,223	133,954	135,144
Tourist Development					
Personal Services	350,375	367,976	374,208	385,901	394,316
Operating Expenditures	1,014,153	1,059,907	2,353,178	1,996,889	2,065,046
Capital Outlay	58,274	-	3,000	3,000	3,000
Grants And Aid	802,034	845,604	765,045	1,047,248	1,066,415
Tourist Development	2,224,837	2,273,486	3,495,431	3,433,038	3,528,777
Total General Government	6,135,118	6,044,858	7,465,014	7,280,454	7,497,017



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Expenditure Category Summary**

Business Unit / Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Administrative Services</u>					
Administration					
Personal Services	321,977	328,640	410,513	356,529	365,705
Operating Expenditures	49,124	38,001	41,738	35,999	35,999
Capital Outlay	3,232	-	-	-	-
Administration	374,332	366,642	452,251	392,528	401,704
Equal Opportunity					
Personal Services	215,214	193,841	259,329	190,542	193,885
Operating Expenditures	71,498	62,725	82,599	72,389	72,389
Equal Opportunity	286,712	256,567	341,928	262,931	266,274
Facilities Management					
Personal Services	2,001,064	1,978,265	1,965,928	1,892,364	1,922,568
Operating Expenditures	6,085,626	6,033,757	5,712,266	5,860,367	5,430,818
Capital Outlay	64,381	80,961	-	-	-
Facilities Management	8,151,071	8,092,983	7,678,194	7,752,731	7,353,386
Human Resources					
Personal Services	588,872	578,053	572,390	564,902	579,259
Operating Expenditures	91,126	86,643	111,597	105,408	105,408
Human Resources	679,997	664,696	683,987	670,310	684,667
Purchasing					
Personal Services	413,687	391,860	413,345	409,608	415,728
Operating Expenditures	32,500	30,083	46,255	46,215	46,215
Purchasing	446,186	421,942	459,600	455,823	461,943
Risk Management					
Personal Services	282,286	283,639	347,845	313,343	322,357
Operating Expenditures	2,282,379	2,900,862	3,327,371	3,024,729	3,028,129
Capital Outlay	-	-	-	-	-
Risk Management	2,564,665	3,184,501	3,675,216	3,338,072	3,350,486
Organizational Development And Training					
Personal Services	84,283	112,007	116,123	114,616	116,315
Operating Expenditures	45,171	43,376	35,479	28,884	28,884
Organizational Development And Training	129,454	155,383	151,602	143,500	145,199
Total Administrative Services	12,632,417	13,142,713	13,442,778	13,015,895	12,663,659



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Expenditure Category Summary**

Business Unit / Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Community Support Services</u>					
Administration					
Personal Services	819,633	793,615	814,394	766,554	785,830
Operating Expenditures	201,756	182,355	284,773	247,047	259,012
Capital Outlay	-	-	-	-	-
Administration	1,021,389	975,971	1,099,167	1,013,601	1,044,842
Community Agency Partnerships					
Personal Services	56,058	54,667	55,353	69,203	70,106
Operating Expenditures	894,417	800,839	711,806	711,806	711,806
Grants And Aid	1,109,810	990,041	1,132,197	1,198,315	1,189,122
Community Agency Partnerships	2,060,285	1,845,546	1,899,356	1,979,324	1,971,034
Medicaid					
Operating Expenditures	1,460,193	1,049,270	1,547,250	1,547,250	1,547,250
Medicaid	1,460,193	1,049,270	1,547,250	1,547,250	1,547,250
Medical Examiner					
Operating Expenditures	753,091	727,600	727,600	727,600	727,600
Medical Examiner	753,091	727,600	727,600	727,600	727,600
MTPO/MVT					
Operating Expenditures	168,360	169,931	190,100	190,100	190,100
MTPO/MVT	168,360	169,931	190,100	190,100	190,100
Public Health Unit					
Operating Expenditures	1,040,721	940,881	940,717	941,793	941,793
Public Health Unit	1,040,721	940,881	940,717	941,793	941,793
Ag Extension					
Personal Services	242,015	221,480	237,492	242,344	246,403
Operating Expenditures	61,927	79,252	82,243	82,712	83,295
Ag Extension	303,942	300,732	319,735	325,056	329,698
CHOICES					
Personal Services	663,500	583,462	663,522	662,470	674,083
Operating Expenditures	4,683,189	7,345,743	7,817,403	7,813,757	7,806,268
Capital Outlay	-	-	-	-	-
CHOICES	5,346,689	7,929,205	8,480,925	8,476,227	8,480,351
Crisis Center					
Personal Services	350,217	356,946	349,138	343,394	351,019
Operating Expenditures	21,664	25,860	41,433	41,473	41,473
Crisis Center	371,881	382,806	390,571	384,867	392,492
Partners for Productive Community					
Personal Services	124,339	36,030	60,588	62,762	63,749
Operating Expenditures	8,960	5,769	20,036	20,128	20,128
Capital Outlay	1,000	49,312	-	-	-
Partners for Productive Community	134,298	91,111	80,624	82,890	83,877
Sugarfoot Preserve & Enh District					
Operating Expenditures	45,419	30,480	43,000	43,000	43,000
Sugarfoot Preserve & Enh District	45,419	30,480	43,000	43,000	43,000
Poverty Reduction Program					
Personal Services	97,663	100,200	108,411	463,509	485,958
Operating Expenditures	98,840	17,797	84,526	226,646	226,646
Grants And Aid	-	-	-	50,000	154,000
Poverty Reduction Program	196,503	117,996	192,937	740,155	866,604



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Expenditure Category Summary**

Business Unit / Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Community Support Services</u>					
Community Partnerships					
Personal Services	531,202	528,545	477,038	110,017	92,315
Operating Expenditures	180,302	212,403	244,728	89,046	89,046
Community Partnerships	<u>711,504</u>	<u>740,948</u>	<u>721,766</u>	<u>199,063</u>	<u>181,361</u>
RSVP Grant					
Operating Expenditures	-	-	-	-	-
RSVP Grant	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Social Services					
Personal Services	319,904	343,862	348,803	344,021	350,132
Operating Expenditures	1,048,646	896,054	867,041	892,118	892,118
Capital Outlay	-	-	-	-	-
Social Services	<u>1,368,550</u>	<u>1,239,916</u>	<u>1,215,844</u>	<u>1,236,139</u>	<u>1,242,250</u>
Veteran Services					
Personal Services	198,598	197,861	190,748	150,052	153,574
Operating Expenditures	18,190	17,847	25,886	25,911	25,911
Veteran Services	<u>216,787</u>	<u>215,708</u>	<u>216,634</u>	<u>175,963</u>	<u>179,485</u>
Victim Services					
Personal Services	577,759	572,842	584,435	589,596	598,123
Operating Expenditures	96,862	103,212	86,089	170,176	170,176
Victim Services	<u>674,622</u>	<u>676,053</u>	<u>670,524</u>	<u>759,772</u>	<u>768,299</u>
Total Community Support Services	<u><u>15,874,236</u></u>	<u><u>17,434,153</u></u>	<u><u>18,736,750</u></u>	<u><u>18,822,800</u></u>	<u><u>18,990,036</u></u>



Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Expenditure Category Summary

Business Unit / Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Court Services</u>					
Drug Court					
Personal Services	303,746	371,127	378,329	338,061	339,812
Operating Expenditures	105,540	158,856	233,053	176,840	170,819
Capital Outlay	-	1,645	-	-	-
Drug Court	<u>409,286</u>	<u>531,628</u>	<u>611,382</u>	<u>514,901</u>	<u>510,631</u>
Metamorphosis					
Personal Services	518,697	475,492	494,861	448,569	456,232
Operating Expenditures	131,255	192,507	200,153	196,699	196,720
Capital Outlay	-	-	-	-	-
Metamorphosis	<u>649,951</u>	<u>667,999</u>	<u>695,014</u>	<u>645,268</u>	<u>652,952</u>
CJMSHA Grant					
Operating Expenditures	499,500	404,248	374,625	416,500	416,500
CJMSHA Grant	<u>499,500</u>	<u>404,248</u>	<u>374,625</u>	<u>416,500</u>	<u>416,500</u>
Probation					
Personal Services	856,326	848,951	849,166	853,267	867,623
Operating Expenditures	134,349	140,207	174,002	174,477	174,494
Capital Outlay	995	-	-	-	-
Probation	<u>991,670</u>	<u>989,158</u>	<u>1,023,168</u>	<u>1,027,744</u>	<u>1,042,117</u>
Work Release					
Personal Services	1,077,574	1,003,776	989,015	975,745	1,000,997
Operating Expenditures	154,503	135,293	162,534	164,207	160,372
Capital Outlay	-	-	-	-	-
Work Release	<u>1,232,077</u>	<u>1,139,069</u>	<u>1,151,549</u>	<u>1,139,952</u>	<u>1,161,369</u>
Day Reporting					
Personal Services	381,070	337,927	330,587	307,086	310,893
Operating Expenditures	86,496	90,735	140,049	139,590	139,590
Capital Outlay	-	-	-	-	-
Day Reporting	<u>467,566</u>	<u>428,662</u>	<u>470,636</u>	<u>446,676</u>	<u>450,483</u>
Aids and Assistance					
Operating Expenditures	2,967,867	2,830,557	2,533,988	1,600,691	1,600,691
Aids and Assistance	<u>2,967,867</u>	<u>2,830,557</u>	<u>2,533,988</u>	<u>1,600,691</u>	<u>1,600,691</u>
Jail Population Management Program					
Personal Services	414,556	416,951	418,713	333,552	337,629
Operating Expenditures	65,533	29,872	24,210	24,329	24,329
Capital Outlay	1,682	-	-	-	-
Jail Population Management Program	<u>481,771</u>	<u>446,823</u>	<u>442,923</u>	<u>357,881</u>	<u>361,958</u>
Community Services					
Personal Services	503,968	463,484	493,878	491,760	498,624
Operating Expenditures	43,876	53,491	74,813	73,470	79,490
Capital Outlay	-	-	-	-	-
Community Services	<u>547,845</u>	<u>516,975</u>	<u>568,691</u>	<u>565,230</u>	<u>578,114</u>
Pretrial					
Personal Services	1,050,121	1,038,196	1,008,589	1,041,195	1,058,336
Operating Expenditures	115,254	137,384	157,765	157,110	156,790
Capital Outlay	57,998	2,190	-	-	-
Pretrial	<u>1,223,373</u>	<u>1,177,770</u>	<u>1,166,354</u>	<u>1,198,305</u>	<u>1,215,126</u>
Outpatient & Aftercare Treatment Program					
Personal Services	231,090	259,941	424,526	380,073	394,442
Operating Expenditures	41,131	19,365	176,441	174,853	118,588
Capital Outlay	-	-	-	-	-
Outpatient & Aftercare Treatment Program	<u>272,220</u>	<u>279,306</u>	<u>600,967</u>	<u>554,926</u>	<u>513,030</u>



Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Expenditure Category Summary

Business Unit / Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Total Court Services	9,743,127	9,412,196	9,639,297	8,468,074	8,502,971
<u>Fire Rescue</u>					
Fire Rescue Administration					
Personal Services	506,111	505,553	345,275	362,646	371,958
Operating Expenditures	77,845	96,908	104,833	102,131	100,101
Grants And Aid	30,385	30,385	30,385	30,385	30,385
Fire Rescue Administration	614,340	632,846	480,493	495,162	502,444
Special Recruitment And Training					
Personal Services	171,959	95,306	-	-	-
Operating Expenditures	19,724	4,795	50,000	50,000	50,000
Special Recruitment And Training	191,683	100,101	50,000	50,000	50,000
Emergency Management					
Personal Services	248,872	283,163	262,545	265,874	271,095
Operating Expenditures	218,065	183,811	133,811	169,531	168,845
Capital Outlay	32,657	30,329	28,418	48,584	48,584
Emergency Management	499,594	497,302	424,774	483,989	488,524
Wildfire Mitigation & Strategic Planning					
Personal Services	379,645	244,662	-	-	-
Operating Expenditures	44,348	61,224	10,352	-	-
Capital Outlay	3,975	-	-	-	-
Wildfire Mitigation & Strategic Planning	427,969	305,885	10,352	-	-
Enhanced 911					
Personal Services	360,657	332,718	372,357	331,708	336,375
Operating Expenditures	572,909	361,665	594,028	522,207	517,540
Capital Outlay	77,563	96,509	90,000	40,000	40,000
Appropriated Reserves	-	-	-	-	-
Enhanced 911	1,011,129	790,891	1,056,385	893,915	893,915
Rescue Medical Services					
Personal Services	7,092,657	6,986,416	7,389,120	7,076,251	7,326,261
Operating Expenditures	1,897,584	2,389,179	2,669,022	2,839,131	2,894,352
Capital Outlay	110,117	582,850	85,605	771,300	193,845
Rescue Medical Services	9,100,357	9,958,444	10,143,747	10,686,682	10,414,458
Fire Protection Services					
Personal Services	8,246,304	8,334,710	8,782,906	8,612,545	8,916,676
Operating Expenditures	2,653,544	3,248,491	3,566,918	3,637,040	3,560,533
Capital Outlay	50,152	49,366	71,650	333,650	167,650
Fire Protection Services	10,950,000	11,632,568	12,421,474	12,583,235	12,644,859
Total Fire Rescue	22,795,071	23,918,039	24,587,225	25,192,983	24,994,200



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Expenditure Category Summary**

Business Unit / Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Environmental Protection					
Environmental Protection Administration					
Personal Services	378,520	306,331	237,972	242,890	246,719
Operating Expenditures	60,210	63,533	79,308	64,906	64,920
Capital Outlay	-	1,783	1,250	1,250	1,250
Environmental Protection Administration	<u>438,729</u>	<u>371,647</u>	<u>318,530</u>	<u>309,046</u>	<u>312,889</u>
Water Quality					
Personal Services	208,158	219,556	229,846	282,572	286,782
Operating Expenditures	250,245	226,988	262,442	214,901	211,923
Capital Outlay	-	6,485	12,521	12,521	12,125
Water Quality	<u>458,403</u>	<u>453,028</u>	<u>504,809</u>	<u>509,994</u>	<u>510,830</u>
Natural Resources Protection					
Personal Services	544,157	538,011	558,533	404,517	411,146
Operating Expenditures	78,567	88,364	132,370	111,520	118,267
Capital Outlay	-	-	3,755	3,755	3,755
Natural Resources Protection	<u>622,723</u>	<u>626,375</u>	<u>694,658</u>	<u>519,792</u>	<u>533,168</u>
Hazardous Materials					
Personal Services	341,616	328,082	316,836	319,526	324,954
Operating Expenditures	199,332	123,089	176,365	213,518	201,940
Capital Outlay	-	-	5,340	5,340	1,448
Hazardous Materials	<u>540,948</u>	<u>451,172</u>	<u>498,541</u>	<u>538,384</u>	<u>528,342</u>
Hazardous Waste Collection					
Personal Services	280,121	290,513	287,044	300,728	307,498
Operating Expenditures	449,245	381,714	472,143	535,899	531,814
Capital Outlay	80,000	30,357	40,000	40,000	40,000
Hazardous Waste Collection	<u>809,366</u>	<u>702,583</u>	<u>799,187</u>	<u>876,627</u>	<u>879,312</u>
Petroleum Management					
Personal Services	311,979	287,196	355,814	213,908	219,460
Operating Expenditures	84,649	90,393	31,186	121,092	115,540
Petroleum Management	<u>396,628</u>	<u>377,589</u>	<u>387,000</u>	<u>335,000</u>	<u>335,000</u>
Land Conservation					
Personal Services	420,832	438,123	505,875	501,718	509,269
Operating Expenditures	119,171	127,826	284,803	322,740	323,370
Capital Outlay	15,511	8,798	25,000	14,952	14,952
Land Conservation	<u>555,514</u>	<u>574,747</u>	<u>815,678</u>	<u>839,410</u>	<u>847,591</u>
Total Environmental Protection	<u>3,822,312</u>	<u>3,557,141</u>	<u>4,018,403</u>	<u>3,928,253</u>	<u>3,947,132</u>

Growth Management

Comprehensive Planning					
Personal Services	1,874,337	1,838,631	1,853,537	1,724,309	1,671,260
Operating Expenditures	1,861,249	1,591,624	607,623	333,416	333,148
Capital Outlay	-	981,571	200,927	-	-
Comprehensive Planning	<u>3,735,587</u>	<u>4,411,826</u>	<u>2,662,087</u>	<u>2,057,725</u>	<u>2,004,408</u>
Codes Enforcement					
Personal Services	1,581,286	1,257,871	1,334,433	1,311,530	1,336,269
Operating Expenditures	198,852	338,828	459,664	447,911	440,406
Capital Outlay	-	-	-	-	-
Codes Enforcement	<u>1,780,139</u>	<u>1,596,700</u>	<u>1,794,097</u>	<u>1,759,441</u>	<u>1,776,675</u>
Total Growth Management	<u>5,515,726</u>	<u>6,008,526</u>	<u>4,456,184</u>	<u>3,817,166</u>	<u>3,781,083</u>



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Expenditure Category Summary**

Business Unit / Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Public Works</u>					
Fleet Management					
Personal Services	1,038,828	996,577	1,032,137	1,021,138	1,037,150
Operating Expenditures	2,607,730	2,707,928	3,354,293	3,512,093	3,557,411
Capital Outlay	-	-	-	-	-
Fleet Management	3,646,558	3,704,504	4,386,430	4,533,231	4,594,561
Animal Services					
Personal Services	1,759,995	1,576,021	1,587,048	1,486,335	1,509,549
Operating Expenditures	474,012	485,415	561,215	671,081	682,916
Capital Outlay	2,996	-	5,000	5,000	5,000
Animal Services	2,237,003	2,061,436	2,153,263	2,162,416	2,197,465
Parks And Recreation					
Personal Services	720,581	647,461	686,524	708,528	722,225
Operating Expenditures	821,253	788,716	1,075,053	1,126,022	1,136,125
Capital Outlay	161,020	64,943	57,000	63,600	63,600
Grants And Aid	-	-	-	-	-
Parks And Recreation	1,702,855	1,501,119	1,818,577	1,898,150	1,921,950
Santa Fe Hills Water Utility					
Operating Expenditures	14,686	12,572	32,645	32,645	32,645
Santa Fe Hills Water Utility	14,686	12,572	32,645	32,645	32,645
Development Review					
Personal Services	403,151	357,699	334,950	356,785	363,844
Operating Expenditures	24,723	36,927	107,695	109,905	112,526
Capital Outlay	-	-	5,000	850	-
Development Review	427,874	394,626	447,645	467,540	476,370
Waste Management					
Personal Services	3,131,037	2,860,799	2,856,778	2,920,768	2,975,586
Operating Expenditures	13,569,408	13,110,821	13,737,864	14,847,811	15,003,846
Capital Outlay	2,090	-	325,900	7,900	7,900
Waste Management	16,702,535	15,971,620	16,920,542	17,776,479	17,987,332
Transportation					
Personal Services	4,671,907	4,390,107	4,444,451	4,367,681	4,451,441
Operating Expenditures	5,229,263	4,918,921	5,565,877	5,564,181	5,591,820
Capital Outlay	435,022	49,515	55,375	47,025	47,025
Transportation	10,336,193	9,358,544	10,065,703	9,978,887	10,090,286
Total Public Works	35,067,705	33,004,422	35,824,805	36,849,348	37,300,609



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Expenditure Category Summary**

Business Unit / Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Capital Projects					
Cox Cable					
Capital Outlay	70,680	-	-	-	-
Cox Cable	70,680	-	-	-	-
Supervisor of Elections - CP					
Operating Expenditures	-	-	156,240	-	-
Capital Outlay	-	125,753	-	-	-
Supervisor of Elections - CP	-	125,753	156,240	-	-
Tax Collector - CP					
Operating Expenditures	-	-	84,630	-	-
Capital Outlay	-	-	-	-	-
Tax Collector - CP	-	-	84,630	-	-
Information Services - CP					
Operating Expenditures	81,051	103,173	-	-	-
Capital Outlay	26,572	226,269	200,000	200,000	200,000
Information Services - CP	107,623	329,442	200,000	200,000	200,000
County Manager - CP					
Operating Expenditures	-	506	-	-	-
County Manager - CP	-	506	-	-	-
Admin Services - Admin - CP					
Operating Expenditures	4,951	21,822	-	-	-
Capital Outlay	175,352	1,521	-	-	-
Admin Services - Admin - CP	180,303	23,343	-	-	-
Facilities - CP					
Operating Expenditures	178,678	17,987	-	541,120	-
Capital Outlay	907,050	108,351	-	-	-
Facilities - CP	1,085,728	126,338	-	541,120	-
Human Resources - CP					
Operating Expenditures	-	-	-	-	-
Human Resources - CP	-	-	-	-	-
Animal Services - CP					
Operating Expenditures	5,378	-	-	-	-
Capital Outlay	-	61,812	-	-	-
Animal Services - CP	5,378	61,812	-	-	-
CSS - Admin - CP					
Operating Expenditures	-	-	-	45,000	-
Capital Outlay	59,938	72,502	-	-	-
CSS - Admin - CP	59,938	72,502	-	45,000	-
Ag Extension - CP					
Operating Expenditures	99	-	-	-	-
Capital Outlay	-	-	-	-	-
Ag Extension - CP	99	-	-	-	-
Court Related - CP					
Operating Expenditures	455,465	431,849	645,000	645,000	40,000
Capital Outlay	16,283	1,838	50,000	700,000	655,000
Court Related - CP	471,748	433,687	695,000	1,345,000	695,000
Jail - CP					
Operating Expenditures	142,328	40,898	-	-	-
Capital Outlay	1,737,111	1,299,732	400,000	-	-
Jail - CP	1,879,439	1,340,630	400,000	-	-



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Expenditure Category Summary**

Business Unit / Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Capital Projects</u>					
Court Administrator - CP					
Operating Expenditures	-	-	95,000	95,000	95,000
Capital Outlay	233,024	114,579	-	-	-
Court Administrator - CP	233,024	114,579	95,000	95,000	95,000
State Attorney - CP					
Operating Expenditures	-	-	-	-	-
State Attorney - CP	-	-	-	-	-
Public Defender - CP					
Operating Expenditures	-	-	30,000	30,000	30,000
Public Defender - CP	-	-	30,000	30,000	30,000
Drug Court - CP					
Capital Outlay	-	-	-	-	-
Drug Court - CP	-	-	-	-	-
Metamorphosis - CP					
Operating Expenditures	-	-	-	-	-
Metamorphosis - CP	-	-	-	-	-
Day Reporting - CP					
Capital Outlay	-	21,266	-	-	-
Day Reporting - CP	-	21,266	-	-	-
Court Services - Community Services - CP					
Operating Expenditures	3,246	-	-	-	-
Court Services - Community Services - CP	3,246	-	-	-	-
Courts & Corrections - CP					
Operating Expenditures	-	-	30,000	30,000	30,000
Courts & Corrections - CP	-	-	30,000	30,000	30,000
Parks and Recreation - CP					
Operating Expenditures	95,009	64,411	-	-	-
Capital Outlay	3,396,874	3,045,099	203,950	607,825	659,649
Parks and Recreation - CP	3,491,883	3,109,509	203,950	607,825	659,649
Economic Development - CP					
Operating Expenditures	142,037	101,712	-	-	-
Capital Outlay	-	-	367,500	367,500	367,500
Economic Development - CP	142,037	101,712	367,500	367,500	367,500
Fire Rescue Admin - CP					
Personal Services	-	-	-	-	-
Operating Expenditures	168,078	25,500	-	-	-
Capital Outlay	381,265	-	-	-	-
Fire Rescue Admin - CP	549,343	25,500	-	-	-
Rescue Medical Services - CP					
Operating Expenditures	-	-	-	-	-
Capital Outlay	50,788	-	-	-	-
Rescue Medical Services - CP	50,788	-	-	-	-
Fire Protection Services - CP					
Personal Services	-	-	-	-	-
Operating Expenditures	2,910	-	-	-	-
Capital Outlay	2,301,412	3,500	37,397	213,074	212,879
Fire Protection Services - CP	2,304,322	3,500	37,397	213,074	212,879



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Expenditure Category Summary**

Business Unit / Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Capital Projects</u>					
Environmental - Admin - CP					
Operating Expenditures	54,886	4,000	-	-	-
Environmental - Admin - CP	54,886	4,000	-	-	-
Hazardous Waste Collection - CP					
Capital Outlay	-	-	150,000	-	-
Hazardous Waste Collection - CP	-	-	150,000	-	-
Land Conservation - CP					
Operating Expenditures	-	-	-	3,000	3,000
Capital Outlay	2,298,987	6,604,374	-	-	-
Land Conservation - CP	2,298,987	6,604,374	-	3,000	3,000
Comprehensive Planning - CP					
Personal Services	95,697	94,372	96,257	94,996	96,457
Operating Expenditures	65,079	14,862	49,253	47,093	47,093
Capital Outlay	-	19,750	-	-	-
Comprehensive Planning - CP	160,776	128,984	145,510	142,089	143,550
Development Review - CP					
Operating Expenditures	-	-	-	-	-
Capital Outlay	72,054	-	-	-	-
Development Review - CP	72,054	-	-	-	-
Law Enforcement - CP					
Operating Expenditures	-	151,265	-	-	-
Capital Outlay	280,249	300,291	-	-	-
Law Enforcement - CP	280,249	451,556	-	-	-
Sheriff Communications - CP					
Operating Expenditures	4,827	19,036	-	-	-
Capital Outlay	49,000	32,412	-	-	-
Sheriff Communications - CP	53,827	51,448	-	-	-
Waste Management - CP					
Capital Outlay	-	-	-	-	-
Waste Management - CP	-	-	-	-	-
TIP					
Debt Service	1,743,742	1,740,681	-	-	-
Transfers Out to Other Funds	-	-	-	-	-
TIP	1,743,742	1,740,681	-	-	-
Transportation - CP					
Personal Services	84,793	118,476	130,994	121,840	123,468
Operating Expenditures	372,145	1,734,748	-	-	-
Capital Outlay	8,646,170	7,171,733	7,808,495	2,004,731	2,003,667
Transportation - CP	9,103,108	9,024,957	7,939,489	2,126,571	2,127,135
Operating Expenditures	-	-	328,000	120,760	468,000
Capital Outlay	-	-	-	276,998	1,336,998
Total Capital Projects	24,403,208	23,896,081	10,862,716	6,143,937	6,368,711
Countywide Total	289,894,111	292,961,282	327,461,964	318,161,031	320,984,366



Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Function Summary

Function	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund					
General Government	22,705,851	22,968,498	23,254,358	23,535,186	25,079,247
Public Safety	19,089,466	18,965,249	17,855,230	18,523,118	17,606,222
Physical Environment	1,802,899	1,756,690	1,981,973	1,900,496	1,919,955
Transportation	58,940	-	-	-	-
Economic Environment	1,368,550	1,254,528	1,281,002	1,189,745	1,198,646
Human Services	11,085,033	9,880,310	10,627,860	10,760,529	10,959,062
Culture & Recreation	725,745	397,010	493,364	595,015	603,652
Other Uses - Transfers	62,767,922	57,649,352	57,649,253	58,880,344	58,862,391
Other Non-Operating (Reserves)	-	-	5,619,003	6,119,084	6,599,905
Circuit Court	5,304,448	5,087,595	4,852,155	3,966,569	4,009,399
County Court	71,796	67,166	-	-	-
General Operations	2,522,375	2,138,323	1,992,291	1,952,971	1,990,779
Total General Fund	127,503,025	120,164,720	125,606,489	127,423,057	128,829,258

MSTU-Unincorporated Services

General Government	1,281,689	1,470,442	1,192,679	1,193,129	1,195,093
Public Safety	406,645	412,032	509,155	504,259	506,551
Physical Environment	484,824	583,885	546,665	468,269	480,950
Transportation	773,021	784,959	943,400	913,800	928,544
Economic Environment	880,487	893,924	1,015,492	970,320	930,388
Culture & Recreation	830,853	1,047,611	1,226,345	1,197,963	1,218,909
Other Uses - Transfers	562,000	412,000	262,000	262,000	412,000
Other Non-Operating (Reserves)	-	-	434,686	331,710	255,201
Total MSTU-Unincorporated Services	5,219,520	5,604,853	6,130,422	5,841,450	5,927,636

MSTU-Law Enforcement

General Government	185,005	175,042	195,130	199,033	203,014
Public Safety	147,888	155,730	255,608	130,989	130,989
Other Uses - Transfers	16,287,048	15,952,470	16,355,220	16,539,088	16,355,220
Other Non-Operating (Reserves)	-	-	876,334	786,086	995,784
Total MSTU-Law Enforcement	16,619,941	16,283,243	17,682,292	17,655,196	17,685,007

CHOICES Program

Human Services	5,346,689	7,929,205	8,480,925	8,476,227	8,480,351
Other Non-Operating (Reserves)	-	-	-	-	-
Total CHOICES Program	5,346,689	7,929,205	8,480,925	8,476,227	8,480,351

MSTU - Fire Services

General Government	626,247	120,780	138,651	141,424	144,252
Public Safety	11,425,998	12,041,072	12,747,218	12,846,455	12,915,816
Other Uses - Transfers	675,006	539,672	261,127	786,161	761,127
Other Non-Operating (Reserves)	-	-	1,017,622	1,248,474	1,579,287
Total MSTU - Fire Services	12,727,251	12,701,524	14,164,618	15,022,514	15,400,482

Stormwater Management

Physical Environment	226,437	33,908	-	-	-
Total Stormwater Management	226,437	33,908	-	-	-



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Function Summary**

Function	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>MSBU-Refuse Collection</u>					
General Government	-	65	-	-	-
Physical Environment	4,184,314	4,922,300	5,674,417	5,458,509	5,540,876
Other Non-Operating (Reserves)	-	-	4,271,308	4,113,067	3,935,856
Total MSBU-Refuse Collection	4,184,314	4,922,365	9,945,725	9,571,576	9,476,732
<u>Gas Tax</u>					
General Government	-	585	-	-	-
Physical Environment	115,400	119,300	137,600	137,600	137,600
Transportation	9,999,884	8,973,696	9,721,886	9,688,340	9,799,111
Other Uses - Transfers	-	-	-	-	-
Other Non-Operating (Reserves)	-	-	981,147	460,154	403,828
Total Gas Tax	10,115,284	9,093,581	10,840,633	10,286,094	10,340,539
<u>Supervisor Of Elections</u>					
General Government	1,616,988	1,538,316	1,735,967	2,079,727	1,757,372
Other Uses - Transfers	217,176	324,326	5,000	5,000	5,000
Total Supervisor Of Elections	1,834,164	1,862,642	1,740,967	2,084,727	1,762,372
<u>Permits & Development Fund</u>					
Public Safety	1,373,487	1,184,667	1,284,942	1,255,182	1,270,124
Economic Environment	7	-	-	-	-
Other Non-Operating (Reserves)	-	-	84,120	84,120	84,120
Total Permits & Development Fund	1,373,494	1,184,667	1,369,062	1,339,302	1,354,244
<u>Computer Replacement</u>					
General Government	430,786	626,619	605,868	605,868	605,868
Other Non-Operating (Reserves)	-	-	447,081	432,079	417,077
Total Computer Replacement	430,786	626,619	1,052,949	1,037,947	1,022,945
<u>Self Insurance Fund</u>					
General Government	2,564,665	3,184,501	3,675,216	3,338,072	3,350,486
Other Non-Operating (Reserves)	-	-	2,380,152	3,241,475	3,229,061
Total Self Insurance Fund	2,564,665	3,184,501	6,055,368	6,579,547	6,579,547
<u>Equipment Replacement Fund - CCC</u>					
Public Safety	-	-	-	325,713	-
Other Non-Operating (Reserves)	-	-	-	325,712	-
Total Equipment Replacement Fund - CCC	-	-	-	651,425	-
<u>Fleet Management</u>					
General Government	3,618,343	3,727,043	4,410,430	4,558,911	4,621,681
Physical Environment	50,400	-	-	-	-
Other Non-Operating (Reserves)	-	-	1,246,691	1,260,068	1,242,617
Total Fleet Management	3,668,743	3,727,043	5,657,121	5,818,979	5,864,298
<u>Telephone Service</u>					
General Government	1,012,553	918,318	1,112,421	1,101,958	1,111,159
Other Non-Operating (Reserves)	-	-	495,404	499,144	489,943
Total Telephone Service	1,012,553	918,318	1,607,825	1,601,102	1,601,102



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Function Summary**

Function	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Vehicle Replacement</u>					
General Government	912,109	1,117,681	2,123,810	2,220,410	2,220,410
Other Uses - Transfers	54,229	-	-	-	-
Other Non-Operating (Reserves)	-	-	719,600	1,234,041	1,234,041
Total Vehicle Replacement	966,338	1,117,681	2,843,410	3,454,451	3,454,451
<u>Health Insurance</u>					
General Government	16,704,163	18,213,179	18,032,700	19,592,551	20,960,387
Other Non-Operating (Reserves)	-	-	5,047,721	3,862,791	3,598,725
Total Health Insurance	16,704,163	18,213,179	23,080,421	23,455,342	24,559,112
<u>Drug and Law Enforcement (Special Revenue)</u>					
Public Safety	789,902	770,106	787,514	710,208	711,952
Physical Environment	-	-	-	-	-
Human Services	-	12,397	63,852	55,781	55,871
Other Uses - Transfers	302,021	804,593	192,043	207,000	207,000
Circuit Court	-	2,181	17,200	22,200	22,200
Total Drug and Law Enforcement (Special Revenue)	1,091,923	1,589,277	1,060,609	995,189	997,023
<u>Environmental (Special Revenue)</u>					
Physical Environment	983,124	879,624	992,052	922,381	912,381
Culture & Recreation	161,020	61,798	57,000	57,000	57,000
Other Non-Operating (Reserves)	-	-	11,855	19,855	21,855
Total Environmental (Special Revenue)	1,144,144	941,421	1,060,907	999,236	991,236
<u>Court Related (Special Revenue)</u>					
Human Services	835,391	750,863	987,568	996,397	949,509
Other Uses - Transfers	57,802	57,255	68,700	62,000	62,000
Other Non-Operating (Reserves)	-	-	51,000	-	-
Circuit Court	22,246	177,062	281,054	131,036	120,763
County Court	58,768	20,127	74,077	62,000	62,000
General Operations	267,628	478,088	524,347	602,499	605,341
Total Court Related (Special Revenue)	1,241,834	1,483,396	1,986,746	1,853,932	1,799,613
<u>Emergency Services (Special Revenue)</u>					
Public Safety	1,870,735	1,683,311	1,810,695	2,307,639	1,803,829
Other Uses - Transfers	7,205,230	6,915,454	7,003,256	7,003,256	7,003,256
Other Non-Operating (Reserves)	-	-	7,708	177,991	177,991
Total Emergency Services (Special Revenue)	9,075,965	8,598,765	8,821,659	9,488,886	8,985,076
<u>Housing/Land Development</u>					
Economic Environment	23,025	1,538,475	527,604	18,885	-
Human Services	1,000	49,312	-	-	-
Total Housing/Land Development	24,025	1,587,787	527,604	18,885	-
<u>Community Services (Special Revenue)</u>					
Transportation	-	-	-	-	-
Human Services	993,564	997,094	1,088,708	1,074,787	1,081,796
Culture & Recreation	-	12,530	-	-	-
Other Uses - Transfers	-	-	-	-	-
Other Non-Operating (Reserves)	-	-	3,100	3,100	3,100
Total Community Services (Special Revenue)	993,564	1,009,624	1,091,808	1,077,887	1,084,896



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Function Summary**

Function	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Tourism (Special Revenue)</u>					
Economic Environment	2,207,417	2,235,137	3,495,431	3,433,038	3,528,777
Other Uses - Transfers	110,000	110,000	169,938	170,034	170,135
Other Non-Operating (Reserves)	-	-	7,899	-	-
Total Tourism (Special Revenue)	<u>2,317,417</u>	<u>2,345,137</u>	<u>3,673,268</u>	<u>3,603,072</u>	<u>3,698,912</u>

<u>Other Special Revenue Funds</u>					
Public Safety	2,015	100	6,450	15,625	15,625
Physical Environment	3,721	4,003	3,500	3,500	3,500
Transportation	-	-	-	-	-
Economic Environment	17,419	93,263	-	-	-
Human Services	31,980	16,883	85,000	85,000	85,000
Culture & Recreation	315,000	-	139,938	140,034	140,135
Circuit Court	-	-	500	500	500
County Court	7,774	4,159	5,000	5,000	5,000
Total Other Special Revenue Funds	<u>377,910</u>	<u>118,409</u>	<u>240,388</u>	<u>249,659</u>	<u>249,760</u>

<u>Debt Service Fund</u>					
General Government	10,901,193	19,649,713	21,122,177	12,955,789	13,379,790
Other Uses - Transfers	11,174,835	9,889,682	10,567,894	10,020,821	10,531,274
Other Non-Operating (Reserves)	-	-	1,447,202	3,077,816	2,704,200
Total Debt Service Fund	<u>22,076,029</u>	<u>29,539,395</u>	<u>33,137,273</u>	<u>26,054,426</u>	<u>26,615,264</u>

<u>Other Capital Projects</u>					
General Government	1,128,228	595,241	440,870	200,000	1,260,000
Public Safety	5,117,058	1,784,393	449,135	501,571	501,478
Physical Environment	165,612	4,000	-	-	-
Transportation	2,762,234	4,709,194	8,037,784	2,115,000	2,115,000
Economic Environment	142,037	101,712	367,500	367,500	367,500
Human Services	5,477	61,812	-	-	-
Culture & Recreation	3,452,419	3,118,119	108,433	620,433	672,389
Other Uses - Transfers	2,458,900	2,453,295	2,491,712	1,316,088	1,664,132
Other Non-Operating (Reserves)	-	-	-	-	-
Circuit Court	52,230	1,481	-	-	-
General Operations	715,788	555,865	50,000	700,000	655,000
Total Other Capital Projects	<u>15,999,983</u>	<u>13,385,112</u>	<u>11,945,434</u>	<u>5,820,592</u>	<u>7,235,499</u>

<u>Solid Waste</u>					
General Government	-	260	-	-	-
Physical Environment	13,492,154	11,892,814	12,374,496	13,436,387	13,573,835
Other Uses - Transfers	939,163	1,081,647	1,844,569	1,565,097	1,570,744
Other Non-Operating (Reserves)	(453,979)	(472,419)	12,058,231	10,950,776	10,938,329
Total Solid Waste	<u>13,977,338</u>	<u>12,502,302</u>	<u>26,277,296</u>	<u>25,952,260</u>	<u>26,082,908</u>

<u>Alachua County Forever</u>					
Physical Environment	1,502,967	-	-	3,000	3,000
Total Alachua County Forever	<u>1,502,967</u>	<u>-</u>	<u>-</u>	<u>3,000</u>	<u>3,000</u>

<u>State Housing Initiative Partnership Funds</u>					
Economic Environment	1,670,712	931,006	-	-	-
Total State Housing Initiative Partnership Funds	<u>1,670,712</u>	<u>931,006</u>	<u>-</u>	<u>-</u>	<u>-</u>



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Function Summary**

Function	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Transportation Trust Fund</u>					
Transportation	6,503,904	4,471,884	130,994	129,553	131,344
Other Uses - Transfers	516,583	-	-	-	-
Total Transportation Trust Fund	<u>7,020,487</u>	<u>4,471,884</u>	<u>130,994</u>	<u>129,553</u>	<u>131,344</u>
<u>Wild Spaces & Public Places</u>					
Physical Environment	796,020	6,604,374	-	-	-
Culture & Recreation	492	-	-	-	-
Total Wild Spaces & Public Places	<u>796,512</u>	<u>6,604,374</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>Capital Preservation Fund (Special Revenue)</u>					
General Government	-	21,822	328,000	661,880	468,000
Public Safety	-	94,938	-	-	-
Physical Environment	-	506	-	-	-
Economic Environment	-	30,059	-	-	-
Human Services	-	-	-	45,000	-
General Operations	-	-	800,000	800,000	195,000
Total Capital Preservation Fund (Special Revenue)	<u>-</u>	<u>147,325</u>	<u>1,128,000</u>	<u>1,506,880</u>	<u>663,000</u>
<u>Alachua County Housing Finance Authority</u>					
Economic Environment	3,424	58,585	40,023	40,138	40,259
Other Non-Operating (Reserves)	-	-	-	-	-
Total Alachua County Housing Finance Authority	<u>3,424</u>	<u>58,585</u>	<u>40,023</u>	<u>40,138</u>	<u>40,259</u>
<u>Law Library</u>					
Other Non-Operating (Reserves)	-	-	-	-	-
General Operations	82,510	79,435	81,728	68,500	68,500
Total Law Library	<u>82,510</u>	<u>79,435</u>	<u>81,728</u>	<u>68,500</u>	<u>68,500</u>
County-Wide Total	<u>289,894,111</u>	<u>292,961,282</u>	<u>327,461,964</u>	<u>318,161,031</u>	<u>320,984,366</u>



Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Function Summary

Business Center	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>General Government</u>					
Non Departmental	37,679,457	48,777,164	52,670,837	46,331,880	49,871,921
Constitutional Officers	1,648,685	1,538,316	1,735,967	2,479,727	1,757,372
Information Telecommunications Services	4,875,032	4,614,334	4,809,971	4,773,847	4,743,390
General Government	3,910,281	3,771,371	3,969,583	3,847,416	3,968,240
Administrative Services	9,106,237	9,563,436	10,026,619	9,555,957	9,693,275
Environmental Protection	-	-	-	-	-
Public Works	3,596,158	3,705,739	4,386,430	4,533,231	4,594,561
Capital Projects	2,871,970	2,357,744	768,870	861,880	1,728,000
Total General Government	<u>63,687,821</u>	<u>74,328,105</u>	<u>78,368,277</u>	<u>72,383,938</u>	<u>76,356,759</u>
<u>Public Safety</u>					
Non Departmental	3,670,896	3,015,528	2,000,000	2,575,713	2,262,500
Constitutional Officers	916,325	842,456	1,059,374	1,392,371	740,946
Administrative Services	1,367,585	1,440,235	1,307,126	1,355,459	792,208
Community Support Services	753,091	727,600	727,600	727,600	727,600
Court Services	3,823,036	3,671,711	3,783,290	3,617,521	3,668,879
Fire Rescue	22,795,071	23,918,039	24,585,325	25,191,083	24,992,300
Growth Management	1,780,132	1,596,700	1,794,097	1,759,441	1,776,675
Capital Projects	5,117,058	1,879,331	449,135	501,571	501,478
Total Public Safety	<u>40,223,195</u>	<u>37,091,598</u>	<u>35,705,947</u>	<u>37,120,759</u>	<u>35,462,586</u>
<u>Physical Environment</u>					
Administrative Services	107,562	103,146	126,378	125,209	132,790
Community Support Services	303,942	300,732	319,735	325,056	329,698
Fire Rescue	-	-	1,900	1,900	1,900
Environmental Protection	3,822,312	3,557,141	4,018,403	3,928,253	3,947,132
Public Works	17,109,458	16,231,505	17,094,287	17,946,724	18,157,577
Capital Projects	2,464,598	6,608,879	150,000	3,000	3,000
Total Physical Environment	<u>23,807,872</u>	<u>26,801,404</u>	<u>21,710,703</u>	<u>22,330,142</u>	<u>22,572,097</u>
<u>Transportation</u>					
Non Departmental	161,861	-	-	-	-
Administrative Services	69,793	74,242	88,338	88,613	93,899
Community Support Services	168,360	169,931	190,100	190,100	190,100
Growth Management	9,600	9,600	14,600	14,600	14,600
Public Works	10,422,230	9,504,882	10,372,248	10,308,827	10,429,056
Capital Projects	9,266,137	9,181,078	8,168,778	2,244,553	2,246,344
Total Transportation	<u>20,097,982</u>	<u>18,939,733</u>	<u>18,834,064</u>	<u>12,846,693</u>	<u>12,973,999</u>
<u>Economic Environment</u>					
Non Departmental	3,424	58,585	-	-	-
General Government	2,224,837	2,273,486	3,495,431	3,433,038	3,528,777
Administrative Services	-	54,914	-	-	-
Community Support Services	216,787	215,708	216,634	175,963	179,485
Growth Management	3,725,993	4,402,226	2,647,487	2,043,125	1,989,808
Capital Projects	142,037	131,771	367,500	367,500	367,500
Total Economic Environment	<u>6,313,078</u>	<u>7,136,689</u>	<u>6,727,052</u>	<u>6,019,626</u>	<u>6,065,570</u>



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Function Summary**

Business Center	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Human Services</u>					
Non Departmental	-	-	-	-	-
Administrative Services	146,988	151,414	177,383	178,798	189,441
Community Support Services	14,432,055	16,020,183	17,282,681	17,404,081	17,563,153
Court Services	1,477,611	1,403,161	1,720,586	1,703,426	1,661,530
Public Works	2,237,003	2,061,306	2,153,263	2,162,416	2,197,465
Capital Projects	5,477	61,812	-	45,000	-
Total Human Services	<u>18,299,134</u>	<u>19,697,877</u>	<u>21,333,913</u>	<u>21,493,721</u>	<u>21,611,589</u>
<u>Culture & Recreation</u>					
Non Departmental	-	-	-	-	-
Administrative Services	14,763	17,959	98,070	91,862	97,746
Public Works	1,702,855	1,500,989	1,818,577	1,898,150	1,921,950
Capital Projects	3,767,911	3,118,119	108,433	620,433	672,389
Total Culture & Recreation	<u>5,485,529</u>	<u>4,637,067</u>	<u>2,025,080</u>	<u>2,610,445</u>	<u>2,692,085</u>
<u>Other Uses - Transfers</u>					
Non Departmental	28,697,848	23,199,166	25,489,513	25,444,483	26,231,873
Constitutional Officers	74,572,266	72,933,326	71,381,199	71,372,406	71,372,406
Judicial	57,802	57,255	-	-	-
Capital Projects	-	-	-	-	-
Total Other Uses - Transfers	<u>103,327,916</u>	<u>96,189,747</u>	<u>96,870,712</u>	<u>96,816,889</u>	<u>97,604,279</u>
<u>Other Non-Operating (Reserves)</u>					
Non Departmental	(453,979)	(472,419)	37,207,864	38,227,543	37,910,920
Total Other Non-Operating (Reserves)	<u>(453,979)</u>	<u>(472,419)</u>	<u>37,207,864</u>	<u>38,227,543</u>	<u>37,910,920</u>
<u>Circuit Court</u>					
Judicial	884,213	929,514	1,015,488	973,178	980,300
Court Services	4,442,481	4,337,324	4,135,421	3,147,127	3,172,562
Capital Projects	52,230	1,481	-	-	-
Total Circuit Court	<u>5,378,924</u>	<u>5,268,318</u>	<u>5,150,909</u>	<u>4,120,305</u>	<u>4,152,862</u>
<u>County Court</u>					
Judicial	138,338	91,452	79,077	67,000	67,000
Total County Court	<u>138,338</u>	<u>91,452</u>	<u>79,077</u>	<u>67,000</u>	<u>67,000</u>
<u>General Operations</u>					
Judicial	1,053,022	958,479	979,502	1,003,973	1,000,320
Administrative Services	1,819,490	1,737,367	1,618,864	1,619,997	1,664,300
Capital Projects	715,788	555,865	850,000	1,500,000	850,000
Total General Operations	<u>3,588,301</u>	<u>3,251,711</u>	<u>3,448,366</u>	<u>4,123,970</u>	<u>3,514,620</u>
Countywide Total	<u>289,894,111</u>	<u>292,961,282</u>	<u>327,461,964</u>	<u>318,161,031</u>	<u>320,984,366</u>



Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Summary by Category

Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund					
Personal Services	30,695,095	29,074,813	29,496,285	28,472,859	29,158,388
Operating Expenditures	28,640,143	27,158,552	26,915,306	26,753,872	27,865,686
Capital Outlay	303,240	746,107	168,423	1,308,588	261,088
Grants And Aid	5,096,624	5,535,896	5,758,219	5,888,310	6,081,800
Transfers Out to Other Funds	10,861,819	6,956,351	8,087,698	9,335,839	9,317,886
Transfer to Constitutional Offices	51,906,103	50,693,001	49,561,555	49,544,505	49,544,505
Appropriated Reserves	-	-	5,619,003	6,119,084	6,599,905
Total General Fund	127,503,025	120,164,720	125,606,489	127,423,057	128,829,258

MSTU-Unincorporated Services

Personal Services	2,488,862	2,573,436	2,617,872	2,516,271	2,506,572
Operating Expenditures	2,168,658	2,616,272	2,810,864	2,730,619	2,753,863
Capital Outlay	-	3,145	5,000	850	-
Transfers Out to Other Funds	562,000	412,000	262,000	262,000	412,000
Appropriated Reserves	-	-	434,686	331,710	255,201
Total MSTU-Unincorporated Services	5,219,520	5,604,853	6,130,422	5,841,450	5,927,636

MSTU-Law Enforcement

Personal Services	80,942	-	-	-	-
Operating Expenditures	251,951	330,772	450,738	330,022	334,003
Transfers Out to Other Funds	1,235,516	1,656,518	1,699,575	1,883,443	1,699,575
Transfer to Constitutional Offices	15,051,532	14,295,952	14,655,645	14,655,645	14,655,645
Appropriated Reserves	-	-	876,334	786,086	995,784
Total MSTU-Law Enforcement	16,619,941	16,283,243	17,682,292	17,655,196	17,685,007

CHOICES Program

Personal Services	663,500	583,462	663,522	662,470	674,083
Operating Expenditures	4,683,189	7,345,743	7,817,403	7,813,757	7,806,268
Appropriated Reserves	-	-	-	-	-
Total CHOICES Program	5,346,689	7,929,205	8,480,925	8,476,227	8,480,351

MSTU - Fire Services

Personal Services	8,586,395	8,638,175	8,972,700	8,793,868	9,102,655
Operating Expenditures	3,415,698	3,474,311	3,841,519	3,860,361	3,789,763
Capital Outlay	50,152	49,366	71,650	333,650	167,650
Transfers Out to Other Funds	675,006	539,672	261,127	786,161	761,127
Appropriated Reserves	-	-	1,017,622	1,248,474	1,579,287
Total MSTU - Fire Services	12,727,251	12,701,524	14,164,618	15,022,514	15,400,482

Stormwater Management

Operating Expenditures	226,437	33,908	-	-	-
Total Stormwater Management	226,437	33,908	-	-	-



Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Summary by Category

Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>MSBU-Refuse Collection</u>					
Personal Services	393,754	360,096	391,256	409,225	416,364
Operating Expenditures	3,788,470	4,562,269	5,275,261	5,041,384	5,116,612
Capital Outlay	2,090	-	7,900	7,900	7,900
Appropriated Reserves	-	-	4,271,308	4,113,067	3,935,856
Total MSBU-Refuse Collection	4,184,314	4,922,365	9,945,725	9,571,576	9,476,732

<u>Gas Tax</u>					
Personal Services	4,611,254	4,328,947	4,382,455	4,299,670	4,382,259
Operating Expenditures	5,127,948	4,715,120	5,421,656	5,479,245	5,507,427
Capital Outlay	376,082	49,515	55,375	47,025	47,025
Appropriated Reserves	-	-	981,147	460,154	403,828
Total Gas Tax	10,115,284	9,093,581	10,840,633	10,286,094	10,340,539

<u>Supervisor Of Elections</u>					
Personal Services	1,067,011	919,438	1,180,341	1,399,163	1,197,718
Operating Expenditures	517,105	568,483	555,626	680,564	559,654
Capital Outlay	32,872	50,395	-	-	-
Transfers Out to Other Funds	217,176	324,326	5,000	5,000	5,000
Total Supervisor Of Elections	1,834,164	1,862,642	1,740,967	2,084,727	1,762,372

<u>Permits & Development Fund</u>					
Personal Services	1,185,127	869,179	919,982	906,252	925,333
Operating Expenditures	188,367	315,488	364,960	348,930	344,791
Appropriated Reserves	-	-	84,120	84,120	84,120
Total Permits & Development Fund	1,373,494	1,184,667	1,369,062	1,339,302	1,354,244

<u>Computer Replacement</u>					
Operating Expenditures	430,786	626,619	605,868	605,868	605,868
Capital Outlay	-	-	-	-	-
Appropriated Reserves	-	-	447,081	432,079	417,077
Total Computer Replacement	430,786	626,619	1,052,949	1,037,947	1,022,945

<u>Self Insurance Fund</u>					
Personal Services	282,286	283,639	347,845	313,343	322,357
Operating Expenditures	2,282,379	2,900,862	3,327,371	3,024,729	3,028,129
Appropriated Reserves	-	-	2,380,152	3,241,475	3,229,061
Total Self Insurance Fund	2,564,665	3,184,501	6,055,368	6,579,547	6,579,547

<u>Equipment Replacement Fund - CCC</u>					
Capital Outlay	-	-	-	325,713	-
Appropriated Reserves	-	-	-	325,712	-
Total Equipment Replacement Fund - CCC	-	-	-	651,425	-



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Summary by Category**

Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Fleet Management</u>					
Personal Services	1,038,828	996,577	1,032,137	1,021,138	1,037,150
Operating Expenditures	2,629,915	2,730,467	3,378,293	3,537,773	3,584,531
Capital Outlay	-	-	-	-	-
Appropriated Reserves	-	-	1,246,691	1,260,068	1,242,617
Total Fleet Management	3,668,743	3,727,043	5,657,121	5,818,979	5,864,298

<u>Telephone Service</u>					
Personal Services	446,883	412,889	466,547	456,032	465,233
Operating Expenditures	565,669	505,428	645,874	645,926	645,926
Capital Outlay	-	-	-	-	-
Appropriated Reserves	-	-	495,404	499,144	489,943
Total Telephone Service	1,012,553	918,318	1,607,825	1,601,102	1,601,102

<u>Vehicle Replacement</u>					
Operating Expenditures	912,109	1,117,681	2,123,810	2,220,410	2,220,410
Capital Outlay	-	-	-	-	-
Transfers Out to Other Funds	54,229	-	-	-	-
Appropriated Reserves	-	-	719,600	1,234,041	1,234,041
Total Vehicle Replacement	966,338	1,117,681	2,843,410	3,454,451	3,454,451

<u>Health Insurance</u>					
Personal Services	-	-	-	60,825	61,917
Operating Expenditures	16,704,163	18,213,179	18,032,700	19,531,726	20,898,470
Appropriated Reserves	-	-	5,047,721	3,862,791	3,598,725
Total Health Insurance	16,704,163	18,213,179	23,080,421	23,455,342	24,559,112

Drug and Law Enforcement (Special Revenue)

Personal Services	518,697	486,037	548,318	494,489	502,803
Operating Expenditures	167,918	221,360	265,248	273,700	267,220
Capital Outlay	-	-	-	-	-
Grants And Aid	103,287	77,287	55,000	20,000	20,000
Transfer to Constitutional Offices	302,021	804,593	192,043	207,000	207,000
Total Drug and Law Enforcement (Special Revenue)	1,091,923	1,589,277	1,060,609	995,189	997,023

Environmental (Special Revenue)

Personal Services	539,720	510,495	554,349	423,124	432,000
Operating Expenditures	363,404	338,772	382,657	444,211	429,623
Capital Outlay	241,020	92,154	112,046	112,046	107,758
Appropriated Reserves	-	-	11,855	19,855	21,855
Total Environmental (Special Revenue)	1,144,144	941,421	1,060,907	999,236	991,236



Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Summary by Category

Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Court Related (Special Revenue)</u>					
Personal Services	164,825	262,184	417,532	365,802	373,030
Operating Expenditures	983,610	1,144,329	1,415,588	1,380,079	1,317,497
Capital Outlay	35,597	19,628	33,926	46,051	47,086
Transfer to Constitutional Offices	57,802	57,255	68,700	62,000	62,000
Appropriated Reserves	-	-	51,000	-	-
Total Court Related (Special Revenue)	1,241,834	1,483,396	1,986,746	1,853,932	1,799,613

<u>Emergency Services (Special Revenue)</u>					
Personal Services	415,183	390,303	476,606	375,278	380,631
Operating Expenditures	1,259,205	1,028,480	1,154,066	1,183,993	1,266,210
Capital Outlay	196,347	264,528	180,023	748,368	156,988
Transfers Out to Other Funds	100,000	100,000	100,000	100,000	100,000
Transfer to Constitutional Offices	7,105,230	6,815,454	6,903,256	6,903,256	6,903,256
Appropriated Reserves	-	-	7,708	177,991	177,991
Total Emergency Services (Special Revenue)	9,075,965	8,598,765	8,821,659	9,488,886	8,985,076

<u>Housing/Land Development</u>					
Personal Services	-	-	61,837	18,885	-
Operating Expenditures	23,025	565,271	264,840	-	-
Capital Outlay	1,000	1,022,516	200,927	-	-
Total Housing/Land Development	24,025	1,587,787	527,604	18,885	-

<u>Community Services (Special Revenue)</u>					
Personal Services	707,799	713,584	735,064	723,396	730,405
Operating Expenditures	285,765	296,040	353,644	351,391	351,391
Appropriated Reserves	-	-	3,100	3,100	3,100
Total Community Services (Special Revenue)	993,564	1,009,624	1,091,808	1,077,887	1,084,896

<u>Tourism (Special Revenue)</u>					
Personal Services	350,375	367,976	374,208	385,901	394,316
Operating Expenditures	996,734	1,021,558	2,353,178	1,996,889	2,065,046
Capital Outlay	58,274	-	3,000	3,000	3,000
Grants And Aid	802,034	845,604	765,045	1,047,248	1,066,415
Transfers Out to Other Funds	110,000	110,000	169,938	170,034	170,135
Appropriated Reserves	-	-	7,899	-	-
Total Tourism (Special Revenue)	2,317,417	2,345,137	3,673,268	3,603,072	3,698,912

<u>Other Special Revenue Funds</u>					
Personal Services	-	-	19,938	19,686	19,976
Operating Expenditures	59,914	118,409	215,450	219,532	219,343
Capital Outlay	317,996	-	5,000	10,441	10,441
Total Other Special Revenue Funds	377,910	118,409	240,388	249,659	249,760



Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Summary by Category

Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Debt Service Fund</u>					
Operating Expenditures	72,083	71,656	75,609	76,365	77,129
Debt Service	10,829,111	19,578,057	21,046,568	12,879,424	13,302,661
Transfers Out to Other Funds	11,174,835	9,889,682	10,567,894	10,020,821	10,531,274
Appropriated Reserves	-	-	1,447,202	3,077,816	2,704,200
Total Debt Service Fund	22,076,029	29,539,395	33,137,273	26,054,426	26,615,264

<u>Other Capital Projects</u>					
Personal Services	95,697	94,372	96,257	94,996	96,457
Operating Expenditures	1,452,469	2,617,858	290,123	47,093	47,093
Capital Outlay	11,992,917	8,219,587	9,067,342	4,362,415	5,427,817
Transfers Out to Other Funds	1,913,588	2,453,295	2,491,712	1,316,088	1,664,132
Transfer to Constitutional Offices	545,312	-	-	-	-
Appropriated Reserves	-	-	-	-	-
Total Other Capital Projects	15,999,983	13,385,112	11,945,434	5,820,592	7,235,499

<u>Solid Waste</u>					
Personal Services	3,184,914	2,975,821	2,946,166	3,000,727	3,058,467
Operating Expenditures	10,307,240	8,917,253	8,960,330	10,435,660	10,515,368
Capital Outlay	-	-	468,000	-	-
Transfers Out to Other Funds	939,163	1,081,647	1,844,569	1,565,097	1,570,744
Appropriated Reserves	(453,979)	(472,419)	12,058,231	10,950,776	10,938,329
Total Solid Waste	13,977,338	12,502,302	26,277,296	25,952,260	26,082,908

<u>Alachua County Forever</u>					
Operating Expenditures	-	-	-	3,000	3,000
Capital Outlay	1,502,967	-	-	-	-
Total Alachua County Forever	1,502,967	-	-	3,000	3,000

<u>State Housing Initiative Partnership Funds</u>					
Personal Services	74,961	84,366	-	-	-
Operating Expenditures	1,595,751	846,640	-	-	-
Total State Housing Initiative Partnership Funds	1,670,712	931,006	-	-	-

<u>Transportation Trust Fund</u>					
Personal Services	84,793	118,476	130,994	121,840	123,468
Operating Expenditures	323,699	42,680	-	-	-
Capital Outlay	6,095,412	4,310,728	-	7,713	7,876
Transfers Out to Other Funds	516,583	-	-	-	-
Total Transportation Trust Fund	7,020,487	4,471,884	130,994	129,553	131,344

<u>Wild Spaces & Public Places</u>					
Capital Outlay	796,512	6,604,374	-	-	-
Total Wild Spaces & Public Places	796,512	6,604,374	-	-	-



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Fund Summary by Category**

Expense Category	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
<u>Capital Preservation Fund (Special Revenue)</u>					
Operating Expenditures	-	71,231	1,128,000	1,506,880	663,000
Capital Outlay	-	76,094	-	-	-
Total Capital Preservation Fund (Special Revenue)	-	147,325	1,128,000	1,506,880	663,000

Alachua County Housing Finance Authority

Personal Services	-	-	27,670	27,257	27,646
Operating Expenditures	3,424	58,585	12,353	12,881	12,613
Appropriated Reserves	-	-	-	-	-
Total Alachua County Housing Finance Authority	3,424	58,585	40,023	40,138	40,259

Law Library

Personal Services	37,804	36,368	37,163	13,802	14,389
Operating Expenditures	44,705	43,067	42,065	52,198	51,611
Capital Outlay	-	-	2,500	2,500	2,500
Appropriated Reserves	-	-	-	-	-
Total Law Library	82,510	79,435	81,728	68,500	68,500
County-Wide Total	289,894,111	292,961,282	327,461,964	318,161,031	320,984,366



Org Code	Object Code	FY 2010 Actual	FY 2011 Budget	FY 2011 Amended	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget
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001 General Fund

Transfers from 171 Supervisor Of Elections

171-1200-581	91-10	0	5,000	5,000	5,000	5,000	5,000	5,000	5,000
001-0000-381	381-40-26	0	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Expd/Rev Balance:		0	0	0	0	0	0	0	0

Transfers from 297 2007 Series Public Improvement Revenue Bond Debt

297-0430-581	91-10	4,220,178	4,298,201	4,298,201	4,349,612	4,704,367	4,809,966	4,899,492	5,045,073
001-0000-381	381-10-00	4,220,178	4,298,201	4,298,201	4,349,612	4,704,367	4,809,966	4,899,492	5,045,073
Expd/Rev Balance:		0	0	0	0	0	0	0	0

Transfers from 300 Capital Projects-General

300-0000-581	91-10	50,000	0	0	0	0	0	0	0
001-0000-381	381-30-01	50,000	0	0	0	0	0	0	0
Expd/Rev Balance:		0	0	0	0	0	0	0	0

Transfers from 301 Capital Projects-Public Works

301-4101-581	91-10	4,200	0	0	0	0	0	0	0
001-0000-381	381-30-05	4,200	0	0	0	0	0	0	0
Expd/Rev Balance:		0	0	0	0	0	0	0	0

Transfers from 318 Parks and Recreation Capital

318-0000-581	91-10	0	369,591	369,591	0	0	0	0	0
001-0000-381	381-30-31	0	369,591	369,591	0	0	0	0	0
Expd/Rev Balance:		0	0	0	0	0	0	0	0

001 Expenditures:	4,274,378	4,672,792	4,672,792	4,354,612	4,709,367	4,814,966	4,904,492	5,050,073
001 Revenues:	4,274,378	4,672,792	4,672,792	4,354,612	4,709,367	4,814,966	4,904,492	5,050,073
Transfers Balance:	0	0	0	0	0	0	0	0

004 TD-Gainesville Sports Commission

Transfers from 002 TD-VCB

002-4510-581	91-18	110,000	0	0	0	0	0	0	0
004-4510-381	381-40-21	110,000	0	0	0	0	0	0	0
Expd/Rev Balance:		0	0	0	0	0	0	0	0

Transfers from 150 TD-4th & 6th Cent TD Tax

150-4510-581	91-18	0	110,000	110,000	110,000	110,000	110,000	110,000	110,000
004-4510-381	381-40-22	0	110,000	110,000	110,000	110,000	110,000	110,000	110,000
Expd/Rev Balance:		0	0	0	0	0	0	0	0

004 Expenditures:	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000
004 Revenues:	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000
Transfers Balance:	0	0	0	0	0	0	0	0

008 MSTU-Unincorporated Services

Transfers from 297 2007 Series Public Improvement Revenue Bond Debt

297-0430-581	91-14	226,978	230,261	230,261	233,015	252,020	257,677	262,473	270,272
008-0000-381	381-10-00	226,978	230,261	230,261	233,015	252,020	257,677	262,473	270,272
Expd/Rev Balance:		0	0	0	0	0	0	0	0

Transfers from 318 Parks and Recreation Capital

318-0000-581	91-14	0	165,639	165,639	0	0	0	0	0
008-0000-381	381-30-31	0	165,639	165,639	0	0	0	0	0
Expd/Rev Balance:		0	0	0	0	0	0	0	0

008 Expenditures:	226,978	395,900	395,900	233,015	252,020	257,677	262,473	270,272
008 Revenues:	226,978	395,900	395,900	233,015	252,020	257,677	262,473	270,272
Transfers Balance:	0	0	0	0	0	0	0	0



Org Code	Object Code	FY 2010 Actual	FY 2011 Budget	FY 2011 Amended	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget
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009 MSTU-Law Enforcement

Transfers from 297 2007 Series Public Improvement Revenue Bond Debt

297-0430-581 91-15		907,914	921,043	921,043	932,060	1,008,079	1,030,707	1,049,891	1,081,087
009-0000-381 381-10-00		907,914	921,043	921,043	932,060	1,008,079	1,030,707	1,049,891	1,081,087
Expd/Rev Balance:		0	0	0	0	0	0	0	0
009 Expenditures:		907,914	921,043	921,043	932,060	1,008,079	1,030,707	1,049,891	1,081,087
009 Revenues:		907,914	921,043	921,043	932,060	1,008,079	1,030,707	1,049,891	1,081,087
Transfers Balance:		0	0	0	0	0	0	0	0

011 MSTU - Fire Services

Transfers from 297 2007 Series Public Improvement Revenue Bond Debt

297-0430-581 91-16		680,935	690,782	690,782	699,044	756,058	773,029	787,418	810,814
011-0000-381 381-10-00		680,935	690,782	690,782	699,044	756,058	773,029	787,418	810,814
Expd/Rev Balance:		0	0	0	0	0	0	0	0
011 Expenditures:		680,935	690,782	690,782	699,044	756,058	773,029	787,418	810,814
011 Revenues:		680,935	690,782	690,782	699,044	756,058	773,029	787,418	810,814
Transfers Balance:		0	0	0	0	0	0	0	0

023 Community Support Services FDLE VOCA FY10

Transfers from 001 General Fund

023-2971-381 381-50-00		52,976	0	0	0	0	0	0	0
Expd/Rev Balance:		-52,976	0	0	0	0	0	0	0
023 Expenditures:		52,976	0	0	0	0	0	0	0
023 Revenues:		0	0	0	0	0	0	0	0
Transfers Balance:		-52,976	0	0	0	0	0	0	0

024 Metamorphosis July 2010---June 2011

Transfers from 001 General Fund

001-3610-581 91-98		0	208,823	208,823	0	0	0	0	0
024-3610-381 381-50-00		177,196	208,823	208,823	0	0	0	0	0
Expd/Rev Balance:		-177,196	0	0	0	0	0	0	0
024 Expenditures:		0	208,823	208,823	0	0	0	0	0
024 Revenues:		177,196	208,823	208,823	0	0	0	0	0
Transfers Balance:		-177,196	0	0	0	0	0	0	0

037 State Court Facilities Capital Preservation (FS 318.18)

Transfers from 300 Capital Projects-General

300-0000-581 91-56		0	0	233,267	0	0	0	0	0
Expd/Rev Balance:		0	0	233,267	0	0	0	0	0
037 Expenditures:		0	0	233,267	0	0	0	0	0
037 Revenues:		0	0	0	0	0	0	0	0
Transfers Balance:		0	0	233,267	0	0	0	0	0



Org Code	Object Code	FY 2010 Actual	FY 2011 Budget	FY 2011 Amended	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget
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048 Foster Grandparents April 2009--March 2010

Transfers from 001 General Fund

001-2956-581 91-21		25,771	0	0	0	0	0	0	0
048-2956-381 381-50-00		25,771	0	0	0	0	0	0	0
Expd/Rev Balance:		0	0	0	0	0	0	0	0
048 Expenditures:		25,771	0	0	0	0	0	0	0
048 Revenues:		25,771	0	0	0	0	0	0	0
Transfers Balance:		0	0	0	0	0	0	0	0

064 CJMSHA Grant FY08

Transfers from 001 General Fund

001-2956-581 91-20		126,383	0	0	0	0	0	0	0
001-3611-581 91-20		166,500	124,875	291,375	0	0	0	0	0
064-3611-381 381-50-00		166,500	124,875	124,875	0	0	0	0	0
Expd/Rev Balance:		126,383	0	166,500	0	0	0	0	0
064 Expenditures:		292,883	124,875	291,375	0	0	0	0	0
064 Revenues:		166,500	124,875	124,875	0	0	0	0	0
Transfers Balance:		126,383	0	166,500	0	0	0	0	0

067 RSVP FY12

Transfers from 001 General Fund

001-2957-581 91-01		0	0	0	119,292	120,588	118,874	119,318	119,784
067-2957-381 381-50-00		0	0	0	119,292	120,588	118,874	119,318	119,784
Expd/Rev Balance:		0	0	0	0	0	0	0	0
067 Expenditures:		0	0	0	119,292	120,588	118,874	119,318	119,784
067 Revenues:		0	0	0	119,292	120,588	118,874	119,318	119,784
Transfers Balance:		0	0	0	0	0	0	0	0

068 VOCA FY12

Transfers from 001 General Fund

001-2971-581 91-23		52,976	0	0	33,994	37,067	33,713	34,996	36,342
068-2971-381 381-50-00		0	0	0	33,994	37,067	33,713	34,996	36,342
Expd/Rev Balance:		52,976	0	0	0	0	0	0	0
068 Expenditures:		52,976	0	0	33,994	37,067	33,713	34,996	36,342
068 Revenues:		0	0	0	33,994	37,067	33,713	34,996	36,342
Transfers Balance:		52,976	0	0	0	0	0	0	0

069 FGP FY13

Transfers from 001 General Fund

001-2956-581 91-07		0	0	0	108,563	129,550	127,545	128,426	129,351
069-2956-381 381-50-00		0	0	0	108,563	129,550	127,545	128,426	129,351
Expd/Rev Balance:		0	0	0	0	0	0	0	0
069 Expenditures:		0	0	0	108,563	129,550	127,545	128,426	129,351
069 Revenues:		0	0	0	108,563	129,550	127,545	128,426	129,351
Transfers Balance:		0	0	0	0	0	0	0	0



Org Code	Object Code	FY 2010 Actual	FY 2011 Budget	FY 2011 Amended	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget
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088 DCA Federal EMPG (7/1/10-6/30/11)

Transfers from 001 General Fund

001-5430-581 91-25		28,737	21,553	0	0	0	0	0	0
088-5430-381 381-50-00		28,737	21,553	0	0	0	0	0	0
Expd/Rev Balance:		0	0	0	0	0	0	0	0
088 Expenditures:		28,737	21,553	0	0	0	0	0	0
088 Revenues:		28,737	21,553	0	0	0	0	0	0
Transfers Balance:		0	0	0	0	0	0	0	0

089 EMPG Federal Grant - 7/11 - 6/12

Transfers from 001 General Fund

001-5430-581 91-05		0	0	0	21,553	0	0	0	0
001-5430-581 91-95		0	7,184	7,184	0	0	0	0	0
089-5430-381 381-50-00		0	7,184	7,184	21,553	0	0	0	0
Expd/Rev Balance:		0	0	0	0	0	0	0	0
089 Expenditures:		0	7,184	7,184	21,553	0	0	0	0
089 Revenues:		0	7,184	7,184	21,553	0	0	0	0
Transfers Balance:		0	0	0	0	0	0	0	0

099 Federal EMPG Grant ((7/1/13-6/30/14)

Transfers from 001 General Fund

001-5430-581 91-06		0	0	0	0	7,184	21,553	0	0
099-5430-381 381-50-00		0	0	0	0	7,184	21,553	0	0
Expd/Rev Balance:		0	0	0	0	0	0	0	0
099 Expenditures:		0	0	0	0	7,184	21,553	0	0
099 Revenues:		0	0	0	0	7,184	21,553	0	0
Transfers Balance:		0	0	0	0	0	0	0	0

128 Ala Cnty Fairgrounds Mgmt

Transfers from 150 TD-4th & 6th Cent TD Tax

150-4510-581 91-55		0	59,938	59,938	60,034	60,135	60,242	60,353	60,353
128-4100-381 381-30-36		0	59,938	59,938	60,034	60,135	60,242	60,353	60,353
Expd/Rev Balance:		0	0	0	0	0	0	0	0

Transfers from 342 Economic Development Capital

342-4501-581 91-54		20,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
128-4100-381 381-30-37		0	40,000	40,000	40,000	40,000	40,000	40,000	40,000
128-4505-381 381-30-37		20,000	0	0	0	0	0	0	0
Expd/Rev Balance:		0	0	0	0	0	0	0	0
128 Expenditures:		20,000	99,938	99,938	100,034	100,135	100,242	100,353	100,353
128 Revenues:		20,000	99,938	99,938	100,034	100,135	100,242	100,353	100,353
Transfers Balance:		0	0	0	0	0	0	0	0



Org Code	Object Code	FY 2010 Actual	FY 2011 Budget	FY 2011 Amended	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget
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138 Metamorphosis - July 2011 - June 2012

Transfers from 001 General Fund

001-3610-581 91-99	0	193,772	193,772	274,653	0	0	0	0
138-3610-381 381-50-00	0	193,772	193,772	274,653	0	0	0	0
Expd/Rev Balance:	0	0	0	0	0	0	0	0
138 Expenditures:	0	193,772	193,772	274,653	0	0	0	0
138 Revenues:	0	193,772	193,772	274,653	0	0	0	0
Transfers Balance:	0	0	0	0	0	0	0	0

143 Metamorphosis 7/12 - 6/13

Transfers from 001 General Fund

001-3610-581 91-02	0	0	0	94,566	284,954	0	0	0
143-3610-381 381-50-00	0	0	0	94,566	284,954	0	0	0
Expd/Rev Balance:	0	0	0	0	0	0	0	0
143 Expenditures:	0	0	0	94,566	284,954	0	0	0
143 Revenues:	0	0	0	94,566	284,954	0	0	0
Transfers Balance:	0	0	0	0	0	0	0	0

144 Combined Communication Center

Transfers from 001 General Fund

001-7150-581 91-11	1,307,928	1,326,074	1,326,074	1,455,648	1,326,074	1,326,074	1,326,074	1,326,074
144-7150-381 381-50-00	1,307,928	1,326,074	1,326,074	1,455,648	1,326,074	1,326,074	1,326,074	1,326,074
Expd/Rev Balance:	0	0	0	0	0	0	0	0

Transfers from 009 MSTU-Law Enforcement

009-7150-581 91-11	1,656,518	1,699,575	1,699,575	1,883,443	1,699,575	1,699,575	1,699,575	1,699,575
144-0000-381 381-80-01	1,656,518	1,699,575	1,699,575	0	0	0	0	0
144-7150-381 381-80-01	0	0	0	1,883,443	1,699,575	1,699,575	1,699,575	1,699,575
Expd/Rev Balance:	0	0	0	0	0	0	0	0

Transfers from 011 MSTU - Fire Services

011-0000-581 91-11	239,672	0	0	0	0	0	0	0
011-5400-581 91-11	0	261,127	261,127	286,161	261,127	261,127	261,127	261,127
144-0000-381 381-80-02	239,672	261,127	261,127	0	0	0	0	0
144-7150-381 381-80-02	0	0	0	286,161	261,127	261,127	261,127	261,127
Expd/Rev Balance:	0	0	0	0	0	0	0	0

Transfers from 126 E911 Wireless Fund

126-5440-581 91-11	100,000	100,000	100,000	0	0	0	0	0
126-5471-581 91-11	0	0	0	100,000	100,000	100,000	100,000	100,000
144-0000-381 381-90-01	100,000	100,000	100,000	0	0	0	0	0
144-7150-381 381-90-01	0	0	0	100,000	100,000	100,000	100,000	100,000
Expd/Rev Balance:	0	0	0	0	0	0	0	0
144 Expenditures:	3,304,118	3,386,776	3,386,776	3,725,252	3,386,776	3,386,776	3,386,776	3,386,776
144 Revenues:	3,304,118	3,386,776	3,386,776	3,725,252	3,386,776	3,386,776	3,386,776	3,386,776
Transfers Balance:	0	0	0	0	0	0	0	0



Org Code	Object Code	FY 2010 Actual	FY 2011 Budget	FY 2011 Amended	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget
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145 Metamorphosis 7-1-13---6-30-14

Transfers from 001 General Fund

001-3610-581 91-03		0	0	0	0	86,009	302,054	333,438	336,320
145-3610-381 381-50-00		0	0	0	0	86,009	302,054	333,438	336,320
Expd/Rev Balance:		0	0	0	0	0	0	0	0
145 Expenditures:		0	0	0	0	86,009	302,054	333,438	336,320
145 Revenues:		0	0	0	0	86,009	302,054	333,438	336,320
Transfers Balance:		0	0	0	0	0	0	0	0

149 Gas Tax

Transfers from 001 General Fund

001-7910-581 91-12		1,209,182	1,140,000	1,140,000	1,083,000	1,083,000	1,083,000	1,083,000	1,083,000
149-7910-381 381-50-00		1,209,182	1,140,000	1,140,000	1,083,000	1,083,000	1,083,000	1,083,000	1,083,000
Expd/Rev Balance:		0	0	0	0	0	0	0	0

Transfers from 296 2006 Series Gas Tax Revenue Bond Debt

296-7900-581 91-12		1,106,301	1,551,209	1,551,209	1,553,763	1,554,399	1,556,124	1,554,811	1,552,712
296-7910-581 91-12		544,894	517,104	517,104	517,920	518,132	518,707	518,270	517,570
149-7900-381 381-60-00		1,106,301	1,551,209	1,551,209	1,553,763	1,554,399	1,556,124	1,554,811	1,552,712
149-7910-381 381-70-00		544,894	517,104	517,104	517,920	518,132	518,707	518,270	517,570
Expd/Rev Balance:		0	0	0	0	0	0	0	0

Transfers from 301 Capital Projects-Public Works

301-7912-581 91-12		53,595	0	0	0	0	0	0	0
149-7900-381 381-30-05		145,860	0	0	0	0	0	0	0
Expd/Rev Balance:		-92,265	0	0	0	0	0	0	0

Transfers from 328 West End Special Assesmnt

328-9100-581 91-12		92,265	0	0	0	0	0	0	0
Expd/Rev Balance:		92,265	0	0	0	0	0	0	0
149 Expenditures:		3,006,237	3,208,313	3,208,313	3,154,683	3,155,531	3,157,831	3,156,081	3,153,282
149 Revenues:		3,006,237	3,208,313	3,208,313	3,154,683	3,155,531	3,157,831	3,156,081	3,153,282
Transfers Balance:		0	0	0	0	0	0	0	0

171 Supervisor Of Elections

Transfers from 001 General Fund

001-1200-581 91-17		1,589,905	1,553,157	1,553,157	1,896,917	1,574,562	1,562,225	1,567,114	1,572,244
171-1200-381 381-50-00		1,589,905	1,553,157	1,553,157	1,896,917	1,574,562	1,562,225	1,567,114	1,572,244
Expd/Rev Balance:		0	0	0	0	0	0	0	0
171 Expenditures:		1,589,905	1,553,157	1,553,157	1,896,917	1,574,562	1,562,225	1,567,114	1,572,244
171 Revenues:		1,589,905	1,553,157	1,553,157	1,896,917	1,574,562	1,562,225	1,567,114	1,572,244
Transfers Balance:		0	0	0	0	0	0	0	0

174 Federal Elections Activities FY2011-12

Transfers from 001 General Fund

174-1228-381 381-50-00		0	0	4,065	0	0	0	0	0
Expd/Rev Balance:		0	0	-4,065	0	0	0	0	0
174 Expenditures:		0	0	4,065	0	0	0	0	0
174 Revenues:		0	0	4,065	0	0	0	0	0
Transfers Balance:		0	0	-4,065	0	0	0	0	0



Org Code	Object Code	FY 2010 Actual	FY 2011 Budget	FY 2011 Amended	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget
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190 RSVP FY10

Transfers from 001 General Fund

190-2957-381 381-50-00		107,218	0	0	0	0	0	0	0
Expd/Rev Balance:		-107,218	0	0	0	0	0	0	0
190 Expenditures:									
190 Revenues:		107,218	0	0	0	0	0	0	0
Transfers Balance:		-107,218	0	0	0	0	0	0	0

191 VOCA FY11

Transfers from 001 General Fund

001-2971-581 91-96		0	38,727	38,727	0	0	0	0	0
191-2971-381 381-50-00		0	38,727	38,727	0	0	0	0	0
Expd/Rev Balance:		0	0	0	0	0	0	0	0
191 Expenditures:		0	38,727	38,727	0	0	0	0	0
191 Revenues:		0	38,727	38,727	0	0	0	0	0
Transfers Balance:		0	0	0	0	0	0	0	0

192 Foster Grandparents April 2010 - March 2011

Transfers from 001 General Fund

192-2956-381 381-50-00		126,383	0	0	0	0	0	0	0
Expd/Rev Balance:		-126,383	0	0	0	0	0	0	0
192 Expenditures:		0			0	0	0	0	0
192 Revenues:		126,383	0	0	0	0	0	0	0
Transfers Balance:		-126,383	0	0	0	0	0	0	0

196 RSVP FY11

Transfers from 001 General Fund

001-2957-581 91-22		107,218	119,663	119,663	0	0	0	0	0
196-2957-381 381-50-00		0	119,663	119,663	0	0	0	0	0
Expd/Rev Balance:		107,218	0	0	0	0	0	0	0
196 Expenditures:		107,218	119,663	119,663	0	0	0	0	0
196 Revenues:		0	119,663	119,663	0	0	0	0	0
Transfers Balance:		107,218	0	0	0	0	0	0	0

197 Foster Grandparents April 2011-March 2012

Transfers from 001 General Fund

001-2956-581 91-97		0	116,309	116,309	0	0	0	0	0
197-2956-381 381-50-00		0	116,309	116,309	0	0	0	0	0
Expd/Rev Balance:		0	0	0	0	0	0	0	0
197 Expenditures:		0	116,309	116,309	0	0	0	0	0
197 Revenues:		0	116,309	116,309	0	0	0	0	0
Transfers Balance:		0	0	0	0	0	0	0	0



Org Code	Object Code	FY 2010 Actual	FY 2011 Budget	FY 2011 Amended	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget
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200 General Facilities Capital Preservation

Transfers from 001 General Fund

001-0000-581 91-40	29,000	250,000	250,000	628,880	390,000	589,000	750,000	556,150
200-0000-381 381-50-00	0	250,000	250,000	628,880	390,000	589,000	750,000	556,150
200-1761-381 381-50-00	29,000	0	0	0	0	0	0	0
Expd/Rev Balance:	0	0	0	0	0	0	0	0

Transfers from 300 Capital Projects-General

300-0000-581 91-40	300,000	0	89,965	0	0	0	0	0
200-0000-381 381-30-30	300,000	0	89,965	0	0	0	0	0
Expd/Rev Balance:	0	0	0	0	0	0	0	0
200 Expenditures:	329,000	250,000	339,965	628,880	390,000	589,000	750,000	556,150
200 Revenues:	329,000	250,000	339,965	628,880	390,000	589,000	750,000	556,150
Transfers Balance:	0	0	0	0	0	0	0	0

210 Utility Savings Reinvestment Program

Transfers from 001 General Fund

001-0000-581 91-47	0	78,000	104,615	78,000	78,000	78,000	38,000	38,000
210-0000-381 381-30-35	0	78,000	78,000	78,000	78,000	78,000	38,000	38,000
210-0000-381 381-50-00	0	0	26,615	0	0	0	0	0
Expd/Rev Balance:	0	0	0	0	0	0	0	0
210 Expenditures:	0	78,000	104,615	78,000	78,000	78,000	38,000	38,000
210 Revenues:	0	78,000	104,615	78,000	78,000	78,000	38,000	38,000
Transfers Balance:	0	0	0	0	0	0	0	0

213 CJMJA Grant FY12/14

Transfers from 001 General Fund

001-3611-581 91-08	0	0	0	166,500	166,500	83,250	0	0
213-3611-381 381-50-00	0	0	166,500	166,500	166,500	83,250	0	0
Expd/Rev Balance:	0	0	-166,500	0	0	0	0	0
213 Expenditures:	0	0	0	166,500	166,500	83,250	0	0
213 Revenues:	0	0	166,500	166,500	166,500	83,250	0	0
Transfers Balance:	0	0	-166,500	0	0	0	0	0

256 Metamorphosis July/2009----June 2010

Transfers from 001 General Fund

001-3610-581 91-24	404,451	0	0	0	0	0	0	0
256-3610-381 381-50-00	227,255	0	0	0	0	0	0	0
Expd/Rev Balance:	177,196	0	0	0	0	0	0	0
256 Expenditures:	404,451	0	0	0	0	0	0	0
256 Revenues:	227,255	0	0	0	0	0	0	0
Transfers Balance:	177,196	0	0	0	0	0	0	0



Org Code	Object Code	FY 2010 Actual	FY 2011 Budget	FY 2011 Amended	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget
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281 2008 Series Jail Energy Conserv Project Phase II Debt

Transfers from 001 General Fund

001-0000-581 91-37	406,000	422,000	422,000	713,687	713,812	713,903	713,205	713,262
281-0000-381 381-50-00	0	0	0	713,687	713,812	713,903	713,205	713,262
281-3264-381 381-50-00	406,000	422,000	422,000	0	0	0	0	0
Expd/Rev Balance:	0	0	0	0	0	0	0	0

Transfers from 352 2008 Series Jail Energy Conservation Project - Phase II

352-3264-581 91-37	309,103	292,350	292,350	0	0	0	0	0
281-3264-381 381-30-04	309,103	292,350	292,350	0	0	0	0	0
Expd/Rev Balance:	0	0	0	0	0	0	0	0
281 Expenditures:	715,103	714,350	714,350	713,687	713,812	713,903	713,205	713,262
281 Revenues:	715,103	714,350	714,350	713,687	713,812	713,903	713,205	713,262
Transfers Balance:	0	0	0	0	0	0	0	0

292 Pooled Commercial Paper Program

Transfers from 295 2003 Series ACForever G.O. Bond Debt

295-0430-581 91-42	465,200	623,200	401,012	0	0	0	0	0
292-0430-381 381-60-01	465,200	623,200	401,012	0	0	0	0	0
Expd/Rev Balance:	0	0	0	0	0	0	0	0
292 Expenditures:	465,200	623,200	401,012	0	0	0	0	0
292 Revenues:	465,200	623,200	401,012	0	0	0	0	0
Transfers Balance:	0	0	0	0	0	0	0	0

297 2007 Series Public Improvement Revenue Bond Debt

Transfers from 300 Capital Projects-General

300-0000-581 91-41	1,278,112	1,278,112	1,278,112	1,276,088	1,276,088	1,276,088	1,276,088	1,276,088
297-0000-381 381-30-01	1,278,112	1,278,112	1,278,112	1,276,088	1,276,088	1,276,088	1,276,088	1,276,088
Expd/Rev Balance:	0	0	0	0	0	0	0	0

Transfers from 318 Parks and Recreation Capital

318-0000-581 91-41	346,020	346,020	346,020	0	348,044	348,044	348,044	348,044
297-0000-381 381-30-02	346,020	346,020	346,020	0	348,044	348,044	348,044	348,044
Expd/Rev Balance:	0	0	0	0	0	0	0	0
297 Expenditures:	1,624,132	1,624,132	1,624,132	1,276,088	1,624,132	1,624,132	1,624,132	1,624,132
297 Revenues:	1,624,132	1,624,132	1,624,132	1,276,088	1,624,132	1,624,132	1,624,132	1,624,132
Transfers Balance:	0	0	0	0	0	0	0	0

298 2008 Series Gas Tax Revenue Bond

Transfers from 296 2006 Series Gas Tax Revenue Bond Debt

296-7900-581 91-43	1,737,282	1,736,094	1,736,094	1,735,407	1,738,219	1,734,344	1,733,969	1,738,769
298-0430-381 381-60-00	0	1,736,094	1,736,094	1,735,407	1,738,219	1,734,344	1,733,969	1,738,769
298-7910-381 381-60-00	1,737,282	0	0	0	0	0	0	0
Expd/Rev Balance:	0	0	0	0	0	0	0	0
298 Expenditures:	1,737,282	1,736,094	1,736,094	1,735,407	1,738,219	1,734,344	1,733,969	1,738,769
298 Revenues:	1,737,282	1,736,094	1,736,094	1,735,407	1,738,219	1,734,344	1,733,969	1,738,769
Transfers Balance:	0	0	0	0	0	0	0	0



Org Code	Object Code	FY 2010 Actual	FY 2011 Budget	FY 2011 Amended	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget
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299 2010 Series AC Forever Bonds Debt

Transfers from 295 2003 Series AC Forever G.O. Bond Debt

295-0430-581	91-48	0	0	222,188	0	0	0	0	0
299-0000-381	381-00-00	0	0	222,188	0	0	0	0	0
Expd/Rev Balance:		0	0	0	0	0	0	0	0
299 Expenditures:		0	0	222,188	0	0	0	0	0
299 Revenues:		0	0	222,188	0	0	0	0	0
Transfers Balance:		0	0	0	0	0	0	0	0

300 Capital Projects-General

Transfers from 001 General Fund

001-0000-581	91-30	852,300	1,696,041	2,239,973	1,703,086	2,113,086	1,914,086	1,753,086	1,946,936
300-0000-381	381-30-33	0	0	1,250,000	0	0	0	0	0
300-0000-381	381-50-00	852,300	1,696,041	2,239,973	1,703,086	2,113,086	1,914,086	1,753,086	1,946,936
Expd/Rev Balance:		0	0	-1,250,000	0	0	0	0	0

Transfers from 011 MSTU - Fire Services

011-0000-581	91-30	300,000	0	0	500,000	500,000	500,000	500,000	500,000
300-0000-381	381-80-02	300,000	0	0	500,000	500,000	500,000	500,000	500,000
Expd/Rev Balance:		0	0	0	0	0	0	0	0

Transfers from 342 Economic Development Capital

342-0000-581	91-30	0	0	1,250,000	0	0	0	0	0
Expd/Rev Balance:		0	0	1,250,000	0	0	0	0	0
300 Expenditures:		1,152,300	1,696,041	3,489,973	2,203,086	2,613,086	2,414,086	2,253,086	2,446,936
300 Revenues:		1,152,300	1,696,041	3,489,973	2,203,086	2,613,086	2,414,086	2,253,086	2,446,936
Transfers Balance:		0	0	0	0	0	0	0	0

318 Parks and Recreation Capital

Transfers from 001 General Fund

001-0000-581	91-31	350,000	84,020	84,020	250,000	500,000	500,000	500,000	500,000
318-0000-381	381-50-00	350,000	84,020	84,020	250,000	500,000	500,000	500,000	500,000
Expd/Rev Balance:		0	0	0	0	0	0	0	0

Transfers from 008 MSTU-Unincorporated Services

008-4100-581	91-31	412,000	262,000	262,000	262,000	412,000	412,000	412,000	412,000
318-0000-381	381-80-00	412,000	262,000	262,000	262,000	412,000	412,000	412,000	412,000
Expd/Rev Balance:		0	0	0	0	0	0	0	0
318 Expenditures:		762,000	346,020	346,020	512,000	912,000	912,000	912,000	912,000
318 Revenues:		762,000	346,020	346,020	512,000	912,000	912,000	912,000	912,000
Transfers Balance:		0	0	0	0	0	0	0	0

327 Technology Plan Capital

Transfers from 001 General Fund

001-0000-581	91-32	200,000	200,000	330,400	200,000	200,000	200,000	200,000	200,000
327-1603-381	381-50-00	200,000	200,000	330,400	200,000	200,000	200,000	200,000	200,000
Expd/Rev Balance:		0	0	0	0	0	0	0	0
327 Expenditures:		200,000	200,000	330,400	200,000	200,000	200,000	200,000	200,000
327 Revenues:		200,000	200,000	330,400	200,000	200,000	200,000	200,000	200,000
Transfers Balance:		0	0	0	0	0	0	0	0



Org Code	Object Code	FY 2010 Actual	FY 2011 Budget	FY 2011 Amended	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget
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342 Economic Development Capital

Transfers from 001 General Fund

001-0000-581 91-33		0	407,500	407,500	407,500	407,500	407,500	407,500	407,500
342-4501-381 381-50-00		0	407,500	407,500	407,500	407,500	407,500	407,500	407,500
Expd/Rev Balance:		0	0	0	0	0	0	0	0
342 Expenditures:		0	407,500	407,500	407,500	407,500	407,500	407,500	407,500
342 Revenues:		0	407,500	407,500	407,500	407,500	407,500	407,500	407,500
Transfers Balance:		0	0	0	0	0	0	0	0

350 1-5 Cent Local Option Gas Tax

Transfers from 283 2011 Series 1-5 Cent Lcl Opt Gas Tax Bond Debt

283-7910-581 91-34		0	0	267,875	0	0	0	0	0
350-7910-381 381-75-00		0	0	267,875	0	0	0	0	0
Expd/Rev Balance:		0	0	0	0	0	0	0	0
350 Expenditures:		0	0	267,875	0	0	0	0	0
350 Revenues:		0	0	267,875	0	0	0	0	0
Transfers Balance:		0	0	0	0	0	0	0	0

400 Solid Waste System

Transfers from 001 General Fund

001-7630-581 91-50		100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
400-7640-381 381-50-00		100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Expd/Rev Balance:		0	0	0	0	0	0	0	0
400 Expenditures:		100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
400 Revenues:		100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Transfers Balance:		0	0	0	0	0	0	0	0

401 Hazardous Waste Management

Transfers from 405 Waste Management Assessment

405-5500-581 91-53		0	230,000	230,000	0	0	0	0	0
405-5531-581 91-53		0	265,641	265,641	267,842	268,811	269,712	270,652	271,611
405-5541-581 91-53		0	634,680	634,680	636,213	638,163	640,088	642,113	642,113
401-5500-381 381-90-02		0	230,000	230,000	0	0	0	0	0
401-5531-381 381-90-02		0	265,641	265,641	267,842	268,811	269,712	270,652	271,611
401-5541-381 381-90-02		0	634,680	634,680	636,213	638,163	640,088	642,113	642,113
Expd/Rev Balance:		0	0	0	0	0	0	0	0
401 Expenditures:		0	1,130,321	1,130,321	904,055	906,974	909,800	912,765	913,724
401 Revenues:		0	1,130,321	1,130,321	904,055	906,974	909,800	912,765	913,724
Transfers Balance:		0	0	0	0	0	0	0	0

403 Collection Centers

Transfers from 405 Waste Management Assessment

405-7610-581 91-51		1,081,647	714,248	714,248	661,042	663,770	666,686	666,686	666,686
403-7610-381 381-90-02		1,081,647	714,248	714,248	661,042	663,770	666,686	666,686	666,686
Expd/Rev Balance:		0	0	0	0	0	0	0	0
403 Expenditures:		1,081,647	714,248	714,248	661,042	663,770	666,686	666,686	666,686
403 Revenues:		1,081,647	714,248	714,248	661,042	663,770	666,686	666,686	666,686
Transfers Balance:		0	0	0	0	0	0	0	0



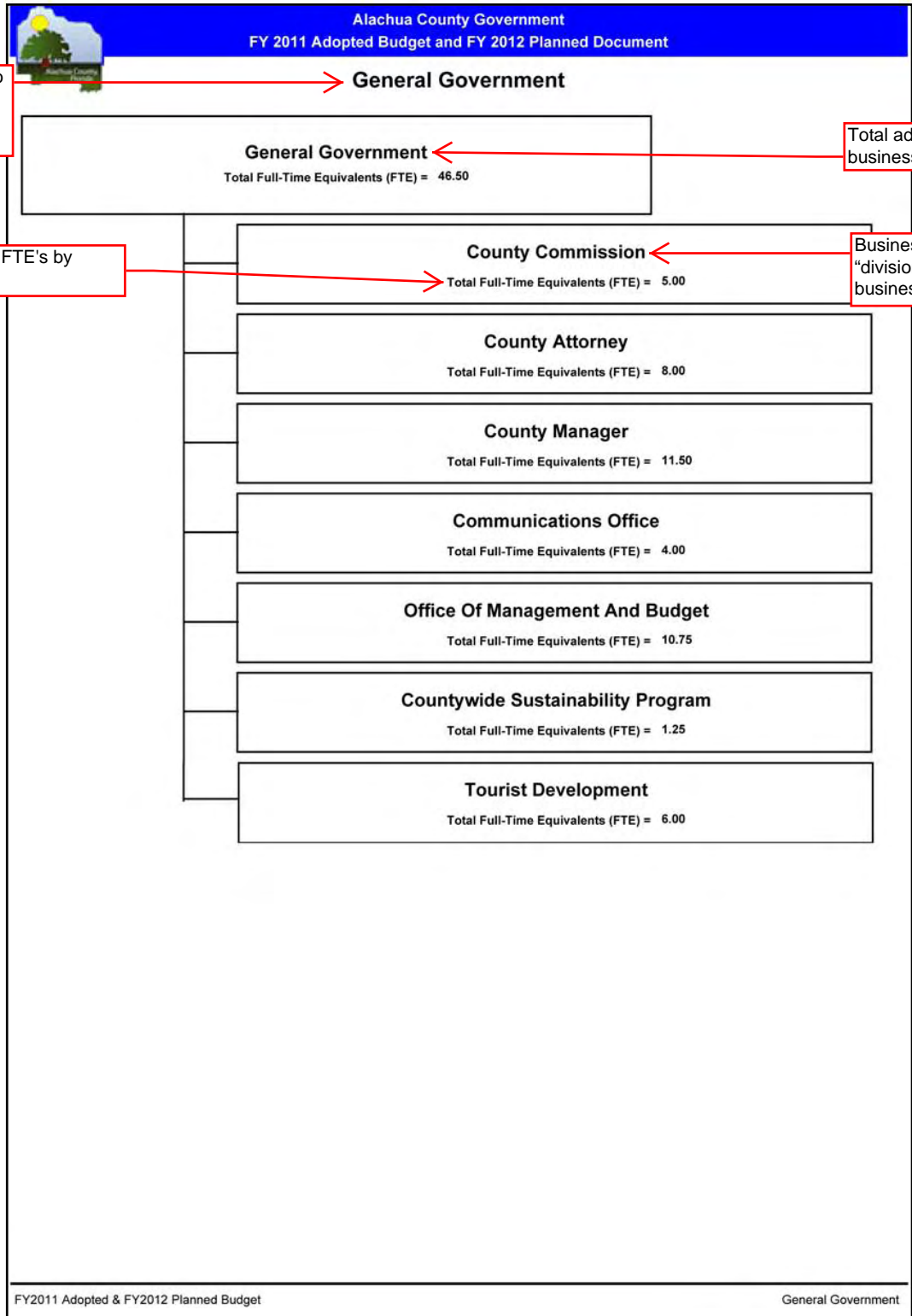
Org Code	Object Code	FY 2010 Actual	FY 2011 Budget	FY 2011 Amended	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget
Report Grand Totals									
Total Expenditure:		23,199,166	25,489,513	28,176,514	25,444,483	26,231,873	26,229,893	26,252,119	26,473,857
Total Revenue:		23,199,166	25,489,513	27,947,312	25,444,483	26,231,873	26,229,893	26,252,119	26,473,857
Total Balance:		0	0	-229,202	0	0	0	0	0



Aachua County Government
FY 2012 Adopted and FY 2013 Planned Budget



The Business Center FTE page is used to convey the total FTE's by Business Center and Business Unit



Business Center - Similar to a "department"; receives funding to provide a major governmental function

Total adopted FTE's for the business center

Total adopted FTE's by business unit

Business Unit - Similar to a "division"; sub-unit of a business center



The Business Center Narrative section is used to convey, in summary format, the mission, vision, services provided, strategic plan and executive message for the represented departmental unit.

Alachua County Government
FY 2011 Adopted Budget and FY 2012 Planned Document

General Government

Mission Statement
To ensure that the citizens of Alachua County are provided a well managed county government.

Vision Statement
Alachua County government is a value-driven organization dedicated to responsive, respectful and courteous customer service. Alachua County is viewed as an innovative and progressive leader in the provision of effective and efficient County Services, recognizing the needs of its diverse community.
The County provides an environment that encourages mutual respect, open communication and sharing of ideas in the decision-making process. This process includes partnerships with public and private organizations, neighborhoods and employees of Alachua County. Alachua County government works with the community to effectively plan for growth, with the goal to balance environmental, social and community development need.

Summary of Services Provided
This department is comprised of the County Manager's Office, Communications Office, Office of Management and Budget, County Attorney, the Board of County Commissioners and programs such as Countywide Sustainability and Economic Development. Services are specifically described on the individual department/division pages.

FY2011 Adopted & FY2012 Planned Budget

General Government

Business Center - Similar to a "department"; receives funding to provide a major governmental function

A brief narrative giving a broad, inspirational image of the future that this business unit is aiming to achieve

A brief description of the overall goal or purpose of this business unit

A statement of the programs, projects, and/or services provided by this organizational unit



The Business Center schedule conveys actual, adopted and planned fiscal year data for expenditures by major category, source of funding, expenditures by division, staffing summary by division, and program enhancements by division.

Alachua County Government FY 2011 Adopted Budget and FY 2012 Planned Document					
General Government					
Expenditures	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2012 Planned
Personal Services	3,659,460	3,794,566	3,755,245	3,810,357	3,823,387
Operating Expenditures	1,430,019	1,478,004	1,931,523	2,868,464	2,950,845
Capital Outlay	27,257	60,513	10,748	21,148	19,948
Total Operating	5,116,736	5,333,083	5,697,516	6,699,969	6,794,180
Grants And Aid	739,902	802,371	821,951	765,045	781,696
Appropriated Reserves	-	-	54,913	7,899	8,182
Total Expenditures	5,856,638	6,135,454	6,574,380	7,472,913	7,584,058
Source of Funding	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2012 Planned
General Fund	3,759,703	3,910,281	3,975,931	3,916,377	3,929,404
MSTU-Unincorporated Services	-	-	52,444	53,206	53,473
Tourism (Special Revenue)	2,096,936	2,207,754	2,546,005	3,503,330	3,601,181
Other Special Revenue Funds	-	17,419	0	-	-
Total Funding	5,856,638	6,135,454	6,574,380	7,472,913	7,584,058
Expenditures by Division	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2012 Planned
County Commission	477,113	499,689	490,767	503,282	504,387
County Attorney	890,663	916,385	983,919	917,795	919,663
County Manager	1,085,633	1,165,357	1,082,628	1,166,292	1,170,976
Communications Office	395,543	375,459	362,971	333,830	335,424
Office Of Management And Budget	910,750	934,625	951,295	909,161	913,012
Countywide Sustainability Program	-	18,765	156,795	139,223	139,415
Tourist Development	2,096,936	2,225,174	2,546,005	3,503,330	3,601,181
Total Expenditures	5,856,638	6,135,454	6,574,380	7,472,913	7,584,058
Staffing Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2012 Planned
County Commission	5.00	5.00	5.00	5.00	5.00
County Attorney	9.00	9.00	8.00	8.00	8.00
County Manager	11.00	12.00	11.00	11.50	11.50
Communications Office	6.00	6.00	5.00	4.00	4.00
Office Of Management And Budget	11.00	11.00	11.00	10.75	10.75
Countywide Sustainability Program	-	-	1.00	1.25	1.25
Tourist Development	6.00	6.00	6.00	6.00	6.00
Total Full-Time FTE	48.00	49.00	47.00	46.50	46.50
Total Permanent FTE	48.00	49.00	47.00	46.50	46.50
Program Enhancements	FY 2011 Non-Funded	FY 2012 Non-Funded	FY 2011 Adopted	FY 2012 Planned	
County Attorney	-	0	-69,405	-69,405	
County Manager	-	0	90,000	90,534	
Communications Office	-	0	-40,133	-40,740	
Office Of Management And Budget	-	0	-20,000	-20,000	
Countywide Sustainability Program	-	0	-18,743	-18,743	
Total Enhancements	-	-	-58,281	-58,354	

FY2011 Adopted & FY2012 Planned Budget

General Government

Actual or appropriated costs of the Business Center; shown by fiscal year and major category

Type or origination of funds to finance recurring or non-recurring expenditures of the business center; shown by fiscal year

Allocation of the Business Center's costs by a division; shown by fiscal year

Total FTE's for a division, shown by fiscal year

A funded or non-funded request for a substantive change from the previous fiscal year's budget for a business center; shown by fiscal year and business unit

Business Center - Similar to a "department"; receives funding to provide a major governmental function



The Business Unit Narrative section is used to convey, in summary format, the mission, services provided, advisory board support, and any major budget/performance variances of note for the represented division/program.

Business Center - Similar to a "department"; receives funding to provide a major governmental function

A brief description of the overall goal or purpose of this business unit/program

A brief statement of the programs, projects, and/or services provided by this organizational unit

A brief narrative that highlights key issues related to the budget and unit performance

Alachua County Government
FY 2011 Adopted Budget and FY 2012 Planned Document

General Government
Office Of Management And Budget

Mission Statement
The Office of Management and Budget exists to enable and assist County Government toward achievement of programmatic goals effectively and efficiently within political and economic constraints by developing, recommending, and monitoring budgets in addition to facilitating decision making through consultation, coordination, fiscal analysis, contract and grant management, operational studies, and long range planning.

Summary of Services Provided
Responsible for developing and maintaining a balanced budget, monitoring and analyzing ongoing fiscal activity, and producing documents and reports to assist management in financial planning and maximizing the allocation of resources. Ensures the budget process adheres to the mandates set forth within all applicable state and local regulations and ordinances. Implements and oversees the County's Performance Management program, "Aligning for Success." Also reviews and processes all grant and contract related documents assuring compliance with relevant rules and regulations.

- Prepare, implement, monitor, and maintain the County's annual budget.
- Develop reports and documents that clearly and effectively communicate the County's programs and related costs such as the tentative budget and adopted budget, expenditure and revenue reports, and fee schedules.
- Provide reliable revenue estimates based on historical review, composition analysis, and changes in legislation.
- Coordinate development of financial feasibility for the five-year Capital Improvements Program.
- Ensure that grants and contracts forwarded by County staff will be coordinated for full review prior to placement on Board of County Commissioners' agenda.
- Review requests for proposals and bid documents which result in contracts to evaluate compliance with County guidelines prior to advertising.
- Report on contracts, grants, and grant applications signed by the County Manager or County staff to the Board of County Commissioners.
- Administer grant program countywide, including e-Civis Grant Locator program, and provide grant related tools and support to other public agencies and community based non-profit organizations.
- Coordinate strategic performance activities including consulting with departments on objectives and measures, aligning the Board's Guiding Vision with the Core Services, and conducting program evaluation.

Major Variances

FY2011 Adopted & FY2012 Planned Budget General Government

Similar to a "division"; sub-unit of a business center



The Business Unit Narrative section also includes performance management features such as unit objectives, performance measures, indicator type, and two years of actual performance results and projected performance goals for the represented division/program.

The performance measure type reported as one of the following: Input, Output, Efficiency, Effectiveness, Quality, or

Similar to a "division"; sub-unit of a business center

Results for the specified Fiscal Year

Business Center - Similar to a "department"; receives funding to provide a major governmental function

Objective - a statement of a goal or action that is intended to be achieved

Performance Measure - a quantifiable standard to objectively report the degree of success a program has had in achieving its stated objective

Alachua County Government FY 2011 Adopted Budget and FY 2012 Planned Document						
General Government Office Of Management And Budget						
Objective / Performance Measures	Indicator	FY 2009 Actual	FY 2010 Projected	FY 2010 Actual	FY 2011 Projected	
Assist w/performance management & process improvement						
• OMB - # employees educated on performance mgmt & related topics	Effectiveness	357	360	340	360	
• OMB - Hours of consulting services provide by SPM	Input	-	240	306	240	
• OMB - # of special projects & research assignments completed	Output	-	24	38	24	
Increase awareness of Grant opportunities						
• OMB - Number of e-Civis/Grant Sessions Provided	Output	3	5	10	5	
• OMB - Annual Grant Funding brought into Alachua County	Outcome - Lagging	-	-	-	600,000	
• OMB - Number of Grant leads forwarded	Input	-	-	-	120	
Number of Contract Classes Given to Departments Per Year						
• OMB - Number of Contract Classes Given to Departments	Output	3	6	2	6	
Process Correct Requisitions within 2 Days						
• OMB - Process Requisitions/Budget Amendments timely	Efficiency	2.45	2	1.50	2	
Submittal of Correct Department Budgets by Board's Deadline						
• OMB - Budget Meetings Between Analyst & Depts Completed	Input	47	51	51	51	
Time to Process & Send Contracts, Grants, and Task Assign.						
• OMB - Time to Process Contracts, Grants, & Task Assignments	Output	4	7	5	7	

Planned or estimated outcome for the specified Fiscal Year

FY2011 Adopted & FY2012 Planned Budget

General Government



The Business Unit schedule conveys actual, adopted and planned fiscal year data for expenditures by major category, source of funding, staffing summary by job category, and program enhancements by budget issue.

Business Center - Similar to a "department"; receives funding to provide a major governmental function

Actual or appropriated costs of the Business Unit; shown by fiscal year and major category

Amounts of money paid or obligated by a business unit; shown by fiscal year and major category

Total FTE's for a division, shown by fiscal year and job category

A funded or non-funded request for a substantive change from the previous fiscal year's budget for a business unit; shown by fiscal year and budget issue

Business Unit - Similar to a "division"; sub-unit of a business center

Alachua County Government FY 2011 Adopted Budget and FY 2012 Planned Document					
General Government Office Of Management And Budget					
Expenditures	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2012 Planned
Personal Services	794,679	780,099	830,549	798,075	800,690
Operating Expenditures	116,071	154,527	120,746	111,086	112,322
Total Operating	910,750	934,625	951,295	909,161	913,012
Total Expenditures	910,750	934,625	951,295	909,161	913,012
Source of Funding	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2012 Planned
General Fund	910,750	934,625	951,295	909,161	913,012
Total Funding	910,750	934,625	951,295	909,161	913,012
Staffing Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2012 Planned
Officials and Administrators	1.00	1.00	1.00	1.00	1.00
Professional/Technical Other	4.00	4.00	4.00	3.75	3.75
Professionals	6.00	6.00	6.00	6.00	6.00
Total Full-Time FTE	11.00	11.00	11.00	10.75	10.75
Program Enhancements		FY 2011 Non-Funded	FY 2012 Non-Funded	FY 2011 Adopted	FY 2012 Planned
Reorganize Staff Responsibilities in OMB		-	-	-20,000	-20,000
Total Enhancements		-	-	-20,000	-20,000

General Government





General Government

General Government

Total Full-Time Equivalents (FTE) = 46.50

County Commission

Total Full-Time Equivalents (FTE) = 5.00

County Attorney

Total Full-Time Equivalents (FTE) = 8.00

County Manager

Total Full-Time Equivalents (FTE) = 11.50

Communications Office

Total Full-Time Equivalents (FTE) = 4.00

Office Of Management And Budget

Total Full-Time Equivalents (FTE) = 10.75

Countywide Sustainability Program

Total Full-Time Equivalents (FTE) = 1.25

Tourist Development

Total Full-Time Equivalents (FTE) = 6.00



General Government

Mission Statement

To ensure that the citizens of Alachua County are provided a well managed county government.

Vision Statement

Alachua County government is a value-driven organization dedicated to responsive, respectful and courteous customer service. Alachua County is viewed as an innovative and progressive leader in the provision of effective and efficient County Services, recognizing the needs of its diverse community.

The County provides an environment that encourages mutual respect, open communication and sharing of ideas in the decision-making process. This process includes partnerships with public and private organizations, neighborhoods and employees of Alachua County. Alachua County government works with the community to effectively plan for growth, with the goal to balance environmental, social and community development need.

Summary of Services Provided

This department is comprised of the County Manager's Office, Communications Office, Office of Management and Budget, County Attorney, the Board of County Commissioners, and programs such as Countywide Sustainability and Economic Development. Services are specifically described on the individual department/division pages.



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Document**

General Government

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	3,794,567	3,679,238	3,810,357	3,754,286	3,882,098
Operating Expenditures	1,471,750	1,496,291	2,868,464	2,458,972	2,528,556
Capital Outlay	66,767	18,725	21,148	19,948	19,948
Total Operating	5,333,084	5,194,254	6,699,969	6,233,206	6,430,602
Grants And Aid	802,034	850,604	765,045	1,047,248	1,066,415
Total Expenditures	6,135,118	6,044,858	7,465,014	7,280,454	7,497,017

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	3,910,281	3,726,147	3,916,377	3,794,917	3,914,957
MSTU-Unincorporated Services	-	45,225	53,206	52,499	53,283
Tourism (Special Revenue)	2,207,417	2,235,137	3,495,431	3,433,038	3,528,777
Other Special Revenue Funds	17,419	38,349	0	-	-
Total Funding	6,135,118	6,044,858	7,465,014	7,280,454	7,497,017

Expenditures by Division	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
County Commission	499,689	490,681	503,282	516,676	563,329
County Attorney	916,385	857,469	917,795	848,540	865,743
County Manager	1,165,357	1,034,438	1,166,292	1,122,794	1,160,920
Communications Office	375,459	356,200	333,830	326,134	328,507
Office Of Management And Budget	934,626	914,439	909,161	899,318	914,597
Countywide Sustainability Program	18,765	118,145	139,223	133,954	135,144
Tourist Development	2,224,837	2,273,486	3,495,431	3,433,038	3,528,777
Total Expenditures	6,135,118	6,044,858	7,465,014	7,280,454	7,497,017

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
County Commission	5.00	5.00	5.00	5.00	5.00
County Attorney	9.00	8.00	8.00	8.00	8.00
County Manager	12.00	11.00	11.50	11.50	11.50
Communications Office	6.00	5.00	4.00	4.00	4.00
Office Of Management And Budget	11.00	11.00	10.75	10.75	10.75
Countywide Sustainability Program	-	1.00	1.25	1.25	1.25
Tourist Development	6.00	6.00	6.00	6.00	6.00
Total Full-Time FTE	49.00	47.00	46.50	46.50	46.50
Total Permanent FTE	49.00	47.00	46.50	46.50	46.50

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
County Attorney	-	0	-45,890	-45,890
Countywide Sustainability Program	-	0	-7,000	-7,000
Total Enhancements	-	-	-52,890	-52,890



General Government County Commission

Mission Statement

To serve as the legislative and policy-making body for the citizens of Alachua County.

Summary of Services Provided

The Board of County Commissioners establishes policies that include:

- Setting millage rates necessary to fund county operations
- Setting the County's budget
- Adopting Ordinances
- Ruling on rezoning applications and other land-use cases
- Appointing the County Manager and the County Attorney

The Board of County Commissioners provides direction for countywide services that include Emergency Management, Emergency Rescue Services, Animal Services, Court Services, Community Support, the Crisis Center, the Cooperative Extension Service, and Victim Services.

Major Variances



General Government County Commission

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	451,363	450,883	459,597	476,153	522,806
Operating Expenditures	48,326	39,798	43,685	40,523	40,523
Total Operating	499,689	490,681	503,282	516,676	563,329
Total Expenditures	499,689	490,681	503,282	516,676	563,329

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	499,689	490,681	503,282	516,676	563,329
Total Funding	499,689	490,681	503,282	516,676	563,329

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Professional/Technical Other	5.00	5.00	5.00	5.00	5.00
Total Full-Time FTE	5.00	5.00	5.00	5.00	5.00

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements				



General Government County Attorney

Mission Statement

To provide legal representation and advice to the Board of County Commissioners, the Constitutional Officers, County departments, the Code Enforcement Board, the Planning Commission, the Board of Adjustment, the Development Review Committee, the Metropolitan Transportation Planning Organization, the Alachua County Library District, the Alachua County Housing Finance Authority, the Value Adjustment Board, the Canvassing Board, the Tourist Development Council, the CHOICES Advisory Board, and other County boards and advisory committees.

Summary of Services Provided

- Provides legal representation in litigation filed against the County and by the County
- Reviews and/or prepares contracts
- Provides advice and support for County Boards and meetings
- Provides advice and memoranda to the Board of County Commissioners, County Manager, Constitutional Officers and County departments
- Prepares ordinances, resolutions and other legal documents

Major Variances

Advisory Board

- Alachua County Housing Finance Authority
- Code Enforcement Board
- Planning Commission
- Value Adjustment Board
- Tourist Development Council
- CHOICES Advisory Board
- And other County boards and advisory committees.



**General Government
County Attorney**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	841,695	789,377	813,393	788,170	805,373
Operating Expenditures	74,690	68,092	104,402	60,370	60,370
Total Operating	916,385	857,469	917,795	848,540	865,743
Total Expenditures	916,385	857,469	917,795	848,540	865,743

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	916,385	857,469	917,795	848,540	865,743
Total Funding	916,385	857,469	917,795	848,540	865,743

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Office and Clerical	4.00	3.00	3.00	3.00	3.00
Officials and Administrators	1.00	1.00	1.00	1.00	1.00
Professional/Technical Other	-	1.00	1.00	-	-
Professionals	4.00	3.00	3.00	4.00	4.00
Total Full-Time FTE	9.00	8.00	8.00	8.00	8.00

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Decrease County Attorney Operating Budget	-	-	-45,890	-45,890
Total Enhancements	-	-	-45,890	-45,890



General Government County Manager

Mission Statement

To provide leadership and encourage and stimulate excellence throughout the organization to ensure the efficient and effective delivery of public services to Alachua County residents in accordance with the overall policy of the Board of County Commissioners.

Manager's Vision:

Alachua County Government will be a value driven organization dedicated to responsive customer service. In every service program, Alachua County will be viewed locally, statewide and nationally as an innovative, progressive leader in the provision of cost effective county services. We will be known for successfully engaging our citizenry and employees in the decision making of government. Other jurisdictions will benchmark against Alachua County as the example of the best in local government services. Our citizens and Board of Commissioners will be proud of the staff, their professionalism and expertise, and have a high degree of trust in the integrity of the organization.

Summary of Services Provided

The County Manager's Office serves as the chief liaison between the Board of County Commissioners, the citizens and County staff. The Manager's Office is primarily responsible for general county government as well as the facilitation of the directives and policies established by the Board of County Commissioners.

Major Variances

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Advertise vacancies and provide support to advisory boards</i>					
●CM - Number of advisory board vacancies filled	Output	103	130	85	130
●CM - Number of advisory boards supported	Efficiency	37	37	37	37
<i>Foster communication and idea sharing with employees</i>					
●CM - Number of employee and supervisory meetings	Output	9	16	14	16
●CM - Number of Leadership Team meetings	Output	37	42	28	42
<i>Provide meeting agendas prior to regular meetings</i>					
●CM - Percent of agendas produced within timeframe	Efficiency	100	95	100	95



General Government
County Manager

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	1,062,774	935,747	1,038,717	994,680	1,031,022
Operating Expenditures	101,049	98,691	126,375	128,114	129,898
Capital Outlay	1,534	-	1,200	-	-
Total Operating	1,165,357	1,034,438	1,166,292	1,122,794	1,160,920
Total Expenditures	1,165,357	1,034,438	1,166,292	1,122,794	1,160,920

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	1,165,357	989,213	1,113,086	1,070,295	1,107,637
MSTU-Unincorporated Services	-	45,225	53,206	52,499	53,283
Total Funding	1,165,357	1,034,438	1,166,292	1,122,794	1,160,920

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Historical Information	1.00	1.00	0.00	-	-
Office and Clerical	3.00	3.00	3.00	1.00	1.00
Officials and Administrators	3.00	3.00	3.00	3.00	3.00
Professional/Technical Other	3.00	2.00	3.50	4.50	4.50
Professionals	2.00	2.00	2.00	3.00	3.00
Total Full-Time FTE	12.00	11.00	11.50	11.50	11.50

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements				



General Government Communications Office

Mission Statement

Our mission is to communicate, in a unified and consistent manner, the vision of the County Commission and the activities of County government to Alachua County residents and employees in order to foster an informed and engaged citizenry.

Summary of Services Provided

The Alachua County Communications Office provides a variety of services including:

Internal Communications

- Providing a weekly Media Update to the Leadership Team
- Providing and updating the Communications Plan

Media Relations

- Writing and delivering Press Releases
- Media Contact (liaising with local media)

Channel 12 Station Maintenance

- County Video Production
- Bulletin Board/Carousel Pages
- Televised Meetings
- Streaming Video

Internal Editorial/Design Services

- Publishing Community Update
- Publications (brochures, posters, ads, post cards, etc.)

Virtual Annual Report to the Citizens

Strong Customer Service and Support Services

- DVDs of Public Meetings
- Information requests
- Public Records requests
- Video Consulting
- Photography

Major Variances



General Government Communications Office

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Improve Communications with the media and public</i>					
●PI - Produce/broadcast one PSA per month	Output	31	12	15	12
●PI - Number of Community Update Newsletters produced on time	Efficiency	22	22	14	22
●PI - Number of Stories Generated by Press Releases	Effectiveness	200	41	78	41
<i>Improve Internal Communications</i>					
●PI - Number of Weekly Media Updates	Output	52	52	25	52
<i>Timely Customer Service Request Responses</i>					
●PI - Percent of DVD requests within 5 business days	Efficiency	92.50	100	100	100
<i>To broadcast important County information to CH. 12/website</i>					
●PI - Number of weekly reviews of Channel 12 Carousel pages	Output	52	52	26	52
●PI - Percent of mtgs broadcast/streamed w/o tech difficult	Quality	99.07	90	100	90
●PI - Number of Alachua County Talks shows	Output	14	13	9	13



**General Government
Communications Office**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	308,261	276,839	239,977	234,214	238,077
Operating Expenditures	60,240	76,163	76,905	74,972	73,482
Capital Outlay	6,958	3,198	16,948	16,948	16,948
Total Operating	375,459	356,200	333,830	326,134	328,507
Total Expenditures	375,459	356,200	333,830	326,134	328,507

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	375,459	356,200	333,830	326,134	328,507
Total Funding	375,459	356,200	333,830	326,134	328,507

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Office and Clerical	1.00	1.00	1.00	1.00	1.00
Officials and Administrators	1.00	1.00	1.00	1.00	1.00
Professional/Technical Other	2.00	1.00	1.00	1.00	1.00
Technicians	2.00	2.00	1.00	1.00	1.00
Total Full-Time FTE	6.00	5.00	4.00	4.00	4.00

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements				



General Government Office Of Management And Budget

Mission Statement

The Office of Management and Budget exists to enable and assist County Government toward achievement of programmatic goals effectively and efficiently within political and economic constraints by developing, recommending, and monitoring budgets in addition to facilitating decision making through consultation, coordination, fiscal analysis, contract and grant management, operational studies, and long range planning.

Summary of Services Provided

Responsible for developing and maintaining a balanced budget, monitoring and analyzing ongoing fiscal activity, and producing documents and reports to assist management in financial planning and maximizing the allocation of resources. Ensures the budget process adheres to the mandates set forth within all applicable state and local regulations and ordinances. Implements and oversees the County's Performance Management program, "Aligning for Success." Also reviews and processes all grant and contract related documents assuring compliance with relevant rules and regulations.

- Prepare, implement, monitor, and maintain the County's annual budget.
- Develop reports and documents that clearly and effectively communicate the County's programs and related costs such as the tentative budget and adopted budget, expenditure and revenue reports, and fee schedules.
- Provide reliable revenue estimates based on historical review, composition analysis, and changes in legislation.
- Coordinate development of financial feasibility for the five-year Capital Improvements Program.
- Ensure that grants and contracts forwarded by County staff will be coordinated for full review prior to placement on Board of County Commissioners' agenda.
- Review requests for proposals and bid documents which result in contracts to evaluate compliance with County guidelines prior to advertising.
- Report on contracts, grants, and grant applications signed by the County Manager or County staff to the Board of County Commissioners.
- Administer grant program countywide, including e-Civis Grant Locator program, and provide grant related tools and support to other public agencies and community based non-profit organizations.
- Coordinate strategic performance activities including consulting with departments on objectives and measures, aligning the Board's Guiding Vision with the Core Services, and conducting program evaluation.

Major Variances



**General Government
Office Of Management And Budget**

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Assist w/performance management & process improvement</i>					
● OMB-# employees educated on performance mgmt & related topics	Effectiveness	340	360	280	360
● OMB-# of special projects & research assignments completed	Output	38	24	38	24
<i>Increase awareness of Grant opportunities</i>					
● OMB - Number of e-Civis/Grant Sessions Provided	Output	10	5	7	5
● OMB - Annual Grant Funding brought into Alachua County	Outcome - Lagging	-	1,150,000	7,647,783	1,150,000
● OMB - Number of Grant leads forwarded	Input	-	120	112	120
<i>Number of Contract Classes Given to Departments Per Year</i>					
● OMB - Number of Contract Classes Given to Departments	Output	2	6	3	6
<i>Process Correct Requisitions within 2 Days</i>					
● OMB - Process Requisitions/Budget Amendments timely	Efficiency	1.50	2	2	2
<i>Time to Process & Send Contracts, Grants, and Task Assign.</i>					
● OMB - Time to Process Contracts, Grants, & Task Assignments	Output	5	7	2.82	7



**General Government
Office Of Management And Budget**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	780,099	784,611	798,075	787,634	801,640
Operating Expenditures	154,527	129,828	111,086	111,684	112,957
Total Operating	934,626	914,439	909,161	899,318	914,597
Total Expenditures	934,626	914,439	909,161	899,318	914,597
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	934,626	914,439	909,161	899,318	914,597
Total Funding	934,626	914,439	909,161	899,318	914,597
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Officials and Administrators	1.00	1.00	1.00	1.00	1.00
Professional/Technical Other	4.00	4.00	3.75	4.75	4.75
Professionals	6.00	6.00	6.00	5.00	5.00
Total Full-Time FTE	11.00	11.00	10.75	10.75	10.75
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements					



General Government Countywide Sustainability Program

Mission Statement

Alachua County’s Sustainability Program seeks to “balance environmental, social and community development need(s)”, by promoting county-wide sustainability initiatives, energy conservation and climate protection program development. This will be done to enhance and preserve the quality of life, grow civic participation and partnerships and create excellence in County government with the purpose of creating an energy and resource efficient Alachua County.

Summary of Services Provided

Guide and Assist a Sustainable Alachua County Government:

Ensure that County sustainability initiatives, projects, and programs are focused in scope, well coordinated and executed, and aligned with BoCC vision and policies and County Manager’s directives. Facilitate interdepartmental and intergovernmental coordination on sustainability efforts of County Departments to maximize collaboration and minimize duplicative or conflicting efforts such that sustainable principles are practiced at all levels of the organization. The program will involve the County Manager, the Leadership Team, Functional Groups, and County staff to research, set and achieve sustainability goals through the Aligning for Success initiative.

Legislative Preparedness:

Participate in strategic discussions with the BoCC, the County Manager, Leadership Team, and the Functional Groups in developing and implementing critical policies related to the long term sustainability of the community for issues of climate change (mitigation and adaptation), local food supply, energy security, and sustainable economic development. Work with County Legislative Coordinator and be aware of initiatives that may help or hinder County sustainability policies at the State and Federal level.

Pursue Grants and Funding Opportunities:

Oversee contractual activities related to federal renewable energy grants such as Energy Efficiency and Conservation Block Grants. Oversee preparation and communication of required monitoring and status reports. Pursue grants, contracts, inter-local agreements, and private donations and partnerships to leverage Alachua County’s sustainability commitments with like minded groups. Manage budgets and accounting funds associated with sustainability projects and programs. Over FY10 the Sustainability Program directly applied for or assisted in the application of \$36,125,000 in grant funds. Winning applications totaled \$652,000 in funding to Alachua County.

Citizen Outreach and Education:

Coordinate sustainability outreach activities via newsletters, public events, press releases and web-based communications to engage citizenry and community groups to foster a culture of sustainability throughout the County. Citizen outreach builds confidence in government services and helps to broaden the civic conversation of good governance. To that end the Sustainability Program coordinated and participated in 33 citizen outreach and education related events over FY10.

Major Variances

For FY11 the Sustainability Program has reduced its budget 12%. Shortfalls in funding will be compensated for with an added emphasis on community partnerships, intergovernmental coordination and the use of unpaid interns. Energy conservation, community weatherization, sustainable economic development and local food initiatives will still be priority projects.

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Increase operational sustainability awareness/participation</i>					
• S-# of ECSC projects assigned to county programs	Input	42	40	-	35
• S-% ECSC in-progress projects identified by County programs	Outcome - Leading	83.30	80	-	80
• S-% ECSC projects identified by County programs as complete	Outcome - Leading	4.90	10	-	15
• S-# of sustainability program measures reported in GovMax	Outcome - Leading	61	91	-	96
<i>Reduce BoCC operational greenhouse gas emissions</i>					
• S-Countywide operations greenhouse gas emissions (2009 base)	Outcome - Lagging	-	-5	-	-10



**General Government
Countywide Sustainability Program**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	-	73,806	86,390	87,534	88,864
Operating Expenditures	18,765	23,813	52,833	46,420	46,280
Capital Outlay	-	15,527	-	-	-
Total Operating	18,765	113,145	139,223	133,954	135,144
Grants And Aid	-	5,000	-	-	-
Total Expenditures	18,765	118,145	139,223	133,954	135,144

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	18,765	118,145	139,223	133,954	135,144
Total Funding	18,765	118,145	139,223	133,954	135,144

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Professional/Technical Other	-	-	0.25	0.25	0.25
Professionals	-	1.00	1.00	1.00	1.00
Total Full-Time FTE	-	1.00	1.25	1.25	1.25

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Sustainability Program 5% Budget Reduction	-	-	-7,000	-7,000
Total Enhancements	-	-	-7,000	-7,000



General Government Tourist Development

Mission Statement

Our mission is to attract visitors to Alachua County by promoting and enhancing the visitor experience; Thus, creating an environment of economic and personal value for visitor and citizen alike on our natural, cultural, and man-made assets.

Summary of Services Provided

Tourist Development, as a full-service visitor's bureau, is the official destination marketing and management organization that directs, facilitates and coordinates visitor and convention development in Alachua County. It has the responsibility for research, destination marketing and promotions, collateral fulfillment and partnering for product development including support facilities and service. Tourist Development is the advocate for the tourism industry in building community relations, partnerships, and volunteer programs.

Services include, but are not limited to:

Conference Planning
Conference Grant Assistance
Hotel Liaison
Group Business Help for Restaurants, Independent Meeting Space
Group Leisure Activities
Foreign Independent Travelers Assistance
Permits (City and County)
Film Liaison
Brochure Distribution
Speakers Bureau
Language Bank
Sports Promotion (GSC)
Festivals and Events (Cultural Affairs)
Assistance to Travel Writers, Travel Brokers, Tour Operators
Downtown Visitors Center and Airport Welcome Center

Reinforcing its mission, the on-going strategic goals of the ACVCB are to:

1. Attract first-time visitors and increase the length of visitors' stay
2. Increase the per diem spending of the visitor and the frequency of visits
3. Attract conferences, seminars, and other forms of group business
4. Continue to attract the business of motorcoach operators
5. Attract and educate potential visitors with in-state, regional, national and international advertising through printed material, television, internet (Bureau homepage, social networking sites, blogs) and any other media sources available
6. Effectively and efficiently promote specific community events
7. Promote hotels, motels and bed and breakfast inns
8. Promote Alachua County through outreach/trade shows and VisitFlorida's Welcome Centers
9. Assist those in bringing film, TV and other productions to the area
10. Support the City of Gainesville in their "New Programs" portion of the Tourist Product Development Program
11. Assist the Niche Groups in their tourism efforts
12. Provide a forum for cooperation among all tourism industry partners and serve as the "voice" of the local hospitality industry
13. Work with other Florida tourism representatives in placing a greater emphasis on the role of tourism in the state and region
14. Partner with tourism representatives in the "North Central Florida" region to promote the area as a travel destination by hosting familiarization tours for travel professionals, sellers of travel, travel writers and others connected to the promotion of travel
15. Effectively use telemarketing to sell buyers of travel and meeting professionals on the value of Alachua County as a destination
16. Support the Gainesville Sports Commission in the attraction and creation of sporting events designed to bring in out of County participants
17. Promote VisitGainesville.com as a source for all tourism markets to access:
 - * Travel Information on Alachua County Attractions and Lodging
 - * Information for Meeting Planners
 - * Images and Videos about the area
 - * Travel Guides for download
 - * Events
 - * Social Networking



General Government Tourist Development

* Social Networking

Major Variances

The 4th and 6th cent of Tourist Development Tax were enacted in March 2010 by the County Commission for yet to be determined capital projects.

1% of the 5% total percent of Tourist Development Tax has been allocated through an interlocal agreement with the City of Newberry to construct a 16 field complex for fastpitch softball and youth baseball. The complex, Nations Park, is set to open in the Spring of 2012.

Advisory Board

Tourist Development Council (TDC)

The governing board of each county which levies and imposes a tourist development tax under this section shall appoint an advisory council to be known as the " Tourist Development Council." The council shall be established by ordinance and composed of nine members who shall be appointed by the governing board. The chair of the governing board of the county or any other member of the governing board as designated by the chair shall serve on the council. Two members of the council shall be elected municipal officials, at least one of whom shall be from the most populous municipality in the county. Six members of the council shall be persons who are involved in the tourist industry and who have demonstrated an interest in tourist development, of which members, not less than three nor more than four shall be owners or operators of motels, hotels, recreational vehicle parks, or other tourist accommodations in the county and subject to the tax. All members of the council shall be electors of the county. The governing board of the county shall have the option of designating the chair of the council or allowing the council to elect a chair. The chair shall be appointed or elected annually and may be reelected or reappointed. The members of the council shall serve for staggered terms of 4 years. The terms of office of the original members shall be prescribed in the resolution required under paragraph (b). The council shall meet at least once each quarter and, from time to time, shall make recommendations to the county governing board for the effective operation of the special projects or for uses of the tourist development tax revenue and perform such other duties as may be prescribed by county ordinance or resolution. The council shall continuously review expenditures of revenues from the tourist development trust fund and shall receive, at least quarterly, expenditure reports from the county governing board or its designee. Expenditures which the council believes to be unauthorized shall be reported to the county governing board and the Department of Revenue. The governing board and the department shall review the findings of the council and take appropriate administrative or judicial action to ensure compliance with this section. The changes in the composition of the membership of the tourist development council mandated by chapter 86-4, Laws of Florida, and this act shall not cause the interruption of the current term of any person who is a member of a council on October 1, 1996.

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Develop programs to increase sales leads</i>					
● CVB - Percent increase in sales leads	Effectiveness	7.08	10	0	10
<i>Increase Alachua County Tourism</i>					
● CVB - Annual Tourist Tax revenue received	Input	2,376,357	2,230,619	2,510,412	2,430,619
● CVB - Number of unique visitors to visitgainesville.com	Outcome - Leading	89,077	43,000	58,912	48,000
<i>Increase Tourism Product Dev. agencies knowledge</i>					
● CVB - Destination Enhancement Agencies using Scholarship	Effectiveness	6	9	7	10
<i>Research</i>					
● CVB - Number of research projects/studies completed	Output	-	1	0	1



**General Government
Tourist Development**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	350,375	367,976	374,208	385,901	394,316
Operating Expenditures	1,014,153	1,059,907	2,353,178	1,996,889	2,065,046
Capital Outlay	58,274	-	3,000	3,000	3,000
Total Operating	1,422,803	1,427,883	2,730,386	2,385,790	2,462,362
Grants And Aid	802,034	845,604	765,045	1,047,248	1,066,415
Total Expenditures	2,224,837	2,273,486	3,495,431	3,433,038	3,528,777

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Tourism (Special Revenue)	2,207,417	2,235,137	3,495,431	3,433,038	3,528,777
Other Special Revenue Funds	17,419	38,349	0	-	-
Total Funding	2,224,837	2,273,486	3,495,431	3,433,038	3,528,777

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
History Adjustment	-	1.00	0.00	-	-
Officials and Administrators	1.00	1.00	1.00	1.00	1.00
Professional/Technical Other	1.00	-	1.00	1.00	1.00
Professionals	4.00	4.00	4.00	4.00	4.00
Total Full-Time FTE	6.00	6.00	6.00	6.00	6.00

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements				

Administrative Services





Administrative Services

Administrative Services
Total Full-Time Equivalents (FTE) = 69.05

Administration

Total Full-Time Equivalents (FTE) = 3.90

Equal Opportunity

Total Full-Time Equivalents (FTE) = 3.75

Facilities Management

Total Full-Time Equivalents (FTE) = 39.30

Human Resources

Total Full-Time Equivalents (FTE) = 9.00

Purchasing

Total Full-Time Equivalents (FTE) = 7.00

Risk Management

Total Full-Time Equivalents (FTE) = 4.10

Organizational Development And Training

Total Full-Time Equivalents (FTE) = 2.00



Administrative Services

Mission Statement

To provide high quality services, administrative support and innovative solutions for the effective and efficient operation of County government.

Vision Statement

Become a customer service organization where our team members continually look for ways to improve our work processes and final products by listening earnestly to our customers, and empowering team members to make a positive difference.

Summary of Services Provided

The Department of Administrative Services is the administrative and internal operations arm of Alachua County government, providing services to County departments, programs, Constitutional Officers, the Alachua County Library District and County employees in the areas of purchasing, human resource management, labor and employee relations, diversity management, facilities management, equal employment opportunity, retirement benefits, insurance benefits, employee safety, organizational development and training, Americans with Disabilities Act, the Small Business Enterprise Program, administration of the Anti-Discrimination Ordinance in Alachua County and monitor contract compliance for inmate medical payments.

The Administration Office, which oversees this department, provides leadership, administrative, managerial, and fiscal direction and support to all divisions to produce effective and efficient services.

Strategic Plan

The Department of Administrative Services is made up of six divisions, in addition to the Administration Office, which provide a wide-range of services to both Alachua County departments and the citizens of Alachua County. Following is our plan to fulfill the visions and missions of both Administrative Services and the Board of County Commissioners.

EQUAL OPPORTUNITY

The mission of the Equal Opportunity Division is to secure for employees and citizens of Alachua County freedom from discrimination and equity under the law in employment, housing and public accommodations; and promote economic opportunities for local small businesses.

Strategies to accomplish this mission include: Revising the County's Human Rights Ordinance; reviewing and updating language as needed to reflect current federal, state and local equal opportunity laws and regulations; expanding internal training resources for employees on disability laws and workplace harassment; monitoring the internal recruitment and selection process for compliance with equal opportunity laws; promoting the value of diversity in the workplace and the community; increasing community awareness of unlawful discrimination through public education and outreach efforts; and by promoting the growth of small businesses in Alachua County through the Small Business Enterprise program.

FACILITIES MANAGEMENT

The mission of the Facilities Management Division is to design, construct, renovate, maintain and repair County facilities, in order to provide clean, safe, and energy efficient facilities for citizens and employees.

Strategies to accomplish this mission include: developing and implementing a preventative maintenance plan for each County facility; creating a life cycle cost analysis of each County facility and its components; maximize the use of the current automated work order system, maintain and monitor the Utility Manager Server database and enhance customer service to all of our customers. There are several major capital projects in FY12 that will utilize much of our resources. These projects include Phase II of the Sheriff's Jail Energy Conservation Project, Jail Window Replacement, Jail Kitchen Renovation, construction of the Kanapaha Community Center and the replacement of the Civil Courthouse HVAC System.

HUMAN RESOURCES

The mission of the Human Resources Division is to effectively serve Alachua County government by providing strategic and operational guidance in the recruitment, management, and retention of employees.

Strategies to accomplish this mission include: continuing to maintain or improving upon a 99% use of the on-line



Administrative Services

application system; continuing to keep salary levels competitive with similar agencies throughout Florida; continuing to train supervisors on hiring practices to ensure new hires are good matches for their positions; continuing to guide supervisors and employees in the areas of employee relations and in compliance with Federal, State and local laws, rules and policies; and developing marketing strategies designed to make Alachua County the employer of choice for citizens.

RECRUITMENT

The mission of the Recruitment Office is to increase the number of applications from under represented groups for positions identified in the most current Alachua County Equal Employment Opportunity Plan. The goal is to ensure that the County's (BoCC) workforce greater reflects the composition of the community it serves. Strategies to accomplish this include, but is not limited to, using various mediums (e.g. Santa Fe College, University of Florida, etc) to identify potential applicants and attending career and job fairs.

PURCHASING

The mission of the Purchasing Division is to facilitate a fair, proactive, streamlined, and competitive procurement process that will control cost for Alachua County departments and its citizens.

Strategies to accomplish this mission include: ensuring products and services are delivered within established timeframes and in accordance with purchasing policies and procedures; increasing the vendor's and County employee's knowledge of purchasing practices and contractual services; updating current policies and procedures; and working with local organizations to contact local, small and minority businesses to invite their participation in our bidding process.

RISK MANAGEMENT

The mission of the Risk Management Division is to minimize liability cost and risk exposure for the County, its employees, and citizens.

Strategies to accomplish this mission include: ensuring that the risk management program includes identification and assessment of exposures that can result in loss to the County's physical and human assets; developing a safety program that will provide a safe environment for employees and citizens; and aggressively promoting the wellness and preventative care program.

ORGANIZATIONAL DEVELOPMENT & TRAINING

The mission of the Organizational Development and Training Office is to improve local government performance by:

- > improving its people
- > embedding a learning and achievement culture in Alachua County government
- > providing learning pathways for local government employees.

Strategies to accomplish this mission include: providing a comprehensive orientation program for new employees in order to give them the knowledge and skills they need to be successful; providing management and leadership skills training through the ICMA Effective Supervisory Skill Building course; providing competency-based trainings and strategic team interventions to County departments, teams and work groups; increasing the quality and availability of information and materials available in the Organizational Development and Training Office; administering and interpreting the Myers-Briggs Type Indicator (MBTI™) on an individual or group basis; maintaining a comprehensive web-based employee training database; managing and promoting a comprehensive professional and personal growth library available to all County staff; developing online delivery of compliance and regulatory training and assisting County staff in the planning of staff retreats.

Executive Message

The goal of the Administrative Service Department and the Support Services Functional Group is to enable County departments and their service partners (public and private) to deliver quality customer service.



Administrative Services

Tough economic times fostered by a decline in revenues have challenged the department and the support services group to re-evaluate our service delivery model. This year our goals are:

- Ensure timely acquisition of goods and services while maintaining inclusion through our Small Business Enterprise programs
- Attract, develop, and retain a diverse workforce while training and offering succession opportunities to current employees
- Improve workforce skills through training and development to support county priorities such as green jobs, leadership and supervisory skills, customer service technology, and specialty skill development
- Develop a workforce that reflects Alachua County and is free from discriminatory practices
- Encompass that broad spectrum of services to assure the built environment provides, features and enhances physical security, sustainability, maintainability, accessibility, safety and energy savings and environmental quality in all County buildings. County buildings will be aesthetically pleasing, worker friendly, and worker functional
- Maintain a cost-neutral health insurance program tied to workplace wellness, early detection, and prevention
- Provide the county with a healthier work force with a goal toward increased productivity and reduced absenteeism
- Ensure that all safety standards are established and practiced to reduce the cost of risk and employee or citizen injury.
- Work to reduce the cost of the county's health insurance program by moving towards a consumer driven model thereby reducing costs to employees over the next several years
- Continue working with Court Services staff, Jail staff and contracted inmate medical care providers to ensure inmates receive needed care in the most cost effective manner.

In presenting the Administrative Services budget to the County Manager, the County Commission and the public, we will have the goal of meeting the needs of our customers in providing quality service and at levels to address these services. As an internal support department, we support investment in the human infrastructure of the County (our employees).



Administrative Services

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	3,907,381	3,866,306	4,085,473	3,841,904	3,915,817
Operating Expenditures	8,657,424	9,195,447	9,357,305	9,173,991	8,747,842
Capital Outlay	67,612	80,961	-	-	-
Total Operating	12,632,417	13,142,713	13,442,778	13,015,895	12,663,659
Total Expenditures	12,632,417	13,142,713	13,442,778	13,015,895	12,663,659

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	9,773,544	9,643,823	9,378,596	9,282,734	8,902,322
MSTU-Unincorporated Services	5,705	6,627	7,500	8,025	8,476
MSTU - Fire Services	93,166	65,241	68,250	72,771	76,866
Gas Tax	64,088	67,616	80,838	80,588	85,423
Self Insurance Fund	2,564,665	3,184,501	3,675,216	3,338,072	3,350,486
Fleet Management	22,185	22,539	24,000	25,680	27,120
Drug and Law Enforcement (Special Revenue)	24,606	17,717	27,000	30,940	25,000
Other Special Revenue Funds	-	54,914	80,000	74,900	79,700
Solid Waste	84,458	79,736	101,378	102,185	108,266
Total Funding	12,632,417	13,142,713	13,442,778	13,015,895	12,663,659

Expenditures by Division	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Administration	374,332	366,642	452,251	392,528	401,704
Equal Opportunity	286,712	256,567	341,928	262,931	266,274
Facilities Management	8,151,071	8,092,983	7,678,194	7,752,731	7,353,386
Human Resources	679,997	664,696	683,987	670,310	684,667
Purchasing	446,186	421,942	459,600	455,823	461,943
Risk Management	2,564,665	3,184,501	3,675,216	3,338,072	3,350,486
Organizational Development And Training	129,454	155,383	151,602	143,500	145,199
Total Expenditures	12,632,417	13,142,713	13,442,778	13,015,895	12,663,659

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Administration	2.75	3.00	4.00	3.15	3.15
Equal Opportunity	4.75	4.00	4.00	3.00	3.00
Facilities Management	41.30	39.75	38.00	38.00	38.00
Human Resources	9.50	9.00	9.00	9.00	9.00
Purchasing	7.50	6.00	6.00	7.00	7.00
Risk Management	5.00	5.00	5.00	4.10	4.10
Organizational Development And Training	2.00	2.00	2.00	2.00	2.00
Total Full-Time FTE	72.80	68.75	68.00	66.25	66.25
Total Part-Time FTE	-	3.05	3.80	2.80	2.80
Total Permanent FTE	72.80	71.80	71.80	69.05	69.05

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Administration	-	0	-52,278	-52,278
Equal Opportunity	-	0	-62,098	-62,098
Facilities Management	15,648	16,063	163,678	127,782
Risk Management	-	0	-275,143	-275,143
Organizational Development And Training	-	0	-7,580	-7,580
Total Enhancements	15,648	16,063	-233,421	-269,317



Administrative Services

Administration

Mission Statement

To provide administrative and fiscal support that will encourage innovation, efficiency, and fiscal responsibility in the provision of services that we provide to our customers.

Summary of Services Provided

The Administration Office provides both administrative and fiscal support to the Department of Administrative Services, as well as to other County departments.

Internal fiscal duties include, payroll, purchasing, accounts payable, contract processing, budget development, budget monitoring, expense projections, and administrative and fiscal support for the County's capital projects. This office is responsible for auditing the Department of Administrative Services fiscal operations to ensure compliance with County policies and procedures.

Recruitment duties include meeting with departmental hiring managers; conducting independent research to develop a database of appropriate recruitment advertisement sites and venues; reviewing applicant pools; attending career fairs; and developing strategies for recruitment.

The Department Director's Office provides leadership and staff support for the Support Services Functional Group and provides leadership and guidance to the six divisions within the Department of Administrative Services (Equal Opportunity, Facilities Management, Human Resources, Organizational Development & Training, Purchasing, and Risk Management).

Major Variances

Objective / Performance Measures	Indicator	FY 2010 Actual	FY 2011 Projected	FY 2011 Actual	FY 2012 Projected
<i>Effective outreach and educational recruitment efforts</i>					
• ADM - % of applications received for underrepresented groups	Effectiveness	-	15	-	20
• ADM - % of underrepresented people hired	Effectiveness	-	8.33	-	8.33
<i>Maintain Fiscal Integrity</i>					
• ADM - # of audits performed on vendor invoices	Efficiency	15	8	4	8
<i>Reduce The Number of Fiscal Errors</i>					
• ADM - # of F&A Notices Regarding Budget Shortages	Efficiency	12	6	0	6



**Administrative Services
Administration**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	321,977	328,640	410,513	356,529	365,705
Operating Expenditures	49,124	38,001	41,738	35,999	35,999
Capital Outlay	3,232	-	-	-	-
Total Operating	374,332	366,642	452,251	392,528	401,704
Total Expenditures	374,332	366,642	452,251	392,528	401,704

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	374,332	366,642	452,251	392,528	401,704
Total Funding	374,332	366,642	452,251	392,528	401,704

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
FY2012 Tier 1 Budget Reduction	-	-	0.00	-0.75	-0.75
Office and Clerical	1.00	1.00	1.00	1.00	1.00
Officials and Administrators	1.00	2.00	2.00	1.90	1.90
Professional/Technical Other	0.75	-	0.00	-	-
Professionals	-	-	1.00	1.00	1.00
Total Full-Time FTE	2.75	3.00	4.00	3.15	3.15
Total Part-Time FTE	-	-	0.75	0.75	0.75

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
FTE (.75) (V) Sr. Staff Assistant	-	-	-29,777	-29,777
Reallocate Personal Svcs. & Reduce Recruitment Operating	-	-	-22,501	-22,501
Total Enhancements	-	-	-52,278	-52,278



Administrative Services Equal Opportunity

Mission Statement

The Equal Opportunity Division strives to secure for employees and citizens of Alachua County freedom from discrimination and equity under the law in employment, housing and public accommodations; and promote economic opportunities for local small businesses.

Summary of Services Provided

The Equal Opportunity office investigates employee complaints of discrimination, provides guidance to County and Library District management on equal opportunity issues and responds to requests for accommodations under the Americans with Disabilities Act. As part of its oversight responsibilities, this office also monitors the recruitment and selection process as well as other formal employee actions.

The Equal Opportunity office administers the County's Human Rights Ordinance which prohibits discrimination in employment, housing and public accommodations and provides for a comprehensive complaint resolution process. This office also administers the County's Small Business Enterprise Ordinance which promotes the growth and development of local small businesses.

Major Variances

Advisory Board

- The Fair Housing/Human Rights Board
- The Citizens Disability Advisory Committee

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Effectiveness of internal training and employee activities</i>					
• EO - % of employees satisfied with the training or workshop	Effectiveness	89.95	80	100	80
• EO - % of employees satisfied with diversity activities	Effectiveness	96.50	80	-	80
• EO - % of employee issues resolved informally.	Input	-	75	100	75
<i>Effectiveness of public education and outreach efforts</i>					
• EO - % of public participants satisfied with the workshop	Quality	91.33	80	100	80
• EO - # of client contacts based on outreach efforts	Effectiveness	3,077	500	-	500
<i>Effectiveness of Small Business Enterprise Outreach/Educ.</i>					
• EO-% of SBE participation in Purchasing process (bids/rfps)	Input	-	15	-	15



Administrative Services Equal Opportunity

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	215,214	193,841	259,329	190,542	193,885
Operating Expenditures	71,498	62,725	82,599	72,389	72,389
Total Operating	286,712	256,567	341,928	262,931	266,274
Total Expenditures	286,712	256,567	341,928	262,931	266,274

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	286,712	256,567	341,928	262,931	266,274
Total Funding	286,712	256,567	341,928	262,931	266,274

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
FY2012 Tier 1 Budget Reduction	-	-	0.00	-1.00	-1.00
Office and Clerical	1.00	1.00	1.00	1.00	1.00
Officials and Administrators	1.00	1.00	1.00	1.00	1.00
Professional/Technical Other	1.00	1.00	1.00	2.00	2.00
Professionals	1.75	1.00	1.00	-	-
Total Full-Time FTE	4.75	4.00	4.00	3.00	3.00
Total Part-Time FTE	-	0.75	0.75	0.75	0.75

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
E.O. Closed Caption	-	-	-10,300	-10,300
FTE (1.0) (V) Eliminate Equal Opportunity Specialist	-	-	-51,798	-51,798
Total Enhancements	-	-	-62,098	-62,098



Administrative Services Facilities Management

Mission Statement

The mission of the Facilities Management Division is to design, construct, renovate, maintain and repair Alachua County's Facilities; thereby providing a clean, safe, and energy efficient environment for our customers.

Summary of Services Provided

The Facilities Maintenance Division provides building repairs and maintenance, landscape maintenance, minor and heavy renovations, energy management, and HVAC services for the County's 55 plus structures comprising of 1.3 million square feet of building space. Additionally, Facilities Management is responsible for managing utility services and monitoring utility usage of 256 utility accounts, management and supervision of over 22 sub-contractors, space planning and allocation needs, management of leased properties, budget and contract management, building renovations, and approximately 42 capital projects throughout the County.

Major Variances

We are currently experiencing rising costs in the purchase of materials, supplies, equipment, fuel, and other commodities. In addition, energy cost is predicted to continue increasing and the County Business Partner Discount with GRU expires January 2012.

Continued reductions in the Facilities Management budget will provide short-term gains with future budgets requiring an increased Capital Improvement Program and a higher operating budget as staff attempts to overcome the consequences of deferring maintenance.

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Manage Building Operations, Maintenance & Safety</i>					
• FM - # of Work Orders Completed	Output	10,855	9,380	-	9,370
<i>Provide Accurate Documentation of Facilities CIP</i>					
• FM - # of New Capital Projects from Emergency Work Orders	Outcome - Lagging	12	8	-	7
• FM - # of Capital Preservation Projects	Output	7	21	-	20
• FM - # of Capital Preservation Projects Completed	Output	0	7	-	6
• FM - # of Capital Projects	Output	45	26	-	25
• FM - # of Capital Projects Completed	Output	19	10	-	9
<i>Reduce County government resource consumption</i>					
• FM - % reduction in water consumption per Kgallons	Effectiveness	10	12	-	12
• FM - % reduction in electricity consumption per Kwh	Effectiveness	8.85	10	-	10
• FM - % reduction in consumption of gas commodities	Effectiveness	10	10	-	10



**Administrative Services
Facilities Management**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	2,001,064	1,978,265	1,965,928	1,892,364	1,922,568
Operating Expenditures	6,085,626	6,033,757	5,712,266	5,860,367	5,430,818
Capital Outlay	64,381	80,961	-	-	-
Total Operating	8,151,071	8,092,983	7,678,194	7,752,731	7,353,386
Total Expenditures	8,151,071	8,092,983	7,678,194	7,752,731	7,353,386

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	7,856,863	7,778,594	7,289,228	7,357,642	6,942,535
MSTU-Unincorporated Services	5,705	6,627	7,500	8,025	8,476
MSTU - Fire Services	93,166	65,241	68,250	72,771	76,866
Gas Tax	64,088	67,616	80,838	80,588	85,423
Fleet Management	22,185	22,539	24,000	25,680	27,120
Drug and Law Enforcement (Special Revenue)	24,606	17,717	27,000	30,940	25,000
Other Special Revenue Funds	-	54,914	80,000	74,900	79,700
Solid Waste	84,458	79,736	101,378	102,185	108,266
Total Funding	8,151,071	8,092,983	7,678,194	7,752,731	7,353,386

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Historical Information	-	2.25	0.00	-	-
Office and Clerical	3.00	0.50	1.00	1.00	1.00
Officials and Administrators	1.00	3.00	3.00	3.00	3.00
Professional/Technical Other	31.30	30.00	30.00	30.00	30.00
Professionals	1.00	-	0.00	-	-
Service Maintenance	1.00	1.00	1.00	1.00	1.00
Skilled Craft Workers	1.00	1.00	1.00	1.00	1.00
Technicians	3.00	2.00	2.00	2.00	2.00
Total Full-Time FTE	41.30	39.75	38.00	38.00	38.00
Total Part-Time FTE	-	1.30	1.30	1.30	1.30

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Facilities - Reduction in HVAC Contractural Services	-	-	-25,000	-25,000
Rent & Lease Increase	11,868	12,283	-	-
Utility Increase and Realignment	-	-	188,678	152,782
Utility Management Software Technical Support	3,780	3,780	-	-
Total Enhancements	15,648	16,063	163,678	127,782



Administrative Services Human Resources

Mission Statement

To effectively serve Alachua County Government by providing strategic and operational guidance in the recruitment, management and retention of employees.

Summary of Services Provided

The Alachua County Human Resources Office (HR) provides effective recruitment of qualified applicants and assists the departments with the interview and hiring process in order to ensure that departments are hiring qualified staff to assist them in meeting their assigned objectives.

This Office works with departments to resolve employee and organizational issues and concerns, and promotes effective communication with employees at all levels to further the County's mission and goals.

HR negotiates collective bargaining agreements with the County's recognized bargaining agents and works with those units to maintain trust, mutual respect and open lines of communication.

The HR Office ensures equitable and competitive wages and conducts classification audits and salary surveys and based upon the results of those studies, recommends additions and revisions to the County's Classification and Pay Plan.

The HR Office continuously seeks innovative and creative ways to fully realize and utilize employee potential and to provide benefits and recognition to increase employee morale and retention.

Major Variances

None.

Objective / Performance Measures	Indicator	FY 2010 Actual	FY 2011 Projected	FY 2011 Actual	FY 2012 Projected
<i>Fill vacancies within established time-frames</i>					
• HR -days between end of posting and referral of applications	Efficiency	-	4	3.93	4
<i>Provide satisfactory recruitment services</i>					
• HR - Percent of hiring supervisors satisfied with HR	Quality	94.03	90	91.40	90
• HR - Percent of applicants satisfied with HR	Quality	91.61	85	83.67	85



**Administrative Services
Human Resources**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	588,872	578,053	572,390	564,902	579,259
Operating Expenditures	91,126	86,643	111,597	105,408	105,408
Total Operating	679,997	664,696	683,987	670,310	684,667
Total Expenditures	679,997	664,696	683,987	670,310	684,667

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	679,997	664,696	683,987	670,310	684,667
Total Funding	679,997	664,696	683,987	670,310	684,667

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Office and Clerical	2.50	2.00	2.00	2.00	2.00
Officials and Administrators	1.00	1.00	1.00	1.00	1.00
Professional/Technical Other	1.00	1.00	1.00	1.00	1.00
Professionals	5.00	5.00	5.00	5.00	5.00
Total Full-Time FTE	9.50	9.00	9.00	9.00	9.00
Total Part-Time FTE	-	0.50	-	-	-

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements				



Administrative Services Purchasing

Mission Statement

To facilitate a fair, proactive, streamlined and competitive procurement process that will control cost to Aachua County Agencies as well as its Citizens.

Summary of Services Provided

Procurement of materials, goods, services, construction and equipment for the Board of County Commissioners, the Library District, Constitutional Officers, and other governmental agencies as requested.

Major Variances

None.

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Minimize valid bid protest</i>					
● PUR - % of bid awards w/o valid protests	Effectiveness	100	100	-	100
<i>Process Requisitions Within Established Time Frames</i>					
● PUR - % of requisitions processed within time frames	Efficiency	71	90	-	90



Administrative Services

Purchasing

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	413,687	391,860	413,345	409,608	415,728
Operating Expenditures	32,500	30,083	46,255	46,215	46,215
Total Operating	446,186	421,942	459,600	455,823	461,943
Total Expenditures	446,186	421,942	459,600	455,823	461,943
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	446,186	421,942	459,600	455,823	461,943
Total Funding	446,186	421,942	459,600	455,823	461,943
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Officials and Administrators	1.00	1.00	1.00	1.00	1.00
Professional/Technical Other	2.00	1.00	1.00	2.00	2.00
Professionals	4.50	4.00	4.00	4.00	4.00
Total Full-Time FTE	7.50	6.00	6.00	7.00	7.00
Total Part-Time FTE	-	0.50	1.00	-	-
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements					



Administrative Services Risk Management

Mission Statement

Minimize liability cost and risk exposure for the County, its employees and citizens.

Summary of Services Provided

Risk Management provides comprehensive property, liability, workers' compensation, safety, employee benefits, employee wellness and HIPAA compliance programs designed to mitigate and protect employees, citizens and the County from financial loss.

Risk Management monitors the County's Self Insured funds to ensure legal compliance and stable fiscal management.

Risk Management sponsors an annual Health Fair and Worksite Wellness Program for employee preventative health measures.

Major Variances

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Minimize increase in health care costs</i>					
• RM - % of change in health care costs	Effectiveness	3.50	5	-	5
<i>Minimize vehicle liability costs</i>					
• RM - Liability cost per vehicle	Effectiveness	1.16	1.10	-	1.10
<i>Reduce annual lost time because of work related incidents</i>					
• RM - % of lost time annualized due to Worker's Comp Claims	Efficiency	0.08	0.10	-	0.10



Administrative Services
Risk Management

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	282,286	283,639	347,845	313,343	322,357
Operating Expenditures	2,282,379	2,900,862	3,327,371	3,024,729	3,028,129
Total Operating	2,564,665	3,184,501	3,675,216	3,338,072	3,350,486
Total Expenditures	2,564,665	3,184,501	3,675,216	3,338,072	3,350,486
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Self Insurance Fund	2,564,665	3,184,501	3,675,216	3,338,072	3,350,486
Total Funding	2,564,665	3,184,501	3,675,216	3,338,072	3,350,486
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Officials and Administrators	1.00	1.00	1.00	1.10	1.10
Professional/Technical Other	1.00	2.00	2.00	1.00	1.00
Professionals	3.00	2.00	2.00	2.00	2.00
Total Full-Time FTE	5.00	5.00	5.00	4.10	4.10
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Property & Casualty Premium Reductions		-	-	-275,143	-275,143
Total Enhancements		-	-	-275,143	-275,143



Administrative Services Organizational Development And Training

Mission Statement

The mission of the Organizational Development and Training Office is:

- to improve local government performance by improving its people
- embed a learning and achievement culture in Alachua County government and
- provide learning pathways for local government employees.

Summary of Services Provided

The Organizational Development and Training (ODT) Office, is a business unit of the Alachua County Administrative Services Department. The purpose of ODT is to maintain a quality workforce and equip County employees with the tools, skills, knowledge and job aids/resources they need to do their jobs efficiently, responsively and effectively. As in many government agencies, the focus is on leadership development to ensure the continuation of a quality workforce, management practices, service delivery, communication skills, presentation skills at a variety of levels, performance management, etc. While it is understood that training itself is not the sole solution to developing a high quality workforce, as in many government agencies, the ODT offices provides consultation services to departments, divisions and teams in the areas of conflict resolution; administration, interpretation and training of the Myers Briggs Type Indicator (MBTI); work group and team development and performance and best management practices.

The ODT office uses the balanced scorecard perspectives to align its learning programs to the County's Vision, Values and Mission. The scorecard perspectives (Fiscal Integrity; Customer Service; Leadership & Growth; Performance Improvement and Teamwork) are the framework used when developing new or updating current training programs. Additionally, this aligns to the Employee Performance Evaluation framework which uses the Balanced Scorecard perspectives as Core Competencies upon which employees are evaluated, and around which each employee develops his/her unique learning plan.

Major Variances

None

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Provide cost-efficient employee training</i>					
•ODT - Number of training and preparation hours provided	Input	727.84	700	608.46	702
•ODT - Total cost of training per training hour offered	Efficiency	162.63	147.50	143.36	144.50
<i>Provide training programs perceived as valuable by employees</i>					
•ODT - Training Satisfaction Rating	Quality	4.50	4.25	4.69	4.30
<i>Provide workplace learning that can be applied on the job</i>					
•ODT - % of empls. who report they will use what they learned	Effectiveness	98.69	90	98.66	92



Administrative Services

Organizational Development And Training

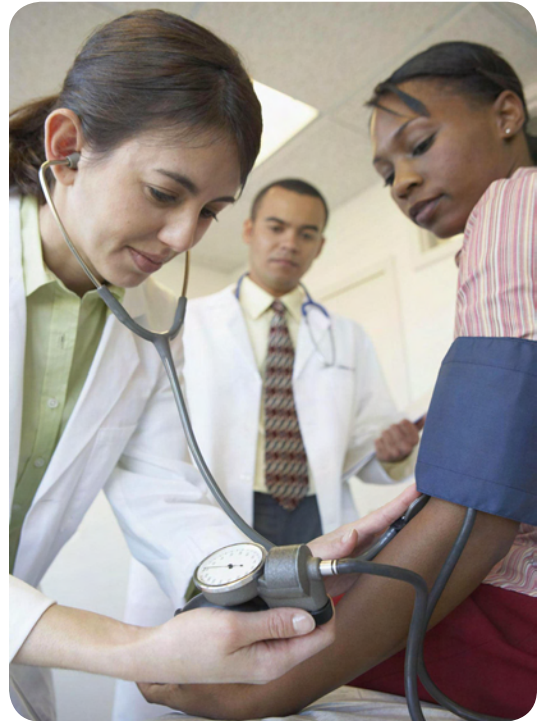
Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	84,283	112,007	116,123	114,616	116,315
Operating Expenditures	45,171	43,376	35,479	28,884	28,884
Total Operating	129,454	155,383	151,602	143,500	145,199
Total Expenditures	129,454	155,383	151,602	143,500	145,199

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	129,454	155,383	151,602	143,500	145,199
Total Funding	129,454	155,383	151,602	143,500	145,199

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Professional/Technical Other	1.00	1.00	1.00	1.00	1.00
Professionals	1.00	1.00	1.00	1.00	1.00
Total Full-Time FTE	2.00	2.00	2.00	2.00	2.00

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Organizational Development & Training Operating Reductions	-	-	-7,580	-7,580
Total Enhancements	-	-	-7,580	-7,580

Community Support Services





Community Support Services

Community Support Services

Total Full-Time Equivalents (FTE) = 68.50

Administration

Total Full-Time Equivalents (FTE) = 12.50

Community Agency Partnerships

Total Full-Time Equivalents (FTE) = 1.00

Ag Extension

Total Full-Time Equivalents (FTE) = 9.00

CHOICES

Total Full-Time Equivalents (FTE) = 12.50

Crisis Center

Total Full-Time Equivalents (FTE) = 5.00

Partners for Productive Community

Total Full-Time Equivalents (FTE) = 1.00

Poverty Reduction Program

Total Full-Time Equivalents (FTE) = 4.55

Community Partnerships

Total Full-Time Equivalents (FTE) = 2.45

Social Services

Total Full-Time Equivalents (FTE) = 7.00

Veteran Services

Total Full-Time Equivalents (FTE) = 3.00

Victim Services

Total Full-Time Equivalents (FTE) = 10.50



Community Support Services

Mission Statement

To provide comprehensive health and human services and establish partnerships to positively impact the well-being of individuals, families and communities.

Vision Statement

The Department of Community Support Services (DCSS) will be recognized as a community partner and leader in program innovation by providing unparalleled access to premier health and human services, which support the sustainable well-being of all citizens.

Summary of Services Provided

Community Support Services provides the following services to the citizenry: access to health care services, suicide and crisis intervention, community revitalization, senior citizen volunteerism, general assistance for low-income residents, assistance to veterans and their dependents, comprehensive response to sexual assault victims and other victims of crime, poverty reduction and scientifically based agricultural, human and natural resources knowledge. These services are provided by the following Business Units:

1. Community Partnerships is responsible for managing the County's competitive grant process and administering grants that receive funds from the Corporation for National and Community Service.
2. Community Health Offering Innovative Care and Educational Services (CHOICES) is an innovative program dedicated to improving access to healthcare for qualified low-income working uninsured Alachua County residents. The program has two basic components: a healthcare component which provides primary care, dental and pharmaceutical services and a disease management and health education component which focuses on preventive healthcare practices.
3. The Alachua County Extension conducts research-based educational programs in 4-H youth development, production agriculture, environmental horticulture, natural resources and family and consumer sciences.
4. The Crisis Center offers a full spectrum of crisis and suicide intervention programs. Through the effective use of professional staff and highly trained volunteers and graduate students, Crisis Center provides 24-hour, seven day telephone, face to face and outreach services to any Alachua County resident in emotional distress. The Crisis Center is actively involved in two nationally based 1-800 suicide intervention systems.
5. The Partners for a Productive Community (PPC) is a community based program using a multi-agency strategy with the ultimate goals to stabilize, revitalize and sustain targeted at risk neighborhoods. The success of this project is based on collaborative efforts with numerous community agencies.
6. The Poverty Reduction Program addresses critical issues related to poverty in Alachua County. A primary strategy is the engagement of public and private entities to identify aspects of and types of poverty, including causes, mitigation and solutions of various facets of poverty.
7. Social Services provides basic needs assistance and access to health care services to qualified low-income Alachua County residents. Social Services is committed to assisting individuals, either through the direct provision of services or by referral to other agencies.
8. Veteran Services addresses the needs and issues of the veteran community of Alachua County. This program assists veterans and their dependents by providing counseling and assistance in order to establish eligibility for VA benefits; under Federal, State and Local laws that may result in monetary gain and or medical care.
9. The Victim Services & Rape Crisis Center is a community-based victim service provider and rape crisis center. The division's mission is to diminish the impact of sexual violence and facilitate recovery to victims and survivors of violent crimes by providing counseling, crisis intervention, emergency response, criminal justice support and advocacy.

Strategic Plan

The Alachua County Health and Human Services Master Plan 2005-2015 was approved by the Board of County Commissioners (BOCC) in June of 2005. The Master Plan presents a policy statement about the goals and desires of the Alachua County (BOCC) and Community Support Services for a ten-year period, which contains text and maps that together form a document conveying the ideals and the specifics of a program designed to accomplish identified visions.

Briefly stated, the desired future of Community Support Services anticipates that the Department is and will remain the center of social services in Alachua County. These services include: Community Agency Partnership Program (CAPP),



Community Support Services

CHOICES Health Services, Cooperative Extension, the Crisis Center, Partners for a Productive Community, Poverty Reduction Program, Senior Services - Retired and Senior Volunteer Program and Foster Grandparent Program, Social Services, Veteran Services and Victim Services and Rape Crisis Center.

The goals and actions of the Plan are at the core of Community Support Services' identity. One of the primary goals of this Plan is that the health and human service needs will be carefully coordinated and if necessary implemented, to ensure effective and efficient use of community resources.

The administration and implementation of the Community Support Services' Master Plan shall be based on the following specific goals adopted by the Board of County Commission:

1. Identify community service needs and implement cost effective programs to meet those needs.
2. Apprise the Alachua County Board of County Commission, the County Manager, the community and other stakeholders of program activities, community needs, and department accomplishments.
3. Develop and maintain public relations and communications activities to educate and inform the community about the department and the services it provides.
4. Develop and maintain collaborative partnerships with community service organizations, government agencies, other entities and individuals promoting the well being of Alachua County residents.
5. Seek funds from local, county, state and federal governments, private and public foundations, and community resources to address community service needs and departmental program requirements and individuals promoting the well being of Alachua County residents.
6. Implement comprehensive and technologically advanced data systems to maintain and report on information to include: client demographics, service levels, finances, administration and other related information to the Alachua County BOCC and stakeholders.
7. Ensure that professional, dedicated and highly qualified persons serve the community in a caring, compassionate and competent manner.
8. Ensure that the most effective and efficient means to provide services to the community are in place.

Accomplishments:

1. CHOICES negotiated a contract with Blue Cross/Blue Shield to become its new network provider.
2. The Crisis Center's face-to-face crisis intervention and counseling system offered nearly 4,700 hours of service.
3. Crisis Center Staff and volunteers responded to 56,791 calls from citizens in distress.
4. Community Agency Partnership Program provided \$1,028, 172 in funds to 24 CAPP agencies providing 30 poverty reduction programs.
5. Cooperative Extension Agricultural Agents served 25,000 agricultural producers.
6. Cooperative Extension saved producers \$9,425 by offering 14 no-cost educational classes for continuing education credits needed for both obtaining and renewing pesticide license.
7. Fiscal Staff carefully reviewed all Medicaid invoice billing with 76% of the billing being deleted due to inaccuracy or incompleteness.
8. The Poverty Reduction Program received 1 of only 45 nationwide grants from the U.S. Department of Labor for Homeless Veterans Stand Down events.
9. Social Services provided rent and utility assistance in the amount of \$369,982 to Alachua County citizens impacting



Community Support Services

2,947 household members.

10. Victim Services and Rape Crisis Center provided 15, 818 services to 5,466 victims of violent crime
11. Social Services administered the National Association of Counties (NACO) Discount Pharmacy card which saved Alachua County residents over \$413,000.
12. Retired and Senior Volunteer Program volunteers donated 85, 944 volunteer service hours to the community.
13. The DCSS held its first week long celebration of services in an effort to increase the knowledge of services and support available to the community.

Executive Message

The measure of effective government is its ability to meet the needs of its citizens. The Department of Community Support Services (DCSS) is the organization funded and administered by the Alachua County Board of County Commissioners that is responsible for meeting the health and human service needs of the citizens of Alachua County. The following nine divisions are a part of DCSS: Community Health Offering Innovative Care and Educational Services (CHOICES), Community Partnerships, Cooperative Extension, Crisis Center, Partners for a Productive Community, Poverty Reduction, Social Services, Veteran Services and the Victim Services and Rape Crisis Center.

During the Fiscal Year (FY) 2011 budget process the DCSS experienced an 8% reduction in the general fund budget. Consequently the Senior Services Director's position and an intern in the Poverty Reduction Program were eliminated. Senior Services (the Foster Grandparent Program and the Retired and Senior Volunteer Program) and the Community Agency Partnership Program (CAPP) were merged into a new division named Community Partnerships. The Medicaid budget was reduced by 26% however, this reduction will allow DCSS to continue to cover the State mandate regarding Alachua County's share for eligible Medicaid related inpatient hospital and nursing home costs.

In spite of departmental budget reductions we continue to have a positive impact on the well-being of our citizens. As they deal with current economic realities, our mission is more important than ever. The harsh reality is- when the economy is down, demand for our services goes up. The demand for our services is an indicator of the economic temperature of our community. With this reality at the forefront of our minds we continue to partner with community organizations and agencies to provide services using new and unique approaches.

The Poverty Reduction staff has participated with the City of Gainesville to work with the design/build firm chosen to develop the One Stop Homeless Assistance Center and Traditional Shelter. Staff maintained county involvement in development of the Request For Proposal (RFP) the City and the County used to select an administrative service provider entity to operate the Center.

A unique venture has been a pilot project with the Department of Children and Families and the local Coalition for the Homeless and Hungry. This pilot project will allow the homeless to use SNAP (formerly known as food stamps) benefits to purchase meals at contracted area restaurants. This is truly a program that has proven to be successful and responsive to the needs of the homeless.

The Community Agency Partnership (CAPP) provides competitive grant funding to non-profit 501c (3) agencies that focus on reducing poverty for low-income residents of Alachua County. By partnering with established organizations through the CAPP program, the County is able to provide critical community needs at a greatly reduced cost.

CHOICES has provided funding to the following programs in an effort to expand the impact of this program beyond the CHOICES membership:

1. Alachua County Department of Health Flu-mist Program- providing flu vaccine to Alachua County public school students.
2. Alachua County Department of Health- Health Education and Wellness Programs- providing a wide variety of education and exercise classes to all county residents. These include smoking cessation, healthy eating, and regular exercise classes. Programs are aimed at students, workplace issues, chronic disease management, and community participation. There are about 6,000 attendees at the programs each month.
3. Equal Access Clinic- in conjunction with the University of Florida Medical School the clinic provides health care for underserved populations with office hours primarily in the evening.
4. Helping Hands Clinic- provide support for health services for the homeless, poor, and others without access to health services



Community Support Services

5. Meridian Behavioral Healthcare- provides support for Alachua County residents with Mental Health and Substance Abuse diagnoses.
6. Mobile Health Clinic- in partnership with the University of Florida Medical School this program takes primary medical care to every corner of the County and to medically underserved areas in the urban area.

The Department of Community Support Services has taken our local problems, issues and concerns under our realm of responsibility and have reached out to the community in an effort to collaboratively work together to respond to these problems and issues.

Alachua County is fortunate to have a Board of Commissioners that has shown a commitment to funding services that are responsive to the needs that exist within the community.



Community Support Services

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	3,980,889	3,789,510	3,889,922	3,803,922	3,871,292
Operating Expenditures	10,782,537	12,605,291	13,714,631	13,770,563	13,775,622
Capital Outlay	1,000	49,312	-	-	-
Total Operating	14,764,426	16,444,112	17,604,553	17,574,485	17,646,914
Grants And Aid	1,109,810	990,041	1,132,197	1,248,315	1,343,122
Total Expenditures	15,874,236	17,434,153	18,736,750	18,822,800	18,990,036

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	9,358,594	8,285,944	8,957,017	9,061,686	9,217,789
MSTU-Unincorporated Services	-	169,931	190,100	190,100	190,100
CHOICES Program	5,346,689	7,929,205	8,480,925	8,476,227	8,480,351
Gas Tax	168,360	-	0	-	-
Housing/Land Development	1,000	49,312	0	-	-
Community Services (Special Revenue)	993,564	997,094	1,088,708	1,074,787	1,081,796
Other Special Revenue Funds	6,029	2,669	20,000	20,000	20,000
Total Funding	15,874,236	17,434,153	18,736,750	18,822,800	18,990,036

Expenditures by Division	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Administration	1,021,389	975,971	1,099,167	1,013,601	1,044,842
Community Agency Partnerships	2,060,285	1,845,546	1,899,356	1,979,324	1,971,034
Medicaid	1,460,193	1,049,270	1,547,250	1,547,250	1,547,250
Medical Examiner	753,091	727,600	727,600	727,600	727,600
MTPO/MVT	168,360	169,931	190,100	190,100	190,100
Public Health Unit	1,040,721	940,881	940,717	941,793	941,793
Ag Extension	303,942	300,732	319,735	325,056	329,698
CHOICES	5,346,689	7,929,205	8,480,925	8,476,227	8,480,351
Crisis Center	371,881	382,806	390,571	384,867	392,492
Partners for Productive Community	134,298	91,111	80,624	82,890	83,877
Sugarfoot Preserve & Enh District	45,419	30,480	43,000	43,000	43,000
Poverty Reduction Program	196,503	117,996	192,937	740,155	866,604
Community Partnerships	711,504	740,948	721,766	199,063	181,361
Social Services	1,368,550	1,239,916	1,215,844	1,236,139	1,242,250
Veteran Services	216,787	215,708	216,634	175,963	179,485
Victim Services	674,622	676,053	670,524	759,772	768,299
Total Expenditures	15,874,236	17,434,153	18,736,750	18,822,800	18,990,036

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Administration	14.00	13.00	13.00	12.50	12.50
Community Agency Partnerships	1.00	1.00	1.00	1.00	1.00
Ag Extension	10.00	9.00	9.00	9.00	9.00
CHOICES	12.00	12.00	12.00	12.50	12.50
Crisis Center	5.00	5.00	5.00	5.00	5.00
Partners for Productive Community	2.00	1.00	1.00	1.00	1.00
Poverty Reduction Program	1.00	2.00	2.00	4.55	5.00
Community Partnerships	6.00	6.00	5.00	2.45	2.00
Social Services	7.00	7.00	7.00	7.00	7.00
Veteran Services	3.00	3.00	3.00	3.00	3.00
Victim Services	11.00	10.00	10.00	10.00	10.00
Total Full-Time FTE	72.00	69.00	68.00	68.00	68.00
Total Part-Time FTE	-	-	-	0.50	0.50
Total Permanent FTE	72.00	69.00	68.00	68.50	68.50



Community Support Services

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Administration	-	0	-32,050	-32,050
Community Agency Partnerships	7,862	7,862	-10,000	-10,000
Poverty Reduction Program	-7,862	-7,862	50,000	154,000
Social Services	-	0	25,000	25,000
Victim Services	-	0	84,000	84,000
Total Enhancements	-	-	116,950	220,950



Community Support Services Administration

Mission Statement

To empower and enable the Department's divisions and community partners to achieve the County's goals and objectives by providing administrative, fiscal and technical support.

Summary of Services Provided

The Administrative Division of the Department of Community Support Services provides departmental leadership, management, strategic planning and enhanced communication to ensure that excellent customer services are provided to County staff and the citizens we serve. This division consists of the Department Director, two (2) Assistant Directors, the Administrative Support Manager and an Administrative Assistant. The Department Director provides direct supervision to the Assistant Directors, an Administrative Assistant, the Director of Cooperative Extension and the Administrative Support Manager. The assistant directors provide direct supervision to the Technical Support Program and the division directors within the Health and Human Services and the Community Partnership components of the department. The Administrative Support Manager supervises the Financial Support Program and Operational Support Program services include: departmental policies and procedures development and implementation, budget development, financial management of contacts and grants, advocacy and support for the divisions and programs, follow-up on and completion of assignments given by the County Manager and the Board of County Commissioners, personnel selection, evaluation and termination and other general services consistent with conducting County business and providing services to the community. Additional responsibilities include: the provision of leadership to Emergency Support Function (ESF)6 during a declared local disaster, serving as liaison to the County Department of Health.

Major Variances

Advisory Board

Health Facilities Advisory Board

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Efficiently process requests for administrative support</i>					
• Adm - % Support Requests Processed Efficiently	Efficiency	100	95	100	95
• Adm - % Fiscal Requests Processed Efficiently	Efficiency	100	95	100	95
<i>Oversight to affordable healthcare indigent A C residents</i>					
• Adm - At least one admin staff attend 100% of CHOICES	Output	100	100	100	100
<i>Quarterly reports to County Manager</i>					
• Adm - Quarterly status report to the County Manager	Input	4	4	3	4



Community Support Services Administration

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	819,633	793,615	814,394	766,554	785,830
Operating Expenditures	201,756	182,355	284,773	247,047	259,012
Total Operating	1,021,389	975,971	1,099,167	1,013,601	1,044,842
Total Expenditures	1,021,389	975,971	1,099,167	1,013,601	1,044,842
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	993,895	969,477	1,027,167	941,601	972,842
Community Services (Special Revenue)	27,495	6,494	60,000	60,000	60,000
Other Special Revenue Funds	-	-	12,000	12,000	12,000
Total Funding	1,021,389	975,971	1,099,167	1,013,601	1,044,842
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Office and Clerical	3.00	4.00	4.00	3.50	3.50
Officials and Administrators	1.00	2.00	2.00	4.00	4.00
Professional/Technical Other	8.00	6.00	6.00	4.00	4.00
Professionals	2.00	1.00	1.00	1.00	1.00
Total Full-Time FTE	14.00	13.00	13.00	12.50	12.50
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
20% reduction in Office Supplies for CSS		-	-	-11,750	-11,750
Elimination of CSS Share of building security guards		-	-	-20,300	-20,300
Total Enhancements		-	-	-32,050	-32,050



Community Support Services Community Agency Partnerships

Mission Statement

To reduce the impact of poverty in Alachua County by funding non-profit agencies that provide services in the areas of social service and healthcare.

Summary of Services Provided

The Community Agency Partnership Program administers county funds to private non-profit agencies for poverty reduction programs and serves as the liaison between the agencies, the Advisory Board and the Board of County Commission. Services include: administrating the Request for Application process, facilitating the award process, monitoring the contracts and providing administrative support and technical assistance to the funded agencies.

Major Variances

None.

Advisory Board

Community Agency Partnership Program Advisory Board

<i>Objective / Performance Measures</i>	<i>Indicator</i>	<i>FY 2010 Actual</i>	<i>FY 2011 Projected</i>	<i>FY 2011 Actual</i>	<i>FY 2012 Projected</i>
<i>Poverty Reduction</i>					
•CAPP - % agencies meeting poverty reduction goals	Outcome - Lagging	89.33	85	-	85
<i>Provide Excellent Customer Service</i>					
•CAPP % Agencies Reporting Customer Satisfaction	Quality	99	95	-	95
<i>Work w/CAPP agencies to ensure contract obligations are met</i>					
•% of agencies fulfilling all contract obligations	Effectiveness	91	100	96.33	100
•% of contracts processed correctly	Quality	-	95	100	95
•% of contracts monitored for compliance	Efficiency	-	100	100	100



Community Support Services
Community Agency Partnerships

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	56,058	54,667	55,353	69,203	70,106
Operating Expenditures	894,417	800,839	711,806	711,806	711,806
Total Operating	950,475	855,505	767,159	781,009	781,912
Grants And Aid	1,109,810	990,041	1,132,197	1,198,315	1,189,122
Total Expenditures	2,060,285	1,845,546	1,899,356	1,979,324	1,971,034
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	2,060,285	1,845,546	1,899,356	1,979,324	1,971,034
Total Funding	2,060,285	1,845,546	1,899,356	1,979,324	1,971,034
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Professionals	1.00	1.00	1.00	1.00	1.00
Total Full-Time FTE	1.00	1.00	1.00	1.00	1.00
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Elimination of Well Florida Funding		-	-	-10,000	-10,000
reallocate .20 FTE from FGP to CAPP		7,862	7,862	-	-
Total Enhancements		7,862	7,862	-10,000	-10,000



Community Support Services Medicaid

Mission Statement

To review Medicaid monthly invoice and process payment for mandated State Medicaid costs in accordance with Florida Statute 409.915.

Summary of Services Provided

Department of Community Support Services Administrative Division reviews and processes all invoices received from the Florida Agency for Health Care Administration for state mandated county Medicaid match. The State of Florida requires counties to pay for day 11 through day 45 of all in-patient hospital stays for Medicaid recipients and \$55.00 per person per month for Medicaid nursing home residents.

Major Variances

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Medicaid dollars deleted on monthly Medicaid Bill</i>					
• ADM - Medicaid-dollars deleted on monthly Medicaid Bill	Efficiency	1,914,370	100,000	3,108,583.04	100,000
<i>Medicaid invoices processed effectively and efficiently</i>					
• ADM - Medicaid - % of errors detected	Effectiveness	71.50	30	52	30



**Community Support Services
Medicaid**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Operating Expenditures	1,460,193	1,049,270	1,547,250	1,547,250	1,547,250
Total Operating	1,460,193	1,049,270	1,547,250	1,547,250	1,547,250
Total Expenditures	1,460,193	1,049,270	1,547,250	1,547,250	1,547,250
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	1,460,193	1,049,270	1,547,250	1,547,250	1,547,250
Total Funding	1,460,193	1,049,270	1,547,250	1,547,250	1,547,250
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
No Staff					
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements					



Community Support Services Medical Examiner

Mission Statement

Pursuant to Chapter 406, Florida Statutes, the county administers mandated funds to the District Medical Examiner for autopsy services rendered to Alachua County residents.

Summary of Services Provided

Community Support Services Administration Division processes all invoices, monitors the contract and processes other administrative needs for the Medical Examiner. These are services mandated by the State of Florida.

Major Variances



**Community Support Services
Medical Examiner**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Operating Expenditures	753,091	727,600	727,600	727,600	727,600
Total Operating	753,091	727,600	727,600	727,600	727,600
Total Expenditures	753,091	727,600	727,600	727,600	727,600
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	753,091	727,600	727,600	727,600	727,600
Total Funding	753,091	727,600	727,600	727,600	727,600
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
No Staff					
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements					



Community Support Services MTPO/MVT

Mission Statement

To establish a contract for transportation services for the non-sponsored transportation disadvantaged residents living outside the city limits of Gainesville. This funding also covers a portion of the cost for rides for participants in the Foster Grandparent Program and the Retired and Senior Volunteer Program.

Summary of Services Provided

Community Support Services Administration Division processes all invoices, monitors the contract and processes other administrative needs for the transportation disadvantaged provider designated by the MTPO.

Major Variances



**Community Support Services
MTPO/MVT**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Operating Expenditures	168,360	169,931	190,100	190,100	190,100
Total Operating	168,360	169,931	190,100	190,100	190,100
Total Expenditures	168,360	169,931	190,100	190,100	190,100
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
MSTU-Unincorporated Services	-	169,931	190,100	190,100	190,100
Gas Tax	168,360	-	0	-	-
Total Funding	168,360	169,931	190,100	190,100	190,100
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
No Staff					
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements					



**Community Support Services
Public Health Unit**

Mission Statement

To provide over 30 programs in the areas of communicable disease, primary care, and environmental health to the citizens and visitors to Alachua County.

Summary of Services Provided

As a branch of the State of Florida, the Department of Health Public Health unit provides the following services: Medical, Pharmacy, Environmental Health, Disease Control, Psychosocial Services, Maternity Case Management, and HIV and Chronic Disease Services.

Major Variances

Advisory Board

Health Care Board

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Provide communicable disease services to all residents</i>					
• Pub Hlth -# Patient Encounters communicable disease services	Effectiveness	122,754	100,000	56,775	100,000
<i>Provide medical services to patients at or below poverty</i>					
• Pub Hlth - Number of patient encounters	Effectiveness	342,674	300,000	156,540	300,000



**Community Support Services
Public Health Unit**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Operating Expenditures	1,040,721	940,881	940,717	941,793	941,793
Total Operating	1,040,721	940,881	940,717	941,793	941,793
Total Expenditures	1,040,721	940,881	940,717	941,793	941,793

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	1,040,721	940,881	940,717	941,793	941,793
Total Funding	1,040,721	940,881	940,717	941,793	941,793

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
No Staff					

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements				



Community Support Services Ag Extension

Mission Statement

To provide scientifically based information for citizens to use in making informal decisions relating to agriculture, youth development, and family and consumer sciences.

Summary of Services Provided

The Alachua County Extension Service is an agency that provides informal educational programs and unbiased scientific information to citizens. This information can be delivered through: seminars, workshops, demonstrations, field days, newsletters, brochures, fact sheets, or individual consultations. Individual services can include: crop and livestock recommendations, pest identification and pesticide recommendations, soil and forage testing, restricted-use pesticide certification training, financial management, food preservation and safety, youth development, etc.

Major Variances

None

Advisory Board

The program areas (Agriculture, Horticulture, Family and Consumer Science, and 4-H) utilize informal Extension user based advisory committees. Committee members are appointed per UF/IFAS Extension guidelines. An overall Extension Advisory Committee was established in February 2008

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Provide commercial agric. production educational programs</i>					
● Ag Ext # of Commercial Agriculture customers	Output	30,628	25,000	29,629	25,000
<i>Provide family and consumer science related information</i>					
● Ag Ext # of Family and Consumer Sciences customers	Output	7,413	5,000	7,022	5,000
<i>Provide home gardening and landscape educational programs</i>					
● Ag Ext # of Home Horticulture customers	Output	23,318	15,000	13,529	15,000
<i>Provide training/testing for pesticide use certification</i>					
● Ag Ext # of customers requesting pesticide safety training.	Effectiveness	189	200	128	200
<i>Recruit, train, and maintain 4-H volunteers & members</i>					
● Ag Ext - Average number of volunteers in 4-H.	Effectiveness	184.50	150	144	150
● Ag Ext - Average number of youth enrolled in 4-H	Input	1,000	2,000	581.67	2,000
● Ag Ext - Average number of 4-H customers	Input	2,870	7,500	2,446.67	7,500



Community Support Services Ag Extension

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	242,015	221,480	237,492	242,344	246,403
Operating Expenditures	61,927	79,252	82,243	82,712	83,295
Total Operating	303,942	300,732	319,735	325,056	329,698
Total Expenditures	303,942	300,732	319,735	325,056	329,698
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	303,942	300,732	319,735	325,056	329,698
Total Funding	303,942	300,732	319,735	325,056	329,698
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Office and Clerical	1.00	1.00	1.00	1.00	1.00
Officials and Administrators	1.00	1.00	1.00	1.00	1.00
Professional/Technical Other	3.00	2.00	2.00	2.00	2.00
Professionals	5.00	5.00	5.00	5.00	5.00
Total Full-Time FTE	10.00	9.00	9.00	9.00	9.00
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements					



Community Support Services CHOICES

Mission Statement

Provide health care access and the provision of medical services for working uninsured residents of Alachua County through innovative cost-effective programs and health education for the benefit of the entire community.

Summary of Services Provided

CHOICES Health Services provides health care access for uninsured Alachua County residents with limited income. Services include primary and preventive care, dental care, medically necessary specialist services, vision care, prescription assistance, disease management and health education. The program also provides dental care for senior citizens with limited income.

Major Variances

Advisory Board

CHOICES Advisory Board was established in 2005. The Board has been very active since inception. The Board includes representatives from the medical, academic, and community organizations.

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Improve Access to Healthcare for Program Participants</i>					
•CHOICES - % of clients reporting improved health after 6 mos	Outcome - Lagging	75	70	65.67	70
•CHOICES - % Clients with NO ER Visits	Outcome - Leading	83.50	70	78.67	70
•CHOICES -% clients reporting NO in-patient hospitalization	Outcome - Leading	92.50	70	94.33	70
•CHOICES - Average Annual Cost per Participant	Efficiency	1,802	3,000	1,793.67	3,000
•CHOICES - county residents enrolled in CHOICES	Input	3,340	3,000	3,819	3,000
<i>Provide Quality Customer Service</i>					
•CHOICES - % customers reporting overall satisfaction	Quality	95.75	80	92.67	80



Community Support Services CHOICES

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	663,500	583,462	663,522	662,470	674,083
Operating Expenditures	4,683,189	7,345,743	7,817,403	7,813,757	7,806,268
Total Operating	5,346,689	7,929,205	8,480,925	8,476,227	8,480,351
Total Expenditures	5,346,689	7,929,205	8,480,925	8,476,227	8,480,351
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
CHOICES Program	5,346,689	7,929,205	8,480,925	8,476,227	8,480,351
Total Funding	5,346,689	7,929,205	8,480,925	8,476,227	8,480,351
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Historical Information	3.50	2.00	0.00	-	-
Office and Clerical	-	1.00	1.00	1.50	1.50
Officials and Administrators	1.00	1.00	1.00	1.00	1.00
Professional/Technical Other	5.50	6.00	8.00	8.00	8.00
Professionals	2.00	2.00	2.00	2.00	2.00
Total Full-Time FTE	12.00	12.00	12.00	12.50	12.50
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements					



Community Support Services Crisis Center

Mission Statement

To participate in the solution of any human problem through emotional support, education, counseling and crisis intervention, whenever and wherever it occurs in Alachua County.

Summary of Services Provided

The Crisis Center Office will provide 24 hour/day suicide and crisis intervention, emergency mental health, information and referral, and appropriate training and consultation services.

Major Variances

<i>Objective / Performance Measures</i>	<i>Indicator</i>	<i>FY 2010 Actual</i>	<i>FY 2011 Projected</i>	<i>FY 2011 Actual</i>	<i>FY 2012 Projected</i>
<i>Provide Excellent Customer Service</i>					
• CC % of clients expressing satisfaction with Center services	Quality	97	80	-	80
<i>To maximize contact with distressed individuals</i>					
• CC # of hours of service offered by unpaid counselors	Effectiveness	43,325	40,000	32,100	40,000
• CC # of phone calls responded to by interventionists	Output	56,791	52,000	43,217	52,000
• CC # of professional and community-based presentations	Output	190	120	118	120
• CC % of counselors completing commitment contracts	Effectiveness	87.75	80	71.67	80
• CC - Counselor face-to-face contact hours	Effectiveness	4,537	2,100	4,202	2,100
• CC - # of Client cases served by the Crisis Center	Input	4,698	5,500	2,921	5,500



Community Support Services Crisis Center

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	350,217	356,946	349,138	343,394	351,019
Operating Expenditures	21,664	25,860	41,433	41,473	41,473
Total Operating	371,881	382,806	390,571	384,867	392,492
Total Expenditures	371,881	382,806	390,571	384,867	392,492
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	371,881	382,806	386,571	380,867	388,492
Other Special Revenue Funds	-	-	4,000	4,000	4,000
Total Funding	371,881	382,806	390,571	384,867	392,492
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Officials and Administrators	1.00	1.00	1.00	1.00	1.00
Professionals	4.00	4.00	4.00	4.00	4.00
Total Full-Time FTE	5.00	5.00	5.00	5.00	5.00
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements					



Community Support Services Partners for Productive Community

Mission Statement

To revitalize economically disadvantaged Alachua County communities by reducing crime, beautifying neighborhoods, increasing property values and promoting economic development and community self- sufficiency.

Summary of Services Provided

This is a public/private cooperative effort to stabilize, revitalize and sustain targeted communities in Alachua County. The joint effort is primarily with the Alachua Board of County Commissioners, the Alachua County Sheriffs Office and members of the targeted communities. This office reflects the partnership of government and community uniting tenants, owners, businesses, law enforcement, social service providers, health care providers, education and numerous other agencies.

4-H After School Program . . . The Partners Program also provides assistance to municipalities with community revitalization efforts, local nonprofits agencies targeting at risk communities and is available to provide technical assistance to newly organizing community groups.

Major Variances

None.

Advisory Board

Sugarfoot Oaks/Cedar Ridge Preservation and Enhancement District Community Council

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Revitalize Neighborhoods in Targeted At-Risk Communities</i>					
● PPC - Number of community revitalization hours	Efficiency	520	1,040	90	1,040
● PPC - dollars invested in Community Revitalization	Input	40,000	40,000	22,351.95	40,000
<i>Sugarfoot Preserve & Enh District Community Revitalization</i>					
● P&E # of Community Revitalization Hours	Efficiency	1,000	1,040	100	1,040
● P&E Non-Ad valorem dollars reinvested in targeted District	Input	30,875	30,000	0	30,000



Community Support Services

Partners for Productive Community

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	124,339	36,030	60,588	62,762	63,749
Operating Expenditures	8,960	5,769	20,036	20,128	20,128
Capital Outlay	1,000	49,312	-	-	-
Total Operating	134,298	91,111	80,624	82,890	83,877
Total Expenditures	134,298	91,111	80,624	82,890	83,877

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	133,298	41,799	80,124	82,390	83,377
Housing/Land Development	1,000	49,312	0	-	-
Other Special Revenue Funds	-	-	500	500	500
Total Funding	134,298	91,111	80,624	82,890	83,877

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Historical Information	1.00	1.00	0.00	-	-
Professionals	1.00	-	1.00	1.00	1.00
Total Full-Time FTE	2.00	1.00	1.00	1.00	1.00

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements				



Community Support Services Sugarfoot Preserve & Enh District

Mission Statement

To assist the communities of Sugarfoot Oaks and Cedar Ridge to revitalize their neighborhoods through community beautification, reduction in crime, and the development of community green spaces.

Summary of Services Provided

The Sugarfoot Oaks/Cedar Ridge Preservation and Enhancement District is an Alachua County community revitalization area.

These communities requested special designation by the Board of County Commissioners to become a special taxing district through the non ad valorem assessment process. This assessment of property owners within this special district, provides funds to maintain an enhancement community improvement project within this district only.

Major Variances

None.

Advisory Board

The Sugarfoot Oaks/Cedar Ridge Preservation and Enhancement District Community Council



**Community Support Services
Sugarfoot Preserve & Enh District**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Operating Expenditures	45,419	30,480	43,000	43,000	43,000
Total Operating	45,419	30,480	43,000	43,000	43,000
Total Expenditures	45,419	30,480	43,000	43,000	43,000
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Community Services (Special Revenue)	45,419	30,480	43,000	43,000	43,000
Total Funding	45,419	30,480	43,000	43,000	43,000
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
No Staff					
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements					



Community Support Services Poverty Reduction Program

Mission Statement

Reduce the impacts of poverty among Alachua County residents by engaging with local agencies, individuals and governments in mitigating barriers to economic well being.

Summary of Services Provided

The Poverty Reduction Program will collaborate with governmental, non-profit, private sector organizations and citizens to identify aspects and types of poverty, including causes and mitigation strategies or solutions to various facets of poverty. The program will identify and secure resources to be employed by organizations and individuals identified above, pursuant to reducing poverty. The Program will administer public and private resources in compliance with County and other applicable entity's policies and procedures. The Program will provide staff services to associated advisory boards and committees, and will implement poverty reduction service delivery decisions of the BOCC.

Major Variances

Advisory Board

Poverty Reduction Advisory Board and its committees
Homelessness 10 Year Plan Implementation Committee

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Assist Programs to Acquire Resources</i>					
• PR - Assist with the Development of New Programs	Output	5	1	0	1
<i>Implement 10-Year Plan to End Homelessness</i>					
• PR - Reduction Goal- Decrease % of Homeless by 10%	Outcome - Lagging	-20	-10	0	-10
<i>Implement Hunger Abatement Plan (HAP)</i>					
• PR - # of recommendations achieved	Output	53	10	40	10
<i>Participate in the Implementation of GreenRide</i>					
• PR - # of GreenRide citizens registered	Output	343	380	343	380



**Community Support Services
Poverty Reduction Program**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	97,663	100,200	108,411	463,509	485,958
Operating Expenditures	98,840	17,797	84,526	226,646	226,646
Total Operating	196,503	117,996	192,937	690,155	712,604
Grants And Aid	-	-	-	50,000	154,000
Total Expenditures	196,503	117,996	192,937	740,155	866,604

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	186,539	107,996	192,937	241,362	346,824
Community Services (Special Revenue)	9,964	10,000	0	498,793	519,780
Total Funding	196,503	117,996	192,937	740,155	866,604

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Officials and Administrators	1.00	1.00	1.00	1.00	1.00
Professional/Technical Other	-	1.00	1.00	3.55	4.00
Total Full-Time FTE	1.00	2.00	2.00	4.55	5.00

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Funding for operational expenses for Homeless One Stop	-	-	50,000	154,000
reallocate .20 FTE from FGP to CAPP	-7,862	-7,862	-	-
Total Enhancements	-7,862	-7,862	50,000	154,000



Community Support Services Community Partnerships

Mission Statement

To enrich the lives of all citizens by providing volunteer opportunities to older adults that increase the capacity of agencies serving the public, and to promote the establishment of choices which enable seniors to remain independent, healthy, and active members of our communities.

Summary of Services Provided

Senior Services recruits and places older adult volunteers in public agencies, private non-profit organizations and proprietary health care facilities throughout the County. This increases the capacity and quality of services provided to citizens by these organizations, while providing meaningful opportunities for the volunteers to continue to be active members of their communities. Recognition events and benefits are provided to the volunteers in both programs. The office provides information and referral to citizens on senior related issues and works to promote opportunities and choices for older adults.

Major Variances

None.

Advisory Board

The Division of Senior Services has two Advisory Councils which are both independent from the County. They are:
 The Advisory Council for the Foster Grandparents Program of Alachua County, Inc.
 The Advisory Council for the Retired and Senior Volunteer Program of Alachua County, Inc.

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>FGP - Children improving in 3 of 5 developmental areas</i>					
• FGP % Children improving in 3 of 5 developmental areas	Effectiveness	81	90	83	90
<i>FGP - Improved Reading and Math Skills</i>					
• FGP % Improved in Reading and Math	Effectiveness	69.50	75	77	75
<i>FGP Number of Special Needs school children assigned</i>					
• FGP average number of students assigned	Input	226	215	198	215
<i>Maintain volunteers service hours</i>					
• Senior - Number of volunteer hours served	Efficiency	179,806	215,000	121,984.50	215,000
<i>RSVP Benefits to hospital and patients</i>					
• RSVP - Number of Hospital and Patient Benefits	Effectiveness	9.55	9	-	9
<i>RSVP Promote culture in community</i>					
• RSVP - Promote Culture in the Community	Effectiveness	6	5	6	5
<i>RSVP provide hot meals to seniors</i>					
• RSVP - Number of Meals Provided to Seniors	Effectiveness	79,891	80,000	-	80,000
<i>RSVP Provide volunteer assistance to area hospitals</i>					
• RSVP - Number of Hospital Volunteer Hours	Input	28,419	50,000	19,666.25	50,000
<i>RSVP provide volunteer help for homelessness & poverty</i>					
• RSVP - # of Hours Addressing Homelessness and Poverty Issues	Input	9,028	7,000	6,222	7,000
<i>Senior Services will maintain volunteer sites</i>					
• Senior - Number of volunteer sites maintained	Effectiveness	112	110	72.33	110



**Community Support Services
Community Partnerships**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	531,202	528,545	477,038	110,017	92,315
Operating Expenditures	180,302	212,403	244,728	89,046	89,046
Total Operating	711,504	740,948	721,766	199,063	181,361
Total Expenditures	711,504	740,948	721,766	199,063	181,361
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	80,566	71,072	0	-	-
Community Services (Special Revenue)	630,938	669,876	721,766	199,063	181,361
Total Funding	711,504	740,948	721,766	199,063	181,361
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
History Adjustment	-	5.00	0.00	-	-
Officials and Administrators	1.00	1.00	0.00	-	-
Professional/Technical Other	5.00	-	5.00	2.45	2.00
Total Full-Time FTE	6.00	6.00	5.00	2.45	2.00
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements					



Community Support Services Social Services

Mission Statement

To serve as a safety net and to enhance the health and productivity of low-income Alachua County residents by providing information and referrals, access to health services, and short-term financial assistance.

Summary of Services Provided

The Division of Social Services serves eligible low income residents of Alachua County through the provision of access to health care services, general assistance, and short-term financial assistance. Eligible residents must meet the Core Eligibility Guidelines and fall within the established Federal Poverty Level. The Division of Social Services does not supplement services or programs available at the federal, state, local or community level.

Some of the services provided include: primary care, prescription assistance, diagnostic services, limited medical supplies, vision and hearing, housing assistance, transportation, and referrals.

Social Services also determines eligibility for county fee waiver programs such as: Animal Services fees and the Solid Waste Assessment.

Major Variances

NA

Advisory Board

Health Care Advisory Board - The HCAB in conjunction with Wee Florida and Alachua County Growth Management Department developed a Community Health Element to be included in the County's Comprehensive Plan.

The HCAB submitted a letter of recommendation to Randall H. Reid, County Manager, pertaining to the closing of Shands AGH.

Objective / Performance Measures	Indicator	FY 2010 Actual	FY 2011 Projected	FY 2011 Actual	FY 2012 Projected
<i>Assist low-income families maintain housing and/or utilities</i>					
• Soc - % of households maintaining utilities after 90 days	Effectiveness	80	70	85.33	70
• Soc - # impacted citizens through rent/utilities assistance	Input	2,974	900	1,538	900
• Soc - % of clients maintaining housing after 90 days	Effectiveness	77.50	70	85.67	70
<i>Improve access to healthcare for program participants</i>					
• Soc - % of clients reporting improved health after 6 months	Outcome - Lagging	37.80	70	64	70
• Soc - % of clients with NO ER visits during participation	Outcome - Leading	66.75	70	80	70
• Soc - % of clients reporting NO in-patient hospitalization	Outcome - Leading	80.25	70	80.67	70
• Soc - Avg Annual Cost per Participant	Efficiency	499.25	3,000	-	3,000
• Soc - # of clients receiving healthcare assistance	Effectiveness	-	1,200	842	1,200
<i>Provide quality customer service</i>					
• Soc - % clients reporting overall customer satisfaction	Quality	96.75	85	97	85



**Community Support Services
Social Services**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	319,904	343,862	348,803	344,021	350,132
Operating Expenditures	1,048,646	896,054	867,041	892,118	892,118
Total Operating	1,368,550	1,239,916	1,215,844	1,236,139	1,242,250
Total Expenditures	1,368,550	1,239,916	1,215,844	1,236,139	1,242,250

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	1,368,150	1,239,916	1,215,844	1,236,139	1,242,250
Other Special Revenue Funds	400	-	0	-	-
Total Funding	1,368,550	1,239,916	1,215,844	1,236,139	1,242,250

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Historical Information	-0.50	1.00	0.00	-	-
Officials and Administrators	1.00	1.00	1.00	1.00	1.00
Professional/Technical Other	5.50	4.00	5.00	5.00	5.00
Professionals	1.00	1.00	1.00	1.00	1.00
Total Full-Time FTE	7.00	7.00	7.00	7.00	7.00

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Indigent Burials	-	-	25,000	25,000
Total Enhancements	-	-	25,000	25,000



Community Support Services Veteran Services

Mission Statement

To apply specialized knowledge by linking veterans and their dependents to available benefits and services and provide counseling to deal with emotional issues related to the military experience.

Summary of Services Provided

The Office of Veteran Services will assist Alachua County veterans and their dependents by providing counseling and assistance in order to establish eligibility for VA benefits under Federal, State and Local laws which may result in monetary gain and/or medical care.

Major Variances

None.

Advisory Board

Alachua County Veterans Advisory Board - 15 members

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Assist with Veteran related community events</i>					
• Veteran - # Community Planning Meetings Attended	Outcome - Leading	39	36	70	36
<i>Assure Veterans/Dependents Receive Timely Benefits</i>					
• Veteran - % Outreach Visits Conducted Efficiently	Efficiency	100	90	100	90
• Veteran - % Benefit Awards Processed Efficiently	Efficiency	100	90	100	90
<i>Provide Quality Customer Service</i>					
• Veteran - % Customers Reporting Overall Satisfaction	Quality	100	95	100	95



Community Support Services Veteran Services

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	198,598	197,861	190,748	150,052	153,574
Operating Expenditures	18,190	17,847	25,886	25,911	25,911
Total Operating	216,787	215,708	216,634	175,963	179,485
Total Expenditures	216,787	215,708	216,634	175,963	179,485
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	216,787	215,708	216,634	175,963	179,485
Total Funding	216,787	215,708	216,634	175,963	179,485
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Officials and Administrators	1.00	1.00	1.00	1.00	1.00
Professionals	2.00	2.00	2.00	2.00	2.00
Total Full-Time FTE	3.00	3.00	3.00	3.00	3.00
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements					



Community Support Services Victim Services

Mission Statement

To diminish the impact of sexual violence and facilitate recovery to victims and survivors of violent crime by providing counseling, crisis intervention, emergency response, criminal justice support and advocacy.

Summary of Services Provided

The Victim Services & Rape Crisis Center provides emotional support, crisis intervention and counseling, 24/7 emergency response, assistance with victim compensation, confidential HIV/AIDS testing, assistance with medical attention, group support, information and referral, assistance with urgent special needs related to the crime, personal advocacy, emergency legal assistance, transportation, criminal justice support and accompaniment to victims of sexual violence and personal injury crimes.

Major Variances

None.

Advisory Board

Alachua County Victim Services & Rape Crisis Center Advisory Board

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Awareness and Risk Reduction of Violent Crime</i>					
• VSRCC-# of awareness and risk reduction activities	Input	61	110	32	110
<i>Improve Overall Usage of Program Services</i>					
• VSRCC - # of program services utilized	Effectiveness	16,211	10,500	14,368	10,500
<i>Provide Excellent Customer Service</i>					
• VSRCC-Provide Excellent Customer Service	Quality	100	98	100	98



**Community Support Services
Victim Services**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	577,759	572,842	584,435	589,596	598,123
Operating Expenditures	96,862	103,212	86,089	170,176	170,176
Total Operating	674,622	676,053	670,524	759,772	768,299
Total Expenditures	674,622	676,053	670,524	759,772	768,299

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	389,245	393,140	403,082	482,341	487,144
Community Services (Special Revenue)	279,748	280,245	263,942	273,931	277,655
Other Special Revenue Funds	5,629	2,669	3,500	3,500	3,500
Total Funding	674,622	676,053	670,524	759,772	768,299

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Historical Information	-	4.00	0.00	-	-
Officials and Administrators	1.00	1.00	1.00	1.00	1.00
Professional/Technical Other	1.00	1.00	1.00	1.00	1.00
Professionals	9.00	4.00	8.00	8.00	8.00
Total Full-Time FTE	11.00	10.00	10.00	10.00	10.00
Total Part-Time FTE	-	-	-	0.50	0.50

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Childhood Protective Team Medical Expenses	-	-	84,000	84,000
Total Enhancements	-	-	84,000	84,000

Court Services





Court Services

Court Services Total Full-Time Equivalents (FTE) = 96.75	
	Drug Court Total Full-Time Equivalents (FTE) = 6.99
	Metamorphosis Total Full-Time Equivalents (FTE) = 8.58
	Probation Total Full-Time Equivalents (FTE) = 15.55
	Work Release Total Full-Time Equivalents (FTE) = 16.75
	Day Reporting Total Full-Time Equivalents (FTE) = 5.30
	Jail Population Management Program Total Full-Time Equivalents (FTE) = 6.10
	Community Services Total Full-Time Equivalents (FTE) = 10.25
	Pretrial Total Full-Time Equivalents (FTE) = 19.80
	Outpatient & Aftercare Treatment Program Total Full-Time Equivalents (FTE) = 7.43



Court Services

Mission Statement

Court Services' mission is to reduce the need for incarceration by rendering timely and accurate information to the Court while providing a continuum of cost-effective, community-based supervision and therapeutic services to the citizens of Alachua County with emphasis on accountability and preserving public safety.

Vision Statement

Services will be professional, compassionate, and consistently available to the community.

Dignity and fairness will serve as the guiding principles.

A seamless continuum of treatment and social services will be readily available and tailored to the needs of the individual client.

No one will be incarcerated who can be effectively managed in the community.

Summary of Services Provided

The Department of Court Services provides a variety of programs that divert low-risk offenders to community programs to ensure jail beds are reserved for high-risk offenders. Programs provided by the Department include: Pretrial Services, Probation, Drug Court, Community Service, Metamorphosis residential treatment program, Outpatient Services, Jail Population Management, Work Release, and Day Reporting.

Strategic Plan

The Department of Court Services continually seeks to improve our ability to divert persons from high cost jail incarceration while maintaining public safety. Our efforts include seeking out programs tested and proven elsewhere, developing new ideas in collaboration with our community partners and improving the way we deliver our services.

In addition to the specific efforts outlined below, Court Services will continue to bring focus to the chronic and acute lack of treatment resources for persons who are chemically dependent, persons with mental illness and those with co-occurring disorders of chemical dependency and mental illness. Lack of residential placement for these persons is crucial and contributes significantly to jail crowding and recidivism. The proportion of treatment and community corrections beds has not kept pace with demand. While jail capacity (1148) and jail inmates (975+) have increased ten fold, treatment beds have lagged far behind. There has been no appreciable increase in treatment beds in this community than there were 30 years ago when jail capacity was 119 beds.

Continued transition to the use of "Evidence Based Practices":

- Advance staff skills in use of Motivational Interviewing techniques
- Seek technical assistance as necessary to develop a long term strategic plan for further transition to evidence based practices
- Continue participation in the development of a state-wide pretrial risk assessment
- Continue use of Cognitive Behavioral Treatment Protocols in our treatment programs
- Implementation of the probation tool for measuring recidivism in DUI population

Realign department resources to achieve maximum functional effectiveness to achieve goals and objectives

- Initiate a department wide strategic planning process including updates and revisions to the current plan
- Utilize technical assistance request with National Institute of Corrections to align organizational structure with implementation of evidenced based practices
- Work with other Alachua County stakeholders to assure realignment is consistent with department mission

Grant Management and Administration

- Close out and finalize \$179,000 Department of Justice grant for Criminal Justice Diversion Resource Coordinator
- Continue oversight and administration of two Bureau of Justice Assistance grants totaling \$338,000 for the provision of substance abuse treatment services to probationers and defendants on pretrial supervision
- Continue oversight and administration of \$550,000 Department of Justice No Wrong Door II grant for the provision of services and for individuals with co-occurring chemical dependency and mental health disorders
- Continue oversight and administration of \$900,000 Department of Justice grant for the provision of residential treatment beds for individuals with co-occurring chemical dependency and mental health disorders
- Implement and administer expansion of \$750,000 Criminal Justice, Mental Health and Substance Abuse grant for



Court Services

coming year

Reduction of jail bed usage:

- In partnership with the Alachua County Sheriff's Office, Department of the Jail, continue co-leadership of the Urban Institute Justice Reinvestment at the Local Level project Phase II implementation
- Continue Intensive Case Management Partnership to identify jailed inmates who are experiencing delays in case processing
- Continue Delta Diversion Recidivist Program to reduce frequency of arrest for multi-problem misdemeanor offenders
- Partner with Re-Entry Ex-Offender Coalition to identify funding opportunities for housing, employment, and implementation of "Evidenced Based Practices"

Continuing advances in Data and Measurement:

- Jail Population Data Access and Analysis including final development of a "Jail Vital Statistics" package
- Establish Court Services program impacts and outcomes definitions and preliminary measures
- Measure program impact on recidivism where appropriate
- Evaluate and establish measures of impact on average daily jail population

Enhancing Staff Training:

- Continue Implementation of department Training Team
- Assess Training Plan and revise as needed
- Ensure all new professional staff obtain their Certified Pretrial Services Practitioner (CPSP) certification within one year of being hired and all CPSP certified staff maintain their certification, as appropriate

Maximizing Revenues:

- Analyze Fee Schedule and determination of indigence
- Expand use of Monitor system for receipting and tracking payments
- Develop uniform policy regarding application of fee waivers and community service hours

Expanding use of technology:

- Expand use of report writing services to streamline and centralize data
- Expand use of SharePoint site for department reports and information sharing
- Update website to incorporate "e" and mobile compatible services.
- Establish Monitor (in-house database/information system) team to enhance use of all applicable data fields, establish definitions related to program measures, and develop automated reports to increase staff efficiency and provide greater support for program evaluation
- Institute pilot project on desktop access to criminal history information for direct service staff.

Executive Message

The Department of Court Services provides a continuum of supervision and treatment services for people under the jurisdiction of the County and Circuit Courts in Alachua County. The department is organized into five program areas including, Pretrial Services, Clinical Programs, Sentencing Alternatives, Jail Population Management, and Work Release. As a recognized leader in its field, Court Services continue to develop innovative approaches to improve the effectiveness of our community's efforts to address criminal behaviors, individual accountability, and treatment services. The department's strategic focus is to implement a model of "evidenced based practices". Implementation of this model assures we can demonstrate through data, the effectiveness of our programs. This also provides management with the assessment information it needs to further guide and adjust implementation efforts and resource allocations.

Our Pretrial Services program was the first non-law enforcement based program in the State of Florida to become accredited by the Florida Corrections Accreditation Commission (FCAC). Being accredited by FCAC demonstrates our commitment to the best practices in our field. During the Spring of 2011, the program was re-accredited by the commission. Recognizing its leadership in the field, the Pretrial Justice Institute invited our program along with five (5) other Florida programs to help develop a state-wide pretrial risk assessment tool. This evidenced based project seeks to identify those factors objective which indicate someone will be compliant with court conditions and not likely subject to re-arrest.



Court Services

Our clinical programs have begun implementation of two new federally funded grant projects. The first seeks to increase our capacity to provide outpatient substance and mental health treatment services for our clients in pretrial services and those on county probation. A second federal grant is being used to fund new short term residential treatment beds which help fill a significant gap in our local treatment continuum.

Sentencing Alternatives includes three different programs; County Probation, Community Service, and Day Reporting. Day Reporting has begun implementation of a new, validated risk assessment designed to help determine the most appropriate level of supervision and treatment services. Use of this risk assessment tool is another first important step in the department's effort to implement evidenced based practices. Sentencing Alternatives has also initiated the New Normal Work Crew. This partnership between many Alachua County departments is focused on making level of service improvements using community service clients that assist Facilities, Environmental Protection, and Fleet with general maintenance activities.

Working in partnership with the Alachua County Jail and Circuit 8 Court Administration, Jail Population Management is coordinating the implementation of the Justice Reinvestment at the Local Level initiative. Working with the Urban Institute and the Crime and Justice Institute this initiative focuses on the local implementation of a comprehensive strategy to achieve significant and sustained reductions in our jail population. If successful, financial resources saved through reduced jailing, will be reinvested to sustain the initiative.

Due to FY 2011 budget reductions the capacity of Work Release was reduced from 75 to 65 residents. Work Release residents obtain and maintain gainful employment while serving their remaining jail sentence. Residents also participate in treatment and rehabilitation activities including substance abuse treatment and a behavioral modification program for those charged with the sale of illegal substances. In its effort to implement evidenced based practices, the program has begun to publish recidivism data on all program components and the program as a whole. Initial data findings are very promising and demonstrate the program reduces subsequent returns to jail.



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Document**

Court Services

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	5,337,148	5,215,845	5,387,664	5,169,308	5,264,588
Operating Expenditures	4,345,305	4,192,516	4,251,633	3,298,766	3,238,383
Capital Outlay	60,675	3,835	-	-	-
Total Operating	9,743,127	9,412,196	9,639,297	8,468,074	8,502,971
Total Expenditures	9,743,127	9,412,196	9,639,297	8,468,074	8,502,971

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	8,257,785	7,906,142	7,754,733	6,736,425	6,821,939
Drug and Law Enforcement (Special Revenue)	649,951	682,477	775,066	722,249	730,023
Court Related (Special Revenue)	835,391	823,477	1,107,998	1,007,900	949,509
Other Special Revenue Funds	-	100	1,500	1,500	1,500
Total Funding	9,743,127	9,412,196	9,639,297	8,468,074	8,502,971

Expenditures by Division	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Drug Court	409,286	531,628	611,382	514,901	510,631
Metamorphosis	649,951	667,999	695,014	645,268	652,952
CJMSHA Grant	499,500	404,248	374,625	416,500	416,500
Probation	991,670	989,158	1,023,168	1,027,744	1,042,117
Work Release	1,232,077	1,139,069	1,151,549	1,139,952	1,161,369
Day Reporting	467,566	428,662	470,636	446,676	450,483
Aids and Assistance	2,967,867	2,830,557	2,533,988	1,600,691	1,600,691
Jail Population Management Program	481,771	446,823	442,923	357,881	361,958
Community Services	547,845	516,975	568,691	565,230	578,114
Pretrial	1,223,373	1,177,770	1,166,354	1,198,305	1,215,126
Outpatient & Aftercare Treatment Program	272,220	279,306	600,967	554,926	513,030
Total Expenditures	9,743,127	9,412,196	9,639,297	8,468,074	8,502,971

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Drug Court	6.65	6.49	6.85	6.99	6.99
Metamorphosis	8.00	7.33	7.28	7.33	7.33
Probation	16.35	15.05	14.97	15.05	15.05
Work Release	18.85	16.75	16.45	16.75	16.75
Day Reporting	8.30	8.30	5.80	5.30	5.30
Jail Population Management Program	4.10	7.10	7.10	6.10	6.10
Community Services	10.45	10.25	10.15	10.25	10.25
Pretrial	21.20	20.30	19.50	19.80	19.80
Outpatient & Aftercare Treatment Program	3.10	3.43	7.40	7.43	7.43
Total Full-Time FTE	97.00	95.00	95.50	95.00	95.00
Total Part-Time FTE	1.25	1.25	1.25	1.75	1.75
Total Permanent FTE	98.25	96.25	96.75	96.75	96.75

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
CJMSHA Grant	-	0	416,500	416,500
Aids and Assistance	-	0	-920,303	-920,303
Total Enhancements	-	-	-503,803	-503,803



Court Services Drug Court

Mission Statement

To protect the public and reduce drug offender crime by providing supervision, treatment, case management and judicial monitoring services to targeted drug offenders in the community; while providing accurate and timely progress and compliance information to the Court.

Summary of Services Provided

Services provided include community supervision of drug offenders with the provision of substance abuse and mental health treatment, weekly judicial monitoring, urinalysis testing, legal case management and direction in accessing educational/vocational services and social services to include medical and housing needs.

Major Variances

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Clients will be employed, in school or on disability</i>					
• DC Percent of clients employed, in school or on disability	Effectiveness	91.53	90	91.70	90
<i>Clients will be placed in appropriate level of treatment</i>					
• DC Percent of clients referred to programs within two weeks	Efficiency	99.15	100	100	100
<i>To Increase Client Retention</i>					
• DC increase in client retention	Effectiveness	74.20	70	71.13	70



**Court Services
Drug Court**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	303,746	371,127	378,329	338,061	339,812
Operating Expenditures	105,540	158,856	233,053	176,840	170,819
Capital Outlay	-	1,645	-	-	-
Total Operating	409,286	531,628	611,382	514,901	510,631
Total Expenditures	409,286	531,628	611,382	514,901	510,631
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	409,286	456,834	473,252	480,698	487,931
Drug and Law Enforcement (Special Revenue)	-	2,181	17,200	22,200	22,200
Court Related (Special Revenue)	-	72,613	120,430	11,503	-
Other Special Revenue Funds	-	-	500	500	500
Total Funding	409,286	531,628	611,382	514,901	510,631
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Office and Clerical	0.45	0.45	0.45	0.45	0.45
Officials and Administrators	1.10	0.44	0.30	0.44	0.44
Professional/Technical Other	2.10	3.00	4.00	4.00	4.00
Professionals	2.00	1.10	1.10	1.10	1.10
Technicians	1.00	1.00	1.00	1.00	1.00
Tier 1 County Manager Budget Reduction	-	0.50	0.00	-	-
Total Full-Time FTE	6.65	6.49	6.85	6.99	6.99
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements					



Court Services Metamorphosis

Mission Statement

To provide effective long term, residential and aftercare substance abuse treatment to adult citizens of Alachua County and of the Florida Department of Children and Families Districts 3 and 8.

Summary of Services Provided

Metamorphosis is a long-term residential treatment program for adult, chronic substance dependant clients, licensed by the Florida Department of Children and Families since 1973. The program has 21 residential beds serving both male and female adults. The program is voluntary but accepts criminal justice clients. The program is up to twelve months long, depending on individual therapeutic needs of the client and their progress in the program. Group, individual, and family therapy is provided to all clients in the residential component of the program. Following discharge from the residential component, an intensive aftercare program is available to all graduates.

Major Variances

This program continues to provide intensive group and individual counseling to individuals who are chronically substance dependent in a professional and fiscally conscientious manner maximizing the funds from the State contract and the County general fund match.

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Assist clients in maintaining sobriety</i>					
• Meta % of clients employed, in school, (etal) at discharge.	Effectiveness	90.61	78	82.82	78
• Meta Percent improvement on relapse prevention	Output	32.76	35	31.86	35
<i>Enroll clients in Aftercare Program</i>					
• Meta Percent of clients enrolling in Aftercare Program	Effectiveness	100	50	95.23	50
<i>Program provides residential treatment services to clients</i>					
• Meta Average percent of clients in the Residential Program	Output	95.47	85	94.69	85



Court Services Metamorphosis

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	518,697	475,492	494,861	448,569	456,232
Operating Expenditures	131,255	192,507	200,153	196,699	196,720
Total Operating	649,951	667,999	695,014	645,268	652,952
Total Expenditures	649,951	667,999	695,014	645,268	652,952
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Drug and Law Enforcement (Special Revenue)	649,951	667,899	694,014	644,268	651,952
Other Special Revenue Funds	-	100	1,000	1,000	1,000
Total Funding	649,951	667,999	695,014	645,268	652,952
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Historical Information	-	2.00	0.00	-	-
Office and Clerical	1.00	1.00	1.00	1.00	1.00
Officials and Administrators	1.00	0.33	0.28	0.33	0.33
Professionals	6.00	4.00	6.00	6.00	6.00
Total Full-Time FTE	8.00	7.33	7.28	7.33	7.33
Total Part-Time FTE	1.25	1.25	1.25	1.25	1.25
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements					



Court Services CJMSHA Grant

Mission Statement

The project mission is “to reduce recidivism and days spent in jail or a forensic hospital for individuals with severe mental illness and/or co-occurring substance abuse disorders through the provision of community based treatment and supervision while ensuring public safety.” The ancillary purpose of the program supported by this grant is to reduce the demand on the judicial, law enforcement/corrections and social service system by further targeting treatment efforts related to mental illness, substance abuse and co-occurring disorders.

Summary of Services Provided

The focus of the Criminal Justice, Mental Health, and Substance Abuse (CJMHS) Grant program is the diversion of individuals with serious mental health and/or substance abuse disorders from jail and forensic hospitals and into community supervision and treatment. The grant provides funds to create a team that provides a “clinical home” for participants, maximizing opportunities for identification, assessment and specialized service delivery, and negotiating appropriate judicial and clinical disposition including treatment, vocational services, benefit coordination and housing.

During a three-year expansion now being implemented, enhancement of services includes: 1) more specialized treatment including trauma-focused care, gender-specific treatment, and moral reconnection and cognitive-behavioral therapy; 2) expanded use of SOAR to facilitate rapid SSI/SSDI reinstatement and applications; and, 3) improved linkages to vocational rehabilitation, veterans’ services and the Health Department.

Major Variances



**Court Services
CJMSHA Grant**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Operating Expenditures	499,500	404,248	374,625	416,500	416,500
Total Operating	499,500	404,248	374,625	416,500	416,500
Total Expenditures	499,500	404,248	374,625	416,500	416,500
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Court Related (Special Revenue)	499,500	404,248	374,625	416,500	416,500
Total Funding	499,500	404,248	374,625	416,500	416,500
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
No Staff					
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
NEW:Budget CJMHSA Reinvestment Expansion Grant GF Match req		-	-	416,500	416,500
Total Enhancements		-	-	416,500	416,500



Court Services Probation

Mission Statement

To provide Judges with an effective probation alternative to incarceration.

Summary of Services Provided

Serves the County Court and serves to fulfill legislative mandates for supervised probation for various offenses by:

- Providing community supervision to individuals placed on Probation
- Collecting Cost of Supervision and monitoring Court Cost (to the Clerk) & Restitution to victims from probationers
- Referring probationers to participation in treatment and other specialized programs
- Recommending sentences for probationers at Violation of Probation hearings for those who fail to comply with conditions of probation or who are rearrested for new law violations while on probation

Major Variances

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Maximize Collection of Cost of Supervision</i>					
• Probation fees collected annually	Output	378,238	370,000	280,648	370,000
<i>Maximize Probationers</i>					
• Probation Percent of caseloads in compliance	Efficiency	82	85	81.67	85



**Court Services
Probation**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	856,326	848,951	849,166	853,267	867,623
Operating Expenditures	134,349	140,207	174,002	174,477	174,494
Capital Outlay	995	-	-	-	-
Total Operating	991,670	989,158	1,023,168	1,027,744	1,042,117
Total Expenditures	991,670	989,158	1,023,168	1,027,744	1,042,117

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	991,670	989,158	1,023,168	1,027,744	1,042,117
Total Funding	991,670	989,158	1,023,168	1,027,744	1,042,117

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Historical Information	1.00	-	0.00	-	-
Office and Clerical	0.95	0.95	0.95	0.95	0.95
Officials and Administrators	1.15	1.15	1.07	1.15	1.15
Professional/Technical Other	8.05	7.65	7.65	7.65	7.65
Professionals	5.20	5.30	5.30	5.30	5.30
Total Full-Time FTE	16.35	15.05	14.97	15.05	15.05
Total Part-Time FTE	-	-	-	0.50	0.50

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements				



Court Services Work Release

Mission Statement

To reduce the population of the jail by providing a cost effective alternative to traditional incarceration for qualified sentenced adult county inmates who volunteer for a structured, therapeutic, community based program.

Summary of Services Provided

The Work Release Program is a community-based facility that allows participants to maintain or obtain employment in the community while serving their jail sentence. The program provides an alternative for the judiciary as it provides 24 hour accountability to the Court and offers therapeutic components that address substance abuse and anger management issues. Work Release is a structured program that emphasizes residents must take personal responsibility for their actions. Program participants transition back into the community in a structured and safe manner, they maintain employment or become employed, pay court ordered fines, restitution, and child support where ordered. Participants subsidize their incarceration by paying 50% of their wages toward room and board.

Major Variances

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Client fees will be collected</i>					
● WR Fees collected	Output	324,715.57	320,000	237,970.21	320,000
<i>Commitment to Program Success</i>					
● WR Percent of residents completing the program	Effectiveness	71	65	60.33	65
<i>Residents will participate in Substance Abuse Treatment</i>					
● WR Percent of residents completing treatment education	Effectiveness	83.68	80	85	80
● WR Residents completing training	Input	86.33	85	85.33	85
<i>Staff will screen sentenced inmates</i>					
● WR Average number of participants per day	Output	60.30	65	49	65



**Court Services
Work Release**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	1,077,574	1,003,776	989,015	975,745	1,000,997
Operating Expenditures	154,503	135,293	162,534	164,207	160,372
Total Operating	1,232,077	1,139,069	1,151,549	1,139,952	1,161,369
Total Expenditures	1,232,077	1,139,069	1,151,549	1,139,952	1,161,369

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	1,232,077	1,139,069	1,151,549	1,139,952	1,161,369
Total Funding	1,232,077	1,139,069	1,151,549	1,139,952	1,161,369

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Historical Information	-1.00	-	0.00	-	-
Office and Clerical	0.75	0.75	0.75	0.75	0.75
Officials and Administrators	0.40	0.40	0.10	0.40	0.40
Professional/Technical Other	3.40	2.20	2.20	2.20	2.20
Professionals	4.30	2.40	3.40	3.40	3.40
Protective Service Workers	11.00	11.00	10.00	10.00	10.00
Total Full-Time FTE	18.85	16.75	16.45	16.75	16.75

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements				



Court Services Day Reporting

Mission Statement

Day Reporting provides a cost effective daily supervision option for offenders who would otherwise be incarcerated. Public safety accountability is increased through intensive structure and treatment opportunities.

Summary of Services Provided

The Day Reporting Program provides intensive supervision for offenders on pretrial release supervision and misdemeanor probation. The program blends high levels of structure and supervision with intensive delivery of services needed by participants. The program is an alternative to jail by providing supervision to offenders who can be safely managed in the community.

Supervision activities address public safety concerns and provide accountability for participants. They include preparing a monthly agenda of activities, frequent contact with the program, and frequent urinalysis and breathalyzer testing.

Services are designed to deal with the complex problems common to offenders and include substance abuse treatment, anger management classes, batterer's intervention classes, educational assistance, and job placement assistance. Many services are provided at the Day Reporting Center.

Additionally, the Day Reporting Program offers a Daily Alternative Reporting Track (DART) which assists the Court by providing services for offenders who are charged with Driving While License Suspended or Revoked (DWLSR) and assisting them with obtaining a valid drivers license. The DART Program also works with worthless check offenders by assisting them with payment plans for restitution.

Major Variances

Objective / Performance Measures	Indicator	FY 2010 Actual	FY 2011 Projected	FY 2011 Actual	FY 2012 Projected
<i>Client fees will be collected</i>					
• DR Fees collected	Output	15,430	20,000	15,743	20,000
<i>Community Service hours will be performed by DR participants</i>					
• DR Number of community service hours completed	Output	7,052.25	3,200	6,726.25	3,200
<i>Maintain Program Participation to Impact Jail Population</i>					
• DR Average number of participants per day	Effectiveness	125.25	130	129.33	130
<i>Participants will complete the program</i>					
• DR Percent of participants completing program	Efficiency	66	65	70	65



Court Services Day Reporting

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	381,070	337,927	330,587	307,086	310,893
Operating Expenditures	86,496	90,735	140,049	139,590	139,590
Total Operating	467,566	428,662	470,636	446,676	450,483
Total Expenditures	467,566	428,662	470,636	446,676	450,483
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	467,566	428,662	470,636	446,676	450,483
Total Funding	467,566	428,662	470,636	446,676	450,483
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
History Adjustment	-	2.00	0.00	-	-
Professional/Technical Other	2.30	2.00	1.50	1.00	1.00
Professionals	6.00	4.30	4.30	4.30	4.30
Total Full-Time FTE	8.30	8.30	5.80	5.30	5.30
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements					



Court Services Aids and Assistance

Mission Statement

To provide accurate and timely fiscal oversight in the management of County funds

Summary of Services Provided

Monitor fee collections for special funds and ensure timely and accurate payments to requesting agencies. Adjust budgets for revenues and expenditures as required. Review supporting documentation provided by agencies to ensure accuracy.

Dori Slosberg Fund: Administration of the contract and transferring the proceeds of a \$5 surcharge on each civil traffic violation to the School Board of Alachua County, as authorized by F.S. 318.121. The School Board will administer a driver education program as authorized by the Dori Slosberg Driver Education Safety Program

Legal Aid Fund: Administer the contract with Three Rivers Legal Aid Program and transfer funds generated from a service charge imposed on County Court Civil, Circuit Court Civil and Probate proceedings as authorized by F.S. 939.185. Supplement with General Funds if annual collections fail to meet annual obligation. The agency provides legal service for residents who are unable to afford it on their own.

Juvenile Detention Center: Administration of the contractual obligation required by F.S. 985.2155 for counties to pay the operating expenses of the Juvenile Detention Center by ensuring accuracy of payments and proper accounting.

Forensic Specialist Program: Oversee the contract with Meridian Behavioral Healthcare to ensure that proper services are being provided to targeted individuals with mental health problems in an attempt to divert them from incarceration in the jail and to help them succeed in less restrictive environments. Perform annual audit of program to ensure compliance with the Scope of Services outlined in the contract with the County.

Major Variances

The Florida Department of Juvenile Justice 2009/2010 Reconciliation Adjustment has issued Alachua County a credit amount of \$1,233,077.83 This amount will be used to offset costs during FY 11. This will result in an unanticipated fund balance of \$1,111,655 which will be returned to the General Fund. Any remaining credit amount will be carried forward and applied against FY12 charges. There is a pending decision based on a disputed charge from DJJ for approximately \$40,000 which should be settled this FY and could reduce the credit amount stated above.

Advisory Board

None

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<u>Review and Process Invoices</u>					
• AA - Invoices for payment will be processed timely	Input	100	100	100	100



**Court Services
Aids and Assistance**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Operating Expenditures	2,967,867	2,830,557	2,533,988	1,600,691	1,600,691
Total Operating	2,967,867	2,830,557	2,533,988	1,600,691	1,600,691
Total Expenditures	2,967,867	2,830,557	2,533,988	1,600,691	1,600,691
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	2,631,977	2,500,951	2,158,994	1,238,691	1,238,691
Court Related (Special Revenue)	335,891	329,606	374,994	362,000	362,000
Total Funding	2,967,867	2,830,557	2,533,988	1,600,691	1,600,691
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
No Staff					
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Admin- Aids & Assistance- Juvenile Detention reduction		-	-	-920,303	-920,303
Total Enhancements		-	-	-920,303	-920,303



Court Services Jail Population Management Program

Mission Statement

The mission of Jail Population Management is “to promote the efficient use of jail bed space by assessing offender needs, analysis of information, and promoting the use of community resources as alternatives to jail”.

Summary of Services Provided

Our mission is implemented through the following services:

1. Centralized screening and assessment of persons in pretrial status and those sentenced to jail, to determine appropriateness for an alternative to incarceration. Additionally, monitor defendant cases and develop release plan recommendations to assist the judicial system in reaching a bond or case disposition. Collaborate with the justice system, probation, jail, and community based agencies to identify and assess the defendant’s needs.

2. Assist those persons in jail custody who are receiving social security benefits to develop release recommendations when possible to avoid the loss or disruption of benefits prior to jail release. Assist those jail inmates whose social security benefits have been suspended or terminated while in jail, with obtaining a reinstatement of benefits promptly upon jail release. Assist those individuals likely eligible for social security benefits, with making an initial application and assisting with benefit appeals.

3. Develop routine and ad-hoc statistical and case listing reports to assist others with identifying opportunities to control and manage the Alachua County Jail population. Routine reports are provided to other programs within Court Services to help identify persons in jail who may be appropriate for an alternative to incarceration. Aggregate and special topic reports are provided to various system stakeholders to help identify and evaluate opportunities for policy development to assist in managing the jail population.

Major Variances

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Assist Jail Inmates to obtain or maintain SSI/D Benefits</i>					
● JP Percent of SSI/D Applications approved	Effectiveness	73	67	88.67	67
● JP Percent of cases monitored on inmates receiving benefits	Effectiveness	100	100	100	100
<i>Expedite Resolution of Jail Inmate Pending Cases</i>					
● JP Number of Recommended Releases/Sentencing Alternatives	Effectiveness	52.50	60	63.67	60
<i>Increase the # of Defendants Released after First Appearance</i>					
● JP - Number of Releases to Alternatives to Incarceration	Input	675	700	730	700



**Court Services
Jail Population Management Program**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	414,556	416,951	418,713	333,552	337,629
Operating Expenditures	65,533	29,872	24,210	24,329	24,329
Capital Outlay	1,682	-	-	-	-
Total Operating	481,771	446,823	442,923	357,881	361,958
Total Expenditures	481,771	446,823	442,923	357,881	361,958
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	481,771	446,823	442,923	357,881	361,958
Total Funding	481,771	446,823	442,923	357,881	361,958
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Professional/Technical Other	2.10	2.00	2.00	1.00	1.00
Professionals	2.00	5.10	5.10	5.10	5.10
Total Full-Time FTE	4.10	7.10	7.10	6.10	6.10
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements					



Court Services Community Services

Mission Statement

To provide an effective, lower cost alternative to incarceration and provide a workforce for non-profit organizations and governmental entities.

Summary of Services Provided

The Community Service Program is the entity designated by Alachua County Courts to coordinate and monitor compliance of persons required to complete community service hours due to a criminal or traffic offense. All adult and juvenile (traffic offenders only) offenders are screened, provided orientation and placed at non-profit and governmental work sites. The program provides investigations for the Court, community supervision of offenders, and reports client compliance. Provision of these alternatives allows Judges to punish offenders and provide a volunteer workforce to the community agencies while avoiding higher cost incarceration. The court has utilized the option to perform community service in lieu of incarceration.

Major Variances

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Maximize client fee collections</i>					
● CS Fees collected	Output	37,935	39,000	30,725	39,000
● CS Level 1 COS Fees Collected	Output	6,000	20,000	23,990	20,000
<i>Maximize hours performed on Community Service Work Crew</i>					
● CS Annual value of Community Service hours by Work Crew	Output	685,755	472,000	471,060	472,000
● CS Number of Community Service hours by Work Crew	Output	68,575.50	69,000	47,106	69,000
● CS Jail Beds Days Saved	Outcome - Lagging	8,068	7,000	5,539	7,000
<i>Measure Program Success</i>					
● CS Percent Cases Successfully Completing Conditions Ordered	Outcome - Lagging	-	80	82.67	80



**Court Services
Community Services**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	503,968	463,484	493,878	491,760	498,624
Operating Expenditures	43,876	53,491	74,813	73,470	79,490
Total Operating	547,845	516,975	568,691	565,230	578,114
Total Expenditures	547,845	516,975	568,691	565,230	578,114
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	547,845	516,975	568,691	565,230	578,114
Total Funding	547,845	516,975	568,691	565,230	578,114
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Historical Information	1.50	-	0.00	-	-
Office and Clerical	2.55	1.55	1.55	0.55	0.55
Officials and Administrators	0.65	0.65	0.55	0.65	0.65
Professional/Technical Other	1.05	0.75	0.75	0.75	0.75
Professionals	4.70	7.30	7.30	8.30	8.30
Total Full-Time FTE	10.45	10.25	10.15	10.25	10.25
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements					



Court Services Pretrial

Mission Statement

To provide accurate and timely information that assists the Court in making informed release decisions; while focusing on public safety and utilizing the least restrictive methods of release in accordance with Statutes. To supervise defendants and monitor their compliance with Court orders pending case disposition.

Summary of Services Provided

Alachua County Pretrial Services Program assesses every defendant eligible for bond or release after being booked into the Department of the Jail. Staff interviews, investigates and/or performs an assessment of all eligible detainees prior to a defendant's First Appearance. These detailed investigations provide the Court with necessary background information so they can make informed release or detention decisions. Having verified information allows for jail beds to be saved for higher risk offenders, saving taxpayer dollars. Pretrial supervision, offers the Court alternatives to costly pretrial detention. Defendants released to Pretrial Services are managed in the community with a variety of community based programs focusing on public safety and maximizing court appearances. Based on risk of flight, criminal history, treatment needs, ties to the community, public safety, employment, and other risk factors Pretrial Services offers electronic monitoring/global positioning satellite, Mental Health Court, contact and treatment supervision.

Major Variances

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Case Management Services Provided to Released Defendants</i>					
• PT Percent of Pretrial cases provided case management	Effectiveness	100	100	100	100
<i>Defendants will be referred to treatment agency</i>					
• PT - Percent of defendants referred to treatment agency	Input	100	100	100	100
<i>Maximize Compliance with FCAC Accreditation Standards</i>					
• PT 100% Compliance with FCAC Accreditation Standards	Input	-	100	100	100
<i>Maximize Court Appearance Rates</i>					
• PT % of defendants who make their scheduled court appearance	Effectiveness	98.50	95	98.33	95
<i>Maximize percentage of Investigations/Assessments completed</i>					
• PT Percent of arrestees interviewed for First Appearance	Efficiency	92.33	95	94.67	95
• PT - Arrestees receiving Pretrial Release investigation	Input	92.67	90	100	90
<i>Maximize Staff PT Services Professional Certification</i>					
• PT Maximize Staff PT Services Professional Certification	Input	-	100	100	100
<i>Maximize Successful Case Supervision</i>					
• PT % of defendants who successfully complete supervision.	Effectiveness	86.75	85	83	85
<i>Maximize verification of Pretrial investigations.</i>					
• PT Percent of verifications attempted	Efficiency	93.33	90	89	90



**Court Services
Pretrial**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	1,050,121	1,038,196	1,008,589	1,041,195	1,058,336
Operating Expenditures	115,254	137,384	157,765	157,110	156,790
Capital Outlay	57,998	2,190	-	-	-
Total Operating	1,223,373	1,177,770	1,166,354	1,198,305	1,215,126
Total Expenditures	1,223,373	1,177,770	1,166,354	1,198,305	1,215,126

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	1,223,373	1,177,770	1,166,354	1,198,305	1,215,126
Total Funding	1,223,373	1,177,770	1,166,354	1,198,305	1,215,126

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Historical Information	1.00	1.50	0.00	-	-
Office and Clerical	1.30	1.30	1.30	1.30	1.30
Officials and Administrators	1.70	1.70	1.40	1.70	1.70
Professional/Technical Other	6.90	5.40	6.40	6.40	6.40
Professionals	10.30	10.40	10.40	10.40	10.40
Total Full-Time FTE	21.20	20.30	19.50	19.80	19.80

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements				



Court Services Outpatient & Aftercare Treatment Program

Mission Statement

The mission of Opus Outpatient Treatment Services is to provide outpatient and aftercare substance abuse treatment to clients of Aachua County Department of Court Services programs. Opus strives to provide care that is effective and compassionate, that reflects current best practices, and that offers clients a dignified and useful experience.

Summary of Services Provided

Opus Outpatient Treatment Services provides outpatient and aftercare substance abuse treatment to clients of Aachua County Department of Court Services programs. Opus is licensed by the Florida Department of Children and Families. Treatment consists of group sessions, which occur up to four times weekly, as well as individual and family sessions as needed. The length of treatment varies between three months and one year, depending on each client's individual therapeutic needs and progress in the program. The Opus team consists of a Clinical Supervisor, who is required to be a Florida-licensed mental health professional, and three Drug Counselors serving up to 30 clients each. Additional services are provided by two grant funded positions that serve an additional 60 clients within the Department of Court Services.

Major Variances

Staff shortages have continued into FY 2011. It is anticipated that OPUS will be fully staffed in 2011.

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Help clients achieve sobriety and establish recovery.</i>					
• OP-% of clients showing increase in motivation for treatment	Outcome - Leading	75	70	83	70
<i>Promote enhanced client functioning</i>					
• OPUS - % of clients showing decrease in depressive symptoms	Outcome - Lagging	80	70	67.33	70
<i>The program will provide prompt client assessments</i>					
• OPUS - Optimum referral-assessment interval w/in 7 days	Efficiency	77.33	80	84	80



Court Services
Outpatient & Aftercare Treatment Program

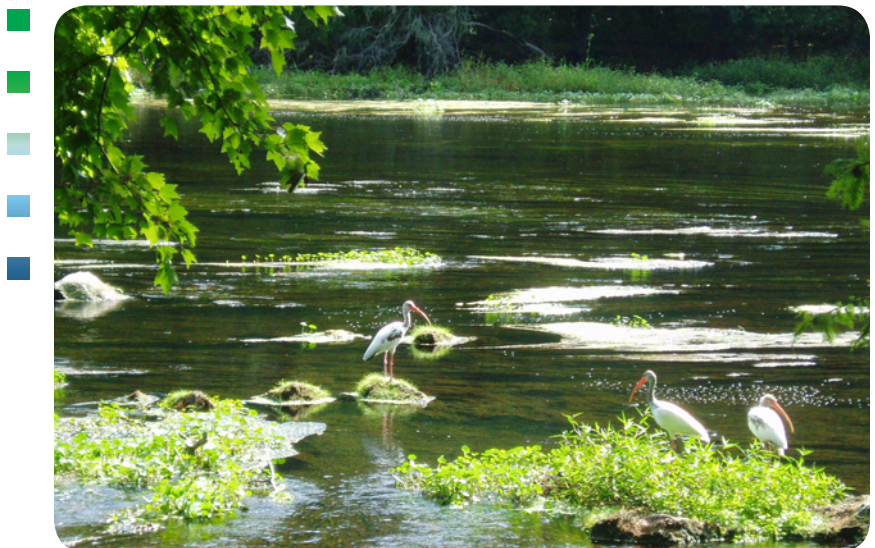
Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	231,090	259,941	424,526	380,073	394,442
Operating Expenditures	41,131	19,365	176,441	174,853	118,588
Total Operating	272,220	279,306	600,967	554,926	513,030
Total Expenditures	272,220	279,306	600,967	554,926	513,030

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	272,220	249,900	299,166	281,248	286,150
Drug and Law Enforcement (Special Revenue)	-	12,397	63,852	55,781	55,871
Court Related (Special Revenue)	-	17,009	237,949	217,897	171,009
Total Funding	272,220	279,306	600,967	554,926	513,030

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Historical Information	1.00	-	0.00	-	-
Officials and Administrators	-	0.33	0.30	0.33	0.33
Professional/Technical Other	0.10	-	1.00	1.00	1.00
Professionals	2.00	3.10	6.10	6.10	6.10
Total Full-Time FTE	3.10	3.43	7.40	7.43	7.43

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements				

Environmental Protection





Environmental Protection

Environmental Protection
Total Full-Time Equivalents (FTE) = 35.50

Environmental Protection Administration

Total Full-Time Equivalents (FTE) = 2.89

Water Quality

Total Full-Time Equivalents (FTE) = 4.95

Natural Resources Protection

Total Full-Time Equivalents (FTE) = 6.22

Hazardous Materials

Total Full-Time Equivalents (FTE) = 3.21

Hazardous Waste Collection

Total Full-Time Equivalents (FTE) = 4.98

Petroleum Management

Total Full-Time Equivalents (FTE) = 5.30

Land Conservation

Total Full-Time Equivalents (FTE) = 7.95



Environmental Protection

Mission Statement

To foster a community ethic of responsible environmental stewardship of the land, air, water and living resources in Alachua County.

Vision Statement

Clean water, air, and land and healthy flora and fauna will be preserved and protected in Alachua County by optimizing, not compromising, the balance between natural systems and people.

Summary of Services Provided

The Environmental Protection Department (EPD) provides natural resources protection to the citizens of Alachua County through environmental planning, environmental review, water resources protection, environmental code enforcement, pollution prevention, hazardous materials management, hazardous materials collection, petroleum remediation, petroleum tanks compliance, greenhouse gas monitoring and conservation land acquisition and management services.

Strategic Plan

Alachua County is blessed with rich and diverse natural resources including clear springs, the Santa Fe River, scenic prairies, San Felasco Hammock, Watermelon Pond, productive lake systems, Gainesville area creeks, wetlands and flatwoods, drainage sinks, the Floridan aquifer, and relatively clean air. The continuing importance of caring for these natural assets reflects Alachua County's strong community value of environmental stewardship.

EPD's strategic plan is an intentional statement of essential county environmental protection and conservation programming over a five year planning horizon. The success of each of these program initiatives is dependent upon effective public and private partnerships. Program effectiveness and innovation is also strengthened as a result of the collaboration, coordination, and communication available to EPD's multidisciplinary team of environmental scientists, engineers, and administrative support staff.

Alachua County government recognizes environmental stewardship as a core service that is fundamentally important to our local quality of life, social fabric, and economy. The environmental protection programs identified in this strategic plan reflect key components of the County's commitment to sustainability. These environmental programs also support the County's other core service areas.

This strategic plan projects an environmental protection work program during a period of continuing fiscal uncertainty and budget constraints for Alachua County. With substantial reductions in state and water management district support, the fate of our local environmental assets and protection of water and natural resources become even more dependent upon Alachua County government. Depending upon available County funding, the effectiveness of local environmental programming will vary, ranging from:

- 1) Compliance with recently weakened minimum state standards
- 2) Proactive and positive environmental actions
- 3) Environmental leadership and modeling best and "next" practices

Significant EPD initiatives and programs are summarized as follows. More detailed program descriptions are provided in the individual Business Plans located in the Business Unit sections of the GovMax system.

WATER RESOURCES

For FY12, water conservation and springs protection continue as emerging strategic priorities.

The Springshed Protection and Orange Creek and Santa Fe River Basin initiatives will focus on community outreach to encourage individual behavior changes to improve water quality. Consequently, during the next five years, the water quality program is expected to shift some of the existing staffing and operating resources toward community outreach to more effectively address non-point source pollution. These programs will build community outreach capacity by enhancing existing partnerships. Alachua County's continued leadership in coordinating the Santa Fe Springs working Group and partnerships with the springshed cities of High Springs, Alachua, Newberry, Archer and Gainesville will be essential.

For over 10 years a partnership between the Department, St. John River Water Management District and the Gainesville Clean Water Partnership (City of Gainesville, Florida Department of Transportation and Alachua County) has existed to fund the St. Johns River Water Management District Watershed Action Volunteer (WAV) Program in Alachua County. This program provided essential environmental education and outreach in the community. The SJRWMD has eliminated the District's WAV Program. The Department will continue to work closely with the Clean Water Partnership in order to seek a



Environmental Protection

suitable replacement for the WAV Program in the County.

Continued emphasis on conducting public workshops on Best Management Practices will be needed to better inform business groups of these pollution prevention techniques.

LAND CONSERVATION

Alachua County Forever (ACF) will continue to implement its innovative and responsible land conservation program building on its track record of success and integrity. Through the assistance of our partners, notably The Nature Conservancy (TNC), Alachua County has successfully protected 19,750 acres exceeding our performance measures for acres acquired (1,000 ac/yr). The average site score of land protected is 7.54 -- over the performance target of 7.00 and over the average of lands approved on the acquisition list. This means we have acquired the right lands and lots of it. ACF will use the remaining Bond funds, Wild Spaces Surtax funds, Grant revenues and conservation partners to continue to maintain this high performance. Staff expects the funds to be expended in the last quarter FY11. The lack of state funding to continue the Florida Forever Program severely limits our leveraging opportunities since 80% of the leveraged funds have been derived from state sources.

The FY12 program will continue recent emphasis on Land stewardship. For FY12, this program will need to continue developing the prescribed burning function as a land restoration and management strategy in response to the elimination of the Public Safety's Wildfire Mitigation Program. County staff will continue leveraging professional contractors, public agencies, and the community to accomplish the stewardship and recreation goals. Volunteers, non-profit partners, and private individuals will be critical to establishing and maintaining a viable lands stewardship program and make ACF a full success.

Staff will continue to grow this feature of the ACF program as sites are opened to the public and they demand more information and programs. Staff has developed agreements with community groups to implement the outreach aspects of site stewardship. Staff anticipates as the majority of sites are opened in FY11 on, that this program function will become critical in coordinating all of the volunteers and community partners used to provide resource management, educational and recreational programming on site.

NATURAL RESOURCES PROTECTION

The FY11 budget included a reduction in Natural Resources Protection staffing due to the reallocation of a full-time EPD Senior Planner position to focus on water conservation. The scope and depth of environmental reviews demanded of staff has increased dramatically because of the new requirements and mandates for regulated natural and historic resources protection set forth in the Comprehensive Plan and Land Development Regulations. The Comp Plan, adopted in 2005, and the Unified Land Development Code (ULDC), adopted in January 2006, increased the scope of analysis to include upland significant habitat, listed-species habitat, strategic ecosystems, significant geological features, increases wetland and surface water buffer requirements, and increased focus of ground water protection, floodplains, tree protection, and rare species protection. The program evaluates all development applications, from small administrative permits and building permits up to large Comp Plan Amendments and DRIs (Developments of Regional Impact). The program's framework is centered on a four tiered approach of environmental planning, development review, compliance, and enforcement, with each tier having equal importance and being equally vital to the success of protecting Alachua County's natural resources. The expectations for FY12 is that development review at the large scale level may be down excluding a few large projects and staff levels have been reduced in the area of development review (DRC, Zoning, Comp Plan Amendments) to below FY2000 levels. Citizen complaints and concerns, enforcement cases, and administrative permits (excluding building permits) continue at levels similar to past years.

Also, trends indicate that the remaining undeveloped land in Alachua County pose more development constraints due to the presence of wetlands, floodplains, and environmentally sensitive features. This trend is most apparent in eastern Alachua County and other lands associated with strategic ecosystems and significant habitats.

Consequently if the development side picks up with other aspects of the program, staff will be faced with increasing challenges in meeting performance goals and community expectations for timely project reviews without compromising quality and natural resources protection. Because of ongoing budget reductions, this program will need to rely more heavily upon user fees for services and outside funding sources and less on ad valorem taxes. Staff was able to offset over \$15,000 of general fund expenses in FY11 through grant opportunities and will continue to investigate opportunities in FY12.

Similarly, in response to population growth and stronger local environmental requirements, Alachua County is faced with



Environmental Protection

the challenge of reducing staffing associated with citizen complaint response and enforcement activities during a period of increasing workload. The Pre-application screening process for administrative permits has been effective in helping prevent enforcement cases and code violations through early detection and communication with the public. There is a growing need to provide proactive training and workshops for developers, builders, associated contractors, and homeowners to increase awareness of applicable environmental requirements prior to natural resources being damaged.

The need for coordinated efforts to stop the spread of invasive plants such as Cogon grass and Chinese Tallow trees is emerging as a significant issue that has critical ramifications for the natural environment as well as the local agricultural economy. Alachua County is expected to assume more responsibility for coordinated local efforts to control and eradicate what some refer to as "green pollution". An encouraging aspect of this challenge is the opportunity for environmental and agricultural interests to find common ground in battling a shared threat and the ability to utilize modern technology, like phone apps, GIS and camera phones.

Alachua County completed an updated Evaluation and Appraisal Report (EAR) in FY2010 and the Comprehensive Plan policies associated with the EAR were updated and completed in April 2011. The Land Development Regulations associated with new Comprehensive Plan policies will require significant staff time in the second half of FY11 and are expected to be completed in FY12.

The program will continue to maintain a database to monitor the success of the Comprehensive Plan and Land Development Regulations in protecting conservation areas, green infrastructure, and other natural resource parameters and indicators.

HAZARDOUS MATERIALS MANAGEMENT

The emphasis of the inspection program has evolved since the program was originally established, starting with compliance verification, to compliance assistance, to pollution prevention. EPD staff conducts an average of 450 Hazardous Materials facilities inspections per year and have exceeded every year the requirements of the State mandated Hazardous Waste Small Quantity Generator Program. The future emphasis of the inspection program will be to reduce the number of follow-up inspections by achieving compliance during the initial visit.

Hazardous materials strategic goals are:

1. Inspect at least 20% of the registered facilities every year. Reduce the number of follow up inspections and repeat violations by focusing on achieving 100% compliance during the initial inspection.
2. Obtain sustainable compliance by providing compliance assistance, pollution prevention, and waste minimization assistance to the regulated business. This includes onsite assistance and development and distribution of Best Management Practices and other educational resources.
3. Provide technical correct and timely comments to development reviews, contamination assessments and remedial action plans.
4. Respond to citizen complaints, information inquiries and emergency hazardous materials incidents in a complete and timely manner.
5. Develop and implement special projects in order to improve the management and disposal of hazardous materials in Alachua County
6. Maintain an effective Hazardous Materials Management Program (HMMP) billing system, including a complete and accurate billing database, timely billing statements and a complete fee collection and tracking system. One of the key improvements in the Hazardous Materials program over the past 3 years has been the ability to manage the program's billing, invoicing and fee collection within the Department. This ability has resulted in improved customer service and a substantial increase in the fee collection rate. However with the FY11 budget reductions, including the loss of the Department Program Analyst and the loss of Administrative Support staff it is unlikely that we will be able to maintain this effort in the future. Staff will continue to evaluate alternative long term solutions for the hazardous materials billing program.

REVIEW AND OVERSIGHT OF CABOT-KOPPERS SUPERFUND AND OTHER CONTAMINATED SITES --Pollution Prevention and Hazardous Materials Management



Environmental Protection

As part of the Hazardous Materials Management and Pollution Prevention programs, EPD staff will remain engaged over the next several years in overseeing the off-site and on-site investigation and remediation activities at the Cabot Koppers Superfund site and other smaller contaminated sites within Alachua County. During FY12, EPD staff will monitor the completion of the offsite delineation of extent of soil contamination and will continue to play a vital role in communicating local community concerns and perspectives to USEPA and FDEP regulators to assure protection of the local groundwater resources and local neighborhoods from hazardous material contamination. EPD staff will serve as part of a multidisciplinary team with the Florida Department of Health and the USEPA in developing a protocol to investigate offsite dust contamination. EPD staff will continue to participate as part of the Local Intergovernmental Team with the City of Gainesville, GRU and the Alachua County Health Department to monitor progress and review technical documents associated with remediation activities on the Koppers Superfund site. EPD staff will continue to provide high level technical expertise and support to Alachua County in communicating the issues related to the Cabot-Koppers Superfund Site.

POLLUTION PREVENTION - HAZARDOUS WASTE COLLECTION

Hazardous Waste Collection will continue to be an important and integral part of the department's Pollution Prevention division programs over the next five years as public utilization of the services of the Hazardous Waste Collection program is expected to continue to increase. Increased demand will require continued emphasis on reducing operating costs through more efficient recycling and lower disposal costs while, at the same time, continuing to provide a high quality service that can successfully manage diverse waste streams. Increasing annual program costs are offset and reduced by the revenue received by EPD for management of the FDEP Neighboring County Cooperative Agreement grants which currently provides \$80,000 per year of revenue to the Hazardous Waste Collection program and from revenue received from recycling fees and from special projects such as the new 11 Kilowatt Solar Photovoltaic system installed on the roof of the Hazardous Waste Collection Facility in 2009. This Solar PV system is participating in the Gainesville Regional Utilities Feed In Tarriff program which generates over \$5,000 annually in revenues for the Hazardous Waste Collection program. Expansion of the working and storage space of the Hazardous Waste Collection Center is expected to be completed in FY12 to provide necessary space for the increasing hazardous waste handling operations.

The growing electronic scrap (E-Scrap) waste stream presents a particular challenge. With lower cost, higher quality televisions and computer monitors entering the market, and with the national conversion from analog to digital television, an increase in number of older, obsolete televisions and computer monitors has resulted in an increased volume of E-Scrap that requires proper disposal. Greater usage of partnerships with community based organizations and continued use of community service labor will assist the program to control costs and provide increasing levels of service. Improved space allocation and flexibility to meet the increased electronic waste stream will also need to be considered.

A Biodiesel fuel production capability from waste vegetable oil collected from households, businesses and community events will be implemented and expanded in the next fiscal year. Leveraging a \$50,000 USEPA Resource Conservation Challenge Grant received in FY11, EPD staff will work to expand the production of biodiesel fuel through various initiatives to expand the collection of waste vegetable oil from the community. The biodiesel fuel will be used to offset usage of fossil fuel diesel in County operations to reduce the County's carbon footprint. The addition of a biofuel capable diesel generator will be used to power the operations of the Hazardous Waste Collection Center.

The Hazardous Waste Collection program will also target increasing the utilization of hazardous material disposal services from small businesses. Coordination of this fee based service with the Hazardous Materials inspection and compliance program improves the ability to provide a low cost way for small businesses to properly dispose of hazardous materials. Remote mobile collection events in neighborhoods and small municipalities will continue to be significant component of the services provided by the Hazardous Waste Collection program. Increasing public awareness and education for the proper disposal of pharmaceutical waste will continue to be a priority with expanded drop off locations and continuation of the successful Home Heating Oil collection program will allow residents of the county safe and convenient means to address emerging environmental concerns.

POLLUTION PREVENTION - PETROLEUM MANAGEMENT

Timely progress toward effective remediation of petroleum contaminated sites and aggressive compliance inspections of petroleum storage tanks in the County will continue to be critical factors for the protection of groundwater resources in the County. Achieving these pollution prevention and remediation goals will require that the Petroleum Management function of the Pollution Prevention program within the department continue to strategically focus on successfully managing and meeting the contractual performance goals of two Florida Department of Environmental Protection (FDEP) funded contracts, the Petroleum Clean-up and Storage Tanks Compliance contracts. The Petroleum Clean-up and the Storage



Environmental Protection

Tank Compliance contracts will be reducing expenses and staffing in FY12 to meet budget reductions resulting from reduced State of Florida funding due the states economic situation.

In Petroleum Clean-up, EPD staff attention will be focused on the completion of clean-up at high profile sites and sites which pose a particular threat to ground and surface water resources in the City of Gainesville, such as the large clean-up at the Poole Roofing-Former Gainesville Gas site on Depot Avenue, the several contaminated sites along South Main Street, the Tacachale-Former FDOT site along North Waldo Road and the contamination in the vicinity of Hogtown Creek near the former Gainesville Mall property. For the Storage Tank Compliance contract, the workload for the program is expected to be reduced in line with reduced state funding but will remain focused on higher priority compliance inspections issues.

POLLUTION PREVENTION - GREENHOUSE GAS INVENTORY AND CLIMATE PROTECTION

In FY 2012, EPD Pollution Prevention staff plans an update of the County government Greenhouse Gas Inventory using data from the new Utility Manager Program to ease data collection procedures. In FY11, EPD staff completed an update of Greenhouse Gas Emissions for FY08 and FY09 for Alachua County government and and updated Alachua County Community 2009 Greenhouse Gas Inventory. Greenhouse Gas Inventory data will be used to focus Alachua County efforts on energy reduction and conservation initiatives to reduce the consumption of fossil fuels and lower the greenhouse gas emissions. Opportunities to participate in new federal grant funding for energy reduction and greenhouse gas reduction projects for County facilities and the local community will be investigated as well as increasing emphasis on collaborative projects and initiatives with the private sector, citizen groups, the University of Florida, the City of Gainesville and other municipalities.

ADMINISTRATIVE SUPPORT

EPD's Administrative Division provides leadership and administrative support services to the department's technical divisions. The Director serves as an advocate for environmental protection and directs the County's environmental protection agenda. This division provides administrative and fiscal support for EPD's technical divisions to meet the department's budget management, procurement, human resources, and database management needs. During the next five years, continued focus will be given to applications of best available technologies and transitioning to E-business practices, including EPD's data and document management, field inspections, and web-based communications. In response to fiscal challenges, careful attention will be needed to evaluate the effectiveness and efficiencies of EPD programs to stretch limited dollars. Recent staffing reductions in Administrative Support will require EPD technical programs staff to assume additional support responsibilities such as data entry, database configuration, paperwork, records management, and scheduling, which will reduce their capacity to devote to programmatic activities.

Executive Message

Alachua County continues to be known for clean water, air, greenspace and abundant fish and wildlife. These diverse environmental resources range from the clear springs on the Santa Fe River, to scenic prairie vistas, the Lake Santa Fe and the Newnans-Lochloosa-Orange lake systems, Gainesville creeks, the eastern wetlands and flatwoods, unique stream-to-sink basins, the Floridan aquifer, and relatively good air quality.

Our citizens share strong community values for enjoying and protecting these precious natural resources for current and future generations. Alachua County government's long standing support for local environmental protection programming is an affirmation of these community values.

The accelerating rates of population growth and land development create increasing challenges in protecting our local springs, creeks, lakes, rivers, prairies, wetlands, and forests. Continuing funding constraints from local, state and federal revenue sources pose increasing pressures on County government to assume even more responsibility for environmental stewardship with less resources.

EPD's strategy for facing new environmental demands with reduced funding will continue to require the reallocation of available staffing and budget. New programming needs associated with nutrient reduction to water resources, water conservation, climate protection, and land stewardship will require reduced allocation to more traditional programming associated with land acquisition, water quality monitoring, development review and petroleum cleanup.

In order to protect our local springs, due to loss of state funding, Alachua County will need to assume more leadership and capacity to implement a comprehensive springshed protection program. Unlike traditional pollution control programs, springshed protection requires more attention to cumulative effects of multiple sources of nutrient pollution, including residential land uses and consumptive water use.

The importance of local government leadership in addressing growing concerns about climate protection and water



Environmental Protection

conservation will also require Alachua County to assume more of a "lead by example" role.

The Land Conservation program is experiencing increased land management obligations for acquired properties. Staff continues to evaluate opportunities to generate revenues to offset at least a portion of the land management costs. Timber harvesting and hunting leases are example of revenue sources that may be appropriate for selected conservation properties consistent with land restoration and management goals.

In Alachua County, the remaining undeveloped lands tend to have more environmental constraints to development such as significant uplands habitats, aquifer vulnerability, wetlands, or drainage limitations. Careful environmental planning and review is required to ensure that natural resource impacts are minimized as future land development occurs.

The County's success in protecting local natural resources will continue to depend upon establishing and maintaining stewardship partners. Citizens, municipalities, regional, state and federal governments, schools, businesses, and non-governmental organizations all play important environmental protection roles in Alachua County. The Board of County Commissioners support for these local environmental programs is a recognition of the important role counties play in providing environmental protection services and a reflection of a strong community value for environmental stewardship.



Environmental Protection

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	2,485,382	2,407,812	2,491,920	2,265,859	2,305,828
Operating Expenditures	1,241,419	1,101,906	1,438,617	1,584,576	1,567,774
Capital Outlay	95,511	47,423	87,866	77,818	73,530
Total Operating	3,822,312	3,557,141	4,018,403	3,928,253	3,947,132
Total Expenditures	3,822,312	3,557,141	4,018,403	3,928,253	3,947,132

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	1,453,367	1,404,146	1,575,338	1,519,783	1,533,100
MSTU-Unincorporated Services	484,824	489,456	546,665	468,269	480,950
Environmental (Special Revenue)	968,438	867,051	959,407	889,736	879,736
Other Special Revenue Funds	-	250	0	-	-
Solid Waste	915,683	796,238	936,993	1,050,465	1,053,346
Total Funding	3,822,312	3,557,141	4,018,403	3,928,253	3,947,132

Expenditures by Division	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Environmental Protection Administration	438,729	371,647	318,530	309,046	312,889
Water Quality	458,403	453,028	504,809	509,994	510,830
Natural Resources Protection	622,723	626,375	694,658	519,792	533,168
Hazardous Materials	540,948	451,172	498,541	538,384	528,342
Hazardous Waste Collection	809,366	702,583	799,187	876,627	879,312
Petroleum Management	396,628	377,589	387,000	335,000	335,000
Land Conservation	555,514	574,747	815,678	839,410	847,591
Total Expenditures	3,822,312	3,557,141	4,018,403	3,928,253	3,947,132

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Environmental Protection Administration	4.94	4.39	2.54	2.89	2.89
Water Quality	2.45	2.45	2.35	4.45	4.45
Natural Resources Protection	5.59	5.77	5.22	4.27	4.27
Hazardous Materials	5.55	5.41	4.56	3.11	3.11
Hazardous Waste Collection	4.85	5.08	4.98	4.98	4.98
Petroleum Management	5.87	5.30	5.25	5.25	5.25
Land Conservation	6.35	6.10	7.00	7.05	7.05
Total Full-Time FTE	35.60	34.50	31.90	32.00	32.00
Total Part-Time FTE	3.25	3.35	5.10	3.50	3.50
Total Permanent FTE	38.85	37.85	37.00	35.50	35.50

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Environmental Protection Administration	-	0	-15,927	-15,927
Water Quality	-	0	-25,949	-25,949
Natural Resources Protection	-	0	-37,861	-37,861
Hazardous Materials	-	0	-11,896	-11,896
Hazardous Waste Collection	-	0	13,556	13,556
Petroleum Management	-	0	-118,042	-118,042
Land Conservation	-	0	-27,915	-27,915
Total Enhancements	-	-	-224,034	-224,034



Environmental Protection Environmental Protection Administration

Mission Statement

Provide the leadership, strategic direction and support services necessary for environmental programs and projects to achieve their objectives.

Summary of Services Provided

- Performance monitoring of departmental programs and projects.
- Coordinate special technical and public outreach projects.
- Prepare, implement and monitor the department's annual budget.
- Evaluate and improve business processes and financial procedures.
- Provide administrative and fiscal support services including: public record reviews, payroll, procurement, accounts receivable, accounts payable, personnel management, employee recognition, travel, records management, equipment inventory, Citizen Advisory Board support, and assistance with citizen requests for information.
- Database and GIS support services, including development and maintenance of departmental recordkeeping systems and relational databases that are useful, reliable, and accessible.
- Monitor and analyze EPD staff work activities to ensure accurate funding allocations for payroll, operations expenses and budget planning accuracy.

Major Variances

None.

Advisory Board

- Environmental Protection Advisory Committee

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Effective and efficient document management services</i>					
• EA = % of paper files converted to electronic in File Room	Output	50	60	67.63	80
<i>Revenue Diversification</i>					
• EA - % of budget from Other Funding Sources (non-GenF& MSTU)	Output	50	55	47	45
• EA - \$ of FDEP COOP Grants Offset to Budget	Input	80,000	80,000	80,000	80,000
• EA - % Collection Rate of HazMat Fees	Input	99	95	96.79	70



Environmental Protection

Environmental Protection Administration

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	378,520	306,331	237,972	242,890	246,719
Operating Expenditures	60,210	63,533	79,308	64,906	64,920
Capital Outlay	-	1,783	1,250	1,250	1,250
Total Operating	438,729	371,647	318,530	309,046	312,889
Total Expenditures	438,729	371,647	318,530	309,046	312,889

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	438,729	371,647	318,530	309,046	312,889
Total Funding	438,729	371,647	318,530	309,046	312,889

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Office and Clerical	0.79	0.50	0.00	-	-
Officials and Administrators	1.40	1.43	1.43	1.43	1.43
Professional/Technical Other	1.65	1.40	1.05	1.40	1.40
Professionals	1.10	1.06	0.06	0.06	0.06
Total Full-Time FTE	4.94	4.39	2.54	2.89	2.89
Total Part-Time FTE	-	-	0.35	-	-

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Reduction of EPD Office Lease	-	-	-15,927	-15,927
Total Enhancements	-	-	-15,927	-15,927



Environmental Protection Water Quality

Mission Statement

To protect and improve the water resources of Alachua County.

Summary of Services Provided

- Monitor ambient surface water and groundwater quality.
- Implement recommendations of the Water Conservation Initiative Report.
- Inspect wastewater treatment plants, construction sites and wells.
- Implement the Illicit Discharge Detection Program through the Gainesville Clean Water Partnership.
- Respond to citizen complaints regarding water quality and quantity.
- Execute water resources grants and contracts.
- Conduct public outreach workshops and training events to increase environmental awareness.
- Implement and enforce Water Quality, Wastewater, Murphree Wellfield, Well Registration, Landscape Irrigation and Fertilizer Application Codes

Major Variances

None.

Advisory Board

Environmental Protection Advisory Committee

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Maintain high water quality in Alachua County</i>					
• WQ - Number of special studies	Output	7	4	-	4
• WQ - Water Quality Code violations identified and corrected	Effectiveness	100	90	76	90
• WQ - Complete Clean Water Partnership contract requirements	Input	4	4	2	4
<i>Public education and outreach in Alachua County</i>					
• WQ - Number of education and outreach opportunities	Output	31	10	12	10
• WQ - Technical Reports and Presentations	Input	8	2	6	2
• WQ - Water Conservation Outreach	Input	-	18	4	18



**Environmental Protection
Water Quality**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	208,158	219,556	229,846	282,572	286,782
Operating Expenditures	250,245	226,988	262,442	214,901	211,923
Capital Outlay	-	6,485	12,521	12,521	12,125
Total Operating	458,403	453,028	504,809	509,994	510,830
Total Expenditures	458,403	453,028	504,809	509,994	510,830
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	321,225	339,855	329,809	313,328	313,529
MSTU-Unincorporated Services	-	-	0	51,666	52,301
Environmental (Special Revenue)	137,178	113,173	175,000	145,000	145,000
Total Funding	458,403	453,028	504,809	509,994	510,830
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Professional/Technical Other	2.20	2.20	2.10	4.20	4.20
Professionals	0.25	0.25	0.25	0.25	0.25
Total Full-Time FTE	2.45	2.45	2.35	4.45	4.45
Total Part-Time FTE	1.00	1.00	1.10	0.50	0.50
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Eliminate WAV Program Funding		-	-	-15,000	-15,000
Reduction of EPD Office Lease		-	-	-10,949	-10,949
Total Enhancements		-	-	-25,949	-25,949



Environmental Protection Natural Resources Protection

Mission Statement

To protect the natural and historic resources of Alachua County through education and enforcement of the County's natural and historic resource regulations.

Summary of Services Provided

- Environmental planning and review services to ensure compliance with the Comprehensive Plan and land development regulations.
- Education and enforcement of the County's environmental regulations related to natural resource protection.
- Provide technical assistance and/or collaboration in the area of natural resource protection to other agencies, departments, organizations, and citizens of Alachua County.

Major Variances

As part of the approved FY11 budget, the Natural Resources Program cut one full-time Senior Planner position effective February 2011. This budget reduction represents an 18% reduction in technical staffing and a 37% reduction and development review services. This includes a reduction in the general fund and MSTU. With this cut and prior cuts over the last three years, technical staff levels within the program are equal to pre-2000 levels.

Advisory Board

Environmental Protection Advisory Committee (on a rotating basis with other EPD programs)

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Conduct complaint, compliance and enforcement activities</i>					
• NR- % enforcement actions completed to NR staff satisfaction	Effectiveness	100	80	85	80
<i>Environmental review through pre-screen of building permits</i>					
• NR - % of natural resource impacts avoided by PAS	Effectiveness	77.31	80	97	80
• NR - % of on-time PAS reviews	Efficiency	98	80	100	80
<i>Meet CP/LDR requirements for sensitive lands protection</i>					
• NR - Effective upland habitat protection	Effectiveness	68.50	50	-	50
<i>Protect wetlands and surface waters</i>					
• NR -% wetland and surface water impacts approved through DRC	Effectiveness	0	0	0	0
<i>Provide technical assistance to requests from citizens</i>					
• NR - # of responses to environmental info requests	Output	600	700	320	700
<i>Reduce Sprawl through Low Impact Development</i>					
• NR - % of impervious surface approved for res dev	Effectiveness	-	10	-	10



**Environmental Protection
Natural Resources Protection**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	544,157	538,011	558,533	404,517	411,146
Operating Expenditures	78,567	88,364	132,370	111,520	118,267
Capital Outlay	-	-	3,755	3,755	3,755
Total Operating	622,723	626,375	694,658	519,792	533,168
Total Expenditures	622,723	626,375	694,658	519,792	533,168

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	137,899	136,919	147,993	103,189	104,519
MSTU-Unincorporated Services	484,824	489,456	546,665	416,603	428,649
Total Funding	622,723	626,375	694,658	519,792	533,168

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Historical Information	-0.65	-	0.00	-	-
Office and Clerical	0.34	0.20	0.00	-	-
Officials and Administrators	0.10	0.27	0.27	0.27	0.27
Professional/Technical Other	4.50	4.00	4.00	3.05	3.05
Professionals	1.30	1.30	0.95	0.95	0.95
Total Full-Time FTE	5.59	5.77	5.22	4.27	4.27
Total Part-Time FTE	1.60	1.60	1.95	1.95	1.95

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
EPD Staff Workload Reallocations	-	-	-25,212	-25,212
Reduction of EPD Office Lease	-	-	-12,649	-12,649
Total Enhancements	-	-	-37,861	-37,861



Environmental Protection Hazardous Materials

Mission Statement

To protect the water, soil and air quality and property values in Alachua County from current and future impacts of hazardous materials discharges.

Summary of Services Provided

- Compliance inspections, compliance assistance and pollution prevention assistance at regulated hazardous materials storage facilities.
- Enforcement of the Alachua County Hazardous Materials Management Code.
- Implementation of the State of Florida Hazardous Waste Small Quantity Generator Program.
- Pollution Prevention education to the general public.
- Complaint investigations of hazardous materials issues.
- Response to hazardous materials discharges.
- Technical oversight of contaminated property investigation and cleanup activities.
- Review of potential environmental impacts of new hazardous materials pollution sources.

Major Variances

None.

Advisory Board

Environmental Protection Advisory Committee

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Prevent future impacts from hazardous material discharges</i>					
• P2 - Facilities without violations of the hazmat code	Effectiveness	73.50	50	88.50	50
• P2–Hazmat reviews of developments, permits, pollution source	Output	52	40	20	40
• P2 - Special pollution prevention projects implemented	Output	1	1	0	1
<i>Protect the environment from hazardous material discharges</i>					
• P2 - Percent hazardous materials code violations corrected	Effectiveness	82	80	51	80
• P2 - Percent of hazmat code complaint violations corrected	Effectiveness	100	90	76	90
• P2 – Number of clean-up sites reviewed and monitored	Output	28	10	5	10
• P2 - Complete requirements of Hazardous Waste Program (SQG)	Input	488	200	224	200
• P2 - Complete requirements of Hazardous Waste Contract	Input	58	50	54	50



**Environmental Protection
Hazardous Materials**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	341,616	328,082	316,836	319,526	324,954
Operating Expenditures	199,332	123,089	176,365	213,518	201,940
Capital Outlay	-	-	5,340	5,340	1,448
Total Operating	540,948	451,172	498,541	538,384	528,342
Total Expenditures	540,948	451,172	498,541	538,384	528,342

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Environmental (Special Revenue)	275,060	217,361	232,900	232,900	222,900
Solid Waste	265,889	233,811	265,641	305,484	305,442
Total Funding	540,948	451,172	498,541	538,384	528,342

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Eliminate 2.00 FTE - Grant Funded	-	-	0.00	-2.00	-2.00
Office and Clerical	0.50	0.20	0.00	-	-
Officials and Administrators	0.25	0.52	0.52	0.52	0.52
Professional/Technical Other	3.90	3.65	3.10	3.65	3.65
Professionals	0.90	1.04	0.94	0.94	0.94
Total Full-Time FTE	5.55	5.41	4.56	3.11	3.11
Total Part-Time FTE	-	-	0.65	0.10	0.10

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
EPD Staff Workload Reallocations	-	-	8,564	8,564
FTE (2.00) (V) Eliminate Sr. Environmental Specialists	-	-	-11,751	-11,751
Reduction of EPD Office Lease	-	-	-8,709	-8,709
Total Enhancements	-	-	-11,896	-11,896



Environmental Protection Hazardous Waste Collection

Mission Statement

The Hazardous Waste Collection business unit within the ACEPD Pollution Prevention Division protects the groundwater and soils of Alachua County by providing a cost effective, convenient, and environmentally sound capability for the reuse, recycling, and disposal of household and small business hazardous wastes. The Pollution Prevention division contains business units that provide for the proper disposal of hazardous materials from households and business, clean-up of petroleum contaminated sites, inspection of fuel storage tanks, technical oversight of contaminated sites, protection of air quality and inventory and reduction of greenhouse gas emissions.

Summary of Services Provided

Provide a County-wide system for the proper disposal, reuse and recycling of waste materials generated by households and small businesses in Alachua County including hazardous wastes, toxic household chemicals, unwanted pharmaceuticals, automotive fluids, latex paint, electronic scrap and waste vegetable oil for production of biodiesel fuel.

Manage a central Hazardous Waste Collection and Management Facility at the Leveda Brown Environmental Park and Transfer Station.

Provide and maintain five Hazardous Waste drop-off locations at the Rural Solid Waste Collection Centers.

Conduct mobile hazardous waste collection events in neighborhoods and small municipalities in the County.

Provide public education on the proper disposal of hazardous materials.

Promote reuse and recycling of household chemicals, paints, electronic products and waste vegetable oil for production of biodiesel fuel.

Coordinate cooperative hazardous waste collection events in neighboring counties.

Develop unique and innovative grant-funded projects to improve the collection and disposal of hazardous wastes in the community.

Major Variances

None.

Advisory Board

Environmental Protection Advisory Committee

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Educate public in hazwaste disposal and pollution prevention</i>					
● P2 – Number of public education events conducted	Output	91	60	60	60
<i>Operate an effective program for hazardous waste collection</i>					
● P2 – Annual amount of hazardous wastes collected	Output	1,286,668	1,600,000	1,013,040	1,600,000
● P2 - Number of households & businesses using HHW services	Effectiveness	37,544	30,000	25,322	30,000
<i>Promote the reuse of household chemicals and products</i>					
● P2 - Number of customers using the reuse program	Effectiveness	2,979	2,200	1,871	2,200
● P2 - Pounds of reuse products provided to the community	Output	337,039	225,000	152,687	225,000
● P2 - Percent of materials collected that are reused	Output	25.21	15	12.50	15



Environmental Protection Hazardous Waste Collection

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	280,121	290,513	287,044	300,728	307,498
Operating Expenditures	449,245	381,714	472,143	535,899	531,814
Capital Outlay	80,000	30,357	40,000	40,000	40,000
Total Operating	809,366	702,583	799,187	876,627	879,312
Total Expenditures	809,366	702,583	799,187	876,627	879,312

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Environmental (Special Revenue)	159,572	158,929	164,507	176,836	176,836
Solid Waste	649,794	543,654	634,680	699,791	702,476
Total Funding	809,366	702,583	799,187	876,627	879,312

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Office and Clerical	0.25	0.10	0.00	-	-
Officials and Administrators	1.10	1.43	1.43	1.43	1.43
Professional/Technical Other	2.50	2.55	2.55	2.55	2.55
Service Maintenance	1.00	1.00	1.00	1.00	1.00
Total Full-Time FTE	4.85	5.08	4.98	4.98	4.98

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
EPD Staff Workload Reallocations	-	-	15,270	15,270
Reduction of EPD Office Lease	-	-	-1,714	-1,714
Total Enhancements	-	-	13,556	13,556



Environmental Protection Petroleum Management

Mission Statement

The Petroleum Management Business Unit within the ACEPD Pollution Prevention Division protects and improves Alachua County's groundwater, surface water, and soil by preventing and remediating discharges of petroleum products from underground and aboveground storage tank systems. The Pollution Prevention division contains business units that provide for the proper disposal of hazardous materials from households and business, clean-up of petroleum contaminated sites, inspection of fuel storage tanks, technical oversight of contaminated sites, protection of air quality and inventory and reduction of greenhouse gas emissions.

Summary of Services Provided

Provide site management for investigation and remediation activities at petroleum contaminated sites in Alachua County.

Provide technical review of engineering documents for compliance with Florida Department of Environmental Protection (FDEP) guidelines.

Provide financial review and approval of invoices and work orders submitted by engineering contractors.

Conduct storage tank compliance inspections and provide enforcement assistance to FDEP for regulated storage tank facilities.

Provide local expertise to expedite the effective cleanup of petroleum contaminated sites.

Major Variances

In FY 2011, due to a reduction in FDEP funding and the reduction in the number of active petroleum clean-up site in the County plus the expected return of one staff member from military leave, it is anticipated that a staffing adjustment will need to be made in the Petroleum Clean-up program to meet new funding constraints.

Advisory Board

Environmental Protection Advisory Committee

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Meet FDEP Petroleum Clean-up Program quality objectives</i>					
• P2 - Percent petroleum documents reviewed on time	Quality	98	95	98	95
• P2 - Number of petroleum clean-up site field visits	Output	315	180	130	180
<i>Meet FDEP Storage Tank program quality objective</i>					
• P2 - Percent of inspection reports meeting FDEP guidelines	Quality	98.63	90	97.80	90
• P2 – Annual percent storage tank inspections completed	Output	95	95	53.20	70
<i>Obtain significant Storage Tank facility compliance</i>					
• P2 - Percent of facilities with resolved violations	Effectiveness	98.38	90	96.50	90
<i>Remediate petroleum contaminated sites</i>					
• P2 - Average percent treatment system run time	Effectiveness	98.13	80	97.50	80
• P2 - Number of petroleum contaminated sites remediated	Output	5	5	3	5



Environmental Protection Petroleum Management

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	311,979	287,196	355,814	213,908	219,460
Operating Expenditures	84,649	90,393	31,186	121,092	115,540
Total Operating	396,628	377,589	387,000	335,000	335,000
Total Expenditures	396,628	377,589	387,000	335,000	335,000

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Environmental (Special Revenue)	396,628	377,589	387,000	335,000	335,000
Total Funding	396,628	377,589	387,000	335,000	335,000

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Office and Clerical	0.12	-	0.00	-	-
Officials and Administrators	0.15	0.35	0.35	0.35	0.35
Professional/Technical Other	4.65	3.10	3.10	3.10	3.10
Professionals	0.95	1.85	1.80	1.80	1.80
Total Full-Time FTE	5.87	5.30	5.25	5.25	5.25
Total Part-Time FTE	0.65	-	0.05	0.05	0.05

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
EPD Staff Workload Reallocations	-	-	-3,118	-3,118
FTE (2.00) (V) Eliminate Sr. Environmental Specialists	-	-	-105,756	-105,756
Reduction of EPD Office Lease	-	-	-9,168	-9,168
Total Enhancements	-	-	-118,042	-118,042



Environmental Protection Land Conservation

Mission Statement

To acquire, manage and improve environmentally significant lands to protect water resources, wildlife habitats, and to provide natural areas suitable for resource-based recreation.

Summary of Services Provided

- Ensure that Alachua County Forever (ACF) is a conscientious, innovative, progressive leader in land conservation.
- Use acquisition, stewardship and funding development practices to preserve the environmental integrity of Alachua County and improve the quality of life for current and future generations.

ACF has maintained a very high level of success in terms of acquisitions per year, acres acquired per year, and funds leveraged for both acquisition and management. Despite the downturn in the national, State and local economies, local voters approved the Wild Spaces & Public Places referendum authorizing another \$17 million through December 2010. This will continue the ACF program in its current state. Owing to the current economic crisis, our traditional funding partners are less liquid and maintaining this pace will not be possible. This is especially true since the State has not fully funded the Florida Forever Program and its recipient agencies severely limiting our leveraging opportunities; 80% of the leveraged funds are derived from state sources. ACF is re-focusing on federal grants, volunteers, community groups and other sources for partnerships.

Through May 2011, ACF Benchmarks:

Acquisition List protected:	19,744
With Direct ACF funding:	16,218
Remaining on List:	29,823
Under contract:	103
Value of land protected:	\$91,317,497
County share:	\$33,617,281
Partner share:	\$57,700,216
Managed by County:	10,034
Managed by Partners:	9,710
Open to the public:	15,399

Major Variances

Owing to the ongoing economic crisis, our traditional funding partners are less liquid. The State has not fully funded the Florida Forever Program and its recipient agencies since 2009. This severely limits our leveraging opportunities since 80% of the leveraged funds are derived from state sources. Coupled with the impacts on the County's General Funds, maintaining the historic pace of success may not be possible. ACF is re-focusing on federal grants as well as using more Alachua County community service workers and Department of Corrections work crews and volunteers for partnerships and implementation of programs and resource management activities.

FY11 Current and FY12 Outlook: The ongoing economic downturn has continued to result in 19% reduction in Wild Spaces/Public Places sales tax receipts (OMB, September 30, 2010). In Summer 2008, the tax was to raise \$39,783,408 by year-end 2010. The December 2010 projected total receipts are now \$32,036,322. The County land conservation share is now estimated to be \$13,997,289 down from an estimated \$17 million.

Staff expects the funds to be expended in the last quarter of FY11. The contractual relationship with The Nature Conservancy (TNC) and other community non-profits will be maintained at a reduced level to leverage their conservation expertise and networks as County funding decreases until such time as the acquisition workload again becomes manageable by current staff, projected to be September 2011. By the end of FY11, staff expects to have almost no acquisition workload and transition to stewardship full-time and address the deferred land management activities including opening sites and bringing the sites into a safe fire-maintained state.

Revenues from timber harvesting will help offset some of the initial costs of stewardship. A Timber Business Plan will be presented to the Board for adoption to guide the stewardship of timber resources on the Preserves and to provide direction for the use of the proceeds.

Also new of FY11 is the reduction of the Wildfire Mitigation Program from the County Public Safety Department and the transfer of 1.25 FTEs, certain tools and capital equipment to EPD to maintain the current level of prescribed burning on County public lands. Even with this transfer, the Rx Fire program will experience delays as new staff is hired and the



Environmental Protection Land Conservation

program re-started at EPD. We expect it to approach pre-FY11 levels in FY12.

The recent amendment to Florida Statute 196 may result in more residents seeking conservation easements to avoid property taxes. EPD staff expects the BoCC to direct them to take responsibility for evaluating these requests and handling their monitoring going forward. Each ACF easement requires about 200-300 hours to process and 24 hours annually in monitoring. Each FTE can handle processing 7-8 easements annually. If the County wants to facilitate term easements, the estimated \$8,000 administrative cost per easement should be sought from the applicant. The administrative costs for perpetual easements can be amortized over longer time periods, and the community realizes the benefits forever, the administrative costs can be waived for donors of perpetual easements. The County is exploring more cost effective ways to implement this program and will bring the BoCC appropriate recommendations for action.

Advisory Board

- > Land Conservation Board
- > Wild Spaces & Public Places Citizen's Oversight Committee

Objective / Performance Measures	Indicator	FY 2010 Actual	FY 2011 Projected	FY 2011 Actual	FY 2012 Projected
<i>Acquire environmentally significant properties</i>					
● ACF - Average Site Assessment Score of acquisitions	Outcome - Lagging	7.47	7.50	7.54	-
● ACF - Number of acres of land conserved	Output	1,234	1,000	262	-
● ACF - Market value of land conserved	Output	8,218,359	6,500,000	2,899,225	-
<i>Encourage a community land ethic</i>					
● ACF - Audience increase in land conservation awareness	Effectiveness	100	75	100	75
● ACF - Percent of acquired lands available to public	Outcome - Lagging	83	95	95	95
<i>Leverage the County's local investment</i>					
● ACF - Percent of acquisition paid from non-County sources	Effectiveness	64.50	60	65	-
● ACF - Stewardship Leveraging	Outcome - Lagging	518	300	-	300
<i>Maintain the County's fiduciary responsibility</i>					
● ACF - ACF General Fund overhead vs total program expenditure	Efficiency	3.32	6.25	3.40	6.25
<i>Treat partners, landowners and sellers with respect</i>					
● ACF - Percent of all deals made within acceptable timeframes	Efficiency	41	50	47	-
<i>Use a "no loss of conservation values" stewardship ethic</i>					
● ACF - Percent of Annual Work Plan completed within timeframe	Efficiency	75	80	-	80
● ACF - Percent of lands conserved managed by partners	Effectiveness	48.50	33	49	33
● ACF - Stewardship Effort	Efficiency	4,240	3,500	4,559	3,500



Environmental Protection
Land Conservation

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	420,832	438,123	505,875	501,718	509,269
Operating Expenditures	119,171	127,826	284,803	322,740	323,370
Capital Outlay	15,511	8,798	25,000	14,952	14,952
Total Operating	555,514	574,747	815,678	839,410	847,591
Total Expenditures	555,514	574,747	815,678	839,410	847,591

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	555,514	555,724	779,006	794,220	802,163
Other Special Revenue Funds	-	250	0	-	-
Solid Waste	-	18,773	36,672	45,190	45,428
Total Funding	555,514	574,747	815,678	839,410	847,591

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Professional/Technical Other	5.35	5.10	6.00	6.05	6.05
Professionals	1.00	1.00	1.00	1.00	1.00
Total Full-Time FTE	6.35	6.10	7.00	7.05	7.05
Total Part-Time FTE	-	0.75	1.00	0.90	0.90

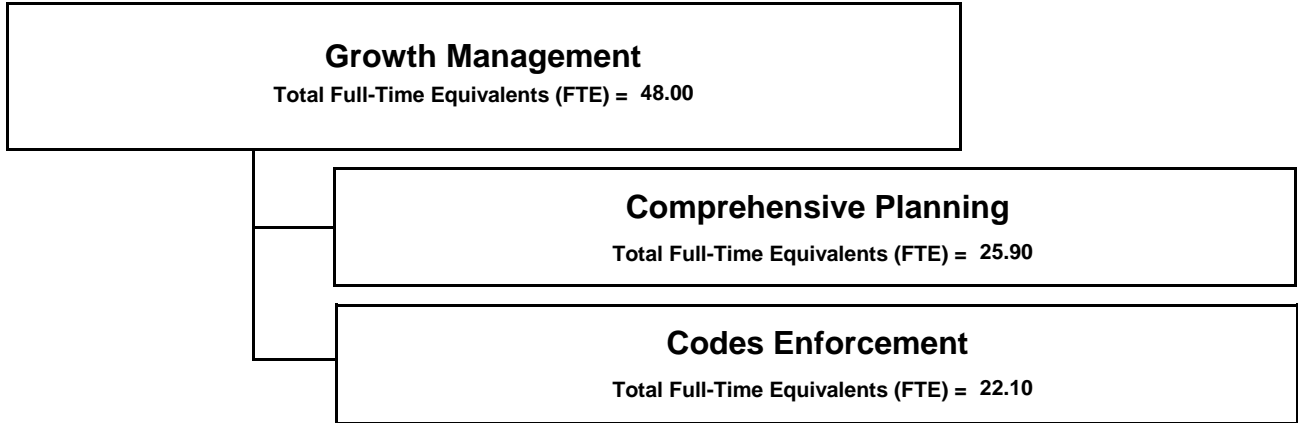
Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Reduce Prescribed Fire Capital Expense	-	-	-19,048	-19,048
Reduction of EPD Office Lease	-	-	-8,867	-8,867
Total Enhancements	-	-	-27,915	-27,915

Growth Management





Growth Management





Growth Management

Mission Statement

To provide leadership and professional advice in managing the growth of the County through community outreach and education, positive working relationships with municipalities and other governmental agencies, and to provide for the health and safety of the citizens of unincorporated Alachua County through services ensuring compliance with building codes, land use, zoning, development regulations, nuisance ordinances, and other applicable laws.

Vision Statement

To create a built environment that makes efficient use of land, promotes multi-modal transportation, protects natural resources with social equity and economic prosperity, and provides for safe and affordable housing.

Summary of Services Provided

The Growth Management Department prepares and maintains the Alachua County Comprehensive Plan and is responsible for its implementation through the development and administration of Land Development Regulations; the administration of housing programs; construction permitting, plan review, building code compliance, inspections, contractor licensing and enforcement of minimum housing code; the investigations and enforcement regarding alleged violations of various codes and ordinances; and the maintenance of Geographic Information Systems in support of the Comprehensive Plan.

Executive Message

The Alachua County Growth Management Department implements the community's vision of quality of life and a sustainable community that promotes economic opportunity, protection of natural resources, and social equity in the interest of the health, safety and welfare of the public. This is carried out through the County's comprehensive plan, land development regulations, development review and application of codes governing safe building construction, and related programs to expand availability of safe, sanitary and affordable housing, and economic development initiatives.

Fiscal year 2011 was a challenging one. Fiscal constraints, legislative actions and continued low levels of building activity caused reductions in all funding sources. Despite the adversity, the Growth Management Department had several major accomplishments including: successful implementation of the new Neighborhood Stabilization Program, adoption of the new and revised Comprehensive Plan Amendments (CPA) to implement the Evaluation and Appraisal Report, and the adoption of an Urban Service Area as part of the Comprehensive Plan to facilitate large scale mixed use developments to further the County's plan linking land use and multi-modal transportation, in addition to maintaining our focus on delivering customer service. With the adoption of amendments to the Comprehensive Plan to implement the EAR recommendations, including a new Energy Element and Community Health Element, draft updates of the county's unified land development code have been prepared to further a fiscally responsible pattern of development

Affordable housing programs have been set back by state budget reductions. Although approved in the FY2011-12 State Budget, funding has not yet been allocated for the long established SHIP program, a major focus of which has been to provide down payment assistance to first time homebuyers. The County has successfully implemented the first phase of the complex Neighborhood Stabilization Program grant to purchase 20 single family homes that were either in foreclosure or foreclosure was imminent. Eleven homes will be dedicated to very low income rentals while the other 9 homes will be sold as affordable homes to qualified applicants. As of July 2011, four homes have been completed and sold. As program income accrues, it may be utilized to continue the purchase of additional homes. The County was awarded a new grant for \$1,029,844 to continue the Neighborhood Stabilization Program.

The current economic slowdown has reinforced efforts to improve the delivery of Growth Management Department services that support economic prosperity. This includes enhancement of the Department's website to facilitate access to development services. The Department also initiated the development of a Community Redevelopment Area plan as a follow up to Plan East Gainesville and the update of the Eastside Activity Center. The Department also continues to provide planning services to the municipality of Hawthorne on a contractual basis.

It has been a difficult year and fiscal year 2012 is expected to be equally challenging. Reduced staffing, lack of funds for consulting services and reduced operating funds limits options thus changing the way we must approach new issues. Implementation of the new concepts requires a focused effort and extensive coordination with applicants and other departments. There are some indications that there will be an increase in development over the next few years. Several large scale mixed use projects with long term build-outs are in the early stages of development approval. The developers of three of these projects have indicated that they plan to begin construction within the next fiscal year. Each of these



Growth Management

major projects is designed to implement the new multi-modal Transit Oriented Design/Traditional Neighborhood Development concepts and contribute to the initiation of the bus rapid transit system adopted into the Comprehensive Plan as part of the plan linking land use and multi-modal transportation. In the new fiscal year, the Growth Management Department will continue to look at alternatives to traditional approaches while seeking creative and efficient solutions to the new challenges.



Growth Management

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	3,455,624	3,096,503	3,187,970	3,035,839	3,007,529
Operating Expenditures	2,060,102	1,930,452	1,067,287	781,327	773,554
Capital Outlay	-	981,571	200,927	-	-
Total Operating	5,515,726	6,008,526	4,456,184	3,817,166	3,781,083
Total Expenditures	5,515,726	6,008,526	4,456,184	3,817,166	3,781,083

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	1,151,762	1,038,820	1,064,368	1,013,782	1,019,161
MSTU-Unincorporated Services	1,287,132	1,305,957	1,524,647	1,474,579	1,436,939
Gas Tax	9,600	9,600	14,600	14,600	14,600
Permits & Development Fund	1,373,494	1,184,667	1,284,942	1,255,182	1,270,124
Housing/Land Development	23,025	1,538,475	527,604	18,885	-
State Housing Initiative Partnership Funds	1,670,712	931,006	0	-	-
Alachua County Housing Finance Authority	-	-	40,023	40,138	40,259
Total Funding	5,515,726	6,008,526	4,456,184	3,817,166	3,781,083

Expenditures by Division	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Comprehensive Planning	3,735,587	4,411,826	2,662,087	2,057,725	2,004,408
Codes Enforcement	1,780,139	1,596,700	1,794,097	1,759,441	1,776,675
Total Expenditures	5,515,726	6,008,526	4,456,184	3,817,166	3,781,083

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Comprehensive Planning	27.10	27.40	26.90	24.90	24.90
Codes Enforcement	31.90	22.60	22.10	22.10	22.10
Total Full-Time FTE	59.00	50.00	49.00	47.00	47.00
Total Part-Time FTE	-	1.00	1.00	1.00	1.00
Total Permanent FTE	59.00	51.00	50.00	48.00	48.00

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Comprehensive Planning	-14,561	0	-120,062	-132,692
Codes Enforcement	-53	0	-	0
Total Enhancements	-14,614	-	-120,062	-132,692



Growth Management Comprehensive Planning

Mission Statement

To provide leadership and professional advice in managing the growth of the County through community outreach and education, maintain positive working relationships with municipalities and other governmental agencies and maintain high professional standards.

To preserve and expand the availability of safe, affordable housing opportunities in Alachua County.

Summary of Services Provided

The Comprehensive Planning and Development unit comprises a mix of programs of the Department, including Development Services, Comprehensive Planning, Housing, and Transportation Planning. Services include the development and maintenance of the Alachua County Comprehensive Plan and its implementation through the development and administration of Land Development Regulations; the administration of housing programs; the maintenance of a Geographic Information Systems in support of department's decision making activities and an extensive array of e-governmental services in support of the Department's efforts to promote public involvement in government activities.

Development Services is responsible for the administration of the Comprehensive Plan and the Land Development Regulations by providing reviews and recommendations to the Planning Commission and Board of County Commissioners for all zoning and comprehensive plan amendment applications. Development Services will also be updating the Land Development Regulations in 2011 to implement recently adopted Comprehensive Plan amendments. The program also provides review of development plans to the Development Review Committee (DRC). The DRC operates with strict timelines for review of applications. As a performance measure, Development Services shall maintain a 90 percent response rate within the allocated review times for DRC projects.

Comprehensive Planning's focus is on the County's Comprehensive Plan, including periodic update of the Plan as well as its implementation through various geographically-specific and functionally-focused initiatives. In 2010 the Board of County Commissioner's transmitted the Evaluation and Appraisal Report (EAR) based amendments. Adoption of these amendments in 2011 will be followed by implementation through Land Development Code updates and other implementation measures. Other projects will also be accomplished in 2011 including the annexation reserve areas updates under the Boundary Adjustment Acts and support for economic development initiatives such as establishing the Eastside Community Redevelopment Area (CRA).

The County Commission adopted the Urban Service Area/Transportation Concurrency Exception Area amendment in 2010, which is expected to go into effect in January 2011. A focus of Transportation Planning for 2011 will be implementing the Mobility Plan through the mobility fee, backlog authority and other funding sources.

Planning and Development also provides staff support to County Commission advisory boards including the Planning Commission, the Affordable Housing Advisory Committee, the Rural Concerns Advisory Committee and various teams and committees involving intergovernmental coordination, such as the County's Annexation Team, the Historic Commission and the Old Florida Heritage Highway group.

The Housing Program preserves and expands the availability of affordable housing stock in Alachua County by providing an array of programs and services to very low, low, and moderate income citizens of Alachua County. Due to budget reductions by the State of Florida, no local governments were allocated SHIP funding from the Florida Housing Finance Corporation in State Fiscal year 2010-2011. When funded by the State of Florida, the State Housing Initiatives Partnership (SHIP) Program, is made available to assist first-time homebuyers purchasing existing homes for home repairs and down payment assistance; SHIP funding is made available to affordable housing providers to repair homes owned by very low and low income households. Foreclosure intervention funding is also made available to enable SHIP assisted homebuyers to remain in their homes. Substandard housing is repaired or replaced through the Community Development Block Grant Program. The inventory of affordable housing stock is increased by providing down payment and closing cost assistance to first time homebuyers for new construction and by providing funding to new affordable housing developments. Housing provides homeownership training classes for income-eligible households and offers one-on-one homebuyer counseling to potential first time homebuyers.

Housing is implementing a \$2.9 million Neighborhood Preservation Program grant. These funds have been used to acquire, rehab, and either sell or rent previously foreclosed properties to income eligible households. Nine homes will be made available for resale and eleven homes will be transferred to not for profit organizations and rented to very low income households. This funding is being made available by the Florida Department of Community Affairs, from the U.S.



Growth Management Comprehensive Planning

Department of Housing and Urban Development (HUD). Utilizing funding from the Alachua County Housing Finance Authority, the Housing Programs Office continues to implement a down payment assistance program for low income homebuyers and is implementing the Emergency Home Repair Program available to very low income households.

In addition, Housing is administering the Alachua County Impact Fee Assistance Program to offset the cost of impact fees for very low and low income households. This program is funded by Alachua County in the amount of \$25,000. A \$750,000 CDBG Housing Rehabilitation Grant is near completion; nine substandard homes owned by very low income homeowners have been replaced and four other substandard homes are being repaired to meet the minimum housing code.

Alachua County was awarded a \$475,000 Disaster Recovery Grant from the Florida Department of Community Affairs. Five community projects are being funded from this grant and coordinated by Housing and Development Services staff. The projects include storm water mitigation projects in the cities of Archer and Newberry, a roof replacement program implemented by the City of Gainesville, roof repairs being done to public housing units owned by the Gainesville Housing Authority and energy conservation improvements being made to public housing units owned by the Alachua County Housing Authority.

The Growth Management Department implements, integrates and maintains Geographic, Web, Database, and Visualization Technologies that support the internal functions of the Growth Management Department, as well as create and maintain online mapping and data search and reporting tools for the citizens of Alachua County. The Department supports multiple web-based applications that facilitate and maximize public access to Departmental Information Systems while increasing efficiency of internal operations. In FY10 the Department consolidated and decentralized the GIS functions while maintaining high levels customer satisfaction.

Major Variances

One (1) County Forrester/Landscape Inspector position was eliminated as part of the FY11 budget.

Advisory Board

Planning Commission
Historical Commission
Community Development Block Grant (CDBG) Advisory Board
Rural Concerns Advisory Committee
Affordable Housing Advisory Committee



Growth Management Comprehensive Planning

<i>Objective / Performance Measures</i>	<i>Indicator</i>	FY 2010 Actual	FY 2011 Projected	FY 2011 Actual	FY 2012 Projected
<i>Evaluation and Update of Comprehensive Plan</i>					
• CP Amend/update Comprehensive Plan to implement EAR FY 10	Outcome - Lagging	0.65	1	-	-
• CP - Percent EAR process completed	Efficiency	65	100	90	-
<i>Preserve inventory of affordable housing stock in Alachua Co</i>					
• Number of substandard homes repaired	Output	16	32	29	25
<i>Promote environmentally sensitive, sustainable development</i>					
• # of Development applications reviewed by Dev Review Staff	Output	104	100	37	100
• Percent of developments reviewed within timeframes	Efficiency	100	100	-	100
• Special Area Study and Plan for Paynes Prairie West FY09	Outcome - Leading	0.75	1	-	-
<i>Provide affordable and efficient Multi-Modal Transportation</i>					
• Adopt and implement Long Range Transportation Concurrency-09	Output	1	-	-	-
• Daily Vehicle Miles traveled-Urban Cluster/County population	Outcome - Lagging	5.63	5.57	-	5.52
<i>Provide affordable housing and promote homeownership.</i>					
• Number of households who become homebuyers thru SHIP or HFA	Outcome - Leading	39	12	10	6
• Number of homebuyer education classes provided	Input	11	6	4	6
• Number of new affordable homes built by SHIP and CDBG	Output	9	9	9	0
• Number of households who become homebuyers through NSP	Outcome - Leading	-	9	3	6
<i>Reduce sprawl, promote agriculture, and protect resources</i>					
• 5yr avg % dwelling units in uninc. Urban Cluster Dev. Plans	Outcome - Leading	89	90	-	90
• Annual avg res density in Urban Cluster approved dev.	Effectiveness	1.71	5	-	5
<i>Review policies and recommend affordable housing incentives.</i>					
• Dev/adoption-affordable housing strategies (SHIP: FY09;FY11)	Output	-	1	1	-
<i>Revitalization and Redevelopment of East Gainesville</i>					
• Community Redevelopment Area Plan Percent Complete	Input	-	40	15	100



Growth Management Comprehensive Planning

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	1,874,337	1,838,631	1,853,537	1,724,309	1,671,260
Operating Expenditures	1,861,249	1,591,624	607,623	333,416	333,148
Capital Outlay	-	981,571	200,927	-	-
Total Operating	3,735,587	4,411,826	2,662,087	2,057,725	2,004,408
Total Expenditures	3,735,587	4,411,826	2,662,087	2,057,725	2,004,408

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	1,151,762	1,038,820	1,064,368	1,013,782	1,019,161
MSTU-Unincorporated Services	880,487	893,924	1,015,492	970,320	930,388
Gas Tax	9,600	9,600	14,600	14,600	14,600
Housing/Land Development	23,025	1,538,475	527,604	18,885	-
State Housing Initiative Partnership Funds	1,670,712	931,006	0	-	-
Alachua County Housing Finance Authority	-	-	40,023	40,138	40,259
Total Funding	3,735,587	4,411,826	2,662,087	2,057,725	2,004,408

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
History Adjustment and FTE Reductions	-	4.25	0.00	-2.00	-2.00
Office and Clerical	2.80	1.90	1.90	1.90	1.90
Officials and Administrators	5.60	4.20	4.20	4.20	4.20
Professional/Technical Other	10.00	10.07	12.00	12.00	12.00
Professionals	8.70	6.98	8.80	8.80	8.80
Total Full-Time FTE	27.10	27.40	26.90	24.90	24.90
Total Part-Time FTE	-	1.00	1.00	1.00	1.00

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
FTE (0.38) (F) Reallocate Planner	-	-	-24,113	-24,113
FTE (1.00) (R) Eliminate Senior Planner	-	-	-26,754	-83,622
FTE (1.00) (V) Eliminate Ast Hous Prog Mgr / Inc Sr. Pln Hrs	-	-	-44,238	-
Reduced Work Hours (F) Housing Manager in Growth Management	-	-	-11,727	-11,727
Reduction in Operating Cost - General Fund	-	-	-13,230	-13,230
Reduction in Operating Cost for MSTU	-	-14,561	-	-
Total Enhancements	-	-14,561	-120,062	-132,692



Growth Management Codes Enforcement

Mission Statement

To provide for the health and safety of the citizens of unincorporated Alachua County through services ensuring compliance with building codes, land use, zoning, and development regulations, nuisance ordinances, and other applicable laws.

Summary of Services Provided

Codes Enforcement is responsible for compliance with building and land development regulations including the Florida Building Codes, zoning regulations, subdivision regulations, minimum housing code, the sign ordinance, and the tree protection & landscaping ordinance. Codes Enforcement provides permitting, plan review, and inspections on building construction within unincorporated Alachua County and within four of the municipalities under interlocal agreement. The Office provides complaint investigations and applicable enforcement on code violations within unincorporated Alachua County.

Nationally, the pace of new development has decreased over the past three years. Likewise, Alachua County has experienced a slowdown in applications for building permits for new construction. As an example, historically Alachua County issued single family residential permits at a rate in the range of 60 to 80 per month. In FY07, the rate declined to 42 permits per month. In FY08 a further decline occurred to 28 single family new starts per month. This declining trend continued through FY09 down to 17 new single family starts per month. This has resulted in a significant impact on the building division budget. With the reduction of building permit fee revenue and the absorption of accumulated reserves, recent adjustments were required to reduce staff levels, including the elimination of a plans examiner, assistant building official, two building inspectors and a permit clerk. Workload remains at a high level due to an increase in "improvement of property" violations for work being done without building permits and an increased number of permits for alterations and additions.

Major Variances

Permits & Development (Enterprise) Fund 410 has been experiencing a significant decrease in building permit revenues in FY08, FY09, and FY10 due to the overall slowdown in construction activity. FY11 revenue projections have been adjusted to reflect the decrease in the number of building permit applications.

Over the past three fiscal years, the enterprise fund budget required several major adjustments. Two staff positions (Assistant Building Official and Plans Examiner III) were eliminated in the beginning of FY09 from the budget and the allocation of funding for a few positions have been absorbed by lapsed salaries in other divisions and other funding sources. Two Building Inspector positions and a Code Development Services Specialist (permit clerk) position were eliminated midyear in FY09.

Although new construction starts for both residential and commercial development remain low, building permits regarding alterations, additions and repairs have shown an increase in activity providing some additional revenue. With the reduction in personal services and operating expenditures and the adjustments implementing alternative futures, including fee schedule modifications, it appears that the Enterprise Fund will be remain solvent through FY10 and into FY11 without supplement. However reserves in this account are now depleted.

Advisory Board

Zoning Board of Adjustment
Code Enforcement Board
Development Review Committee (participant of)



Growth Management Codes Enforcement

<i>Objective / Performance Measures</i>	<i>Indicator</i>	FY 2010 Actual	FY 2011 Projected	FY 2011 Actual	FY 2012 Projected
<i>Process Codes Complaints Efficiently and Effectively</i>					
● % Code Enf cases achieving compliance within 90 days	Effectiveness	91.40	90	-	90
● Number of Code Enforcement complaints received/investigated	Input	697	1,000	320	1,000
<i>Protect Health and Safety through Building Code Enforcement</i>					
● Average number of days to review building permits	Efficiency	6.17	15	4	15
● Number of building inspections performed	Output	12,300	16,000	4,695	16,000
● Number of permits issued	Output	4,376	4,500	1,647	4,500
● Percent of building inspections completed within 24 hours	Efficiency	98.27	90	98	90



Growth Management Codes Enforcement

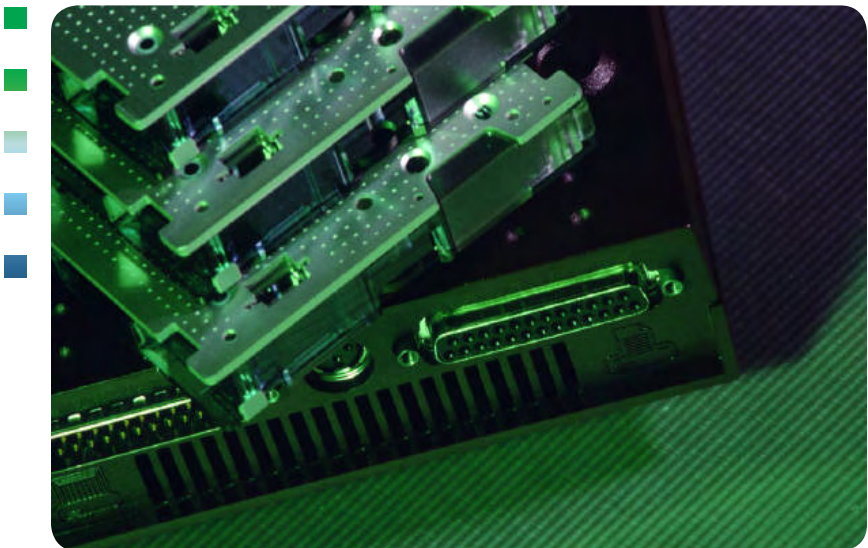
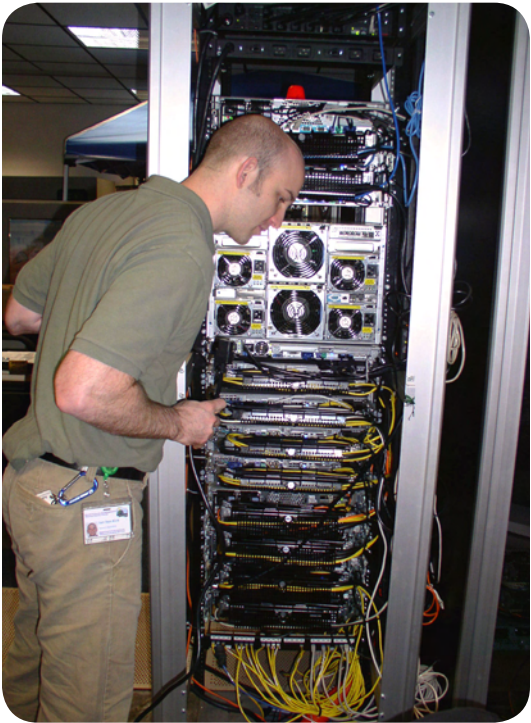
Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	1,581,286	1,257,871	1,334,433	1,311,530	1,336,269
Operating Expenditures	198,852	338,828	459,664	447,911	440,406
Total Operating	1,780,139	1,596,700	1,794,097	1,759,441	1,776,675
Total Expenditures	1,780,139	1,596,700	1,794,097	1,759,441	1,776,675

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
MSTU-Unincorporated Services	406,645	412,032	509,155	504,259	506,551
Permits & Development Fund	1,373,494	1,184,667	1,284,942	1,255,182	1,270,124
Total Funding	1,780,139	1,596,700	1,794,097	1,759,441	1,776,675

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Historical Information	-3.00	-	0.00	-	-
Office and Clerical	2.20	2.10	2.10	2.10	2.10
Officials and Administrators	1.40	0.80	0.80	0.80	0.80
Professional/Technical Other	12.00	7.50	7.00	7.00	7.00
Professionals	6.30	2.20	2.20	2.20	2.20
Technicians	13.00	10.00	10.00	10.00	10.00
Total Full-Time FTE	31.90	22.60	22.10	22.10	22.10

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Reduction in Operating Cost for MSTU	-53	-	-	-
Total Enhancements	-53	-	-	-

Information & Telecommunications Services





Information Telecommunications Services

Information Telecommunications Services

Total Full-Time Equivalents (FTE) = 45.00

Information Services

Total Full-Time Equivalents (FTE) = 38.75

Information Services - Telephone

Total Full-Time Equivalents (FTE) = 6.25



Information Telecommunications Services

Mission Statement

To design and maintain a connected community environment where information can flow seamlessly between government, citizens and organizations. To provide high quality customer service and continue to expand the County's use of technology.

Vision Statement

To bring together people, process, policy and technology and create a layered architecture that provides business processes in order to reduce paper requirements, enhance employee productivity and allow access from anywhere in a secure environment to the employees and citizens of Alachua County.

Summary of Services Provided

The Department of Information and Telecommunication Services (ITS) provides support for the County's computer hardware, software, data networks and telecommunication services. ITS supports the computer and telephone systems for the Board of County Commissioners departments and network infrastructure for the Constitutional Offices.

Executive Message

The Information and Telecommunications Department is constantly striving to provide the highest level of data services to its internal customers, the employees of the County, as well as electronic information to our external customers, the citizens of Alachua County. This is accomplished by continually upgrading the information technology (IT) infrastructure to meet the growing demands of new services being offered. The IT infrastructure is comprised of hardware (computers, servers, routers and equipment) and software (programs serving the information from the computer systems). Also included are network connections, fiber optic cables, e-mail and internet connectivity. The ITS department is responsible for the desktop computer support and the networking function for all departments under the Board of County Commissioners as well as all Constitutional Offices within Alachua County government.

The current economic environment continues to impact all local government agencies. The need to reduce operating expenses will conflict with the increase in demand for citizen services. ITS has not been excluded from these effects. Organizations rely heavily on the ITS department to create or improve efficiencies utilizing technology throughout the organization. Providing a quality level of service becomes more difficult in an organization with diminishing resources.

In light of this, ITS continues to develop systems that are efficient, create savings, and require less natural resources and energy. With these goals in mind, the Server Virtualization Project remains a priority for ITS. Virtualization has enabled the County to consolidate multiple physical servers onto single high performance virtualized servers, increasing utilization and reducing power consumption. Power consumption will be optimized by retiring outdated hardware that will significantly reduce power and cooling requirements and create a green data center. Since committing to Server Virtualization, ITS has begun the next phase of testing Desktop Virtualization by utilizing the Thin Client terminal. The Thin Client is less costly than the average desktop PC, easier to secure, utilizes less energy and allows for more efficient use of computer resources. Although not all applications are suitable for this environment, we expect to replace a large quantity of standard PC's with the Thin Client terminal for employees in the County.

ITS continues efforts to eliminate the need for paper by expanding and reinforcing the use of electronic documents. Data Growth is growing exponentially as document management is moved from paper files to electronic documents available to the citizens and staff. Data accrual in Alachua County has been increasing each year. The current data storage devices are reaching capacity with only 10-20% of free space available. It is estimated that capacity requirements are growing by 20% a year. Over the next fiscal year, ITS is planning to utilize the Technology Fund to upgrade the County's Electronic Document Management system. This upgrade will allow the County to implement a more cost efficient document storage system.

Alachua County government continues to utilize technology to improve the delivery of services we provide our citizens. Because of the ever increasing need for faster and more cost effective means of delivering these services, the County's investment in technology infrastructure will continue to require dedicated funding in the years to come. Along with new technology, the cost to maintain existing systems continues to rise resulting in the need to utilize a greater share of technology funds for ongoing maintenance. Software licensing costs are also becoming a larger component in the budget as we expand our electronic services and migrate to more efficient service applications for document management, collaboration tools and virtualized office networks.

Over the past few years, ITS has dealt with the exponential growth of technology in providing County services to citizens. Data processing and storage continue to yield greater demands on our network infrastructure in light of decreasing budget. The ITS General Fund Budget and staffing levels have been reduced by approximately 14% just over the past 3 years. This reduction in resources has taken a toll on the service levels ITS has been able to provide. Along with a



Information Telecommunications Services

reduction in services, ITS is experiencing very high employee turnover, as younger employees migrate to the private sector for better paying positions. The loss of experience and skills, especially for newer technology, is negatively impacting the County by delaying the maintenance of current systems as well as the development of new systems.

While ITS continues to maximize the utilization of the County's data network with the resources it is provided, the conflict of increasing demands to maintain existing services versus the confines of a diminishing budget is causing concerns for the future growth and maintenance of the County's IT infrastructure. The funds allocated to technology are an investment in the future growth and development of this County as it strives to be a Connected Community within the information age. The County Manager and Board of County Commissioners are to be commended for their continued support and investment in technology as we move toward expanding the use of information services in all the County departments that directly serve the citizens of Alachua County.



Information Telecommunications Services

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	3,468,795	3,380,050	3,511,198	3,346,132	3,413,901
Operating Expenditures	1,354,195	1,177,171	1,248,773	1,377,715	1,279,489
Capital Outlay	52,042	57,113	50,000	50,000	50,000
Total Operating	4,875,032	4,614,334	4,809,971	4,773,847	4,743,390
Total Expenditures	4,875,032	4,614,334	4,809,971	4,773,847	4,743,390

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	3,862,479	3,696,016	3,697,550	3,671,889	3,632,231
Telephone Service	1,012,553	918,318	1,112,421	1,101,958	1,111,159
Total Funding	4,875,032	4,614,334	4,809,971	4,773,847	4,743,390

Expenditures by Division	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Information Services	3,862,479	3,696,016	3,697,550	3,671,889	3,632,231
Information Services - Telephone	1,012,553	918,318	1,112,421	1,101,958	1,111,159
Total Expenditures	4,875,032	4,614,334	4,809,971	4,773,847	4,743,390

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Information Services	42.75	42.25	39.75	38.75	38.75
Information Services - Telephone	6.25	5.75	6.25	6.25	6.25
Total Full-Time FTE	49.00	48.00	46.00	45.00	45.00
Total Permanent FTE	49.00	48.00	46.00	45.00	45.00

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Information Services	-	0	12,128	-87,872
Total Enhancements	-	-	12,128	-87,872



Information Telecommunications Services Information Services

Mission Statement

To design and maintain a connected community environment where information can flow seamlessly between government, citizens and organizations by providing high quality customer service and expansion of the County's use of technology.

Summary of Services Provided

Information Services provides support services for the County's computer hardware, software and system networks. This Division supports the computer systems for the Board of County Commissioners departments and network infrastructure for the Constitutional Officers.

Major Variances

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Help Desk Customer Satisfaction</i>					
● Customer Satisfaction with Help Desk	Quality	95	97	98	97
<i>High Level of Hardware & Software Support</i>					
● Customer satisfaction with moves, adds and changes.	Effectiveness	96.50	95	98	95
● Customer Satisfaction level with software support	Effectiveness	95	95	95	95
<i>Maximize Information Services Network availability</i>					
● Minimize unanticipated disruption of E-mail.	Input	-	40	0	40
● Minimize unanticipated disruption of file & print sharing.	Input	-	40	0.50	40
<i>Successful Project Completion</i>					
● Internal Service Requests (ISR) completed	Efficiency	-	90	90	90



Information Telecommunications Services Information Services

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	3,021,911	2,967,161	3,044,651	2,890,100	2,948,668
Operating Expenditures	788,526	671,743	602,899	731,789	633,563
Capital Outlay	52,042	57,113	50,000	50,000	50,000
Total Operating	3,862,479	3,696,016	3,697,550	3,671,889	3,632,231
Total Expenditures	3,862,479	3,696,016	3,697,550	3,671,889	3,632,231

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	3,862,479	3,696,016	3,697,550	3,671,889	3,632,231
Total Funding	3,862,479	3,696,016	3,697,550	3,671,889	3,632,231

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
FY2012 Tier 1 Budget Reduction	-	3.00	0.00	-1.00	-1.00
Office and Clerical	1.00	1.00	1.00	1.00	1.00
Officials and Administrators	3.50	2.75	2.75	2.75	2.75
Professional/Technical Other	1.50	3.00	2.50	2.50	2.50
Professionals	28.75	25.50	27.50	27.50	27.50
Technicians	8.00	7.00	6.00	6.00	6.00
Total Full-Time FTE	42.75	42.25	39.75	38.75	38.75

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Eliminate On Call and Shift Differential	-	-	-15,872	-15,872
FTE (1.00) (V) Eliminate Sr. Programming Analyst	-	-	-90,000	-90,000
Mobile Applications for Website	-	-	100,000	-
Replacement Cost of One Solution Equipment	-	-	18,000	18,000
Total Enhancements	-	-	12,128	-87,872



Information Telecommunications Services

Information Services - Telephone

Mission Statement

To design and maintain a high quality telecommunications system for the transport of voice and data information between government agencies, citizens and organizations.

Summary of Services Provided

To provide support services for the County's telecommunication services. Supports the telephone systems for the Board of County Commissioners departments and Constitutional Offices.

Major Variances

<i>Objective / Performance Measures</i>	<i>Indicator</i>	FY 2010 Actual	FY 2011 Projected	FY 2011 Actual	FY 2012 Projected
<i>Help Desk Customer Satisfaction</i>					
• Customer Satisfaction with Help Desk	Quality	97.75	95	98	95
<i>High Level of Hardware & Software Support</i>					
• Customer satisfaction with moves, adds and changes.	Effectiveness	97.75	97	100	97
<i>Maximize Internet & Telephone network availability</i>					
• Internet Availability	Input	100	97	100	97
• Telephone Availability	Input	100	99	100	99



Information Telecommunications Services
Information Services - Telephone

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	446,883	412,889	466,547	456,032	465,233
Operating Expenditures	565,669	505,428	645,874	645,926	645,926
Capital Outlay	-	-	-	-	-
Total Operating	1,012,553	918,318	1,112,421	1,101,958	1,111,159
Total Expenditures	1,012,553	918,318	1,112,421	1,101,958	1,111,159

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Telephone Service	1,012,553	918,318	1,112,421	1,101,958	1,111,159
Total Funding	1,012,553	918,318	1,112,421	1,101,958	1,111,159

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Historical Information	0.25	-	0.00	-	-
Office and Clerical	1.00	1.00	1.00	1.00	1.00
Officials and Administrators	0.50	0.25	0.25	0.25	0.25
Professional/Technical Other	0.50	-	0.50	0.50	0.50
Professionals	2.00	2.50	2.50	2.50	2.50
Technicians	2.00	2.00	2.00	2.00	2.00
Total Full-Time FTE	6.25	5.75	6.25	6.25	6.25

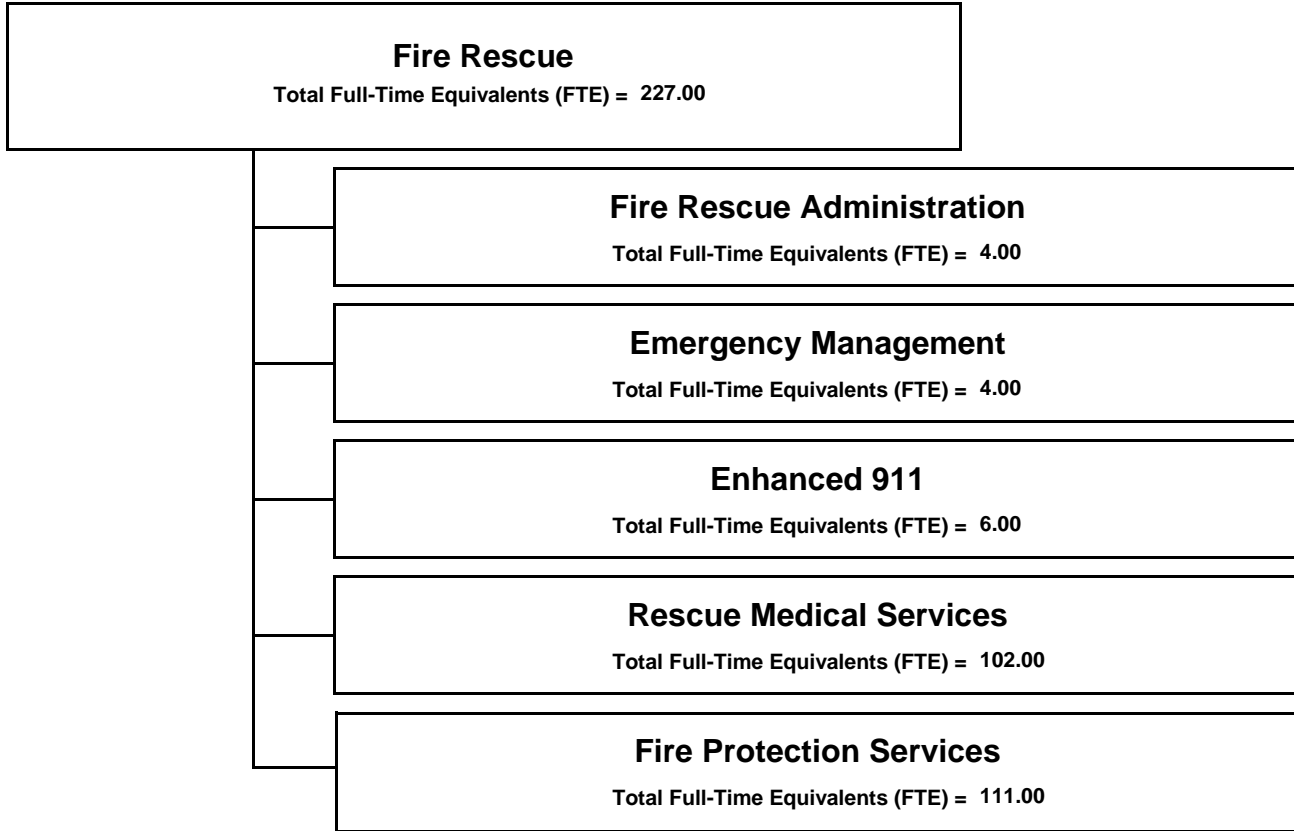
Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements				

Fire/Rescue





Fire Rescue





Fire Rescue

Mission Statement

To improve the life safety of people and protection of property through preparedness, response, mitigation and recovery.

Vision Statement

Alachua County Public Safety is a value-driven organization dedicated to responsive, respectful and courteous customer service. We are an innovative and progressive leader in emergency services.

Summary of Services Provided

The Public Safety Department provides:

- primary and secondary emergency medical response, treatment, and transportation of patients to the appropriate medical facility
- fire protection and suppression services
- Emergency Management services which include planning, outreach, training, disaster response and recovery operations that support citizens and protect property and the environment
- quality professional leadership support and logistical services to field personnel enabling them to accomplish the goals and objectives of Alachua County Public Safety and of other County departments and local jurisdictions
- public education for injury prevention, fire prevention, and personal safety at home, work and recreation

Executive Message

The Alachua County Public Safety Department is recognized throughout Florida and the Nation as a progressive “all risks” emergency services agency emphasizing and bringing into prominence new “prevention” and “mitigation” programs based in local jurisdiction growth management policy, while continuing to provide timely and high quality emergency response services to the entire Alachua County community. Alachua County Public Safety provides Primary Emergency Medical Service Response and Transportation, Emergency Management, and Enhanced 911 Addressing and Mapping Services throughout Alachua County, and direct Fire Protection and Suppression Services throughout the unincorporated areas of the County, the Cities of Alachua, Archer, Hawthorne, Waldo and automatic aid response to all other municipalities within Alachua County.



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Document**

Fire Rescue

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	17,006,204	16,782,528	17,152,203	16,649,024	17,222,365
Operating Expenditures	5,484,019	6,346,073	7,128,964	7,320,040	7,291,371
Capital Outlay	274,464	759,053	275,673	1,193,534	450,079
Total Operating	22,764,687	23,887,654	24,556,840	25,162,598	24,963,815
Grants And Aid	30,385	30,385	30,385	30,385	30,385
Total Expenditures	22,795,071	23,918,039	24,587,225	25,192,983	24,994,200

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	9,929,492	10,697,104	10,425,876	11,080,210	10,668,546
MSTU - Fire Services	11,332,831	11,975,830	12,678,968	12,773,684	12,838,950
Emergency Services (Special Revenue)	1,530,733	1,245,105	1,476,931	1,324,464	1,472,079
Other Special Revenue Funds	2,015	-	5,450	14,625	14,625
Total Funding	22,795,071	23,918,039	24,587,225	25,192,983	24,994,200

Expenditures by Division	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Fire Rescue Administration	614,340	632,846	480,493	495,162	502,444
Special Recruitment And Training	191,683	100,101	50,000	50,000	50,000
Emergency Management	499,594	497,302	424,774	483,989	488,524
Wildfire Mitigation & Strategic Planning	427,969	305,885	10,352	-	-
Enhanced 911	1,011,129	790,891	1,056,385	893,915	893,915
Rescue Medical Services	9,100,357	9,958,444	10,143,747	10,686,682	10,414,458
Fire Protection Services	10,950,000	11,632,568	12,421,474	12,583,235	12,644,859
Total Expenditures	22,795,071	23,918,039	24,587,225	25,192,983	24,994,200

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Fire Rescue Administration	7.00	7.00	4.00	4.00	4.00
Special Recruitment And Training	5.00	1.50	-	-	-
Emergency Management	4.00	6.00	4.00	4.00	4.00
Wildfire Mitigation & Strategic Planning	5.00	5.00	-	-	-
Enhanced 911	6.50	6.50	6.00	6.00	6.00
Rescue Medical Services	105.50	105.50	103.50	102.00	102.00
Fire Protection Services	110.50	111.00	111.50	111.00	111.00
Total Full-Time FTE	243.50	242.50	229.00	227.00	227.00
Total Permanent FTE	243.50	242.50	229.00	227.00	227.00

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Rescue Medical Services	496,770	174,520	940,046	125,046
Fire Protection Services	-200,000	-200,000	315,000	96,000
Total Enhancements	296,770	-25,480	1,255,046	221,046



Fire Rescue Fire Rescue Administration

Mission Statement

To support public safety by providing leadership, policy direction and high quality administrative services to the department and Alachua County.

Summary of Services Provided

The Administration Division provides direction and oversight to ensure effective fire protection, pre-hospital emergency medical services, and preparation for natural and human-caused disasters for the citizens of and visitors to Alachua County. Services include high quality support and logistical services to field personnel and other County agencies enabling them to accomplish the mission to provide for the health and welfare of Alachua County citizens and visitors; a review of new development plans and zoning applications for the unincorporated areas of Alachua County to assure development policies, development regulations, and life safety and fire codes are properly employed; information and educational services to the media, citizens, employees and visitors to Alachua County; oversight and management of budget development and use per approved budget and County policies; administrative oversight of department and operational supplies, equipment purchasing, delivery and repairs; technical support for all hardware and software programs; and customer service for both internal and external service and information requests.

Major Variances

The following were eliminated effective October 1, 2010:

- Eliminated 1.0 FTE Public Information Officer
- Reduced various operating line items

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Maximize Recovery of Costs for EMS Services</i>					
• Ambulance Billing collection rate	Efficiency	76	74	76	74
<i>Provide Effective Public Education Programs</i>					
• Number of public education events	Output	264	0	0	0



**Fire Rescue
Fire Rescue Administration**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	506,111	505,553	345,275	362,646	371,958
Operating Expenditures	77,845	96,908	104,833	102,131	100,101
Total Operating	583,956	602,462	450,108	464,777	472,059
Grants And Aid	30,385	30,385	30,385	30,385	30,385
Total Expenditures	614,340	632,846	480,493	495,162	502,444

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	326,382	338,880	246,199	263,025	266,665
MSTU - Fire Services	287,958	293,966	234,294	232,137	235,779
Total Funding	614,340	632,846	480,493	495,162	502,444

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Historical Information	-1.00	2.00	0.00	-	-
Officials and Administrators	2.00	2.00	2.00	2.00	2.00
Professional/Technical Other	3.00	1.00	1.00	1.00	1.00
Professionals	3.00	2.00	1.00	1.00	1.00
Total Full-Time FTE	7.00	7.00	4.00	4.00	4.00

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements				



Fire Rescue Special Recruitment And Training

Mission Statement

To greater diversify the public safety applicant pool by including and training non-certified applicants who are selected into the program to become firefighters/emergency medical technicians.

Summary of Services Provided

Alachua County Special Recruitment & Training Program recruits, selects and trains persons who do not possess the requisite certifications as a firefighter and emergency medical technician. Those selected must obtain these requisite certifications so that they are eligible for transfer into permanent firefighter/emergency medical technician positions. Those who are transferred into permanent positions will ultimately assist the Department of Public Safety with accomplishing its mission – “to improve the life, safety of people and protection of property through preparedness, response, mitigation and recovery”.

Major Variances

This program was restructured effective October 1, 2010. 4.0 FTEs were eliminated from the Department of Public Safety.



**Fire Rescue
Special Recruitment And Training**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	171,959	95,306	-	-	-
Operating Expenditures	19,724	4,795	50,000	50,000	50,000
Total Operating	191,683	100,101	50,000	50,000	50,000
Total Expenditures	191,683	100,101	50,000	50,000	50,000
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	96,809	50,805	25,000	25,000	25,000
MSTU - Fire Services	94,874	49,296	25,000	25,000	25,000
Total Funding	191,683	100,101	50,000	50,000	50,000
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Professionals	1.00	1.00	0.00	-	-
Protective Service Workers	4.00	0.50	0.00	-	-
Total Full-Time FTE	5.00	1.50	-	-	-
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements					



Fire Rescue Emergency Management

Mission Statement

To provide resources and services for the community to cultivate a Culture of Preparedness against natural, human caused and technological hazards through education, training, and partnering programs.

Summary of Services Provided

Alachua County Emergency Management is responsible for performing technical work in the development, implementation and management of a County-wide disaster program that encompasses mitigation, preparedness, response and recovery. To accomplish this task, Emergency Management develops and maintains the following documents:

- Comprehensive Emergency Management Plan (CEMP) – mandated by Florida Statute Chapter 252 (Florida Emergency Management Act), this plan establishes the framework through which Alachua County prepares for, responds to, recovers from and mitigates the impacts of a wide variety of disasters that could adversely affect the health, safety and general welfare of the residents of the County. The Plan provides guidance to local officials on procedures, organization, and responsibilities, as well as provides for an integrated and coordinated local, State and Federal response.
- Continuity of Operations Plan (COOP) – This plan ensures the continuity of the County's essential functions across a wide range of emergencies and events.
- Local Mitigation Strategy (LMS) – Created as a cost reduction initiative by the State of Florida and later mandated by the Federal Disaster Mitigation Act of 2000, the LMS identifies specific hazards that could negatively impact Alachua County and creates a strategy to address those hazards by minimizing damages to property through project development and implementation.
- Post Disaster Redevelopment Plan (PDRP) - The purpose of the PDRP is to provide Alachua County and its jurisdictions with an overarching strategic, interdisciplinary plan for guiding decision making during the disaster recovery and redevelopment period. It also provides actions that can be implemented prior to a disaster to expedite and fortify the redevelopment process. The PDRP integrates existing plans and establishes formal working relationships amongst community stakeholders throughout the county.

The PDRP establishes a strategy for Alachua County and its jurisdictions to leverage coordination amongst county departments, municipalities, businesses, non-governmental organizations and regional partners to redevelop after a catastrophic disaster in a proactive and effective manner.

Emergency Management is the local oversight agency for compliance with the National Incident Management System or NIMS. This Federal requirement prescribes levels of training for all disaster response personnel, as well as planning criteria, exercise management and maintenance of a typed resource inventory. Additionally, Emergency Management is responsible for annual reviews of health care facility emergency plans.

Under the CEMP, Emergency Management is required to conduct Public Outreach and Preparedness activities. This includes presentations on hazards and preparedness steps as well as delivery of the Community Emergency Response Team [CERT] classes. The role CERTs play in emergency management is growing to include staffing Food and Water distribution sites, damage assessment, and traffic control. Future expansion of CERT activities will include the development of Fire Cops to assist with administrative duties and possibly other duties.

Emergency Management is the custodial agency for the County's Emergency Operations Center (EOC). The EOC serves as the central location where the coordination of information and resources to support a disaster response takes place.

Major Variances

Effective October 2, 1010, 1.0 FTE Emergency Management Operations Coordinator was eliminated.



Fire Rescue Emergency Management

<i>Objective / Performance Measures</i>	<i>Indicator</i>	<i>FY 2010 Actual</i>	<i>FY 2011 Projected</i>	<i>FY 2011 Actual</i>	<i>FY 2012 Projected</i>
<i>Develop Community Disaster Resilience</i>					
• Conduct Community Emergency Response Team Classes	Output	7	7	15	7
• Conduct training/exercises with ERT agencies	Output	27	25	23	25
• Number of Active CERT Team Members	Input	562	300	531	300
• Number of CERT Class Graduates	Output	55	120	-	120



**Fire Rescue
Emergency Management**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	248,872	283,163	262,545	265,874	271,095
Operating Expenditures	218,065	183,811	133,811	169,531	168,845
Capital Outlay	32,657	30,329	28,418	48,584	48,584
Total Operating	499,594	497,302	424,774	483,989	488,524
Total Expenditures	499,594	497,302	424,774	483,989	488,524

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	259,614	262,196	195,390	242,100	246,635
Emergency Services (Special Revenue)	239,980	235,106	229,384	241,889	241,889
Total Funding	499,594	497,302	424,774	483,989	488,524

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Historical Information	-1.00	-	0.00	-	-
Professional/Technical Other	1.00	1.00	1.00	1.00	1.00
Professionals	4.00	5.00	3.00	3.00	3.00
Total Full-Time FTE	4.00	6.00	4.00	4.00	4.00

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements				



Fire Rescue Wildfire Mitigation & Strategic Planning

Mission Statement

Implement effective wildfire mitigation through planning, public education, and fuel (land) management activities to minimize community vulnerability to wildfire in an ecologically and economically acceptable manner.

Summary of Services Provided

The Wildfire Mitigation Program relies upon development review, public education, and direct fuel management activities to mitigate the severity of the wildfire hazard in Alachua County. The development review process is used to assure that new development at risk from wildland fire will employ design and construction features to provide passive protection of improved properties from exposure to wildland fire. Through a public education effort, the Mitigation Program provides support and guidance to established neighborhoods and communities at risk from wildland fire to reduce their vulnerability to wildfire through the application of wildfire mitigation strategies and activities. Periodic fuels management activities (such as through the use of prescribed fire and mechanical treatments) on public and private land are key to lessening the severity of wildfire and protecting communities and natural resources from catastrophic wildfire.

Successful implementation of the Wildfire Mitigation Program will help ensure the protection of neighborhoods and communities from exposure to wildland fire requiring only minimal or no intervention by fire protection or suppression services, as well as diminishing the severity of wildland fire within Alachua County. These results will reduce the threat to life and property for citizens and to the safety of firefighters.

The Wildfire Mitigation Team will also provide wildland fire suppression and control as directed and needed to augment existing wild fire suppression resources.

Major Variances

Effective October 1, 2010, the Wildfire Mitigation Program and the 3.0 program FTEs were eliminated. The prescribed fire element (for wildfire management on Alachua County properties) of the mitigation program was assigned and funded in Environmental Protection Department.



Fire Rescue
Wildfire Mitigation & Strategic Planning

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	379,645	244,662	-	-	-
Operating Expenditures	44,348	61,224	10,352	-	-
Capital Outlay	3,975	-	-	-	-
Total Operating	427,969	305,885	10,352	-	-
Total Expenditures	427,969	305,885	10,352	-	-

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	427,969	305,885	10,352	-	-
Total Funding	427,969	305,885	10,352	-	-

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Historical Information	1.00	2.00	0.00	-	-
Officials and Administrators	1.00	1.00	0.00	-	-
Professional/Technical Other	3.00	2.00	0.00	-	-
Total Full-Time FTE	5.00	5.00	-	-	-

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements				



Fire Rescue Enhanced 911

Mission Statement

To provide timely and accurate emergency location information for Alachua County.

Summary of Services Provided

The E911 Office coordinates compliant county-wide addressing of the unincorporated area and contracting municipalities; maintains E911 addressing databases (MSAG and ALI); operates a Geographic Information System (GIS) in support of the department and office missions; maintains 911 call answering equipment in a continuous state of readiness; upgrades 911 equipment to accommodate the latest technological advances; provides state-mandated oversight of the County emergency-reporting system; deploys location technology in support of 911 callers.

Major Variances

Effective October 1, 2010, .5 FTE GIS Analyst was eliminated.

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Maintain accurate emergency telephone routing information</i>					
• Validate annually the emergency telephone routing info	Input	1	1	1	1
<i>Maintain correct address point file and street centerline</i>					
• % datapoints corrected within identified time frame	Efficiency	100	100	100	100
<i>Maintain the CCC call taking map data</i>					
• # of CCC Call Taker Map updates	Outcome - Leading	6	6	8	10



**Fire Rescue
Enhanced 911**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	360,657	332,718	372,357	331,708	336,375
Operating Expenditures	572,909	361,665	594,028	522,207	517,540
Capital Outlay	77,563	96,509	90,000	40,000	40,000
Total Operating	1,011,129	790,891	1,056,385	893,915	893,915
Total Expenditures	1,011,129	790,891	1,056,385	893,915	893,915

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	701	2,136	8,304	8,304	8,304
Emergency Services (Special Revenue)	1,010,428	788,755	1,048,081	885,611	885,611
Total Funding	1,011,129	790,891	1,056,385	893,915	893,915

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Historical Information	1.00	-	0.00	-	-
Professional/Technical Other	2.00	2.00	2.00	2.00	2.00
Professionals	2.50	3.50	3.00	3.00	3.00
Technicians	1.00	1.00	1.00	1.00	1.00
Total Full-Time FTE	6.50	6.50	6.00	6.00	6.00

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements				



Fire Rescue Rescue Medical Services

Mission Statement

To improve the life safety of people and protection of property through preparedness, response, mitigation and recovery.

Summary of Services Provided

The Medical Rescue Services Division provides pre-hospital Advanced Life Support emergency medical care through the deployment of 12 twenty-four hour per day Advanced Life Support ambulances; local and long distance medical transfers; emergency medical services coverage at all large scale events (Florida Football, Gator Nationals, etc.) in Alachua County; technical and specialized rescue services; public education programs community-wide to reduce accidental injuries; billing services for department treatment and transportation provided per the BoCC adopted fee schedule; employee training to maintain and enhance pre-hospital emergency medical skills and knowledge, and to facilitate Emergency Medical Technician and Paramedic re-certifications bi-annually; training to prevent exposure of responders to hazardous and biological hazards; and special personal protective equipment (PPE) to assure highest level of employee health and safety.

Major Variances

The following were eliminated effective October 1, 2010:

- Eliminate 1.0 FTE District Chief-40 Hour
- Eliminate 1.0 FTE Public Information Officer
- Eliminate 1.0 FTE Training Captain
- Reduce Overtime by converting Staffing Firefighter to Staffing Lieutenants
- Reduce Radio Program Funding
- Reduce Various Operating Expenditures

<i>Objective / Performance Measures</i>	<i>Indicator</i>	<i>FY 2010 Actual</i>	<i>FY 2011 Projected</i>	<i>FY 2011 Actual</i>	<i>FY 2012 Projected</i>
<i>Provide emergency and non-emergency medical response</i>					
● Number of incidents per Rescue Unit	Efficiency	2,857	3,000	1,458	3,000
● Number of medical emergency and non-emergency responses	Output	34,288	34,500	17,500	34,500
● Number of medical emergency and non-emergency transports	Output	20,585	21,000	10,251	21,000
● Average Emergency turnout time for EMS Units (in seconds)	Efficiency	49	60	52.23	60



**Fire Rescue
Rescue Medical Services**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	7,092,657	6,986,416	7,389,120	7,076,251	7,326,261
Operating Expenditures	1,897,584	2,389,179	2,669,022	2,839,131	2,894,352
Capital Outlay	110,117	582,850	85,605	771,300	193,845
Total Operating	9,100,357	9,958,444	10,143,747	10,686,682	10,414,458
Total Expenditures	9,100,357	9,958,444	10,143,747	10,686,682	10,414,458

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	8,818,018	9,737,201	9,940,631	10,541,781	10,121,942
Emergency Services (Special Revenue)	280,324	221,243	199,466	132,095	279,710
Other Special Revenue Funds	2,015	-	3,650	12,806	12,806
Total Funding	9,100,357	9,958,444	10,143,747	10,686,682	10,414,458

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Historical Information	0.50	7.00	0.00	-	-
Office and Clerical	6.00	4.00	4.00	4.00	4.00
Officials and Administrators	2.00	2.50	2.50	2.50	2.50
Professional/Technical Other	80.00	78.00	83.50	82.50	82.50
Professionals	7.50	6.50	5.00	4.50	4.50
Protective Service Workers	3.00	2.00	3.00	3.00	3.00
Technicians	6.50	5.50	5.50	5.50	5.50
Total Full-Time FTE	105.50	105.50	103.50	102.00	102.00

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
5% General Fund Reduction	-326,648	-326,648	-	-
Austin Cary Tower Antenna Site Lease Agreement	-	-	29,046	29,046
Consulting Services for Countywide Radio System	-	-	125,000	-
Countywide Intergovernmental Radio System Capital Reserve	-	-	500,000	-
Fire and Rescue Station Emergency Generators	-	-	140,000	-
Operational Analysis & Master Plan Update	-	-	50,000	-
Replacement of Public Safety Mobile and Portable Radios	-	-	96,000	96,000
Rescue Unit	753,418	501,168	-	-
Zimek Decontamination Disinfecting System for Rescue Units	70,000	-	-	-
Total Enhancements	496,770	174,520	940,046	125,046



Fire Rescue Fire Protection Services

Mission Statement

To improve the life safety of people and protection of property through preparedness, response, mitigation and recovery.

Summary of Services Provided

The Fire Protection Division provides fire suppression and First Response Emergency Medical Services through the deployment of 7 Advanced Life Support (ALS) engine companies, 1 Basic Life Support (BLS) engine company, one multi-purpose ALS aerial company, and one ALS technical rescue company. The Division responds to trapped victims due to structure and below grade collapse, lost persons (wilderness), and high angle emergencies with one ALS Search and Heavy Rescue Team (SAR). Fire Protection Services including life and fire safety inspections, review of site plans and plans for new development, and structural plans for compliance with the Florida Fire Protection Code; training for employees to maintain and enhance knowledge and skills, for new equipment and techniques, and for maintenance of certifications; personal protective equipment to protect responders from hazardous chemical, biological, and radiation exposures, ensuring responder safety and health; and public education regarding fire safety and prevention at public schools and upon request for other organizations.

Major Variances

The following were eliminated effective October 1, 2010:

- Eliminated 1.0 FTE District Chief-40 Hour
- Eliminated 1.0 FTE Training Captain
- Eliminated 1.0 FTE Public Education
- Reduce Vehicle Replacement Funding - One Time Reduction
- Eliminate the CIP/Debt Service Transfer - One Time Reduction
- Reduce the Cross Creek Fire Service Agreement
- Reduced Various Operating Expenditures
- Reduced Radio Program Expenditures

<i>Objective / Performance Measures</i>	<i>Indicator</i>	<i>FY 2010 Actual</i>	<i>FY 2011 Projected</i>	<i>FY 2011 Actual</i>	<i>FY 2012 Projected</i>
<i>Minimize the Loss of Property and Life</i>					
• Number of periodic fire and life safety inspections	Output	892	700	430	700
• % of New Construction Inspections within 3 days of Request	Efficiency	100	95	100	95
• Timely installation of Smoke Alarms	Efficiency	100	100	100	100
<i>Provide fire protection and suppression services</i>					
• Number of fire responses	Output	13,487	13,500	7,140	13,500
• Average Emergency turnout time for Fire Units (in seconds)	Efficiency	52	60	50.86	60



Fire Rescue
Fire Protection Services

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	8,246,304	8,334,710	8,782,906	8,612,545	8,916,676
Operating Expenditures	2,653,544	3,248,491	3,566,918	3,637,040	3,560,533
Capital Outlay	50,152	49,366	71,650	333,650	167,650
Total Operating	10,950,000	11,632,568	12,421,474	12,583,235	12,644,859
Total Expenditures	10,950,000	11,632,568	12,421,474	12,583,235	12,644,859

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
MSTU - Fire Services	10,950,000	11,632,568	12,419,674	12,516,547	12,578,171
Emergency Services (Special Revenue)	-	-	0	64,869	64,869
Other Special Revenue Funds	-	-	1,800	1,819	1,819
Total Funding	10,950,000	11,632,568	12,421,474	12,583,235	12,644,859

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Historical Information	-0.50	10.00	0.00	-	-
Office and Clerical	1.00	-	0.00	-	-
Officials and Administrators	1.00	1.50	1.50	1.50	1.50
Professional/Technical Other	42.00	36.00	39.50	35.50	35.50
Professionals	9.50	8.00	7.00	7.50	7.50
Protective Service Workers	56.00	54.00	62.00	65.00	65.00
Technicians	1.50	1.50	1.50	1.50	1.50
Total Full-Time FTE	110.50	111.00	111.50	111.00	111.00

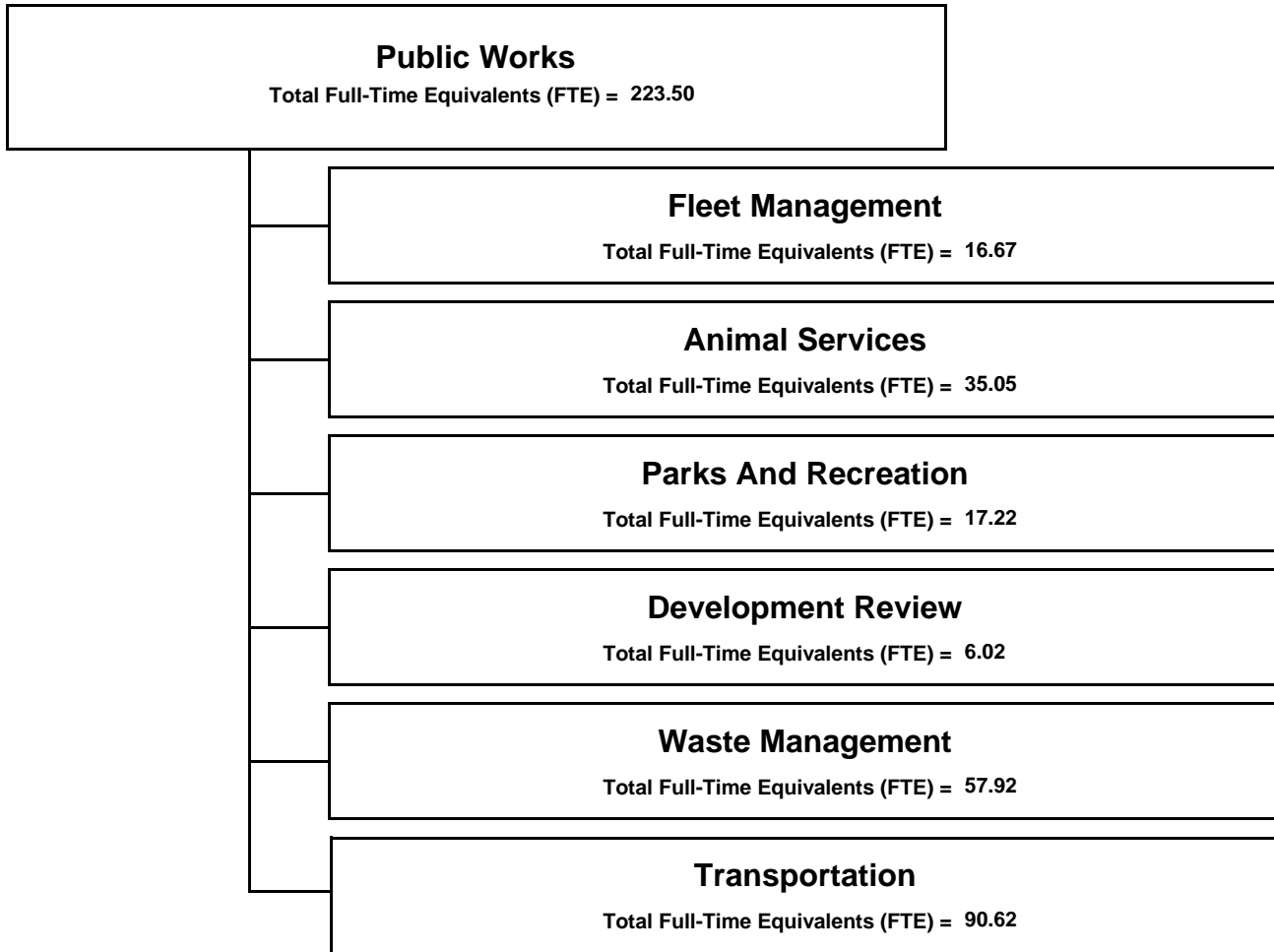
Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Fire and Rescue Station Emergency Generators	-	-	169,000	-
MSTU – Fire Fund Reduction	-200,000	-200,000	-	-
Operational Analysis & Master Plan Update	-	-	50,000	-
Replacement of Public Safety Mobile and Portable Radios	-	-	96,000	96,000
Total Enhancements	-200,000	-200,000	315,000	96,000

Public Works





Public Works





Public Works

Mission Statement

Our current mission statement: The Public Works Department provides stewardship of assigned County-owned infrastructure and equipment and works with the community to support growth that balances environmental, social and community development needs.

Vision Statement

Partner with the community to plan, build and maintain the community's infrastructure to the highest standards allowable. Work with the community to maintain a decent and respectable quality of life for our domestic animal population.

Summary of Services Provided

The Alachua County Public Works Department maintains the County's 916 miles of roads and rights-of-way; manages the County's fleet of over 790 vehicles & equipment; reviews the engineering-related components of new development in support of the County's growth management activities; provides waste management and recycling services; provides animal control and sheltering services; and, plans, builds, and maintains the County's parks and recreational facilities.

Strategic Plan

The Department is comprised of five major functional service areas: Fleet, Engineering & Operations, Waste Management, Parks, and Animal Services. Each of the functional areas has specific objectives that relate to service demand and service level. These objectives and measures were developed in alignment with the County's Comprehensive Plan and "Alachua Excels" (which includes the County Commission's Guiding Vision for FY 09-10). Objectives and measures for each functional service area are outlined in the Business Units portion of this budget. There are a number of significant initiatives which deserve specific mention because they reflect a major enhancement, change or shift in how a service is provided. They are being presented by function.

Parks: The role and responsibility of the County Parks Division is to provide maintenance of the existing park system and complete the development of Jonesville and Cynthia Moore Chestnut Park and Clark Butler Nature Preserve. The mission of the Parks Division is to maintain existing parks, make recommendations to the County Commission regarding parks and recreation policies and following up on special projects and assignments as requested by the County Commission.

Engineering & Operations: This Division's mission is to provide for the safe operating condition of all roads, bridges and multi-modal systems on the County transportation network, while minimizing adverse impacts on air and water quality. The Engineering & Operations Division is proposing aggressive program enhancements in pavement management and storm water management. Implementation of approved pavement projects is a major emphasis for the Division. The Department will continue its efforts to find ways to plan and fund additional resurfacing projects. Flooding poses numerous challenges and dangers as the 2004 hurricanes demonstrated. The Division has completed the development of a storm water master plan. The Department will work with residents and interest groups to evaluate various funding mechanisms to pay for storm water improvements for consideration by the County Commission. The division will continue its mission to ensure consistency of development proposals to the County's Comprehensive Plan. The Division will continue to provide its current level of service to the public for review of plans and to seek opportunities to improve multi-modal transportation. This initiative will require significant community participation and coordinated planning with other County Departments, especially Growth Management.

Animal Services: This Division's mission is to promote safety and the value of life by strengthening the animal-human relationship. Animal Services continues to implement the goals of the Maddie's Program. Our major emphasis is on staffing and training at the shelter, on partnering with the animal welfare community, and better educating the public about responsible pet ownership. Due to fiscal constraints, Animal Services will also focus on new service delivery systems, revised fee structures and partnerships with area cities to help fund the service.

Fleet Management: Fleet's mission is to assist their customers in the effective and efficient completion of their missions. This Division will continue its current service level to the departments which is generally high quality. The Division has a track record of management that is cost effective and efficient. With the increased upward pressure on fuel costs the Division will continue to manage the fleet in the most cost effective manner. The Division will continue to look for ways to expand services to other agencies to help offset the cost of operations and provide a service to the community. The Division is also evaluating alternative fuels such as biodiesel.

Waste Management: The Waste Management division's mission is to provide clean, efficient, economical and environmentally sound management of solid waste resources in Alachua County. The partnership with the City of Gainesville is critical to the survival of our solid waste disposal program. The objective is to have a financially viable inter-local agreement with the City well before the expiration of the current agreement. Implementation of an ad-valorem assessment for commercial waste will also be a major priority. The Division completed a joint plan with the City of



Public Works

Gainesville to examine ways for the City and County to implement and maintain an enhanced partnership for the management and administration of solid waste including collection, disposal and recycling. The plan was presented to a joint meeting of the City and County Commissions during the 2008 fiscal year, and the Commissions approved the plan.

Executive Message

The FY 2012 Budget reflects a continuation budget with a reduction in service levels in some Public Works Divisions as requested by the County Manager. As a result three Divisions: Parks, Animal Services, Waste Management and Engineering & Operations are reducing service levels as outlined below. The proposed reductions in service levels result in the loss of 2 additional positions from FY11 to FY12 budget which would bring the total loss of positions from FY2008 to 11.56 FTE's. At the same time, it is anticipated that the demand for service will remain the same or increase. It is also anticipated that individual calls for service will continue to rise due to the inability of the Department to be proactive in its service delivery.

Importantly, the Department has fully embraced the Sustainability Program. In addition to individual projects under study and early implantation, departmental practices and procedures are being reviewed in order to incorporate sustainable methods into our daily work.

The following information is a summary of the significant changes within each Division's budget. Greater detail for each can be found under the text for each Division's budget within the Business Unit section of GovMax:

Parks Division - The Parks Division General Fund portion of the FY2012 budget reflects a General Fund proposed reduction of 5.0%. In order to achieve the proposed cuts there is a reduction in the mowing contracts level of service by starting later in the spring, ending earlier in the fall, and reducing or eliminating mowing in the winter and for special events. This Division will continue to focus on assisting with the construction of a Senior Center, building a new Community Center at Kanapaha Park, and the completing the Poe Springs retaining wall. Due to lack of funding, Parks will not continue to pursue acquisition of additional lands as recommended in the Parks Master Plan.

In FY 2011, Alachua County Animal Services budget reflects a 5.0% reduction in funding from the FY2011 adopted budget and a reduction of (2) FTE's. Reducing the staffing levels in the FY 2012 budget will result in reduction of hours that the animal shelter is open to the public and reduce the number of animals that can be prepared for adoption.

Waste Management Division - the Division Waste Management's finances are currently somewhat stable due negotiations being completed with the commercial hauler who was diverting the waste out of the state. An agreement which runs thru 2016 requires them to bring back the waste to the Alachua County Transfer Station or direct haul to New River. We will continue to monitor the financial effects of this diversion and adjust staffing and the budget appropriately. The 5% requested budget reductions only affect the tip fee waivers which are currently paid for by the General Fund. The reduction in budget is \$29,267 which is an additional \$26,267 over the requested amount for the division but is expected to lessen the impact of cuts on Animal Services by helping keep one Animal Control Officer.

Two major initiatives for the division in the next budget year are the Materials Recovery Facility (MRF). Staff will finalize selection of an engineering firm for design and permitting of a MRF during FY 11 and expect to complete construction and begin operations of the MRF in FY 12. The other major initiative is the management of organic waste. Alachua County has completed the initial analysis of organics recycling is moving forward with site feasibility, design and permitting of an organics recycling facility. These two projects will allow the division to continue to work with the State of Florida and other local government partners to meet the state's initiative for meeting the goal of recycling 75% of our solid waste by 2020.

Engineering and Operations – A reduction of General Fund funding totaling \$570,000 will result in the total General Fund supplement being reduced to \$1,084,300. The original supplement of \$2,000,000 associated with the 2005 gas tax bond initiative for roadway resurfacing has been reduced by 46%. This Division anticipates being able to maintain service levels and productivity within existing funding but will lose the opportunity to take on additional major projects or unanticipated expenditures without a non-gas tax related funding source. Revenues in the Gas Tax fund continue to be a concern. The FY12 budget reflects a reduction in reserves to just above the fiscal requirements of 5% of operating revenues. The Maintenance Program will continue to be a challenge due to increased demands and responsibilities.

Fleet Management - Fleet Management is expected to continue its high quality, continuous improvement program. "Right



Public Works

sizing" of equipment, managing the Vehicle Replacement Fund to maintain its solvency and finding ways to reduce the cost of operation of county equipment will continue as high priorities. It is anticipated that Fleet Management will have an enhanced roll in rolling stock management and fuel conservation countywide. It is also anticipated that Fleet Management will be researching alternative fuels and new vehicle technologies with an eye toward the future. Quality customer service will continue to be a major point of emphasis for this Division.

Rick Hedrick



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Document**

Public Works

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	11,725,500	10,828,664	10,941,888	10,861,235	11,059,795
Operating Expenditures	22,741,076	22,061,300	24,434,642	25,863,738	26,117,289
Capital Outlay	601,129	114,458	448,275	124,375	123,525
Total Operating	35,067,705	33,004,422	35,824,805	36,849,348	37,300,609
Total Expenditures	35,067,705	33,004,422	35,824,805	36,849,348	37,300,609

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	3,003,460	2,454,740	2,623,557	2,706,202	2,748,804
MSTU-Unincorporated Services	1,436,307	1,750,571	1,972,145	1,913,638	1,948,877
Stormwater Management	226,437	33,908	0	-	-
MSBU-Refuse Collection	4,184,314	4,922,365	5,674,417	5,458,509	5,540,876
Gas Tax	9,873,236	9,016,366	9,764,048	9,730,752	9,836,688
Fleet Management	3,646,558	3,704,504	4,386,430	4,533,231	4,594,561
Environmental (Special Revenue)	175,706	74,370	89,645	89,645	89,645
Community Services (Special Revenue)	-	12,530	0	-	-
Other Special Revenue Funds	29,673	17,968	128,438	133,634	128,935
Solid Waste	12,492,013	11,017,100	11,186,125	12,283,737	12,412,223
Total Funding	35,067,705	33,004,422	35,824,805	36,849,348	37,300,609

Expenditures by Division	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Fleet Management	3,646,558	3,704,504	4,386,430	4,533,231	4,594,561
Animal Services	2,237,003	2,061,436	2,153,263	2,162,416	2,197,465
Parks And Recreation	1,702,855	1,501,119	1,818,577	1,898,150	1,921,950
Santa Fe Hills Water Utility	14,686	12,572	32,645	32,645	32,645
Development Review	427,874	394,626	447,645	467,540	476,370
Waste Management	16,702,535	15,971,620	16,920,542	17,776,479	17,987,332
Transportation	10,336,193	9,358,544	10,065,703	9,978,887	10,090,286
Total Expenditures	35,067,705	33,004,422	35,824,805	36,849,348	37,300,609

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Fleet Management	18.62	16.62	16.67	16.67	16.67
Animal Services	38.95	35.95	36.05	35.05	35.05
Parks And Recreation	16.66	15.82	16.22	17.22	17.22
Development Review	6.28	5.17	5.92	6.02	6.02
Waste Management	60.72	60.72	57.92	55.92	55.92
Transportation	89.77	89.72	89.72	90.62	90.62
Total Full-Time FTE	231.00	224.00	222.50	221.50	221.50
Total Part-Time FTE	1.00	1.00	1.00	2.00	2.00
Total Permanent FTE	232.00	225.00	223.50	223.50	223.50

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Animal Services	-	0	-	-1,274
Parks And Recreation	-	0	71,235	71,235
Development Review	-	0	-13,227	-13,338
Waste Management	-	0	528,796	434,796
Transportation	-	0	-46,773	-46,662
Total Enhancements	-	-	540,031	444,757



Public Works Fleet Management

Mission Statement

Assist our customers in the effective completion of their missions by providing safe, reliable and efficient fleet vehicles and equipment at a competitive cost with high quality services.

Summary of Services Provided

The Fleet Management Division provides a wide range of services to our customers:

- Fleet replacement planning
- Vehicle specification writing
- Vehicle procurement
- New vehicle up-fitting
- Used vehicle disposal
- Custom consulting and reporting services
- Charting cost trends
- Keeping abreast of changes in the transportation industry
- Fleet fueling services including bulk fuel, commercial retail fuel station network and on-site fueling
- Fleet maintenance and repair services including operating two (2) county owned shops and on-site fuel/lubrication truck
- Materials management services including operating two (2) repair parts stock rooms
- Specialized services such as fire equipment pump test services
- Business and planning services including managing and maintaining titles and tags for the County's fleet
- Managing two Vehicle Replacement Funds (General and Gas)
- Supporting emergency operations

Major Variances

Objective / Performance Measures	Indicator	FY 2010 Actual	FY 2011 Projected	FY 2011 Actual	FY 2012 Projected
<i>Attain the fleet and fuel goals identified in the 5-5-5 plan</i>					
• Reduce 3 vehicles a year	Effectiveness	12	3	-	3
• Reduce 5,600 gallons a year	Effectiveness	9,315	5,600	-	5,600
<i>Emergency Response Support</i>					
• % of emergency response support provided within 1 hour	Effectiveness	100	100	100	100
<i>Limit the number of breakdowns</i>					
• Reduce percentage of preventable breakdowns	Effectiveness	0.00	2	0.00	2
<i>Limit the number of unsatisfactory repairs</i>					
• Percent of unsatisfactory repairs	Effectiveness	0.25	1	0.00	1
<i>Maintain competitive Fleet repair hourly labor rates</i>					
• Percent labor rate is below market rate	Efficiency	31	16	31	16
<i>Maintain customer satisfaction rating</i>					
• Percent of customers satisfied with service	Quality	98.50	97	98	97
<i>Maintain Fleet expenditures within budget</i>					
• Percentage of budget spent	Input	85	98.50	39.99	98.50
<i>Maintain fleet technicians productivity</i>					
• Fleet technician productivity	Efficiency	96.25	95	94	95
<i>Respond to report requests.</i>					
• Percentage of reports effectively responded to	Efficiency	100	100	100	100



**Public Works
Fleet Management**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	1,038,828	996,577	1,032,137	1,021,138	1,037,150
Operating Expenditures	2,607,730	2,707,928	3,354,293	3,512,093	3,557,411
Capital Outlay	-	-	-	-	-
Total Operating	3,646,558	3,704,504	4,386,430	4,533,231	4,594,561
Total Expenditures	3,646,558	3,704,504	4,386,430	4,533,231	4,594,561

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Fleet Management	3,646,558	3,704,504	4,386,430	4,533,231	4,594,561
Total Funding	3,646,558	3,704,504	4,386,430	4,533,231	4,594,561

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Office and Clerical	3.05	3.05	3.10	3.10	3.10
Officials and Administrators	1.10	1.10	1.10	1.10	1.10
Professional/Technical Other	3.37	1.37	1.37	1.37	1.37
Professionals	0.10	0.10	0.10	0.10	0.10
Skilled Craft Workers	11.00	11.00	11.00	11.00	11.00
Total Full-Time FTE	18.62	16.62	16.67	16.67	16.67

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements				



Public Works Animal Services

Mission Statement

Protecting pets and people by promoting pet safety and the value of life by strengthening the animal-human relationship. Creating a humane community in which people accept their responsibility as pet owners.

Summary of Services Provided

Alachua County Animal Services envisions that all companion animals will have responsible owners and that the euthanasia of healthy, adoptable animals is eliminated.

The Animal Services Division provides all county citizens and animals of Alachua County with:

- Enforcement of Federal, State and Local animal laws and regulations.
- Emergency response in matters of public safety and health for animal-related aggression, accidents, disease outbreaks, sanitation concerns, and declared states of emergency.
- Licensing, registration and identification of companion animals (dogs, cats, ferrets).
- Investigation of animal cruelty and abuse concerns and related court testimony/action in prosecution of animal cases.
- Humane sheltering of impounded, lost, abandoned and/or unwanted animals.
- Adoption of un-reclaimed and/or unwanted animals.
- Medical examination, vaccination and treatment of sheltered animals.
- Surgical sterilization of adopted and reclaimed companion animals.
- Public Education and Community Outreach on animal control and animal welfare issues and concerns.
- Promulgation of local ordinances dealing with animal control and/or animal welfare.
- Inspections of business enterprises that sell, show, or display animals.

Major Variances

In FY 2010, Alachua County Animal Services eliminated the Program Coordinator position, a Animal Shelter Assistant position and cut overtime.

In FY 2011, Alachua County Animal Services eliminated one Animal Control Officer position and two vehicles.

In FY 2012, Alachua County Animal Services is facing the elimination of an Office position and an Animal Technician position.

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Maximize adoptions and minimize euthanasia</i>					
• Percent of animals received that are reclaimed/adopted	Effectiveness	46.33	45	52.23	45
• Percent of animals received that are euthanized	Effectiveness	48.17	50	36.96	50
• Number of animals licensed in the County	Output	14,156	20,000	17,049	20,000
• Number of Sterilizations	Input	996	1,300	422	800



Public Works
Animal Services

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	1,759,995	1,576,021	1,587,048	1,486,335	1,509,549
Operating Expenditures	474,012	485,415	561,215	671,081	682,916
Capital Outlay	2,996	-	5,000	5,000	5,000
Total Operating	2,237,003	2,061,436	2,153,263	2,162,416	2,197,465
Total Expenditures	2,237,003	2,061,436	2,153,263	2,162,416	2,197,465

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	2,211,052	2,047,222	2,088,263	2,097,416	2,132,465
Other Special Revenue Funds	25,952	14,215	65,000	65,000	65,000
Total Funding	2,237,003	2,061,436	2,153,263	2,162,416	2,197,465

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
FY2012 Tier 1 Budget Reduction	-	-	0.00	-1.00	-1.00
Office and Clerical	2.00	2.00	3.10	3.10	3.10
Officials and Administrators	3.10	3.10	3.10	3.10	3.10
Professional/Technical Other	29.85	26.85	25.85	25.85	25.85
Professionals	1.00	1.00	1.00	1.00	1.00
Technicians	3.00	3.00	3.00	3.00	3.00
Total Full-Time FTE	38.95	35.95	36.05	35.05	35.05

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
FTE (1.00) (V) Eliminate Veterinarian reallct cost - Contrac	-	-	-	-1,274
Total Enhancements	-	-	-	-1,274



Public Works Parks And Recreation

Mission Statement

Mission: To provide safe and well maintained parks for Alachua County.

Summary of Services Provided

The Alachua County Parks and Recreation Division provides services to its customers through the design, development, and maintenance of the county's park system. As part of its development and design program the Division interacts with the public and other agencies through public meetings, advisory boards, workgroups, and one-on-one discussions. Beginning FY2011 the Parks Division is responsible for the day-to-day maintenance of the county fairgrounds. The Division also applies for and administers state and federal grants, management and security agreements, and construction contracts.

The Parks and Recreation Division acts as the contract manager for youth recreational programs through a contract with the Alachua County School for the "Teen Zone" program. Teen Zone is an after-school program for middle school students being provided at Kanapaha Middle School and Ft Clarke Middle School. The Teen Zone program is funded through a two year US Department of Education grant totaling \$250,000. This grant funding will end FY2012. If the program is to continue additional funding will need to be provided. Additionally, contracts and leases for the management of the Kanapaha Botanical Gardens and Poe Springs Park are administered by the Parks Division.

Specifically the Parks and Recreation Division provides for:

- Grant writing, application and contract administration
- Contract administration for park site security, mowing, athletic field maintenance, janitorial services, Poe Springs Park management, Kanapaha Botanical Gardens lease, youth recreation programs, athletic field reservation and minor maintenance, and grant agreements
- Project design and construction coordination and inspection
- Coordination and scheduling special events at parks
- Coordination of public participation in park planning and design
- Daily janitorial service at all county park restrooms
- Weekly mowing of the parks during the growing season and as needed during the off season
- Twice weekly trash and debris removal from parks
- Mowing of the irrigated athletic fields three time a week during the growing season
- Application of fertilizers, herbicides, and pesticides to athletic fields on an as needed basis
- Aeration and top dressing of athletic fields as needed
- Ball field clay infield maintenance
- Irrigation maintenance
- Park well chlorination systems inspection, maintenance, testing, and reporting
- Regular maintenance of park facilities involving carpentry, electrical, plumbing, roofing, painting, fencing, and concrete
- Regularly scheduled safety inspections of park playgrounds and facilities
- Trail maintenance, under brushing, and tree trimming and/or removal
- Contract administration for the Middle School After School program "Teen Zone".
- Coordination and scheduling of events at the fairgrounds
- Maintenance and improvements of the fairgrounds

The provision of recreation facilities, programs, and maintenance is most cost effective when they are provided through cooperative efforts between public and private recreation providers. Therefore, the Parks and Recreation Division works closely with other recreation providers, both public and private, in its effort to meet the recreational needs of its customers.

Major Variances

The major change in the Parks operating budget for FY2012 is the proposed 5% reduction in the General Fund and the MSTU due to the ongoing economic conditions. A 5% reduction Parks Division FY2011 operating budget equals \$85,082. The reduction will be taken from the Mowing Contracts and Poe Springs maintenance.

Contracts:

Parks Mowing:

\$ 23,765	001-4100-572.34-10
\$ 60,317	008-4100-572.34-10

Poe Springs:



Public Works Parks And Recreation

\$ 1,000 001-4130-572.46-20

The impact of the reduction to the Parks Division operations is:

Parks Mowing:

The mowing season of the parks will be reduced by starting later in the spring, ending earlier in the fall, and reducing or eliminating mowing in the winter and for special events. During the reduced mowing season the weekly parks mowing will continue providing well maintained usable areas for the public use.

Poe Springs:

The maintenance costs will be covered by the regular parks operating budget.

Advisory Board

The Parks Superintendent is the liaison for the Recreation and Open Space Advisory Committee (ROSCO). The Public Works Senior Staff Assistant provides support in preparing and distributing minutes and agendas, taking minutes, and providing ongoing communications with the Committee.

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Develop and maintain activity and resource based recreation</i>					
• Acres of activity-based rec sites/1000 unicorp residents	Output	1.68	0.50	1.64	0.50
• Acres of resource-based recreation sites per 1,000 residents	Output	6.49	5	6.35	5
<i>Expand Recreational Opportunities</i>					
• Number of collaborative recreation agreements	Outcome - Leading	9.50	8	10	8



Public Works
Parks And Recreation

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	720,581	647,461	686,524	708,528	722,225
Operating Expenditures	821,253	788,716	1,075,053	1,126,022	1,136,125
Capital Outlay	161,020	64,943	57,000	63,600	63,600
Total Operating	1,702,855	1,501,119	1,818,577	1,898,150	1,921,950
Total Expenditures	1,702,855	1,501,119	1,818,577	1,898,150	1,921,950

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	710,982	379,116	475,294	578,053	585,606
MSTU-Unincorporated Services	830,853	1,047,676	1,226,345	1,197,963	1,218,909
Environmental (Special Revenue)	161,020	61,798	57,000	57,000	57,000
Community Services (Special Revenue)	-	12,530	0	-	-
Other Special Revenue Funds	-	-	59,938	65,134	60,435
Total Funding	1,702,855	1,501,119	1,818,577	1,898,150	1,921,950

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Historical Information and Poe Springs	-	0.27	0.00	1.00	1.00
Office and Clerical	1.26	1.24	1.35	1.35	1.35
Officials and Administrators	0.36	0.35	0.35	0.35	0.35
Professional/Technical Other	11.98	9.91	10.47	10.47	10.47
Professionals	1.06	1.05	1.05	1.05	1.05
Skilled Craft Workers	2.00	3.00	3.00	3.00	3.00
Total Full-Time FTE	16.66	15.82	16.22	17.22	17.22

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Final Public Hearing - BoCC voted to fund Poe Springs	-	-	125,000	125,000
Reduction Mowing & Maintenance MSTU -Parks	-	-	-30,000	-30,000
Reduction Mowing Contracts General Fund -Parks	-	-	-23,765	-23,765
Total Enhancements	-	-	71,235	71,235



**Public Works
Santa Fe Hills Water Utility**

Mission Statement

To provide potable drinking water which meets all state and federal standards to the residents of the Santa Fe Hills subdivision.

Summary of Services Provided

Prior to being placed into receivership, the Santa Fe Hills Water System was operating under a State of Florida Department of Environmental Protection (FDEP) warning that had been issued on September 11, 2001. The FDEP warning contained 9 (nine) points that required action. Subsequently, little was done to address the FDEP concerns addressed in the September 11th warning and the Santa Fe Hills Water System continued to be an FDEP public health concern. On March 21, 2002, Circuit Judge Larry G. Turner issued an order placing the Santa Fe Hills Water System into receivership, and ordered Alachua County to assume responsibility for the operation and maintenance of the system. The County began operating the system on April 19, 2002. By June 30, 2002, all major issues identified in the FDEP warning, as well as some security and safety issues, had been resolved by the County.

Major Variances

No major budget variances.

<u>Objective / Performance Measures</u>	<u>Indicator</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Projected</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Projected</u>
<i>Provide safe drinking water to residents of Santa Fe Hills</i>					
● Maintain minimum residual chlorine level of 0.2mg/L	Output	1.01	0.20	1.14	0.20



Public Works
Santa Fe Hills Water Utility

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Operating Expenditures	14,686	12,572	32,645	32,645	32,645
Total Operating	14,686	12,572	32,645	32,645	32,645
Total Expenditures	14,686	12,572	32,645	32,645	32,645

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Environmental (Special Revenue)	14,686	12,572	32,645	32,645	32,645
Total Funding	14,686	12,572	32,645	32,645	32,645

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
No Staff					

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements				



Public Works Development Review

Mission Statement

To review development proposals for consistency with the Comprehensive Plan and compliance with the Land Development Regulations to minimize impacts to existing neighborhoods and other developments with reduced rejection for non-compliance.

Summary of Services Provided

The Development Review & Emergency Response Section of the Engineering & Operations Division performs review of paving and grading improvements associated with proposed developments, determines flood zone and flood hazard areas and evaluates infrastructure needs associated with new development. These activities are for the purpose of providing engineering support to the Board of County Commissioners through the Development Review Committee and Zoning Application process. With the recent downturn in development activity, the division is now providing support to the project management staff and construction inspections staff.

In this capacity, the Section:

- Administers development regulations for following land subdivision, private site development, stormwater management, access management and flood plain management; (Alachua County Comprehensive Plan and Unified Land Development Code)
- Makes recommendations to the Development Review Committee on issues regarding transportation concurrency, stormwater, parks and solid waste issues; (Alachua County Comprehensive Plan and Unified Land Development Code)
- Makes recommendations and provides technical expertise to the Board of County Commissioners as to issues regarding comprehensive land amendments and rezoning requests and the Evaluation and Appraisal Report; (Alachua County Comprehensive Plan and Unified Land Development Code and Florida law)
- Makes recommendations to the Board of Adjustment on issues regarding zoning variances and subdivision regulations; (Alachua County Comprehensive Plan and Unified Land Development Code)
- Reviews and issues commercial access, paving and drainage improvement permits; flood prone area permits; (Alachua County Comprehensive Plan and Unified Land Development Code)
- Provides flood information (Flood Insurance Rate Zone Information) and assistance to the public upon request; (Service associated with National Flood Insurance Program and Community Rating System)
- Provides pre-application screening for all building permits
- Performs project management for projects assigned by the County Engineer

The Section also interacts considerably with the public in its capacity as administrator of the Flood Hazard Area Ordinance. This includes responding to more than 250 requests a year for Flood Insurance Zone Information. Effective flood plain administration allows the County to lower the classification rating and the actuarial rates the citizens of Alachua County pay for flood insurance. The National Flood Insurance Program's (NFIP) Community Rating System (CRS) is a voluntary incentive program that recognizes and encourages community floodplain management activities that exceed the minimum NFIP requirements. This Section serves as the County CRS Coordinator. As a result, flood insurance premium rates are discounted to reflect the reduced flood risk resulting from the community actions meeting the three goals of the CRS: (1) reduce flood losses; (2) facilitate accurate insurance rating; and (3) promote the awareness of flood insurance. For CRS participating communities, flood insurance premium rates are discounted in increments of 5% for ten separate classes. Alachua County is currently a Class 7 Community and receives a 15% discount which saves residents who carry flood insurance over \$85,000 County-wide on an annual basis. This service is the only service provided by the Development Review Division that is not mandated by the Comprehensive Plan and the Unified Land Development Code.

Major Variances

Advisory Board

The Division provides comments and recommendations to the Board of Adjustment on matters concerning variances to certain Land Development Regulations.

The Division provides comments and recommendations to the Planning Commission and the Board of County Commissioners on matters concerning amendments to the Comprehensive Plan and rezoning requests.



Public Works Development Review

<i>Objective / Performance Measures</i>	<i>Indicator</i>	FY 2010 Actual	FY 2011 Projected	FY 2011 Actual	FY 2012 Projected
<i>Ensure All New Developments Comply with Stormwater Man. Sys.</i>					
• Hours Expended annually for Policy and Code Development	Input	74	80	179	80
• Number of deficiencies assoc with design review oversight	Efficiency	-	0	0	0
• Number of Design Review Exceptions approved	Effectiveness	-	0	0	0
<i>Maintain a safe, convenient, effective transportation system</i>					
• % driveways compliant to Unified Land Development Code	Effectiveness	100	98	100	98
• Number of deficiencies assoc with design review oversight	Efficiency	-	0	0	0
• Number of Design Review Exceptions approved	Effectiveness	-	0	0	0
• Hours Expended annually for Policy and Code Development	Input	116.75	80	42	80



**Public Works
Development Review**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	403,151	357,699	334,950	356,785	363,844
Operating Expenditures	24,723	36,927	107,695	109,905	112,526
Capital Outlay	-	-	5,000	850	-
Total Operating	427,874	394,626	447,645	467,540	476,370
Total Expenditures	427,874	394,626	447,645	467,540	476,370
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
MSTU-Unincorporated Services	427,874	394,626	444,145	467,540	476,370
Other Special Revenue Funds	-	-	3,500	-	-
Total Funding	427,874	394,626	447,645	467,540	476,370
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Historical Information	-1.04	-	0.00	-	-
Office and Clerical	-	-	0.05	0.05	0.05
Officials and Administrators	0.40	0.40	0.40	0.40	0.40
Professional/Technical Other	3.62	1.57	2.27	2.37	2.37
Professionals	1.65	1.65	1.65	1.65	1.65
Skilled Craft Workers	0.10	0.10	0.10	0.10	0.10
Technicians	1.55	1.45	1.45	1.45	1.45
Total Full-Time FTE	6.28	5.17	5.92	6.02	6.02
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Personnel Adjustment from MSTU to Gas Tax for Dev. Review		-	-	-13,227	-13,338
Total Enhancements		-	-	-13,227	-13,338



Public Works Waste Management

Mission Statement

MISSION STATEMENT

The Mission of the Alachua County Division of Waste Management is to provide clean, efficient, cost-effective and environmentally sound management of solid waste resources in Alachua County.

VISION STATEMENT

Focus on transitioning the current disposal and transfer system to a resource recovery based system to maximize the efficient and cost effective use of our resources. With a Division focus to "Embrace Zero Waste", the Waste Management Division will identify, develop and seek to implement and utilize new and existing system technologies while using existing and developing new public/private partnerships to accomplish this goal.

The Division of Waste Management will:

- be a benchmark leader in efficient, cost effective and integrated resource recovery
- use the latest, viable and cost-effective technology in the industry
- be recognized locally and nationally as a model for programs and customer service
- be networked with other providers of resource recovery

The Alachua County Division of Waste Management provides a variety of solid waste management services, including receiving, collecting and transporting solid waste, and recycling and various methods of promoting waste reduction. The goal of the division is to transition to a resource recovery based facility as the focus of the business model. The Division also provides disaster debris management in the event of a natural or man-made disaster in Alachua County.

Summary of Services Provided

Within the Division are the following programs:

LEVEDA BROWN ENVIRONMENTAL PARK AND TRANSFER STATION (LBEP)

The Leveda Brown Environmental Park and Transfer Station is the hub of the solid waste management system. This facility is responsible for the safe and efficient management of all municipal solid waste generated within Alachua County. Waste delivered to the facility comes from public and private vendors as well as individual citizens. The facility also hosts on site, the Alachua County Environmental Protection Hazardous Waste Facility and SP Recycling Corporation through a rental agreement. There are various recycling opportunities for many commodities for our community as well as educational tours. Waste disposed at the facility is screened and then loaded into long haul trailers to be disposed of at the New River Landfill located 35 miles north in Union County. Alachua County maintains an inter-local agreement for disposal with New River Landfill through 2016. Five county rural collection centers located throughout the unincorporated area of the County offer citizens alternative disposal sites for limited amounts of municipal solid waste as well as recycling and Household Hazardous Waste drop-off.

The Leveda Brown Environmental Park and Transfer Station provides the following services:

- Operates a solid waste transfer station in accordance with Federal, State and local regulations
- Screens waste for prohibited items prior to transporting the waste to the New River regional landfill for disposal
- Recycles vegetative wood waste, pallets, waste tires, scrap metal, clothing and appliances
- Provides Household Hazardous Waste management through the Household Hazardous Waste Center operated by the Alachua County Environmental Protection Department
- Provides a recycling facility for the community through a lease agreement with SP Recycling Corporation
- Contracts for wood waste to be ground into mulch, and the mulch is given away free to the public
- Maintains 25kW Solar Array and feed-in-tariff (managed by the Office of Engineering and Compliance)
- Environmentally sound disposal sites for rural residents to drop off solid waste, recycling and Household Hazardous Waste:

- Increases recycling as a percentage of waste disposed at the Rural Collection Centers
- Screens various categories of waste and recyclable materials for prohibited items prior to transporting for disposal or recycling
- Prevents Household Hazardous Waste from being disposed in an unsafe manner
- Decreases the amount of illegal dumping

WASTE COLLECTION

Waste Collection staff manages the curbside collection contract, provides enforcement for compliance to the curbside contract and manages and/or assists other departments with non ad valorem assessments. Citizens living within the MSBU are part of a mandatory curbside collection program. These residents have volume based curbside collection for solid waste with the option of participating in curbside recycling and yard waste recycling. The residential collection



Public Works Waste Management

contract is bid jointly with the City of Gainesville. This contract directs the flow of the residential waste stream to the Leveda Brown Environmental Park and Transfer Station.

Residents residing outside of the MSBU may either subscribe for garbage and recycling collection through the contracted hauler or use one of the five rural recycling and solid waste collection centers. All residents of the County may use the collection centers. Non-county residents may use the centers by purchasing a non-resident permit.

All fees for services are through non ad valorem assessments on the property tax bill of the parcel owner.

Residential Curbside Collection - Provides the following services for the Residential Curbside Collection Program:

- Manages contractual agreements for volume-based curbside collection of solid waste, recyclable material and yard waste
- Provides a customer call center for inquiries, service requests and complaints
- Maintains citizen compliance with Alachua County's volume-based collection system through public education and enforcement
- Meets requirements of Florida Statutes, Section 403.7049, and Florida Department of Environmental Protection Rule 62-708 by collecting and developing information necessary to publish the annual full cost of collection, recycling and disposal of solid waste in Alachua County

Special Assessments:

Waste Collection develops or assists other departments in developing Alachua County's non-ad valorem assessments (charges for services paid on the annual property tax bill) which allows the County to collect approximately \$7 million in assessment revenue for services provided. Assessments include curbside collection, Rural Collection Centers, Solid Waste Management, paving, water line extension and neighborhood preservation and enhancement.

WASTE ALTERNATIVES:

Waste Alternative manages a variety of programs for the division related to source reduction and recycling. All public education and public relations for the division including a school board approved curriculum for preK-12, a multi-media advertising and promotions campaign, tours of waste management facilities and general education workshops and events.

Waste Alternatives manages mandatory commercial recycling. Mandatory commercial recycling regulated through the Alachua County Code of Ordinances requires all businesses, including commercially collected residential properties (multi-family housing) to offer and maintain recycling programs. Additionally, Waste Alternatives manages special events recycling, parks recycling, the County office recycling program, Tools for Schools and the Waste Management Division websites.

The Waste Alternatives Office provides the following services:

- Monitors and reports to Florida Department of Environmental Protection on recycling and waste reduction in Alachua County, as required by Chapter 403, Florida Statutes and Florida Administrative Code, Chapter 62-770
- Educates the community on ways to increase recycling, reduce disposal costs and save landfill space, as required by the Alachua County Comprehensive Plan
- Instills in the next generation, through educational programs, a strong ethic for preserving natural resources through recycling, waste reduction, and reuse
- Manages a web-based Alachua Exchange program, at www.alachuaexchange.com, facilitates reuse of surplus materials and products that would otherwise be thrown away
- Manages the Tools for Schools program, a reusable resource center for teachers, located at 1147 SE 7th Avenue, Gainesville, Florida, providing the opportunity for businesses, institutions, and individuals to donate surplus materials and overstocked supplies to public school teachers
- Encourages innovations in reuse and recycling through the annual Trashformations Art Competition for high school and college students
- Promotes special events to remind the public of the value of alternatives to waste disposal, including distribution of compost bins, telephone book recycling, waste tire recycling and various public informational forums
- Provides recycling containers at public events
- Manages and enforces, mandatory commercial recycling, parks recycling, special events recycling and County government office recycling program



Public Works Waste Management

ENGINEERING AND COMPLIANCE MONITORING:

The County Solid Waste Engineer and staff provide oversight and technical expertise on all solid waste management activities, programs and processes. The Engineer and staff are responsible for all capital projects in the Waste Management Division and ensure that all Solid Waste Facilities and Operations comply with all State and Federal regulations for Solid Waste Management facilities and operations.

Services provided by the Solid Waste Engineer and staff:

- Provides permit compliance at the County-operated waste management facilities
- Annually updates long-term solid waste management planning options to reflect changes in technology regulations and economics
- Manages current and future capital projects and contracts to meet or exceed schedules, budgets and design criteria
- Maintains and manages the 25 kW solar array at the Leveda Brown Environmental Park and Transfer Station
- Manages all permitting for all solid waste facilities
- Provides cost effective compliance monitoring at five closed landfills in accordance with Florida Department of Environmental Protection permits
- Maintains storm-water control systems at two closed landfills to meet National Pollutant Discharge Elimination System (NPDES) permit requirements
- Utilizes available technology to accelerate stabilization of the waste at the County's closed Southwest Landfill
- Provides management of the closure/post closure fund for the Alachua County Southwest Landfill in accordance with Florida Department of Environmental Protection long-term care regulations in a manner that will maintain the escrow account balance for 30 years post-closure

REVERSE OSMOSIS:

A research and development project in conjunction with UF Environmental Engineering to treat landfill leachate and remove harmful contaminants. Staff completed first year of experimental research to clean up leachate to meet standards for discharge as a fertilizer. Staff filed an application to FDEP for the second phase of the experimental research to include the economics and land application rates for the treated leachate.

ENFORCEMENT:

Waste Inspectors in Waste Alternatives and Waste Collection provide both proactive and reactive investigations and inspections and enforcement to achieve compliance with Chapter 75 of the Alachua County Code of Ordinances.

BALU FOREST:

Balu Forest is a 1,585-acre tract of land that is in reserve and designated in the Alachua County Comprehensive Plan as a possible future solid waste disposal facility. Balu Forest is under the Balu Forest Land Management Plan, which specifies goals for the site to establish an old growth, uneven aged, longleaf pine dominant forest. Management of Balu Forest is by the Environmental Protection Department with oversight and funding by the Waste Management Division.

CITIZEN ADVISORY BOARDS

The Division of Waste Management currently does not have any Commission appointed advisory boards. Staff is involved in the multi-agency Solid and Hazardous Waste Public Information Committee and Disaster Debris Management Team. Citizens are involved in both committees and both committees are open to more citizen involvement. There is a citizen committee, which provides input on the operation of Tools for Schools. There is also a teacher advisory committee for education programs and staff works with the Partners for a Productive Community organization to encourage and increase participation in waste reduction and recycling.

Major Variances

OPERATIONAL AND BUDGET RESOURCE ALLOCATION

Alachua County's waste management programs (other than Waste Collection) and the Environmental Protection Department's Household Hazardous Waste program are in Funds 400 – 406, the Solid Waste Enterprise Fund. The Waste Collection program is in Fund 148, the Municipal Services Benefit Unit (MSBU) Special Revenue Fund.

There are several budgetary challenges for FY 12:

- Establishment of a reliable flow control mechanism is required to move forward with programs designed to meet State mandated and County Comprehensive Plan, recycling and waste diversion goals and ensure adequate revenues to maintain the solid waste system.
- FY 11 delivery of refuse to the County Transfer Station is down approximately 950 tons per week (approximately 30% reduction) as compared to last year. The bulk of this decline is primarily the result of the redirection of waste by a private



Public Works Waste Management

hauler through a private transfer station to an out-of-state disposal facility from January - August 2010. Staff has reached an agreement with this private hauler to allow direct haul to the New River disposal facility on behalf of the County. The challenge to the solid waste system is to reduce expenditures to match reduction in revenue.

- During FY 12, staff will continue to negotiate inter-local agreements with all municipalities in the county to ensure delivery of all waste collected within their boundaries. This will further guarantee the financial stability of the solid waste system. Resources needed include staff time to work with each municipality and negotiate agreements.
- Identify an appropriate funding mechanism for the care of identified closed landfills and other non-operational administrative costs, which is currently part of the LBEP administrative costs included in the tipping fee. The policy decision is how to ensure that all users of the solid waste system pay equally for the care of these closed landfills and other non-operating costs. Resources needed include staff time to research appropriate funding mechanisms, development of presentation for Commissions, and implement chosen mechanism.

NEW PROGRAMS TO BE DEVELOPED:

Alachua County Board of County Commission approved the following motion on January 25, 2011:

Commissioner DeLaney moved :

1. Approve the Budget Amendment to transfer funds from Solid Waste Reserves for a location feasibility analysis for the organics recycling facility, and design and permitting of the organics recycling facility and the materials recovery facility for the Sustainable Solid Waste Program including consideration and evaluation of technologies that can capture and recycle energy and organics from the municipal solid waste stream as received at the County's Material Recovery Facility.
2. Convene an ad hoc, sunset technical advisory committee to review the organics recycling facility all the way through the process. Responsibilities of this committee would include but not be limited to, the following:
 - a. Review ongoing plans and critique
 - b. Receive and consider alternative waste disposal options
 - c. Communicate with County staff, other governments and private entities regarding the technical issues posed by the proposed facilities
 - d. Report conclusions to the Board of County Commissioners.

The motion carried 5-0.

MATERIALS RECOVERY FACILITY

Staff will finalize selection of an engineering firm for design and permitting of a materials recovery facility (MRF) during FY 11 and complete construction and begin operations of the MRF in FY 12.

MANAGEMENT OF ORGANIC WASTES

Alachua County has completed the initial analysis of organics recycling is moving forward with site feasibility, design and permitting of an organics recycling facility.

MANAGEMENT OF CONSTRUCTION AND DEMOLITION DEBRIS

Recently passed State legislation requires Counties to implement a program for recycling construction and demolition debris. The State Department of Environmental Protection is developing rules implementing this requirement. Once complete, Alachua County will be required to develop a program that is responsive to the requirements.

SOLAR POWER AT CLOSED LANDFILLS

County closed landfills, as well as other suitable County property, are sites for "solar farms" to produce energy. Budget impact could be \$6.50 per watt, or \$6.5 million for installation of one Megawatt (MW). Revenues for 25 years with GRU's Feed-In-Tariff (FIT) program would be about \$11 million. Public-private joint ventures would further improve economics by allowing the capture of federal tax credits and depreciation allowances. One MW of Photovoltaic power would save 1.3 million gallons of water annually and eliminate 2.2 tons of carbon emissions annually.

WASTE REDUCTION/RESOURCE RECOVERY

The Florida Legislature passed a bill requiring 75% recycling from land filling and the County Comprehensive plan is amended to reflect the same. The County, the City of Gainesville, and the other municipalities will develop plans to increase recycling and reduction of waste. The County will build a Materials Recovery Facility and Organics Recycling Facility to maximize recovery of recycling commodities. In addition, to help achieve the 75% recycling goal mandated by the state and the Alachua County Comprehensive Plan, by 2020, and reduce greenhouse gas emissions associated with



Public Works Waste Management

the transport of municipal solid waste the County will promote a cluster of waste to wealth industries at the Resource Recovery Park (RRP) to make useful products from recycled materials. Commodities diverted through the materials recovery facility can be diverted to the RRP for remanufacturing.

FLOW CONTROL

One of the challenges the County has is our ability to guarantee the solid waste stream to the County solid waste facility to ensure fees generated are sufficient to support the financial sustainability of the system. This guarantee is regulatory flow control and requires the County to enact a flow control ordinance. In order to enact this ordinance, the County must meet the legal definitions required by Florida Statute. Initial Counsel has stated that once the County has the materials recovery system in place and 100% of the waste stream is processed for recovery, then the County may enact a flow control ordinance that will direct all waste generated and collected in Alachua County to the County owned and operated facility of record.

SUSTAINABLE SOLID WASTE PROGRAM

Staff is developing a Sustainable Solid Waste Program. State legislation significantly expands the reporting requirements relative to recycling activities for a broad range of generators and requires entities to report annually their information to the County. The State Department of Environmental Protection has suspended rules implementing this requirement. However, these goals have been adopted through the County comprehensive plan and rule development is on-going within the County.

ALTERNATIVE TECHNOLOGIES

A number of technologies to treat waste are emerging. Staff will continue to research these technologies. The LBEP offers opportunities for pilot programs for innovative technology and processes.

RESOURCE RECOVERY PARK

Plans continue for The Resource Recovery Park (RRP) in conjunction with the new Alachua County fairgrounds. In FY 11, infrastructure design and the master plan are on-going. Resources needed – Funding to build infrastructure and staff time to participate in phases of all development.

Advisory Board

The Waste Management Division serves as staff liaison to a technical advisory committee, created by the BoCC for the purpose of analyzing organics recycling for the Sustainable Solid Waste Plan for Alachua County.



Public Works Waste Management

<i>Objective / Performance Measures</i>	<i>Indicator</i>	FY 2010 Actual	FY 2011 Projected	FY 2011 Actual	FY 2012 Projected
<i>Administration of waste management programs and projects</i>					
● Maintain viability of Alachua County's waste disposal system	Input	100	100	90.63	100
<i>Embrace Zero Waste</i>					
● Alachua County Total Waste disposed per capita	Output	0.54	0.74	-	0.74
● Alachua County Residential Waste disposed per capita	Input	0.22	0.23	-	0.23
● Number of business waste audits/follow-up visits	Output	1,382	800	540	800
● Percent of recycling to solid waste disposed Countywide	Effectiveness	43	40	-	45
● Percent of recycling to solid waste dropped off at RCCs	Input	13.71	15	13.81	15
● Number of brochures given out at public events	Input	4,251	2,500	647	2,500
<i>Maximize customer satisfaction</i>					
● Percent of complaints to number of customers served	Output	0.02	0.05	0.02	0.04
● Percent of complaints other than missed service	Input	0.77	2	0.41	2
<i>Operate waste disposal system at or below market rates</i>					
● Operational cost per ton received	Input	42.49	39	48.95	39
● Tons per load	Input	20.66	22	21.92	22
● Administrative cost per ton received	Input	6.06	4.50	6.47	4.50
● Hauling cost per ton disposed	Input	10.45	10	9.57	10
● Transfer Station operational diversion rate	Input	3	4	4.25	4
<i>Zero lost time injuries</i>					
● No recordable injuries	Input	-	2	0	2



**Public Works
Waste Management**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	3,131,037	2,860,799	2,856,778	2,920,768	2,975,586
Operating Expenditures	13,569,408	13,110,821	13,737,864	14,847,811	15,003,846
Capital Outlay	2,090	-	325,900	7,900	7,900
Total Operating	16,702,535	15,971,620	16,920,542	17,776,479	17,987,332
Total Expenditures	16,702,535	15,971,620	16,920,542	17,776,479	17,987,332

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	22,486	28,402	60,000	30,733	30,733
MSBU-Refuse Collection	4,184,314	4,922,365	5,674,417	5,458,509	5,540,876
Other Special Revenue Funds	3,721	3,753	0	3,500	3,500
Solid Waste	12,492,013	11,017,100	11,186,125	12,283,737	12,412,223
Total Funding	16,702,535	15,971,620	16,920,542	17,776,479	17,987,332

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Office and Clerical	0.10	0.10	0.30	0.30	0.30
Officials and Administrators	1.30	1.30	1.30	1.30	1.30
Professional/Technical Other	47.02	45.02	44.02	42.02	42.02
Professionals	10.30	10.30	10.30	10.30	10.30
Service Maintenance	2.00	2.00	2.00	2.00	2.00
Tier 1 County Manager Budget Reduction	-	2.00	0.00	-	-
Total Full-Time FTE	60.72	60.72	57.92	55.92	55.92
Total Part-Time FTE	1.00	1.00	1.00	2.00	2.00

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Maintain Service Level Solid Waste	-	-	698,646	698,646
MSBU Maintain Current Level of Service	-	-	-234,583	-234,583
Reduction Tip Fee Waivers General Fund Waste Management	-	-	-29,267	-29,267
Transfer Floor repair	-	-	94,000	-
Total Enhancements	-	-	528,796	434,796



Public Works Transportation

Mission Statement

To provide for the safe operating condition of all existing and future roads, bridges and multi-modal systems on the County Transportation network, while minimizing adverse impacts on air and water quality.

Summary of Services Provided

The Division of Engineering & Operations is composed of the following sections of Public Works: Road & Bridge maintenance, Engineering, Development Review & Emergency Response, and Construction Inspections. The Division is currently in the process of implementing program enhancements in pavement management and stormwater management. Implementation of approved pavement projects continues to be a major emphasis for the Division. We will continue our efforts to find ways to plan and fund additional resurfacing projects. Flooding poses numerous challenges and dangers as the 2004 hurricanes demonstrated. The Division has developed a stormwater master plan and will continue to pursue a dedicated funding mechanism to pay for a comprehensive stormwater management program. As a reminder, the Division is funded primarily by gas tax revenues. In fiscal year 2008, gas tax revenues decreased by 6 percent from the previous year. Revenues for fiscal year 2009 and 2010 remained static from FY 2008 and revenues for fiscal year 2011 are tracking similarly as well.

Alachua County's Road System

The Division currently maintains:

- 680 miles of paved roads
- 240 miles of unimproved roads
- 9 bridges
- 200 stormwater basins
- 29,000 traffic control signs

Road & Bridge Maintenance:

- Responds to citizen inquiries and requests regarding county-maintained roads and rights-of-way;
- Mows over 500 miles of County roads on an eight-week cycle during mowing season;
- Trims trees on County roads to promote safe travel and aesthetically pleasing appearance;
- Coordinates the Public Right-of-Way Tree Planting Program to enhance pedestrian and cycling safety and comfort, calm traffic, improve air and water quality, and beautify the public realm;
- Performs regular evaluations of public rights-of-way and adjacent lands to determine if there are hazardous trees that need to be removed;
- Acts as a lead agency in emergency response & support for all County residents;
- Coordinates a right-of-way litter control program that includes the use of cost-effective inmate labor and the "Adopt-A-Road" and "Adopt-A-Median" volunteer programs;
- Maintains County stormwater systems associated with roads and right-of-way in compliance with all local, state, and federal guidelines;
- Completes roadway grading on over 230 miles of unimproved County roads on a four-week basis;
- Provides a service to reduce excessive dust on selected County unpaved roads for reasons relating to health and safety;
- Maintains a pavement management program that provides for a pavement surface evaluation and rating system of the County road network;
- Promotes multi-modal transportation by maintaining existing sidewalks & bike paths in good repair and constructing new sidewalks with available funds;
- Provides support for other agencies/municipalities with emergency recovery, new construction, and renovation.

Engineering:

- Identifies and prioritizes County Road System transportation improvement needs;
- Provides engineering specification and oversees the preparation of design and construction plans and documents;
- Provides engineering assistance to other Public Works offices and programs;
- Identifies funding opportunities for improvement of the County Road System through a close working relationship with both Federal and State transportation agencies;
- Keeps abreast of Federal, State and District stormwater management permitting criteria;
- Supports transportation planning by maintaining and utilizing a computer mapping and data management system;
- Coordinates the County Traffic-Calming Program;
- Maintains Concurrency Tables for roadways in unincorporated areas;
- Designs widening, resurfacing, and construction projects for roads, intersections, roundabouts, bike lanes and parking



Public Works Transportation

lots;

- Coordinates advertisement for design work bids with the Purchasing Department;
- Provides for County traffic operations needs by coordinating with other municipal and state agencies for comprehensive strategies and solutions;
- Coordinates activities with consultants and developers to see design projects through to completion;
- Performs site plan review and provide comments related to transportation issues for project proposals reviewed by the Development Review Committee;
- Assists in the update and maintenance of the Alachua County Transportation Concurrency Management System;
- Provides information to consultants and citizens regarding transportation planning and concurrency issues;
- Serves as a Public Works Department representative to the Metropolitan Transportation Planning Organization;
- Performs oversight duties for contracts entered into with the county's transportation consultant.

Construction Inspections:

- Issues permits and inspect all utility installations, driveway access, and private landscaping construction within County road rights-of-way;
- Performs inspections associated with new paving and drainage construction, traffic signal installations, roadway striping maintenance, geotechnical engineering, and the furnishing and placement of asphaltic concrete;
- Administer the Street Light and Fire Hydrant Agreement with the City of Gainesville / Gainesville Regional Utilities (GRU);
- Coordinate public street light requests and installations required to be performed by utilities other than Gainesville Regional Utilities.

Development Review & Emergency Response - Real Property/Survey:

- Reviews and certifies that all record plats are compliant with technical standards associated with State and local regulations;
- Performs all services necessary to acquire land and land rights for all County Departments;
- Responds to requests for information regarding maintenance responsibilities on roadways throughout the County;
- Reviews and processes all applications for plat vacations or street closings;
- Provides Geographic Information Services support for the Department;
- Maintains Roadway and Facilities Inventory as well as as-built files of each;
- Collects and compiles vehicle crash report data;
- Provides all the services that would be performed by a Professional Land Surveying and Mapping firm;
- Prepares maintenance maps for all unimproved County roads;
- Establishes secondary benchmarks and state-plane coordinates throughout the County.

Major Variances

Operating departments were requested to reduce general fund expenditures for the fourth straight year due to the expected decrease in revenues for fiscal year 2012. As a result, the Engineering and Operations Division budget included a 5% reduction (\$55,700) in the general fund reimbursement it receives associated with paratransit services.



Public Works Transportation

<i>Objective / Performance Measures</i>	<i>Indicator</i>	FY 2010 Actual	FY 2011 Projected	FY 2011 Actual	FY 2012 Projected
<i>Preserve natural and historic resources</i>					
● Tree Planting Program: # of trees planted (Quarterly)	Input	322	250	208	225
<i>Transportation system: Multimodal</i>					
● Sidewalk miles added (Quarterly)	Output	6.08	5	2.70	5
● Miles of bike lanes added (Quarterly)	Output	28.60	28	0	4
<i>Transportation system: Pavement Management Program</i>					
● Lane miles resurfaced (Quarterly)	Output	33.10	34	0	30
● # of pavement management projects completed (Yearly)	Input	2	3	-	2
<i>Transportation system: Road & Bridge maintenance</i>					
● Unimproved road miles surface treated (Quarterly)	Output	10.70	6.62	9.68	8.80
● Mowing roadsides (Quarterly by cycle)	Output	4	4	3	4
● Grading unimproved roads (Quarterly by cycle)	Output	11	12	13	12
<i>Transportation system: Safety</i>					
● Transport. crashes per 10,000 licensed drivers (Qtrly)	Quality	265.77	350	53.30	350
● Transport. sys. related fatal crashes per 10,000 drivers(Qr)	Quality	1.16	3	0.33	3
<i>Water resources: Stormwater Management Program</i>					
● Compliance with water quantity & quality standards (Qtrly)	Effectiveness	100	100	78.33	100
● % of correctly installed/maintained E&S control systems(Qrt)	Output	75	90	83.83	90
● Miles of ditches cleaned	Input	13	20	50	20
● Number of stormwater basins cleaned (Yearly)	Output	2	3	-	3



**Public Works
Transportation**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	4,671,907	4,390,107	4,444,451	4,367,681	4,451,441
Operating Expenditures	5,229,263	4,918,921	5,565,877	5,564,181	5,591,820
Capital Outlay	435,022	49,515	55,375	47,025	47,025
Total Operating	10,336,193	9,358,544	10,065,703	9,978,887	10,090,286
Total Expenditures	10,336,193	9,358,544	10,065,703	9,978,887	10,090,286

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	58,940	-	0	-	-
MSTU-Unincorporated Services	177,580	308,270	301,655	248,135	253,598
Stormwater Management	226,437	33,908	0	-	-
Gas Tax	9,873,236	9,016,366	9,764,048	9,730,752	9,836,688
Total Funding	10,336,193	9,358,544	10,065,703	9,978,887	10,090,286

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Historical Information	-	5.74	0.00	-	-
Office and Clerical	0.60	0.60	1.10	1.10	1.10
Officials and Administrators	1.75	1.75	1.75	1.75	1.75
Professional/Technical Other	38.17	31.28	35.52	36.42	36.42
Professionals	5.90	6.90	6.90	6.90	6.90
Service Maintenance	10.00	9.00	10.00	10.00	10.00
Skilled Craft Workers	25.90	26.90	26.90	26.90	26.90
Technicians	7.45	7.55	7.55	7.55	7.55
Total Full-Time FTE	89.77	89.72	89.72	90.62	90.62

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Personnel Adjustment from MSTU to Gas Tax for Dev. Review	-	-	13,227	13,338
Reduction in Mosquito Control for MSTU 5% Reduction	-	-	-60,000	-60,000
Total Enhancements	-	-	-46,773	-46,662

Constitutional Officers



Pam Carpenter
Supervisor of Elections

Ed Crapo
Property Appraiser

Sadie Darnell
Sheriff

Von Fraser
Tax Collector

J.K. "Buddy" Irby
Clerk of Circuit Court





Constitutional Officers

Constitutional Officers

Total Full-Time Equivalents (FTE) = 1,011.25

Clerk Finance And Accounting

Total Full-Time Equivalents (FTE) = 25.00

Property Appraiser

Total Full-Time Equivalents (FTE) = 54.00

Supervisor Of Elections

Total Full-Time Equivalents (FTE) = 13.00

Tax Collector

Total Full-Time Equivalents (FTE) = 65.00

Sheriff Jail

Total Full-Time Equivalents (FTE) = 328.00

Courts And Corrections

Total Full-Time Equivalents (FTE) = 2.00

Sheriff Law Enforcement

Total Full-Time Equivalents (FTE) = 372.75

Sheriff Communications

Total Full-Time Equivalents (FTE) = 113.25

Sheriff Court Security

Total Full-Time Equivalents (FTE) = 38.25



Constitutional Officers

Mission Statement

To comply with Florida Statutes while providing legally mandated services to the citizens of Alachua County.

Vision Statement

The Board of County Commissioners will continue to work in cooperative partnership with the offices of the elected officials to maximize budgetary resources while providing excellent customer service to the citizens of Alachua County.

Summary of Services Provided

The Constitutional Officers are comprised of those offices established by the State of Florida Constitution: Clerk of the Court, Property Appraiser, Supervisor of Elections, Tax Collector, and Sheriff. Florida statutes define the revenue sources and budgetary requirements of these offices. The services provided are described on each of the offices detail pages.



Constitutional Officers

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	1,417,276	919,438	1,180,341	1,399,163	1,197,718
Operating Expenditures	1,011,575	1,333,651	1,560,000	1,401,510	1,280,600
Capital Outlay	32,872	50,395	-	1,051,425	-
Total Operating	2,461,723	2,303,484	2,740,341	3,852,098	2,478,318
Grants And Aid	103,287	77,287	55,000	20,000	20,000
Transfers Out to Other Funds	207,380	324,326	-	-	-
Transfer to Constitutional Offices	74,364,886	72,609,000	71,381,199	71,372,406	71,372,406
Total Expenditures	77,137,277	75,314,097	74,176,540	75,244,504	73,870,724

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	52,250,890	50,951,316	49,965,057	50,187,712	49,787,712
MSTU-Law Enforcement	15,199,420	14,451,682	14,911,253	14,786,634	14,786,634
Supervisor Of Elections	1,824,368	1,862,642	1,735,967	2,079,727	1,757,372
Drug and Law Enforcement (Special Revenue)	417,366	889,083	258,543	242,000	242,000
Court Related (Special Revenue)	-	-	68,700	62,000	62,000
Emergency Services (Special Revenue)	7,445,232	7,159,375	7,237,020	7,886,431	7,235,006
Total Funding	77,137,277	75,314,097	74,176,540	75,244,504	73,870,724

Expenditures by Division	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Clerk Finance And Accounting	2,111,289	1,965,749	1,852,531	1,852,531	1,852,531
Property Appraiser	4,272,375	4,056,480	3,938,971	3,921,921	3,921,921
Supervisor Of Elections	1,824,368	1,862,642	1,735,967	2,479,727	1,757,372
Sheriff Jail	27,551,155	26,863,316	26,606,723	26,543,342	26,543,342
Courts And Corrections	294,268	284,426	294,268	294,268	294,268
Sheriff Law Enforcement	30,704,625	29,858,741	29,747,555	29,523,792	29,523,792
Sheriff Communications	7,147,831	6,834,894	6,922,696	7,574,337	6,922,912
Sheriff Court Security	2,814,000	2,698,766	2,750,586	2,750,586	2,750,586
Sheriff - Other	417,366	889,083	327,243	304,000	304,000
Total Expenditures	77,137,277	75,314,097	74,176,540	75,244,504	73,870,724

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Clerk Finance And Accounting	25.00	25.00	25.00	25.00	25.00
Property Appraiser	57.00	56.00	54.00	54.00	54.00
Supervisor Of Elections	13.00	13.00	13.00	13.00	13.00
Tax Collector	69.50	68.50	65.00	65.00	65.00
Sheriff Jail	327.00	327.50	328.00	328.00	328.00
Courts And Corrections	2.00	2.00	2.00	2.00	2.00
Sheriff Law Enforcement	370.75	370.25	372.75	372.75	372.75
Sheriff Communications	113.50	113.00	113.25	113.25	113.25
Sheriff Court Security	38.25	38.25	38.25	38.25	38.25
Total Full-Time FTE	1,016.00	1,013.50	1,011.25	1,011.25	1,011.25
Total Permanent FTE	1,016.00	1,013.50	1,011.25	1,011.25	1,011.25

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Supervisor Of Elections	-27,221	-27,221	750,000	0
Sheriff Jail	2,042,670	2,042,670	-	0
Sheriff Law Enforcement	-281,765	-281,765	-	0
Sheriff Communications	-245,411	-245,411	651,425	0
Sheriff Court Security	-119,428	-119,428	-	0
Total Enhancements	1,368,845	1,368,845	1,401,425	-



Constitutional Officers Clerk Finance And Accounting

Mission Statement

To perform the duties as described in the Florida Constitution and mandated by state and local laws.

Summary of Services Provided

The Florida Constitution creates the office of the Clerk of the Circuit Court. Authority for services and duties provided by the Clerk of the Circuit Court are mandated under state and local laws. The Clerk provides four separate functions: Clerk to the Board, Clerk of the County Court, Clerk of the Circuit Court and County Recorder. The Clerk to the Board provides financial services to the County and Library District. The Clerk to the County and Circuit Court services include management of court records and proceedings prescribed by law, filing and permanent maintenance of records, and collection and disbursement of all court related trust funds. As County Recorder, the Clerk maintains all official records recorded in the County, issues marriage licenses and processes the sale of county tax deeds.

Finance and Accounting Services:

1. Provide general accounting functions
 - a. Responsible for County-wide Accounting System
 - b. General Ledger
 - i. Cash Receipts
 - ii. Accounts Receivables
2. Provide disbursement of all County payments
 - a. Pre-audit of all Disbursements
 - b. Accounts Payables
 - c. Payroll
3. Financial Statements
4. Cash Management
5. Debt Management
6. Banking and Investments
7. Internal Auditor
8. County Assets-Property Inventory
9. Provides/oversees audits of financial activities
10. Provides/maintains financial policies
11. Responsible for Board Minutes
12. Clerk to Value Adjustment Board

Same services provided to the Library District.

Major Variances

The County is responsible for the operational expenses of this office. No increases were requested or budgeted except normal personal services increases. No other variance is anticipated.



**Constitutional Officers
Clerk Finance And Accounting**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	9,809	-	-	-	-
Total Operating	9,809	-	-	-	-
Transfer to Constitutional Offices	2,101,480	1,965,749	1,852,531	1,852,531	1,852,531
Total Expenditures	2,111,289	1,965,749	1,852,531	1,852,531	1,852,531
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	2,111,289	1,965,749	1,852,531	1,852,531	1,852,531
Total Funding	2,111,289	1,965,749	1,852,531	1,852,531	1,852,531
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
0700 Authorized Positions	25.00	25.00	25.00	25.00	25.00
Total Full-Time FTE	25.00	25.00	25.00	25.00	25.00
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements					



Constitutional Officers Property Appraiser

Mission Statement

To provide accurate, quality products and services to our customers and ensure the fair and equitable administration of the Property Appraiser's responsibilities.

Summary of Services Provided

Appraise all property within the borders of Alachua County, to administer Ad Valorem exemptions, and to produce and administer the tax rolls for the Board of County Commissioners, the Municipal Services Taxing Unit, the City of High Springs, the City of Newberry, the City of Archer, the City of Micanopy, the City of Gainesville, the City of LaCrosse, the City of Waldo, the City of Hawthorne, the Alachua County School Board, the Suwannee River Water Management District, the St. John's River Water Management District, and the Alachua County Library District.

Major Variances



**Constitutional Officers
Property Appraiser**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	21,888	-	-	-	-
Total Operating	21,888	-	-	-	-
Transfer to Constitutional Offices	4,250,487	4,056,480	3,938,971	3,921,921	3,921,921
Total Expenditures	4,272,375	4,056,480	3,938,971	3,921,921	3,921,921
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	4,272,375	4,056,480	3,938,971	3,921,921	3,921,921
Total Funding	4,272,375	4,056,480	3,938,971	3,921,921	3,921,921
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
1000 Authorized Positions	57.00	56.00	54.00	54.00	54.00
Total Full-Time FTE	57.00	56.00	54.00	54.00	54.00
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements					



Constitutional Officers Supervisor Of Elections

Mission Statement

The Supervisor of Elections will conduct the most open and accessible elections possible in a courteous and professional manner, while striving to serve the public with respect and dignity, providing timely and accurate access to information, and promoting an atmosphere of trust and dedication to the constitutional duties of this office.

Summary of Services Provided

Be responsible for all matters pertaining to the registration of electors within the State of Florida for Alachua County; supervision of County, State, and Federal elections; maintenance of the County's voting equipment; filing of all campaign contribution and expenditure reports; candidate qualifying; financial disclosure filing by selected government officials and employees; providing poll registers to the cities within Alachua County for their elections; administering the City of Gainesville elections per contract; and such other requirements found in the Florida Election Code and other selected statutes and rules in order to ensure the integrity of the system of elections.

Major Variances



**Constitutional Officers
Supervisor Of Elections**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	1,067,011	919,438	1,180,341	1,399,163	1,197,718
Operating Expenditures	517,105	568,483	555,626	680,564	559,654
Capital Outlay	32,872	50,395	-	400,000	-
Total Operating	1,616,988	1,538,316	1,735,967	2,479,727	1,757,372
Transfers Out to Other Funds	207,380	324,326	-	-	-
Total Expenditures	1,824,368	1,862,642	1,735,967	2,479,727	1,757,372

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	-	-	0	400,000	-
Supervisor Of Elections	1,824,368	1,862,642	1,735,967	2,079,727	1,757,372
Total Funding	1,824,368	1,862,642	1,735,967	2,479,727	1,757,372

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
History Adjustment	-	1.00	0.00	-	-
Office and Clerical	4.00	3.00	4.00	4.00	4.00
Officials and Administrators	2.00	2.00	2.00	2.00	2.00
Professional/Technical Other	4.00	4.00	4.00	4.00	4.00
Professionals	2.00	2.00	2.00	2.00	2.00
Technicians	1.00	1.00	1.00	1.00	1.00
Total Full-Time FTE	13.00	13.00	13.00	13.00	13.00

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Ongoing Budget Reduction	-27,221	-27,221	-	-
Presidential Preference Primary	-	-	350,000	-
Supervisor of Elections Voter Equipment Replacement	-	-	400,000	-
Total Enhancements	-27,221	-27,221	750,000	-



Constitutional Officers Sheriff Jail

Mission Statement

SERVICE TO THE COMMUNITY FIRST COMMITMENT TO THE EMPLOYEES ALWAYS
Through our partnerships we are ...The Alachua County Sheriff 's Office

A lways
C ommitted
To
S erving
O thers

The goals are:

Goal #1: Provide the Highest Level of Protection to our Citizens and Community

Goal #2: Provide the Highest Level of Professional Service to our Citizens and Community

Goal #3: Provide our Employees with the Support, Development and Resources that Promotes Excellence in Protection and Service.

Summary of Services Provided

Major Variances



Constitutional Officers
Sheriff Jail

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	122,736	-	-	-	-
Operating Expenditures	104,703	159,944	175,599	112,218	112,218
Total Operating	227,439	159,944	175,599	112,218	112,218
Transfer to Constitutional Offices	27,323,716	26,703,372	26,431,124	26,431,124	26,431,124
Total Expenditures	27,551,155	26,863,316	26,606,723	26,543,342	26,543,342
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	27,497,571	26,805,957	26,606,723	26,543,342	26,543,342
Emergency Services (Special Revenue)	53,584	57,360	0	-	-
Total Funding	27,551,155	26,863,316	26,606,723	26,543,342	26,543,342
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
3200 Authorized Positions	327.00	327.50	328.00	328.00	328.00
Total Full-Time FTE	327.00	327.50	328.00	328.00	328.00
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Jail - New Positions		2,971,549	2,971,549	-	-
Retain Sheriff's FRS Savings		-928,879	-928,879	-	-
Total Enhancements		2,042,670	2,042,670	-	-



Constitutional Officers Courts And Corrections

Mission Statement

To comply with Chapter 29 of the Florida Statutes.

Summary of Services Provided

All services described within Chapter 29 of the Florida Statutes.

Major Variances

The County maintains responsibility for facilities, insurance, communications and two Courier positions.



**Constitutional Officers
Courts And Corrections**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Transfer to Constitutional Offices	294,268	284,426	294,268	294,268	294,268
Total Expenditures	294,268	284,426	294,268	294,268	294,268
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	294,268	284,426	294,268	294,268	294,268
Total Funding	294,268	284,426	294,268	294,268	294,268
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
3700 Authorized Positions	2.00	2.00	2.00	2.00	2.00
Total Full-Time FTE	2.00	2.00	2.00	2.00	2.00
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements					



Constitutional Officers Sheriff Law Enforcement

Mission Statement

SERVICE TO THE COMMUNITY FIRST COMMITMENT TO THE EMPLOYEES ALWAYS
Through our partnerships we are ...The Alachua County Sheriff 's Office

A lways
C ommitted
To
S erving
O thers

The goals are:

Goal #1: Provide the Highest Level of Protection to our Citizens and Community

Goal #2: Provide the Highest Level of Professional Service to our Citizens and Community

Goal #3: Provide our Employees with the Support, Development and Resources that Promotes Excellence in Protection and Service.

Summary of Services Provided

Major Variances



Constitutional Officers Sheriff Law Enforcement

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	138,875	-	-	-	-
Operating Expenditures	377,710	578,581	797,835	574,072	574,072
Total Operating	516,585	578,581	797,835	574,072	574,072
Transfer to Constitutional Offices	30,188,040	29,280,160	28,949,720	28,949,720	28,949,720
Total Expenditures	30,704,625	29,858,741	29,747,555	29,523,792	29,523,792
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	15,261,387	15,139,938	14,521,978	14,425,064	14,425,064
MSTU-Law Enforcement	15,199,420	14,451,682	14,911,253	14,786,634	14,786,634
Emergency Services (Special Revenue)	243,818	267,121	314,324	312,094	312,094
Total Funding	30,704,625	29,858,741	29,747,555	29,523,792	29,523,792
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
7100 Authorized Positions	370.75	370.25	372.75	372.75	372.75
Total Full-Time FTE	370.75	370.25	372.75	372.75	372.75
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Retain Sheriff's FRS Savings		-1,030,757	-1,030,757	-	-
Sheriff - Equipment Replacement Costs		391,214	391,214	-	-
Sheriff - Fuel Costs		106,500	106,500	-	-
Sheriff - HW & SW Maint Costs		121,398	121,398	-	-
Sheriff - New Position Request		129,880	129,880	-	-
Total Enhancements		-281,765	-281,765	-	-



Constitutional Officers Sheriff Communications

Mission Statement

The Alachua County Sheriff's Office Combined Communications Center will provide our community with effective emergency public safety communications services, striving toward the end that the safety of human life, the protection of property, and the civic welfare are benefited to the utmost degree. The Combined Communications Center is responsible for the rapid and accurate collection, exchange and dissemination of information relating to emergencies and other vital public safety functions.

Summary of Services Provided

The Communications Operations Bureau is comprised of the front line Public Safety Telecommunicators and Supervisors who staff the Combined Communications Center on a 24/7 basis. The Communications Operations Bureau is responsible for receiving and processing all calls for public safety assistance or information.

Call Takers answer incoming telephone calls received on emergency 9-1-1 lines, administrative non-emergency lines, and various other sources. These calls are triaged to determine what type and level of services are required. Call Takers have a wide array of informational resources available which allow them to provide the most effective level of assistance required for the situation. Calls are entered into a Computer Aided Dispatch System and sent to Radio Operators who dispatch the appropriate law enforcement, fire, or emergency medical resources to the scene.

Radio Operators serve as the "Air Traffic Controllers" for public safety personnel. There are several radio dispatch positions in the Combined Communications Center. Each radio dispatch position has responsibility for a specific function, such as law enforcement, public safety (fire and rescue), or information/support which handles transactions through a national/state criminal justice computer network.

Radio Operators receive calls for service, which are entered by the Call Takers. Radio Operators evaluate the information, and with assistance from the Computer Aided Dispatch System, make a determination on the most appropriate type and number of units to dispatch. Radio Operators constantly interact with the many public safety units they are responsible for; deploying them to calls, tracking their status, ensuring their safety, providing additional resources and support, just to list a few.

The Operations Bureau of the Combined Communications Center is truly the "primary focal point" for our public safety system in the city of Gainesville and throughout Alachua County. Beginning with the initial 9-1-1 call for help, and ending when the last public safety unit leaves the scene, the Operations Bureau is the lifeline of our organization and provides critical emergency services our community depends on.

Major Variances



**Constitutional Officers
Sheriff Communications**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	42,601	-	-	-	-
Operating Expenditures	-	19,440	19,440	19,656	19,656
Capital Outlay	-	-	-	651,425	-
Total Operating	42,601	19,440	19,440	671,081	19,656
Transfer to Constitutional Offices	7,105,230	6,815,454	6,903,256	6,903,256	6,903,256
Total Expenditures	7,147,831	6,834,894	6,922,696	7,574,337	6,922,912

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Emergency Services (Special Revenue)	7,147,831	6,834,894	6,922,696	7,574,337	6,922,912
Total Funding	7,147,831	6,834,894	6,922,696	7,574,337	6,922,912

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
7150 Authorized Positions	113.50	113.00	113.25	113.25	113.25
Total Full-Time FTE	113.50	113.00	113.25	113.25	113.25

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
CCC - Equipment Replacement	-	-	651,425	-
CCC - HW & SW Maint Costs	55,972	55,972	-	-
Retain Sheriff's FRS Savings	-301,383	-301,383	-	-
Total Enhancements	-245,411	-245,411	651,425	-



Constitutional Officers Sheriff Court Security

Mission Statement

SERVICE TO THE COMMUNITY FIRST COMMITMENT TO THE EMPLOYEES ALWAYS
Through our partnerships we are ...The Alachua County Sheriff 's Office

A lways
C ommitted
To
S erving
O thers

The goals are:

Goal #1: Provide the Highest Level of Protection to our Citizens and Community

Goal #2: Provide the Highest Level of Professional Service to our Citizens and Community

Goal #3: Provide our Employees with the Support, Development and Resources that Promotes Excellence in Protection and Service.

Summary of Services Provided

Major Variances



Constitutional Officers Sheriff Court Security

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	14,356	-	-	-	-
Total Operating	14,356	-	-	-	-
Transfer to Constitutional Offices	2,799,644	2,698,766	2,750,586	2,750,586	2,750,586
Total Expenditures	2,814,000	2,698,766	2,750,586	2,750,586	2,750,586
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	2,814,000	2,698,766	2,750,586	2,750,586	2,750,586
Total Funding	2,814,000	2,698,766	2,750,586	2,750,586	2,750,586
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
7170 Authorized Positions	38.25	38.25	38.25	38.25	38.25
Total Full-Time FTE	38.25	38.25	38.25	38.25	38.25
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Retain Sheriff's FRS Savings		-120,126	-120,126	-	-
Sheriff - Fuel Costs		698	698	-	-
Total Enhancements		-119,428	-119,428	-	-



**Constitutional Officers
Sheriff - Other**

Mission Statement

Summary of Services Provided

Major Variances



**Constitutional Officers
Sheriff - Other**

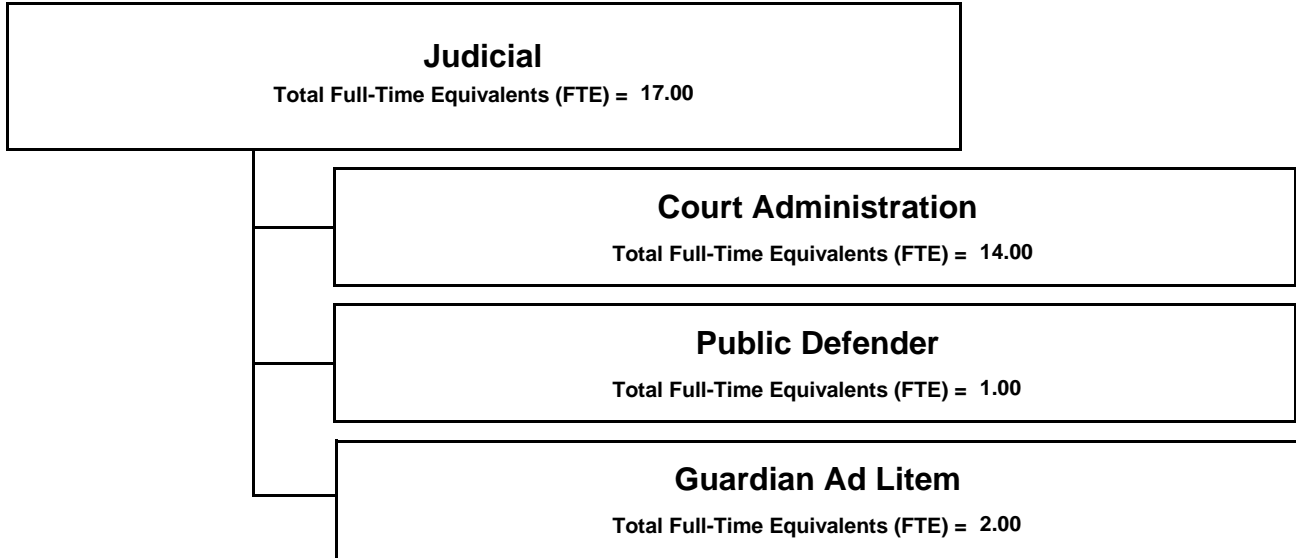
Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Operating Expenditures	12,058	7,203	11,500	15,000	15,000
Total Operating	12,058	7,203	11,500	15,000	15,000
Grants And Aid	103,287	77,287	55,000	20,000	20,000
Transfer to Constitutional Offices	302,021	804,593	260,743	269,000	269,000
Total Expenditures	417,366	889,083	327,243	304,000	304,000
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Drug and Law Enforcement (Special Revenue)	417,366	889,083	258,543	242,000	242,000
Court Related (Special Revenue)	-	-	68,700	62,000	62,000
Total Funding	417,366	889,083	327,243	304,000	304,000
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
No Staff					
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements					

Judicial





Judicial





Judicial

Mission Statement

While each of the Judicial offices have distinct missions, they have in common the same goal of promoting justice for all citizens of Alachua County.

- Court Administration: To provide the citizens of Alachua County with a forum for the fair and effective resolution of disputes.
- Guardian ad Litem: To advocate for the best interest of children who are alleged to be abused, neglected, or abandoned and who are involved in court proceedings.
- Office of the State Attorney: To seek Justice for Florida.
- Office of the Public Defender: To represent indigent persons charged with a criminal offense who face a loss of liberty.
- Office of the Regional Conflict Counsel: To protect constitutional and statutory rights in a cost effective manner.
- Court Related : To provide professional management of various Court-related programs in compliance with Florida statute to maximize the benefits to the citizens of Alachua County.

Vision Statement

Summary of Services Provided

The Judicial Office is comprised of Court Administration, the Office of the State Attorney, the Office of the Public Defender, Guardian ad Litem, the Regional Conflict Counsel, and Court Related Facilities. The services of each are listed on the individual pages. All provide court related services to the citizens of Alachua County.

It is important to note that the FTEs identified as Judicial positions are those directly funded by the Board of County Commissioners or dedicated revenue under the Board's direction. Each office employs additional FTEs funded by sources other than Alachua County.

Beginning in FY10, a Special Revenue Fund was created to allow for increased transparency by pulling out the section of the Judicial Department's budget that deals directly with the five (5) other counties, Baker, Bradford, Gilchrist, Levy, and Union that, along with Alachua comprise the 8th Circuit. The intent of this fund is to isolate the expenditures attributed to the other counties and highlight the fact that these expenditures are 100% reimbursed by these other counties.



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Document**

Judicial

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	881,115	851,417	915,857	856,966	870,844
Operating Expenditures	1,158,861	1,076,079	1,113,329	1,118,866	1,117,422
Capital Outlay	35,597	51,949	44,881	68,319	59,354
Total Operating	2,075,574	1,979,445	2,074,067	2,044,151	2,047,620
Transfer to Constitutional Offices	57,802	57,255	-	-	-
Total Expenditures	2,133,375	2,036,700	2,074,067	2,044,151	2,047,620

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	1,636,648	1,293,186	1,228,291	1,186,619	1,186,016
Court Related (Special Revenue)	406,444	659,919	759,048	784,032	788,104
Other Special Revenue Funds	7,774	4,159	5,000	5,000	5,000
Law Library	82,510	79,435	81,728	68,500	68,500
Total Funding	2,133,375	2,036,700	2,074,067	2,044,151	2,047,620

Expenditures by Division	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Court Related	57,802	57,255	-	-	-
Court Administration	1,307,568	1,298,217	1,369,775	1,323,918	1,335,485
State Attorney	348,344	346,629	373,209	366,665	366,665
Public Defender	320,967	242,414	222,615	230,559	221,101
Guardian Ad Litem	98,695	92,185	108,468	107,009	108,369
Regional Conflict Counsel	-	-	-	16,000	16,000
Total Expenditures	2,133,375	2,036,700	2,074,067	2,044,151	2,047,620

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Court Administration	14.00	14.00	14.00	14.00	14.00
Public Defender	1.00	1.00	1.00	1.00	1.00
Guardian Ad Litem	2.00	2.00	2.00	2.00	2.00
Total Full-Time FTE	17.00	17.00	17.00	17.00	17.00
Total Permanent FTE	17.00	17.00	17.00	17.00	17.00

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Court Administration	-	0	-3,452	-3,452
Public Defender	-	0	10,000	0
Regional Conflict Counsel	-	0	16,000	16,000
Total Enhancements	-	-	22,548	12,548



Judicial Court Related

Mission Statement

To provide professional management of various Court-related programs in compliance with Florida statute to maximize the benefits to the citizens of Alachua County.

Summary of Services Provided

Provides administrative support to the fiscal management of various court related programs including:

1. F.S. 939.185 Teen Court/Other Juvenile Program
2. F.S. 775.083 Crime Prevention
3. F.S. 318.18 Court Facilities

Major Variances



**Judicial
Court Related**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Transfer to Constitutional Offices	57,802	57,255	-	-	-
Total Expenditures	57,802	57,255	-	-	-
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Court Related (Special Revenue)	57,802	57,255	0	-	-
Total Funding	57,802	57,255	-	-	-
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
No Staff					
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements					



Judicial Court Administration

Mission Statement

To provide the citizens of Alachua County with a forum for the fair and effective resolution of disputes.

Summary of Services Provided

1. Uphold the law
2. Ensure individual rights
3. Enforce public order
4. Provide a peaceful resolution of disputes

Major Variances

In FY04, Article V legislation made significant changes to this business unit. As per this constitutional mandate, the county maintains responsibility for facilities, technology, communications and three positions including a courier, an alternative sanctions coordinator, and a Law Library position. To assist the counties with funding the Article V mandates, the State provided a \$2/page recording fee as a revenue source for the county technology obligations and a \$15 court surcharge to assist with facilities.

Positions not mandated by Article V legislation are also currently funded by the Board. The Chief Judge has determined them to be "local requirements" as expressed in the Florida Statute 29.008, however funding for these positions are re-evaluated each year by the Board given their "discretionary" status as defined in said Statute. Non-Article V positions currently funded include a Judicial Building Information Desk Receptionist, a Court Analyst, an Administrative Assistant, a Special Courts Manager, 2 self-help case managers (pro se), and 5 network specialists.

The other counties of the circuit fully reimburse Alachua County for the costs associated with one of the self-help case managers (pro se) who travels throughout the circuit.

In FY10 a special revenue fund made its debut to explicitly record all expenses reimbursed by the other counties in the Eighth Circuit.



**Judicial
Court Administration**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	741,707	720,268	780,807	725,956	737,932
Operating Expenditures	564,633	555,934	559,397	566,543	565,099
Capital Outlay	1,228	22,015	29,571	31,419	32,454
Total Operating	1,307,568	1,298,217	1,369,775	1,323,918	1,335,485
Total Expenditures	1,307,568	1,298,217	1,369,775	1,323,918	1,335,485

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	1,027,008	856,527	785,396	738,646	746,141
Court Related (Special Revenue)	190,276	358,095	497,651	511,772	515,844
Other Special Revenue Funds	7,774	4,159	5,000	5,000	5,000
Law Library	82,510	79,435	81,728	68,500	68,500
Total Funding	1,307,568	1,298,217	1,369,775	1,323,918	1,335,485

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
History Adjustment	-	2.38	0.00	-	-
Office and Clerical	2.00	1.66	2.00	2.00	2.00
Paraprofessionals	4.00	3.66	4.00	4.00	4.00
Professionals	2.00	2.00	2.00	2.00	2.00
Technicians	6.00	4.30	6.00	6.00	6.00
Total Full-Time FTE	14.00	14.00	14.00	14.00	14.00

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Reduce Overtime Court Admin	-	-	-3,452	-3,452
Total Enhancements	-	-	-3,452	-3,452



Judicial State Attorney

Mission Statement

To seek Justice for Florida.

Summary of Services Provided

Pursuant to Article V, Section 17 of the Constitution of the State of Florida the State Attorney is charged with being the Chief Prosecuting Officer in all criminal trial courts in his/her respective circuit and shall perform all other duties prescribed by general law. Chapter 27 and 29 of the Florida Statutes and the Florida Rules of Criminal Procedure further elaborate upon the duties of the State Attorney. The State Attorney with the aid of appointed assistants and staff shall appear in the circuit and county courts within his/her judicial circuit and prosecute or defend on behalf of the State, all suits, applications, or motions, civil or criminal, in which the State is a party. The Eighth Judicial Circuit is comprised of Alachua, Baker, Bradford, Gilchrist, Levy and Union counties.

In 2007, the State Attorney began an innovative plan for the conversion from a paper driven system to an electronic case management system, (ECM), which is commonly referred to as a paperless system. This project involves electronic interface with the public defender's office, clerk of the court, numerous state, federal and local law enforcement agencies as well as private defense attorneys.

Benefits include:

- Increased efficiency
- Increased productivity
- Reduced personnel costs
- Reduced supply costs

In January of 2008, the Juvenile division implemented ECM.

In January of 2009, the Misdemeanor division implemented ECM.

In January of 2010, the Felony division implemented ECM.

Alachua County is the only county in the State of Florida and one of a few in the country where the prosecutor's office does not rely on paper files to prosecute cases. In addition to the current cases being processed electronically, our office has been electronically archiving closed cases circuit wide since 2003 to reduce storage costs and to allow more efficient access to closed cases. All personnel records are also stored electronically.

Major Variances



**Judicial
State Attorney**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Operating Expenditures	343,434	338,377	360,399	351,865	351,865
Capital Outlay	4,910	8,253	12,810	14,800	14,800
Total Operating	348,344	346,629	373,209	366,665	366,665
Total Expenditures	348,344	346,629	373,209	366,665	366,665

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	252,703	174,429	188,349	187,676	187,676
Court Related (Special Revenue)	95,641	172,201	184,860	178,989	178,989
Total Funding	348,344	346,629	373,209	366,665	366,665

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
No Staff					

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements				



Judicial Public Defender

Mission Statement

To represent indigent persons charged with a criminal offense who face a loss of liberty.

Summary of Services Provided

- Administration and management of internal personnel administration, fiscal management, finance and accounting controls, purchasing supplies and office equipment, inventory control, EEO/AA program, development and maintenance of the automated information system, records management, reception, and Intake which includes representation at first appearances and assignment of cases. Branch offices include Macclenny, Starke, and Bronson.
- Responsible for representation of clients charged with felony offenses in Alachua County
- Responsible for clients charged in all misdemeanor and traffic cases at Alachua County Court
- Responsible for clients charged with offenses in the Juvenile Division of the Circuit Court
- Responsible for representing all Baker Act cases
- Responsible for representing all Jimmy Ryce Act cases

Major Variances

In FY04, Article V legislation made significant changes to this office. The County maintains responsibility for the facilities, technology, and communications of this office. To assist the counties with funding the Article V mandates, the State provided a \$2/page recording fee as a revenue source for the county technology obligations and a \$15 court surcharge to assist with facilities.

A position not mandated by Article V legislation is also currently funded by the Board. Due to State budget cuts, an attorney stationed at the Alachua County Jail to expedite due process during first appearances needed to be eliminated. In FY09 The Public Defender requested, and received, a similar position funded by the County.

In FY10 a special revenue fund made its debut to explicitly record all expenses reimbursed by the other counties in the Eighth Circuit.



**Judicial
Public Defender**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	56,277	52,942	51,439	49,139	49,681
Operating Expenditures	235,230	167,790	168,676	169,920	169,920
Capital Outlay	29,459	21,681	2,500	11,500	1,500
Total Operating	320,967	242,414	222,615	230,559	221,101
Total Expenditures	320,967	242,414	222,615	230,559	221,101

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	258,242	170,045	146,078	153,288	143,830
Court Related (Special Revenue)	62,725	72,369	76,537	77,271	77,271
Total Funding	320,967	242,414	222,615	230,559	221,101

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Adopted FY 2009	1.00	-	0.00	-	-
Officials and Administrators	-	1.00	1.00	1.00	1.00
Total Full-Time FTE	1.00	1.00	1.00	1.00	1.00

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Exchange Server Purchase	-	-	10,000	-
Total Enhancements	-	-	10,000	-



Judicial Guardian Ad Litem

Mission Statement

To advocate for the best interest of children who are alleged to be abused, neglected, or abandoned and who are involved in court proceedings.

Summary of Services Provided

- Visit the children
- Advocate for the children to ensure receipt of services
- Recommend services
- Attend court hearings
- Provide reports to the court
- Work with service providers

Major Variances

The Board of County Commissioners has elected to fund two discretionary positions in this office to assist with administering this program.



**Judicial
Guardian Ad Litem**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	83,131	78,206	83,611	81,871	83,231
Operating Expenditures	15,564	13,979	24,857	25,138	25,138
Total Operating	98,695	92,185	108,468	107,009	108,369
Total Expenditures	98,695	92,185	108,468	107,009	108,369
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	98,695	92,185	108,468	107,009	108,369
Total Funding	98,695	92,185	108,468	107,009	108,369
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
History Adjustment	-	2.00	0.00	-	-
Office and Clerical	-	-	1.00	1.00	1.00
Professional/Technical Other	1.00	-	0.00	-	-
Professionals	1.00	-	1.00	1.00	1.00
Total Full-Time FTE	2.00	2.00	2.00	2.00	2.00
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements					



Judicial Regional Conflict Counsel

Mission Statement

To protect constitutional and statutory rights in a cost effective manner.

Summary of Services Provided

Provide legal representation to indigent defendants when appointed by the Court primarily in those cases when the Public Defender has a conflict.

Major Variances

In May 2007, the Florida Legislature enacted Ch. 2007-62, Laws of Florida, (s. 27.511, Florida Statutes), to create a revamped system of court-appointed counsel to represent indigent defendants primarily in those cases where the public defender has a conflict. The act established five Offices of Criminal Conflict and Civil Regional Counsel (OCCCRC), which coincide with the geographic boundaries of the five District Courts of Appeal (Otherwise known as regions).

Alachua County is included in Region 1 along with Baker, Bradford, Gilchrist, Levy, and Union Counties.



Judicial Regional Conflict Counsel

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Operating Expenditures	-	-	-	5,400	5,400
Capital Outlay	-	-	-	10,600	10,600
Total Operating	-	-	-	16,000	16,000
Total Expenditures	-	-	-	16,000	16,000
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Court Related (Special Revenue)	-	-	0	16,000	16,000
Total Funding	-	-	-	16,000	16,000
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
No Staff					
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Add Regional Conflict Counsel To Court Technology Fund		-	-	16,000	16,000
Total Enhancements		-	-	16,000	16,000



Non Departmental

Non Departmental

Total Full-Time Equivalents (FTE) = 1.00

Special Expense and Indirect Costs

Total Full-Time Equivalents (FTE) = 1.00



Non Departmental

Mission Statement

To manage County-wide accounts in a professional and accurate manner as stipulated by Florida Statute and Generally Accepted Accounting Principles.

Vision Statement

Summary of Services Provided

This collection of programs includes Debt Service, Reserves, Computer and Vehicle Replacement Funds, Special Expense and Indirect Costs and County-wide Revenues and Transfers. These services are more completely described on the business unit pages.



**Alachua County Government
FY 2012 Adopted Budget and FY 2013 Planned Document**

Non Departmental

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	74,335	50,475	115,000	175,825	171,917
Operating Expenditures	28,387,503	29,370,395	28,878,632	30,882,021	33,916,550
Capital Outlay	12,003	82,561	35,000	360,713	35,000
Total Operating	28,473,840	29,503,430	29,028,632	31,418,559	34,123,467
Debt Service	9,085,368	17,837,376	21,046,568	12,879,424	13,302,661
Grants And Aid	3,956,429	4,510,470	4,595,637	4,609,610	4,708,293
Transfers Out to Other Funds	28,152,536	23,199,166	25,489,513	25,444,483	26,231,873
Transfer to Constitutional Offices	545,312	-	-	-	-
Appropriated Reserves	-453,979	-472,419	37,207,864	38,227,543	37,910,920
Total Expenditures	69,759,507	74,578,023	117,368,214	112,579,619	116,277,214

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	22,914,722	19,067,338	25,019,729	27,181,098	29,396,681
MSTU-Unincorporated Services	2,005,550	1,837,087	1,836,159	1,734,340	1,809,011
MSTU-Law Enforcement	1,420,521	1,831,561	2,771,039	2,868,562	2,898,373
MSTU - Fire Services	1,301,253	660,452	1,417,400	2,176,059	2,484,666
MSBU-Refuse Collection	-	-	4,271,308	4,113,067	3,935,856
Gas Tax	-	-	981,147	460,154	403,828
Supervisor Of Elections	9,796	-	5,000	5,000	5,000
Permits & Development Fund	-	-	84,120	84,120	84,120
Computer Replacement	430,786	626,619	1,052,949	1,037,947	1,022,945
Self Insurance Fund	-	-	2,380,152	3,241,475	3,229,061
Equipment Replacement Fund - CCC	-	-	0	651,425	-
Fleet Management	-	-	1,246,691	1,260,068	1,242,617
Telephone Service	-	-	495,404	499,144	489,943
Vehicle Replacement	966,338	1,117,681	2,843,410	3,454,451	3,454,451
Health Insurance	16,704,163	18,213,179	23,080,421	23,455,342	24,559,112
Environmental (Special Revenue)	-	-	11,855	19,855	21,855
Court Related (Special Revenue)	-	-	51,000	-	-
Emergency Services (Special Revenue)	100,000	194,286	107,708	277,991	277,991
Community Services (Special Revenue)	-	-	3,100	3,100	3,100
Tourism (Special Revenue)	110,000	110,000	177,837	170,034	170,135
Debt Service Fund	20,332,287	27,798,714	33,137,273	26,054,426	26,615,264
Other Capital Projects	2,458,900	2,453,295	2,491,712	1,316,088	1,664,132
Solid Waste	485,184	609,228	13,902,800	12,515,873	12,509,073
Transportation Trust Fund (824)	516,583	-	0	-	-
Alachua County Housing Finance Authority	3,424	58,585	0	-	-
Total Funding	69,759,507	74,578,023	117,368,214	112,579,619	116,277,214

Expenditures by Division	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
County-Wide Activities	29,622,678	23,723,054	25,504,146	25,459,116	26,246,506
Debt Service	9,157,451	17,909,032	22,569,379	12,955,789	13,379,790
Reserves	-453,979	-472,419	35,760,662	38,227,543	37,910,920
Computer Replacement Fund	430,786	626,619	605,868	605,868	605,868
Equipment Replacement - CCC	-	-	-	325,713	-
Vehicle Replacement Fund	912,109	1,117,681	2,123,810	2,220,410	2,220,410
Special Expense and Indirect Costs	30,090,462	31,674,057	30,804,349	32,785,180	35,913,720
Total Expenditures	69,759,507	74,578,023	117,368,214	112,579,619	116,277,214

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Special Expense and Indirect Costs	-	-	-	1.00	1.00
Total Full-Time FTE	-	-	-	1.00	1.00
Total Permanent FTE	-	-	-	1.00	1.00



Non Departmental

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
County-Wide Activities	43,509	43,509	1,447,976	109,500
Reserves	-	0	130,485	-195,338
Equipment Replacement - CCC	-	0	325,713	0
Special Expense and Indirect Costs	-	0	1,842,747	1,855,247
Total Enhancements	43,509	43,509	3,746,921	1,769,409



Non Departmental County-Wide Activities

Mission Statement

To efficiently manage and account for intra-departmental transfers and transfers to the constitutional offices in addition to non-department specific revenue receipts while complying with Florida Statutes and Generally Accepted Accounting Principles.

Summary of Services Provided

This program manages the county-wide transfers and revenues not directly associated with a specific department.

Major Variances



Non Departmental County-Wide Activities

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Operating Expenditures	924,830	441,327	14,633	14,633	14,633
Capital Outlay	-	82,561	-	-	-
Total Operating	924,830	523,888	14,633	14,633	14,633
Transfers Out to Other Funds	28,152,536	23,199,166	25,489,513	25,444,483	26,231,873
Transfer to Constitutional Offices	545,312	-	-	-	-
Total Expenditures	29,622,678	23,723,054	25,504,146	25,459,116	26,246,506

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	10,861,819	6,956,351	8,087,698	9,335,839	9,317,886
MSTU-Unincorporated Services	990,900	841,602	276,633	276,633	426,633
MSTU-Law Enforcement	1,235,516	1,656,518	1,699,575	1,883,443	1,699,575
MSTU - Fire Services	1,170,936	539,672	261,127	786,161	761,127
Supervisor Of Elections	9,796	-	5,000	5,000	5,000
Vehicle Replacement	54,229	-	0	-	-
Emergency Services (Special Revenue)	100,000	194,286	100,000	100,000	100,000
Tourism (Special Revenue)	110,000	110,000	169,938	170,034	170,135
Debt Service Fund	11,174,835	9,889,682	10,567,894	10,020,821	10,531,274
Other Capital Projects	2,458,900	2,453,295	2,491,712	1,316,088	1,664,132
Solid Waste	939,163	1,081,647	1,844,569	1,565,097	1,570,744
Transportation Trust Fund (824)	516,583	-	0	-	-
Total Funding	29,622,678	23,723,054	25,504,146	25,459,116	26,246,506

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
No Staff					

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Capital Proj (Jail/HVAC Energy Cons) Debt Serv Coverage	-	-	650,000	-
NEW:Budget CJMHSA Reinvestment Expansion Grant GF Match req	-	-	166,500	166,500
Presidential Preference Primary	-	-	350,000	-
Reduction in General Fund Transfer In to Gas Tax	-	-	-57,000	-57,000
Retain Sheriff's FRS Savings	43,509	43,509	-	-
XFR related to CCC Equipment Replacement Fund	-	-	338,476	-
Total Enhancements	43,509	43,509	1,447,976	109,500



Non Departmental Debt Service

Mission Statement

To ensure that the long-term debt of Alachua County is administered in the most cost-efficient and prudent manner possible within the parameters of Generally Accepted Accounting Principles and Florida Statutes.

Summary of Services Provided

The Debt Service funds are used to record budget, liabilities, and payment of principal and interest related to the long term debt of Alachua County. The County has refunded certain obligations by placing amounts into escrow accounts that have been invested so that the accumulated investment and interest earnings will be sufficient to pay the remaining principal and interest on the refunded obligations as they become due.

Major Variances

Any revenues received in excess of the Debt Service requirement is either applied towards the principal in order to reduce the long-term debt or transferred into operating funds.

Currently, the County is required to maintain an extra cash reserve for all of the sales and gas tax funds dedicated to servicing debt. This is due to the three different bond insurers the County used in order to minimize the cost of acquiring the debt being downgraded by rating agencies. Their downgrade, theoretically, increased the level of risk to the bond holders and as such a larger reserve is required.



Non Departmental Debt Service

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Operating Expenditures	72,083	71,656	75,609	76,365	77,129
Total Operating	72,083	71,656	75,609	76,365	77,129
Debt Service	9,085,368	17,837,376	21,046,568	12,879,424	13,302,661
Appropriated Reserves	-	-	1,447,202	-	-
Total Expenditures	9,157,451	17,909,032	22,569,379	12,955,789	13,379,790
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Debt Service Fund	9,157,451	17,909,032	22,569,379	12,955,789	13,379,790
Total Funding	9,157,451	17,909,032	22,569,379	12,955,789	13,379,790
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
No Staff					
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements					



Non Departmental Reserves

Mission Statement

To ensure sufficient funding for unanticipated contingencies that the Board may decide to fund.

Summary of Services Provided

The Office of Management and Budget ensures that sufficient reserves are budgeted to provide funding for unanticipated contingencies. The Board of County Commissioners' approval is required to expend these funds.

Major Variances

Major variances are unanticipated at this time.



Non Departmental Reserves

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Appropriated Reserves	-453,979	-472,419	35,760,662	38,227,543	37,910,920
Total Expenditures	-453,979	-472,419	35,760,662	38,227,543	37,910,920

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	-	-	5,619,003	6,119,084	6,599,905
MSTU-Unincorporated Services	-	-	434,686	331,710	255,201
MSTU-Law Enforcement	-	-	876,334	786,086	995,784
MSTU - Fire Services	-	-	1,017,622	1,248,474	1,579,287
MSBU-Refuse Collection	-	-	4,271,308	4,113,067	3,935,856
Gas Tax	-	-	981,147	460,154	403,828
Permits & Development Fund	-	-	84,120	84,120	84,120
Computer Replacement	-	-	447,081	432,079	417,077
Self Insurance Fund	-	-	2,380,152	3,241,475	3,229,061
Equipment Replacement Fund - CCC	-	-	0	325,712	-
Fleet Management	-	-	1,246,691	1,260,068	1,242,617
Telephone Service	-	-	495,404	499,144	489,943
Vehicle Replacement	-	-	719,600	1,234,041	1,234,041
Health Insurance	-	-	5,047,721	3,862,791	3,598,725
Environmental (Special Revenue)	-	-	11,855	19,855	21,855
Court Related (Special Revenue)	-	-	51,000	-	-
Emergency Services (Special Revenue)	-	-	7,708	177,991	177,991
Community Services (Special Revenue)	-	-	3,100	3,100	3,100
Tourism (Special Revenue)	-	-	7,899	-	-
Debt Service Fund	-	-	0	3,077,816	2,704,200
Solid Waste	-453,979	-472,419	12,058,231	10,950,776	10,938,329
Total Funding	-453,979	-472,419	35,760,662	38,227,543	37,910,920

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
No Staff					

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
CCC - Equipment Replacement	-	-	325,712	-
Final Public Hearing - BoCC voted to fund Poe Springs	-	-	-125,000	-125,000
Personnel Adjustment from MSTU to Gas Tax for Dev. Review	-	-	-13,227	-13,338
Reduction in General Fund Transfer In to Gas Tax	-	-	-57,000	-57,000
Total Enhancements	-	-	130,485	-195,338



Non Departmental Computer Replacement Fund

Mission Statement

To ensure that funds are available for the purchase of replacement equipment.

Summary of Services Provided

This fund purchases replacement computers and electronic equipment per the Computer Replacement Administrative Policy. Departments contribute approximately one-quarter of the purchase price on an annual basis in order to ensure that funds are available for use when replacement equipment is required. The Information and Telecommunication Services Department manages this fund and works closely with the Office of Management and Budget to efficiently coordinate the replacement procedure.

Major Variances

While fluctuations in spending patterns do occur, this program budgets its replacement expenditures and revenue collections to ensure that funds will be available as each computer or piece of electronic equipment is to be replaced. Sufficient fund balance exists for future replacements.



Non Departmental Computer Replacement Fund

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Operating Expenditures	430,786	626,619	605,868	605,868	605,868
Capital Outlay	-	-	-	-	-
Total Operating	430,786	626,619	605,868	605,868	605,868
Total Expenditures	430,786	626,619	605,868	605,868	605,868

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Computer Replacement	430,786	626,619	605,868	605,868	605,868
Total Funding	430,786	626,619	605,868	605,868	605,868

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
No Staff					

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements				



Non Departmental Equipment Replacement - CCC

Mission Statement

To provide a stable funding source for the replacement of major equipment at the Combined Communication Center.

Summary of Services Provided

This fund purchases major equipment for the Combined Communication Center. Contributions will be made from the Combined Communication Center Fund (144) in order to build and maintain adequate funding to replace obsolete or inadequate equipment. Decisions regarding the replacement of equipment are under the authority of the Combined Communication Center's Executive and Administrative boards.

Major Variances

This fund was established in FY 2012 at \$651,425 of which \$325,712 is being held in reserve.

Advisory Board

Combined Communication Center Executive Board & Combined Communication Center Administrative Board



**Non Departmental
 Equipment Replacement - CCC**

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Capital Outlay	-	-	-	325,713	-
Total Operating	-	-	-	325,713	-
Total Expenditures	-	-	-	325,713	-
Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Equipment Replacement Fund - CCC	-	-	0	325,713	-
Total Funding	-	-	-	325,713	-
Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
No Staff					
Program Enhancements		FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
CCC - Equipment Replacement		-	-	325,713	-
Total Enhancements		-	-	325,713	-



Non Departmental Vehicle Replacement Fund

Mission Statement

To ensure that funds are available for the purchase of replacement vehicles.

Summary of Services Provided

This fund purchases replacement vehicles per the Vehicle Replacement Administrative Policy. Departments contribute a percentage of the purchase price on an annual basis in order to ensure that funds are available for use when replacement vehicles are required. Fleet Management manages this fund and works closely with the Office of Management and Budget to efficiently coordinate the replacement procedure.

Major Variances

While fluctuations in spending patterns do occur, this program budgets its replacement expenditures and revenue collections to ensure that funds will be available as each vehicle is to be replaced. Sufficient fund balance exists and a reserve for contingencies has been budgeted.



Non Departmental Vehicle Replacement Fund

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Operating Expenditures	912,109	1,117,681	2,123,810	2,220,410	2,220,410
Capital Outlay	-	-	-	-	-
Total Operating	912,109	1,117,681	2,123,810	2,220,410	2,220,410
Total Expenditures	912,109	1,117,681	2,123,810	2,220,410	2,220,410

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Vehicle Replacement	912,109	1,117,681	2,123,810	2,220,410	2,220,410
Total Funding	912,109	1,117,681	2,123,810	2,220,410	2,220,410

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
No Staff					

Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
No Requested Program Enhancements				



Non Departmental Special Expense and Indirect Costs

Mission Statement

To efficiently manage the County-wide special expenses.

Summary of Services Provided

The Special Expense budget accounts for expenditures which are non-departmental in nature. This budget is administered by the Office of Management and Budget. It includes such programs as Indirect Costs, unemployment compensation for Board departments, the federal lobbyist, the external auditor, the Value Adjustment Board attorney, fees due to the Tax Collector, TRIM mailing, and Community Redevelopment District payments. Specific Board approval is required for the use of such funds.

Major Variances



Non Departmental Special Expense and Indirect Costs

Expenditures	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Personal Services	74,335	50,475	115,000	175,825	171,917
Operating Expenditures	26,047,695	27,113,112	26,058,712	27,964,745	30,998,510
Capital Outlay	12,003	-	35,000	35,000	35,000
Total Operating	26,134,033	27,163,587	26,208,712	28,175,570	31,205,427
Grants And Aid	3,956,429	4,510,470	4,595,637	4,609,610	4,708,293
Total Expenditures	30,090,462	31,674,057	30,804,349	32,785,180	35,913,720

Source of Funding	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
General Fund	12,052,903	12,110,986	11,313,028	11,726,175	13,478,890
MSTU-Unincorporated Services	1,014,650	995,485	1,124,840	1,125,997	1,127,177
MSTU-Law Enforcement	185,005	175,042	195,130	199,033	203,014
MSTU - Fire Services	130,317	120,780	138,651	141,424	144,252
Health Insurance	16,704,163	18,213,179	18,032,700	19,592,551	20,960,387
Alachua County Housing Finance Authority	3,424	58,585	0	-	-
Total Funding	30,090,462	31,674,057	30,804,349	32,785,180	35,913,720

Staffing Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2013 Planned
Professionals	-	-	0.00	1.00	1.00
Total Full-Time FTE	-	-	-	1.00	1.00

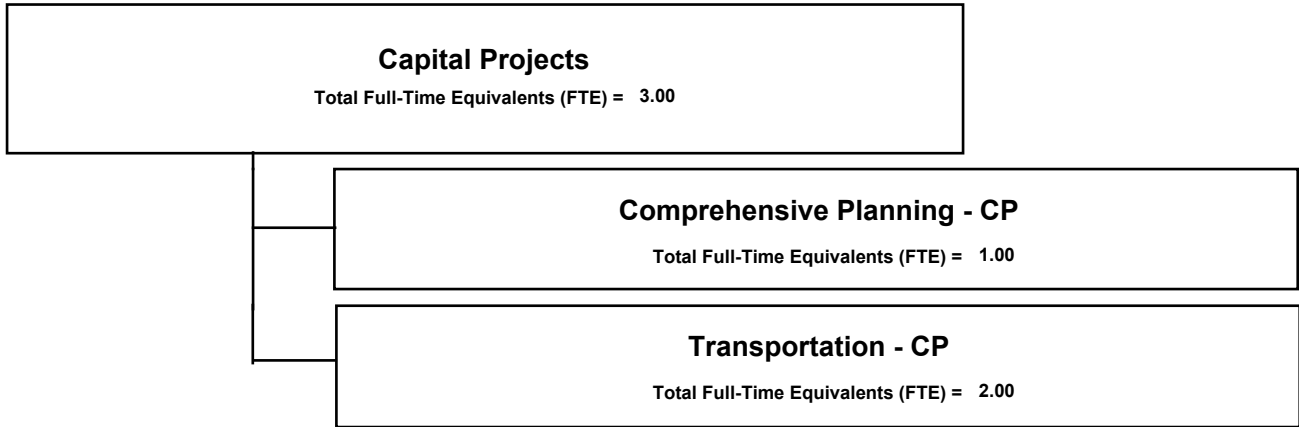
Program Enhancements	FY 2012 Non-Funded	FY 2013 Non-Funded	FY 2012 Adopted	FY 2013 Planned
Core Service Improvement Account	-	-	1,557,747	1,557,747
Family Data Center	-	-	35,000	35,000
Inmate Medical Care Increase	-	-	250,000	262,500
Total Enhancements	-	-	1,842,747	1,855,247

Comprehensive Capital Improvements Program





Capital Projects





Overview

The FY12 capital budget is the County’s financial plan of capital project expenditures for the fiscal year starting October 1, 2011 and ending September 30, 2012. The capital budget incorporates anticipated revenues and expenditures included in the first year of the Comprehensive Capital Improvement Program (CCIP). The Adopted FY12 capital budget for Alachua County is \$9.6 million incorporating ad valorem, court ticket surcharge, impact fees, gas tax, and energy savings revenues. Interested parties can review the FY12 Adopted Budget and other valuable information at the County’s website at www.alachuacounty.us as well as the local library.

The capital budget is separate and distinct from the County’s operating budget for several reasons. First, capital outlays reflect non-recurring capital improvements rather than ongoing expenses. When appropriate, capital projects are funded from non-recurring funding sources such as debt proceeds, donations, and grants. The revenue’s finite duration makes them not appropriate for recurring expenses. Second, capital projects tend to be of high cost, requiring more stringent control and accountability. Finally, revenue sources such as impact fees and certain gas taxes are, by statute or other legal restriction, limited to use only on capital improvements. It should be noted that an annual appropriation from the County’s General Fund is transferred into the Capital Project Funds to support various countywide projects. For FY12, this amount is \$2.14 million. This appropriation typically funds “pay as you go” projects for facilities, parks, technology and economic development.

To provide direction for the capital program, the Alachua County Board of County Commissioners has adopted Capital Management Policies as part of its Comprehensive Financial Policies. This policy defines requirements for projects included in the CCIP. Under the policy a capital project is defined as the following:

- Projects/equipment with a cost of at least \$50,000.
- Asset life of at least five (5) years.

A CCIP project, under this definition, is intended to include those projects that involve a new purchase of capital outlay or infrastructure and any new construction or major renovation of County infrastructure excluding routine maintenance.

Note: The purchase of vehicles or equipment within an existing replacement fund or on a fleet replacement schedule, which must be submitted during the budget process, shall not constitute a CCIP project.

The next section of the CCIP addresses “Capital Preservation” to explicitly document the County’s commitment to preserving our buildings and property. These funds receive revenue derived from a traffic ticket surcharge allowed by Florida Statute 318.18 for the state courts, a portion of the total facilities CCIP budget the Board allocates from the General Fund, and utility savings from energy conservation strategies. The purpose is to address preservation items as well as enjoy the flexibility to quickly respond to unexpected large expense items that may occur during the year. Although it enjoys greater flexibility, the same CCIP reporting standards apply in order to fully inform the Board of its capital budget investment status.

The capital budget for County Facilities also incorporates a \$50,000 “Small Project Allocation” (SPA) budget which is placed within the Facilities Division’s operating budget for quick action on unexpected projects costing \$10,000 to \$24,999. Summarily, County Facilities’ capital funding structure is as follows:

\$1 to \$9,999	Regular Operating Budget
\$10,000 to \$24,999	\$50,000 “SPA”
\$25,000 and Above	Capital Preservation Fund
\$50,000 and Above	Capital Project Fund

In Alachua County, capital improvements are generally classified into the following programs: General Facilities, Parks, Public Safety, Economic Development, Technology, Court Related Facilities Needs, Transportation, and Capital Preservation.

Financial Policies

Among the financial policies adopted by the Board of County Commissioners several pertain to the preparation, implementation, monitoring, and financing of capital projects. While the County Manager is responsible for the continued development, monitoring, and updating of these policies, specific functions are carried out by the Office of Management and Budget. These and other policies are reviewed periodically by the County Manager and the Board of County Commissioners and are detailed in the Executive Summary Section of this document.



Alachua County Government FY 2012 Adopted & FY 2013 Planned Budget – Capital Budget Overview

Specific policies applying to Capital Management:

1. Annually, a five-year CCIP will be developed, consistent with the Capital Improvement Element (CIE) of the County's Comprehensive Plan and shall be adopted by the Board in conjunction with the two-year County budget. The remaining out years, three through five, must be financially feasible.
2. The first year of the CCIP will be the basis for formal fiscal year appropriations during the annual budget process. Prior year's appropriations will be re-evaluated and incorporated into appropriations for the new fiscal year if appropriate.
3. Each CCIP project will include a reserve for contingency for each project, between 5% and 10% of the estimated project cost, if appropriate.
4. Future operating costs associated with new capital improvements shall be explicitly detailed in all CCIP documents where such detail is applicable and, if appropriate, included in future operating budgets. If funds are unavailable for future operating costs, the project shall be delayed until the operating costs can be funded.
5. The County will maintain the replacement plan and the internal service funds that provide for the acquisition/replacement of fleet, computers, and designated equipment.
6. The county will utilize a combination of Debt and pay as you go financing for capital projects.
7. Projects that are designed specifically to reduce utility bills either as new construction or retrofits will be Utility Savings Reinvestment Projects (USRP). Project costs as defined by the Capital
8. Preservation – Utility Reinvestment Fund will be subject to Board approval. Utility savings accrued over the life of reinvestment projects shall be reinvested into the USRP via the Utility Reinvestment Fund.
9. An annual appropriation to the Technology Fund shall be included in the CCIP for enterprise and vocational capital projects and shall be

coordinated by the Director of Information and Telecommunication Services. Minimum budget threshold for projects in this category is \$10,000.

10. An Economic Development Capital Fund shall be maintained with expenditures from this fund restricted to capital projects focusing on keeping existing businesses as well as attracting new businesses to Alachua County to benefit the community as well as the local economy.
11. State court facility needs are funded from revenue generated through the collection of a \$15 traffic citation surcharge as provided for by Chapter 318.18 (13) (a) F. S. and Section 123.20 of Alachua County Code. This revenue is split between a true capital fund and a capital preservation fund in order to best address the state court's Article V (Constitution of the State of Florida) requirements.
12. Transportation Capital Project Fund(s) are currently funded by three separate bond issues serviced by the County's gas tax revenue share and the County's 5-Cent Local Option Gas Tax. In addition to these revenues, the County receives State and Federal grants to maximize road building and maintenance.
13. A Parks Capital Project Fund shall be maintained with an annual transfer from the General Fund and Unincorporated MSTU.

To view the Capital Management Policy in its entirety, refer to the County's Comprehensive Financial Policies as published in the Executive Summary Section of this document.

Capital Planning

Capital Planning refers to the process of identifying and prioritizing County capital needs for determining which capital projects should be funded in the capital budget as resources become available. Capital planning for the County takes place on two levels – countywide and within the unincorporated area only.

Countywide planning is guided by the Alachua County Comprehensive Plan. This plan, prepared by the Alachua County City-County Planning Commission and formally



adopted by the Alachua County Board of County Commissioners, provides long-term direction for the growth and development of the County. The Comprehensive Plan is organized into different subject areas called elements. While all capital projects relate to the Capital Improvement Element, they may also relate to one or more of the other elements as well: Parks and

Recreation, Waste Management, Stormwater, Transportation, and Water & Sewer Services.

Alachua County's plan includes a very specific growth management strategy called the Urban Services Area. This strategy is designed to direct growth into areas where public service needs can be more efficiently served and where existing services are already in place.

Proposed capital projects are reviewed for compliance to the Adopted Comprehensive Plan as part of the budget adoption process.

The public has many opportunities to get involved both during the comprehensive plan development process and during the budget adoption process. Interested parties can view the Comprehensive Plan at the County's Comprehensive Planning website located at: http://growth-management.alachuacounty.us/comprehensive_planning/2001-2020_comprehensive_plan/index.php.

The goal of the CCIP development process is to deliver various department projects in an efficient and economical manner. This process requires that capital projects be prioritized. The Community Planning Group (CPG), led by the Assistant County Manager, is charged with the responsibility of prioritizing the CCIP each fiscal year. There are three major categories the CPG follows to rank one project against others within each individual Department's CCIP:

1. Health, Safety and Welfare.
2. Strategic Plan of the Board.
3. Degradation of service.

The CPG ranking given to each existing or new "proposed" project is used at the beginning of the budget process to prioritize all of the projects within the CCIP.

Finally, the CCIP is used as a planning tool to layout each of the project schedules, provide the cash flow requirements of the program as a whole, anticipate project resource needs, and provide historical data for future trend

analysis. This information is utilized for illustrating the Board's vision and priority as well as for bond investors and ratings companies to determine the County's cost of debt (the better the program, the less risk perception, therefore the lower the cost of debt).

Financial Planning Strategies

Alachua County is committed to developing and maintaining long-term financial planning strategies. In

order to assist in maintaining these strategies, the Board has created the Financial Planning Group (FPG). The FPG is responsible for the development of financial policies and debt planning. The FPG will recommend policies to the County Manager for further approval and recommendation to the Board of County Commissioners for adoption.

To address short-term project funding requirements, Alachua County may use a Pooled Commercial Paper Program. Under this program the Board authorizes short-term borrowings when needed to provide adequate cash flow for active projects. This approach ensures that long-term debt is issued only when needed and is only issued in appropriate amounts. Furthermore, the use of tax exempt short-term debt tends to be the lowest cost financing tool available to local government resulting in substantial savings to the County and its citizens. Upon completion of projects, the County may issue long-term debt at favorable interest rates to pay off outstanding short-term notes where appropriate.

Comprehensive Capital Improvement Program Process

The annual CCIP update began in February, 2011 just prior to the County's budget kickoff. Meetings were conducted to provide capital project management and staff specific direction relating to the capital budget process. As part of this meeting, those involved in the capital budget process were given a calendar of key budget cycle dates and written documentation including forms, instructions, and definitions to be used in preparing their capital project budgets, including revising current project estimates and submitting requests to add new capital projects.

At the budget kickoff, the County Manager and the Office of Management and Budget met with department and division heads to explain the overall process and to



provide pertinent information regarding funding and expenditure issues, budget process changes, and general instructions. At this meeting the County Manager outlined his goals and direction for the new budget.

Another key step in the budget process is a review of capital project estimates in the current CCIP and new projects added during the current fiscal year. This is to ensure that the next CCIP will reflect these revised cost estimates. Departments are asked to review and update project information in the CCIP as appropriate.

Using new and updated information submitted by the originating Departments, the Office of Management & Budget develops draft documents showing all projects for potential funding including specific detail project pages for each project proposed to be included in the upcoming budget. These draft documents are made available to the Departments for another review and the opportunity to correct any erroneous information. Upon completing their review, the Community Planning Group (CPG) meets with the appropriate program directors and Capital Project Managers to resolve outstanding issues and ensure that all are in agreement with the current information; subsequently, prioritization all of the projects within the CCIP occurs.

The final step in preparing the Tentative CCIP is to meet with the County Manager for input. Any final revisions are incorporated into the Tentative Budget and CCIP documents then presented to the Board of County Commissioners during July of each year.

Throughout the budget development process, the County Manager and Management and Budget staff conduct various budget related *special meetings* with the Board of County Commissioners to provide them with revenue projection updates and to obtain overall policy guidance. Additionally, once the Tentative Budget has been presented to the Board, a series of *budget workshops* are conducted followed by two statutorily required public meetings in September. The CCIP is formally adopted by the Board of County Commissioners at the first public hearing and the final budget is formally adopted at the second public hearing.

Final budget documents reflecting the Adopted Budget and CCIP are then prepared and distributed, primarily by electronic format, but via limited hardcopy as well. Once the capital budget and CCIP are formally adopted, changes to the budget may only be made in accordance

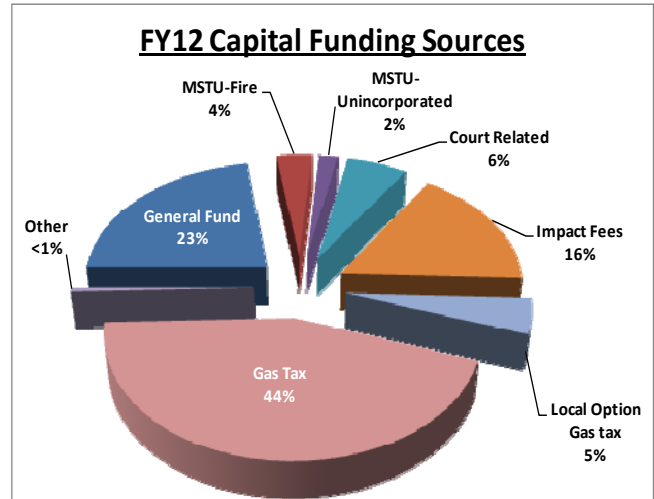
with the budget amendment process defined within Board Policy which ensures compliance with budget amendment requirements defined in Florida State Statute 129.06. The Board policy also specifies that the list of projects included in the Adopted CCIP may only be revised through formal Board action.

A complete flow chart of the CCIP preparation process is provided following this overview.

Funding Sources

Funding for capital projects comes from a variety of sources, but generally falls into one of several categories:

General Fund and MSTU Fund contributions, fuel taxes, impact fees, court cost surcharge, grants, or debt financing.



- The General Fund contribution consists of multiple revenue sources received by the General Fund. These revenues are comprised of Countywide Ad Valorem (Property) Taxes, fees, state shared revenues, and sales taxes. The General Countywide Property Tax is imposed on all non-exempt property value within the County, with use restricted to projects providing countywide benefit.
- The MSTU contributions consist of multiple revenue sources within the MSTU Funds. These revenues are comprised of Unincorporated Ad Valorem (Property) Taxes, Communications and



- Public Services Taxes, fees, and sales taxes. The MSTU-Unincorporated Property Tax, imposed on all non-exempt property value in the unincorporated area of the county with use limited to projects serving the unincorporated area.
- Fuel Taxes currently used to fund capital projects (funding for the transportation bond's debt service) include the 2-Cent Constitutional Fuel Tax, the 1-Cent County Fuel Tax, the 1-5 Cent Local Option Fuel Tax, and the citizen voted 9th Cent Fuel Tax.

Permitted uses for each of these taxes are defined by Florida Statute.

Use of the Constitutional Fuel Tax collected by the state on behalf of the County is first used by the State to meet debt service, if any, of debt assumed by the State Board of Administration payable from this tax. Any remaining tax proceeds may be used by the County for the acquisition, construction, and maintenance of roads as defined by statute or as matching funds for grants specifically related to these purposes.

Use of the County Fuel Tax collected by the state on behalf of the County is distributed to the Counties using the same formula as the Constitutional Fuel Tax and can only be used for the acquisition of rights-of-way; the construction, reconstruction, operation, maintenance, and repair of transportation facilities, roads, bridges, bicycle paths, and pedestrian pathways; or the reduction on bonded indebtedness incurred for road and bridge or other transportation purposes.

Use of the 1-5 Cent Local Option Fuel Tax, which exempts diesel fuel, may only be used for transportation expenditures needed to meet the requirements of the Capital Improvements Element of the Alachua County Comprehensive Plan or for expenditures needed to meet immediate local transportation problems and for other transportation-related expenditures that are critical for building comprehensive roadway networks by Alachua County. Current revenues (and debt proceeds where the debt is serviced using this revenue) will be used within parameters set by the Board of County

Commissioners as follows: 10% towards bicycle paths, 15% towards unimproved roads, and 75% towards roads and road infrastructure.

Use of the 9th Cent Gasoline Tax, levied on every gallon of fuel, is restricted by Florida Statute to public transportation operations and maintenance, roadway and right-of-way maintenance and equipment and structures used primarily for the storage and maintenance of such equipment, roadway and right-of-way drainage, street lighting, traffic signs, traffic engineering, signalization, and pavement markings, bridge maintenance and operation, debt service and current expenditures for transportation capital projects in the foregoing program areas, including construction or reconstruction of roads and sidewalks.

Use of the 1-6 Cent Local Option Fuel Tax is limited to transportation expenditures for public transportation operations and maintenance; roadway and right-of-way maintenance and equipment and structures used primarily for the storage and maintenance of this equipment; roadway and right-of-way drainage; street lighting; traffic signs, traffic engineering, signalization and pavement markings; bridge maintenance and operation; debt service; and current expenditures for transportation capital projects including construction or reconstruction of roads.

- Enterprise fees are charges for services imposed on users of facilities and/or services of the enterprise funds such as the Solid Waste Fund. By definition, an enterprise fund is a fund that accounts for government services and which receive a substantial portion of their income from these charges for services. An annual fee schedule for each enterprise fund is set by the Board of County Commissioners and use of these revenues are restricted to operating, maintaining, or building new infrastructure for the respective service for which the fee is being collected.
- Impact Fees are fees imposed on new construction to help fund additional infrastructure needed to support the added load on existing

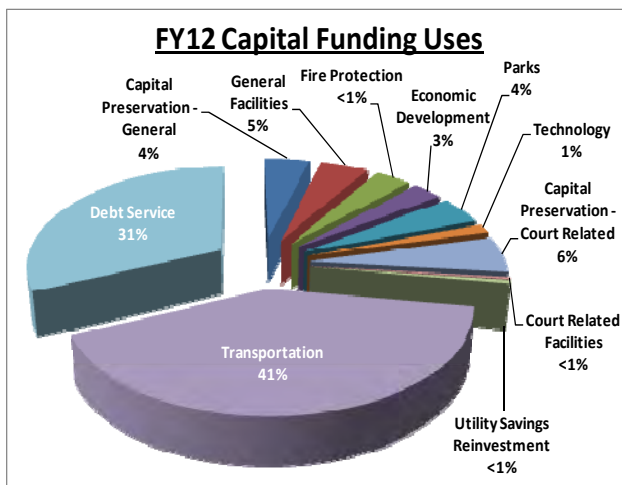


County infrastructure resulting from the new construction. Use of impact fees collected within each specified area is restricted to projects which add capacity to the respective infrastructure within that area. The County has three types of impact fees: transportation, parks, and fire. Impact fees are governed by the County's Consolidated Impact Fee Assessment Ordinance.

- Grants & Donation revenues can come from various sources including the federal and state governments, other local jurisdictions and agencies, and private donations. Use of grant funds is restricted to the specific purpose defined by the party providing the grant or donation.
- Financing is the last source of funding used. Short-term financing is used to borrow funds when needed to advance projects and to keep financing costs down. Upon completion of the projects long-term debt is issued where appropriate. Long-term borrowing is also considered as a revenue source for capital projects as appropriate.

Uses of Funds

In FY12, capital expenditures are generally related to one of several programs: General Facilities, Capital Preservation-General, Parks, Fire Protection, Economic Development, Technology, Court Related Facilities, Capital Preservation-Court Related, Transportation, Utilities Savings Reinvestment, and Debt Service. Each of which will be discussed in more detail below.



General Facilities and General Capital Preservation

The Adopted General Capital budget for FY12 is \$650,000 incorporating just one project, the Civil Courthouse HVAC Upgrade. In addition, \$628,880 is being placed within the Capital Preservation Fund for the perpetuation of the County's infrastructure.

Parks

The Parks and Recreation Program include a mix of recreational facilities such as Parks, Trails, Community and Recreational Centers, and Boat Ramps. The Parks Program has \$512,000 in FY12, other than its debt service, for two new projects. The projects include the Lake Alto Park restroom, Floating Dock, and Picnic area and the Jonesville Park Playground, Basketball Court, and Disk Golf projects.

Fire Protection

In FY12 the MSTU-Fire fund returns the funding eliminated from last year's budget to its previous level of \$500,000.

Economic Development

The FY12 Economic Development capital budget totals \$407,500 and is funded by the General Fund. The County is expected to continue the process of relocating our current Fairgrounds to a new location north of the current NE 39th Avenue location and redevelop the existing area into an environmentally conscience asset.

Technology

The Technology capital budget for FY12 totals \$200,000 and is funded through General Fund contributions. The major project within this program is the Electronic Document Management project for all County applications.

Court Related Facilities and Court Related Capital Preservation

The Court Related Facilities capital and Court Related Facilities capital preservation budgets for FY12 total \$850,000, and are funded through the collection of a traffic citation surcharge as provided for by Chapter 318.18 (13) (a) F. S. and Section 123.20 of Alachua County Code. Major projects addressing the capital needs of Court



Administration (including the Chief Judge), Clerk of Court, State Attorney, and Public Defender include repair, maintenance and upgrades primarily of our civil courthouse.

Transportation

The Adopted FY12 transportation capital budget is \$3.725 million. Plenty of infrastructure projects are addressed throughout the County primarily using fuel tax revenue and bond proceeds. This current budget reflects new or additional funding for road projects, bridge projects, intersection projects, sidewalks, traffic signals, right-of-way acquisition, and road resurfacing. Additional information on our Road and Bridge projects can be found at: <http://www.alachuacounty.us/Depts/PW/engineering/Page/EngineeringandOperations.aspx>

Impact Fee Supported Projects

The Impact Fee Supported capital budgets for FY12 totals \$2.3 million. The program is funded through impact fees for the following areas: NW Transportation District, SW Transportation District, East Transportation District, Parks, and Public Safety. Additional information on our Impact Fees can be found at: http://growth-management.alachuacounty.us/building_department/impact_fees/

Alachua County Forever Environmental Lands Acquisition Program

The Alachua County Forever (ACF) General Obligation Tax Bonds were issued to have funds available for the acquisition of environmentally sensitive land for the protection and preservation of our natural resources. Some of the criteria used when considering whether to protect a specific piece of property are: whether it is environmentally sensitive; in danger of development; or features native plants and animals unique to the area. The debt is serviced by a 2003 voter approved referendum increasing the ad valorem millage by 0.25. This millage is imposed on all property within the County. Its use is restricted to the payment of the debt service related to this ACF bonds.

Additional information on our Alachua County Forever program can be found at: <http://www.alachuacounty.us/Depts/EPD/LandConservation/Pages/LandConservation.aspx>

The Utility Savings Reinvestment Program (USRP)

This program shall redirect cost savings from utility conservation, efficiency and renewable energy enhancements to implement additional utility savings projects for County facilities. Utility savings will supplement, not supplant, County capital and capital preservation projects that result in utility savings. USRP projects will coordinate with the CCIP budget cycle and annual review with a prioritized project allocation plan.

Complete details of this program implemented in FY11 can be found within the Comprehensive Financial Policies in the Executive Summary Section of this document.

Debt Service

Debt is utilized to fund large scale projects. A full breakdown of the County's debt load and debt service responsibility is illustrated within the Debt Service Section of this document.

It is important to note that any debt service payments on debt issued for Department/Division specific capital projects is included in the budget of the benefiting or paying department. For example, Public Safety is benefiting from a new fire stations paid with bond proceeds. The debt service is subtracted from their MSTU-Fire Fund's contribution to capital projects.

The amount of required debt service relative to the size of the annual budget is an important indicator of fiscal responsibility. Since debt service expenditures restrict the amount of funds available for other operating or capital uses, it is important that the ratio of debt service to the total operating budget remain at a low and prudent level.


The Adopted FY12 capital budget does not include the issuance of short-term notes to advance certain projects; therefore no impact on the operating budget from any required debt service is noted.




CAPITAL PROJECTS OPERATING IMPACTS

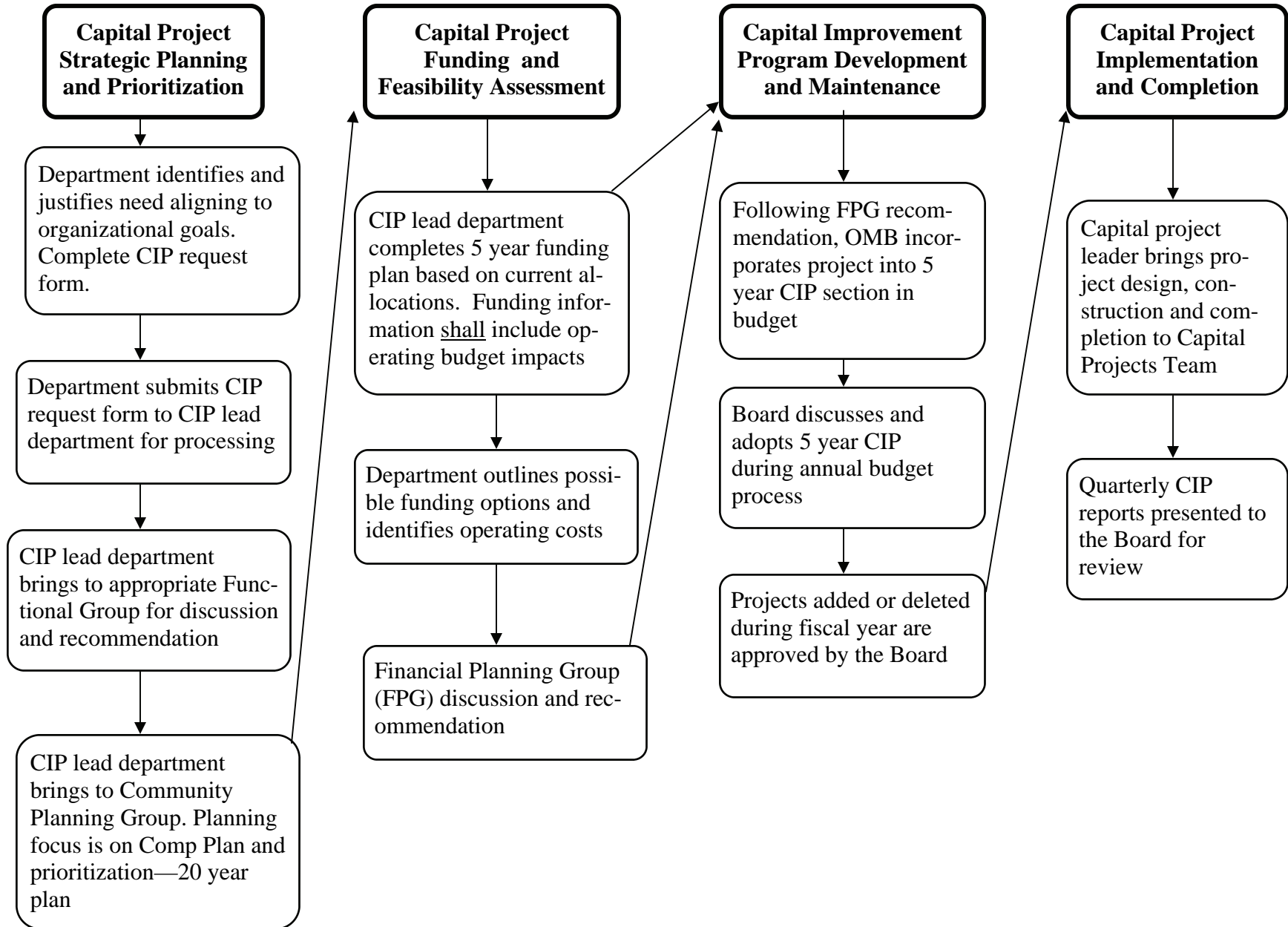
The Comprehensive Capital Improvement Program (CCIP) is an integral element of the County's annual budgeting process. The cost of operating new or expanded facilities or infrastructure is included in the operating budget beginning in the fiscal year the asset becomes operational.

In some cases, like the construction of the jail expansion completed in FY09, the operational impact may be absorbed gradually while the new jail was under construction. This is because as the jail population increases beyond its operational capacity, so does the need for additional funds for overtime, additional staff, jail and food supplies, and operational equipment which would increase their operating budget without the new construction. Therefore, the increased operating expenses expected from the new facility were in part already absorbed by the existing budget. Spreading the operating impact over a number of years rather than absorbing all the expense at once allows for a more fluid transition of funds in order to attend to other County capital needs.



FY12 will continue to bring unprecedented economic difficulties. In preparation, most all of the Adopted projects have little or no operating impacts.







FY12 Adopted Budget
Capital Project Allocations
(Including Non-Ad Valorem Revenue)

Description and Information

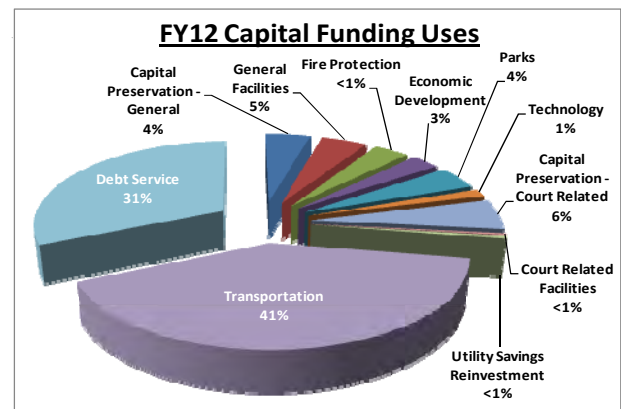
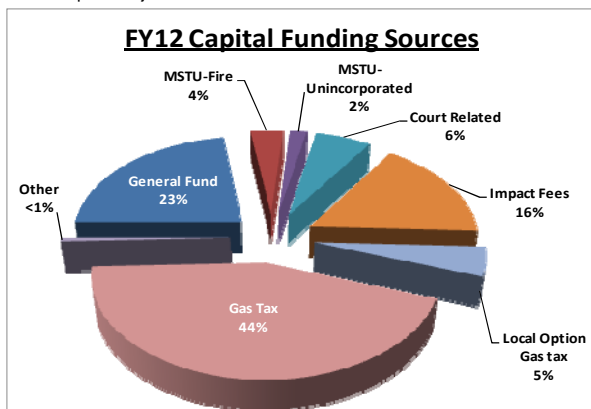
The Alachua County Board of County Commissioners has adopted a Capital Management Policy as part of its Comprehensive Financial Policies. This policy requires a 5 year picture of capital improvements in order to illustrate a clear direction for county funds (only the first year is funded) and defines requirements for projects included in the Comprehensive Capital Improvement Program (CCIP). Under the policy a capital project is defined as the following: Projects/equipment with a cost of at least \$50,000 and asset life of at least five (5) years. A capital project, under this definition, is intended to include those projects that involve a new purchase of capital outlay, infrastructure and any new construction or renovation of County infrastructure, excluding routine maintenance. New in FY10 was the implementation of the "Capital Preservation Fund" for general facilities, and in FY11 similar funds for court related facilities and energy efficiency were added to explicitly document the County's commitment to maintaining our buildings and property. The funds are used to address known larger expense preservation items as well as have the flexibility to quickly respond to unexpected (unbudgeted) expense items that may occur during the year. In Alachua County, FY12 capital improvements can be classified into several programs: General Facilities, Capital Preservation, Fire Protection, Economic Development, General Parks, Technology, Court Related Facilities Needs, Utility Savings Reinvestment, Transportation, and Debt Service.

For a more in depth look at Alachua County's FY12-FY16 CCIP, please refer to The CCIP Section in this document (this page is also available for quick reference).

Summary Budget

Capital Project Type	General Fund	MSTU-Fire	MSTU-Unin	Other	Sub-Total	Less Debt Service Cost	Total For Projects
Allocated by the Board							
Facilities - Capital	650,000				650,000		650,000
Facilities - Capital Preservation	628,880				628,880		628,880
Technology	200,000				200,000		200,000
Fire Protection		500,000			500,000	(223,002)	276,998
Parks	250,000		262,000		512,000	(348,044)	163,956
Court Related - Capital				50,000	50,000		50,000
Court Related - Capital Preservation				800,000	800,000		800,000
Economic Development (Fairgrounds)	407,500				407,500		407,500
Utility Savings Reinvestment Program				78,000	78,000		78,000
Transportation Debt Service	238,316			3,124,817	3,363,133	(3,363,133)	-
Capital Project's Debt Service	814,770				814,770	(814,770)	-
Sub-Total Capital Allocations	3,189,466	500,000	262,000	4,052,817	8,004,283	(4,748,949)	3,255,334
Allocated by Other Authority/Source							
Transportation (Gas Tax)				3,061,574	3,061,574		3,061,574
Growth Related Projs (Impact Fees)				2,305,917	2,305,917		2,305,917
Transportation (Lcl Option Gas Tax)				663,532	663,532		663,532
Sub-Total Capital Allocations	0	0	0	6,031,023	6,031,023		6,031,023
Total Capital Project Allocation *					14,035,306	(4,748,949)	9,286,357
							Parks Debt Service From Beginning Fund Balance 348,044
							Adjusted New FY12 Capital Project Allocation * 9,634,401

* The Total Capital Projects Allocation is \$348,044 less than the total of the 5-year CIP due to the one-year reduction in Parks contribution. This amount is equal to the Park Division's debt service obligation which will be funded during the annual carry forward process using FY12 beginning fund balance in the Park Fund, thus it is not part of the Adopted Budget. For continuity throughout the CCIP, the debt service payment it is shown in the Debt Service column then added back to the Total Capital Project Allocation.



As part of the ongoing discussions related to capital project bonding options the development of the CIP will continue throughout the fiscal years 2012 and 2013. All project priorities will be reevaluated as decisions are finalized. We will also continue to identify future County needs in order to best serve our community.

Future year operating costs will be periodically reviewed and estimated on out-year projects and updated with detail on the project's detail sheets when formally adopted.



FY13 Planned Budget
Capital Project Allocations
(Including Non-Ad Valorem Revenue)

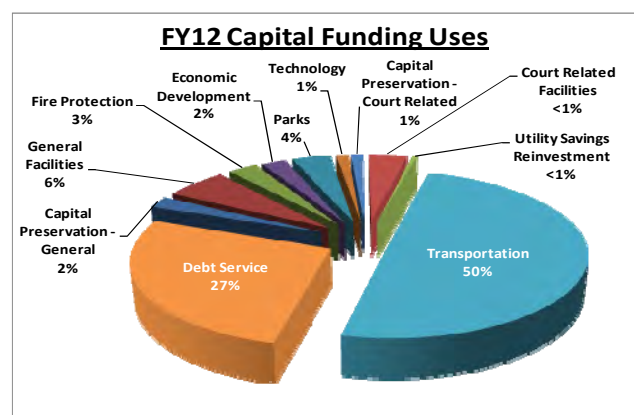
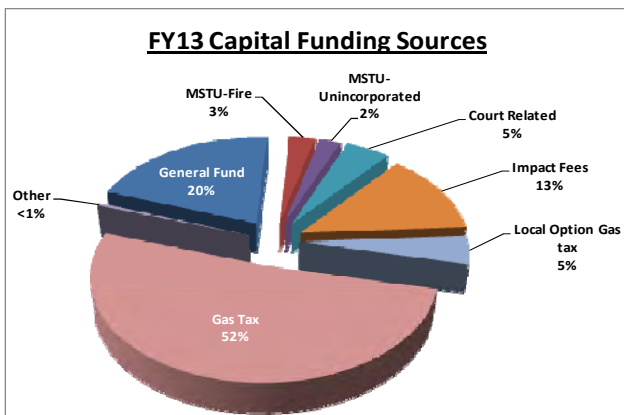
Description and Information

The Alachua County Board of County Commissioners has adopted a Capital Management Policy as part of its Comprehensive Financial Policies. This policy requires a 5 year picture of capital improvements in order to illustrate a clear direction for county funds (only the first year is funded) and defines requirements for projects included in the Comprehensive Capital Improvement Program (CCIP). Under the policy a capital project is defined as the following: Projects/equipment with a cost of at least \$50,000 and asset life of at least five (5) years. A capital project, under this definition, is intended to include those projects that involve a new purchase of capital outlay, infrastructure and any new construction or renovation of County infrastructure, excluding routine maintenance. New in FY10 was the implementation of the "Capital Preservation Fund" for general facilities, and in FY11 similar funds for court related facilities and energy efficiency were added to explicitly document the County's commitment to maintaining our buildings and property. The funds are used to address known larger expense preservation items as well as have the flexibility to quickly respond to unexpected (unbudgeted) expense items that may occur during the year. In Alachua County, FY13 capital improvements can be classified into several programs: General Facilities, Capital Preservation, Fire Protection, Economic Development, General Parks, Technology, Court Related Facilities Needs, Utility Savings Reinvestment, Transportation, and Debt Service.

For a more in depth look at Alachua County's FY12-FY16 CCIP, please refer to The CCIP Section in this document (this page is also available for quick reference).

Summary Budget

Capital Project Type	General Fund	MSTU-Fire	MSTU-Unin	Other	Sub-Total	Less Debt Service Cost	Total For Projects
Allocated by the Board							
Facilities	1,060,000				1,060,000		1,060,000
Capital Preservation	390,000				390,000		390,000
Technology	200,000				200,000		200,000
Fire Protection		500,000			500,000	(223,002)	276,998
Parks	500,000		412,000		912,000	(348,044)	563,956
Court Related				850,000	850,000		850,000
Economic Development (Fairgrounds)	407,500				407,500		407,500
Utility Savings Reinvestment Program				78,000	78,000		78,000
Transportation Debt Service	238,316			3,124,817	3,363,133	(3,363,133)	-
Capital Project's Debt Service	814,770				814,770	(814,770)	-
Sub-Total Capital Allocations	3,610,586	500,000	412,000	4,052,817	8,575,403	(4,748,949)	3,826,454
Allocated by Other Authority/Source							
Transportation (Gas Tax)				5,970,258	5,970,258		5,970,258
Growth Related Projs (Impact Fees)				2,295,363	2,295,363		2,295,363
Transportation (Lcl Option Gas Tax)				795,322	795,322		795,322
Sub-Total Capital Allocations	0	0	0	9,060,943	9,060,943		9,060,943
Total Capital Project Allocation					17,636,346	(4,748,949)	12,887,397



As part of the ongoing discussions related to capital project bonding options the development of the CIP will continue throughout the fiscal years 2012 and 2013. All project priorities will be reevaluated as decisions are finalized. We will also continue to identify future County needs in order to best serve our community.

Future year operating costs will be periodically reviewed and estimated on out-year projects and updated with detail on the project's detail sheets when formally adopted.



Alachua County Government

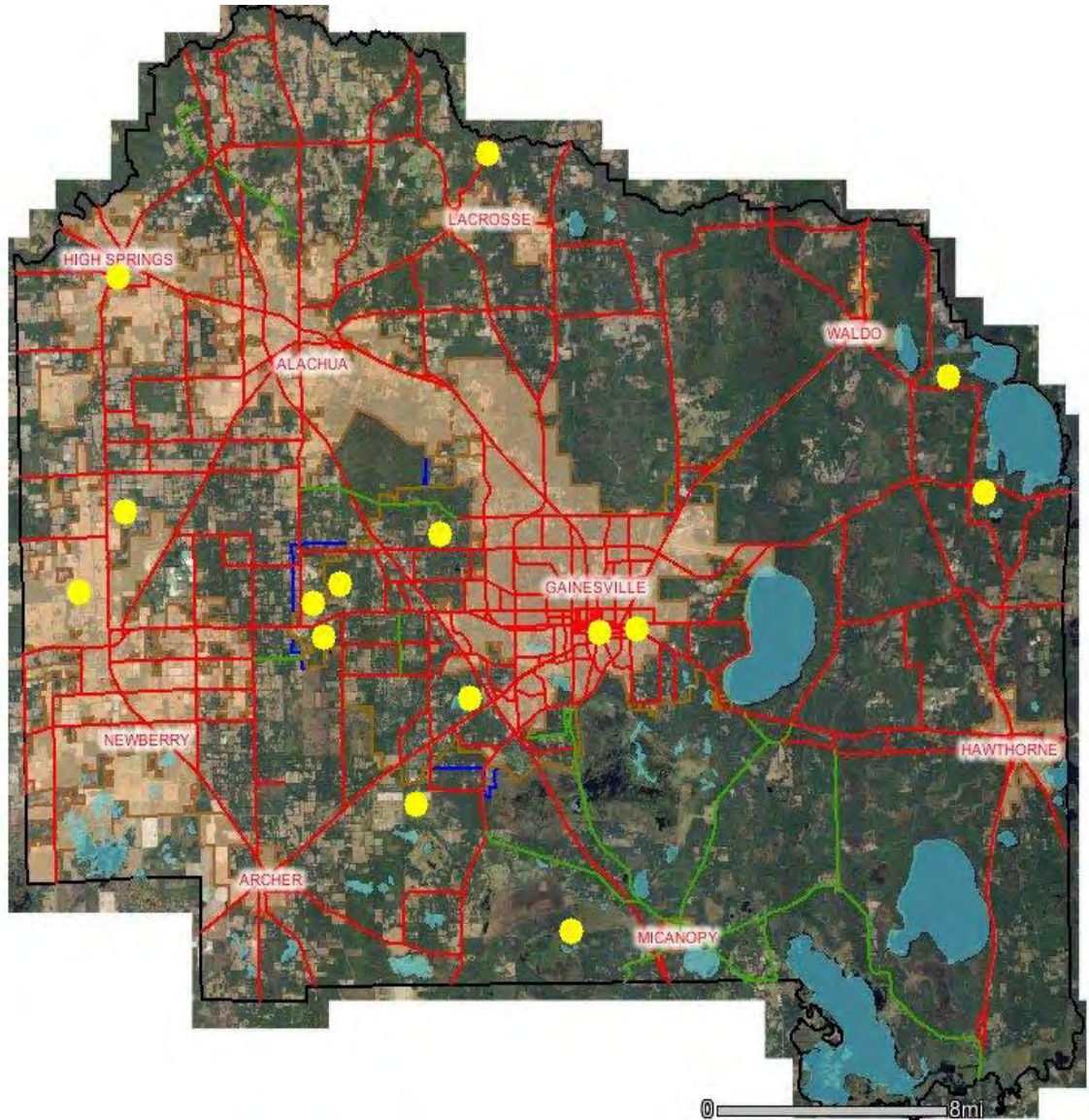
FY 2012 Adopted & FY 2013 Planned Budget – CIP Project Summary

Project	Total Project Cost	FY 2012 Tentative Funding	
12CFM01	Capital Preservation - Chief Judge	325,000	65,000
12CFM01RA	FY12 Court Related Projects	605,000	605,000
12CFM02	Capital Preservation - Clerk of Courts	150,000	30,000
12CFM03	Capital Preservation - Public Defender	150,000	30,000
12CFM04	Capital Preservation - State Attorney	150,000	30,000
12CFM05	Capital Preservation - Court Security	200,000	40,000
11GFM10	Added - Facilities Maintenance Warehouse Renovation	225,000	200,000
12GFM02RA	Capital Preservation	42,760	42,760
12GFM05RA	Comm Support Svcs/Health Dept Replace Floor Covering	45,000	45,000
12GFM06RA	Reseal & Paint Building Exterior	341,120	341,120
11USR01	HVAC Motor Replacement - Admin Bldg	156,000	78,000
12GFM01RA	Civil Courthouse - HVAC Upgrade	1,300,000	650,000
09MFS02	Fire Protection Services Projects - TBD	1,712,917	276,998
12PK01	Lake Alto Park-Restroom, Floating Dock & Picnic Area	220,000	220,000
12PK03	Jonesville Park Playground, Basketball Court, Disc Golf	278,396	278,396
12PK05	Park Improvement Project - TBD	13,604	13,604
12TF01	Electronic Document Management	200,000	200,000
08CR03	Fund Contingency	500,000	50,000
09IF01	Impact Fee Northwest Transport Dist	4,678,379	611,149
09IF02	Impact Fee Southwest Transport Dist	9,385,436	1,242,653
09IF04	Impact Fee East Transport Dist	1,110,729	143,216
12PK04	Lake Kanapaha Park Development	478,271	95,825
08IF01	Impact Fee - Fire	1,275,548	213,074
08ED01	Fairgrounds/Park Initiative	2,486,874	227,500
08ED02	Industrial Park Development	1,753,126	180,000
09GT01	Bike/Ped Priority Projects	2,115,441	260,005
12ST01	SE 175th Av-Unpaved Surface Treatment	70,172	70,172
12ST02	NW 46th Ave-Unpaved Surface Treatment	105,403	105,403
12ST03	NW 122nd Av-Unpaved Surface Treatment	16,690	16,690
12ST04	NW 138th Av-Unpaved Surface Treatment	27,453	27,453
12ST05	SE 41st Ln-Unpaved Surface Treatment	25,811	25,811
12ST06	NE 211 Dr-Unpaved Surface Treatment	68,002	68,002
12ST07	NW262/165-Unpaved Surface Treatment	21,775	21,775
12ST08	NW 266 St-Unpaved Surface Treatment	26,833	26,833
12ST09	NW 174 Av-Unpaved Surface Treatment	41,388	41,388
12MF01	SW 143rd St	329,379	329,379
12MF02	SW 73rd Ave Ext	1,170,941	1,170,941
14GT20	SW 8th Avenue Extension	2,732,195	1,561,254
Total	\$ 34,534,643	\$ 9,634,401	



Alachua County Government
FY 2012 Adopted & FY 2013 Planned Budget – CIP Projects Map

Yellow dots indicate the approximate location of Alachua County's Capital Improvement Projects. Many of the projects for capital preservation are in and around the downtown Gainesville area.





Alachua County Government FY 2012 Adopted & FY 2013 Planned Budget – CIP Detail Project Sheet Guide

Project Number

Project Title

Project Approval Status

Alachua County Government FY 2008 thru FY 2012 Capital Improvement Program

Project: 08AC01		Title: Mill Creek-ACF project		Status: Adopted	
Category: Parks		Business Center: Environmental Protection		LMS: NA	
Comprehensive Plan Information			Project Location		
CIE Project: Yes	Plan Reference: 1.6.9.	District: District #2		Location: Mill Creek	
LOS/Concurrency: Yes	Project Need: Deficiency, Other				
Programmed Funding					
Programmed Funding	Appropriated To Date	Budgeted FY 2008	Non-Appropriated Programmed CIP Funding		
8,500	0	8,500	FY 2009	FY 2010	FY 2011
			0	0	0
					Future Funding
					0
Description and Scope					
<p>The Mill Creek Preserve was acquired by Alachua County with funds from the Alachua County Forever (ACF) Bond and a Florida Communities Trust grant. The purpose of this acquisition was to protect, preserve and enhance the unique natural and cultural resources found on the property and to provide an enjoyable and educational passive recreational experience. One of the key objectives was to promote public outdoor recreation and environmental education consistent with preserving the historic and natural resources of the site. In light of this, Alachua County in the grant and management plan agreed to develop a trailhead parking facility, entrance sign, bike rack, interpretive kiosk, wildlife observation platform, a network of hiking trails, and interpretive exhibits.</p>					
Rationale					
<p>This project will help maintain the County's resource based recreation Level of Service. Objective 6.2, Policy 6.2.3 of the Conservation and Open Space Element of the Alachua County Comprehensive Plan states, "The emphasis of Alachua County Forever shall be to increase the acreage of environmentally significant lands managed in perpetuity for conservation purposes", and the Alachua County Commission Guiding Vision – FY06-07 number 5. states that "Environmentally lands will be protected by purchases through the Alachua County Forever program and ..." In order to maximize the land acquired through the ACF program, the County has leveraged their existing bond funds through funding partners. One such partner is Florida Communities Trust which funded approximately \$1,442,404 of the \$2,841,720 purchase price of the Mill Creek Preserve. In order to qualify for these funds the County agreed to create public access and a certain amount of infrastructure on the Preserve. Because this is consistent with the comp plan, the BoCC's Guiding Vision, and the bond referendum, which states that the County shall acquire, improve and management environmentally significant lands to protect water resources, wildlife habitats and natural areas suitable for resource based recreation, the County accepted the FCT money and now needs to follow through on its agreement with the State.</p>					
Funding Strategy					
<p>Capital investment in recreational improvements to facilitate public access to this property enables the County to meet mandated levels of service for recreation. Prioritization of this among all the needed investments happens at the CIP process. This project was added to the CIP in FY2007. Property purchased for \$2.8 million by the County using Alachua County Forever G.O. Bond proceeds. CIP funding sought: \$8,500. Operating costs paid from General Fund: \$7,400.</p>					
Project Map			Schedule of Activities		
			Project Activities		Amount
			From - To	Amount	
			Capital Project	10/07 - 09/08	8,500
			Total Budgetary Cost Estimate:		8,500
Means of Financing					
			Funding Source	Amount	
			Alachua County Forever Bond	8,500	
			Total Programmed Funding:		8,500
			Future Funding Requirements:		0

Division and Department of responsible area for the project

Does the project reference the Capital Improvement Element of the 20 Year Alachua County Comprehensive Plan as well as the Level of Service expected by Alachua County?

What area of Alachua County does this project impact?

Where is the project located in Alachua County?

How much is this costing our citizens?

In laymen's terms, what is this project about?

When will this project begin and end?

Where is Alachua County getting the funds to bring this project forward?

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 12CFM01		Title: Capital Preservation - Chief Judge				Status: Adopted	
Category: 01 - Capital Preservation: Court Related Facilities (I			Business Center: Capital Projects			LMS:	
Comprehensive Plan Information				Project Location			
CIE Project:		Plan Reference:		District:			
LOS/Concurrency:		Project Need: Growth, Other		Location: Courthouse			
Programmed Funding							
Programmed Funding	Appropriated To Date	Budgeted FY 2012	FY 2013	<i>Non-Appropriated Programmed CIP Funding</i>			Future Funding
				FY 2014	FY 2015	FY 2016	
325,000	0	65,000	65,000	65,000	65,000	65,000	0
Description and Scope							
This project provides for the systematic improvements, upgrades, repair and replacements of Court related infrastructure.							
Rationale							
Section 125.01 (1) C. Florida Statute; Article V of the State of Florida Constitution, Fire Code and Life Safety Standards FSS Ch. 633; FL Administrative Code Ch. 69A; FL Fire Prevention Code Rule Ch. 69A-60.							
Funding Strategy							
Court Related Traffic Surcharge per F.S. 318.18							
Operating Budget Impacts							
Preserving Capital reduces the need for increased Capital budget in the future.							

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Capital	10/11 - 09/12	325,000
Total Budgetary Cost Estimate:		325,000
Means of Financing		
Funding Source	Amount	
Undefined	325,000	
Total Programmed Funding:		325,000
Future Funding Requirements:		0

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 12CFM01RA	Title: FY12 Court Related Projects	Status: Adopted
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Category: 01 - Capital Preservation: Court Related Facilities (I	Business Center: Non Departmental	LMS:
-------------------------------------------------------------------------	------------------------------------------	-------------

Comprehensive Plan Information			Project Location		
---------------------------------------	--	--	-------------------------	--	--

CIE Project:	Plan Reference:	District:
LOS/Concurrency:	Project Need: Growth, Other	Location:

Programmed Funding						
---------------------------	--	--	--	--	--	--

Programmed Funding	Appropriated To Date	Budgeted FY 2012	Non-Appropriated Programmed CIP Funding				Future Funding
			FY 2013	FY 2014	FY 2015	FY 2016	
605,000	0	605,000	0	0	0	0	0

Description and Scope							
------------------------------	--	--	--	--	--	--	--

This project provides for the systematic improvements, upgrades, repair and replacements of Court related infrastructure.

Rationale							
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Section 125.01 (1) C. Florida Statutes

Provisions in Article V Amendment and changes in new Florida laws allows the above parties who occupy the Public Defender's Building, State Attorney's Building, and both courthouses (Criminal and Civil) to use these funds to enhance court operations.

Due to growth and changes in mandates, the above parties continue to submit requests to County Facilities Management to make minor but critically needed improvements in their existing buildings primarily due to overcrowding, safety and security needs. Many requests submitted from the State Attorney and Public Defenders are needed in the near term as a solution pending the construction and relocation from current locations into the Court Support Building that was scheduled to come on line in late 2010. The Building has been deferred due to the downturn in the economy.

Funding Strategy							
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Court Related Traffic Surcharge per F.S. 318.18

Project Map				Schedule of Activities			
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Project Activities	From - To	Amount
Capital	10/11 - 09/12	605,000
Total Budgetary Cost Estimate:		605,000

Means of Financing		
Funding Source	Amount	
Undefined	605,000	
Total Programmed Funding:		605,000
Future Funding Requirements:		0

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 12CFM02		Title: Capital Preservation - Clerk of Courts				Status: Adopted	
Category: 01 - Capital Preservation: Court Related Facilities (I			Business Center: Capital Projects			LMS:	
Comprehensive Plan Information				Project Location			
CIE Project:		Plan Reference:		District:			
LOS/Concurrency:		Project Need: Growth, Other		Location:			
Programmed Funding							
Programmed Funding	Appropriated To Date	Budgeted FY 2012	FY 2013	<i>Non-Appropriated Programmed CIP Funding</i>			Future Funding
				FY 2014	FY 2015	FY 2016	
150,000	0	30,000	30,000	30,000	30,000	30,000	0
Description and Scope							
Capital Preservation - Clerk of Courts							
This project provides for the systematic improvements, upgrades, repair and replacements of Court related infrastructure.							
Rationale							
Section 125.01 (1) C, Florida Statute; Article V of the State of Florida Constitution, Fire Code and Life Safety Standards FSS Ch. 633; FL Administrative Code Ch. 69A; FL Fire Prevention Code Rule Ch. 69A-60							
Funding Strategy							
Court Related Traffic Surcharge per F.S. 318.18							
Operating Budget Impacts							
Preserving Capital reduces the need for increased Capital budget in the future							

Project Map

Schedule of Activities



Project Activities	From - To	Amount
Capital	10/11 - 09/12	150,000
Total Budgetary Cost Estimate:		150,000
Means of Financing		
Funding Source	Amount	
Undefined	150,000	
Total Programmed Funding:		150,000
Future Funding Requirements:		0

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 12CFM03		Title: Capital Preservation - Public Defender				Status: Adopted	
Category: 01 - Capital Preservation: Court Related Facilities (I			Business Center: Capital Projects			LMS:	
Comprehensive Plan Information				Project Location			
CIE Project:		Plan Reference:		District:			
LOS/Concurrency:		Project Need: Growth, Other		Location:			
Programmed Funding							
Programmed Funding	Appropriated To Date	Budgeted FY 2012	FY 2013	<i>Non-Appropriated Programmed CIP Funding</i>			Future Funding
				FY 2014	FY 2015	FY 2016	
150,000	0	30,000	30,000	30,000	30,000	30,000	0
Description and Scope							
Capital Preservation - Public Defender							
This project provides for the systematic improvements, upgrades, repair and replacements of Court related infrastructure.							
Rationale							
Section 125.01 (1) C, Florida Statute; Article V of the State of Florida Constitution, Fire Code and Life Safety Standards FSS Ch. 633; FL Administrative Code Ch. 69A; FL Fire Prevention Code Rule Ch. 69A-60.							
Funding Strategy							
Court Related Traffic Surcharge per F.S. 318.18							
Operating Budget Impacts							
Preserving Capital reduces the need for increased Capital budget in the future.							

Project Map

Schedule of Activities



Project Activities	From - To	Amount
Capital	10/11 - 09/12	150,000
Total Budgetary Cost Estimate:		150,000
Means of Financing		
Funding Source	Amount	
Undefined	150,000	
Total Programmed Funding:		150,000
Future Funding Requirements:		0

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 12CFM04		Title: Capital Preservation - State Attorney				Status: Adopted	
Category: 01 - Capital Preservation: Court Related Facilities (I			Business Center: Capital Projects			LMS:	
Comprehensive Plan Information				Project Location			
CIE Project:		Plan Reference:		District:			
LOS/Concurrency:		Project Need: Growth, Other		Location:			
Programmed Funding							
Programmed Funding	Appropriated To Date	Budgeted FY 2012	FY 2013	<i>Non-Appropriated Programmed CIP Funding</i>			Future Funding
				FY 2014	FY 2015	FY 2016	
150,000	0	30,000	30,000	30,000	30,000	30,000	0
Description and Scope							
Capital Preservation - State Attorney							
This project provides for the systematic improvements, upgrades, repair and replacements of Court related infrastructure.							
Rationale							
Section 125.01 (1) C, Florida Statute; Article V of the State of Florida Constitution, Fire Code and Life Safety Standards FSS Ch. 633; FL Administrative Code Ch. 69A; FL Fire Prevention Code Rule Ch. 69A-60							
Funding Strategy							
Court Related Traffic Surcharge per F.S. 318.18							
Operating Budget Impacts							
Preserving Capital reduces the need for increased Capital budget in the future.							

Project Map

Schedule of Activities



Project Activities	From - To	Amount
Capital	10/11 - 09/12	150,000
Total Budgetary Cost Estimate:		150,000
Means of Financing		
Funding Source	Amount	
Undefined	150,000	
Total Programmed Funding:		150,000
Future Funding Requirements:		0

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 12CFM05		Title: Capital Preservation - Court Security				Status: Adopted	
Category: 01 - Capital Preservation: Court Related Facilities (I			Business Center: Capital Projects			LMS:	
Comprehensive Plan Information				Project Location			
CIE Project:		Plan Reference:		District:			
LOS/Concurrency:		Project Need: Growth, Other		Location:			
Programmed Funding							
Programmed Funding	Appropriated To Date	Budgeted FY 2012	FY 2013	<i>Non-Appropriated Programmed CIP Funding</i>			Future Funding
				FY 2014	FY 2015	FY 2016	
200,000	0	40,000	40,000	40,000	40,000	40,000	0
Description and Scope							
Capital Preservation - Court Security							
This project provides for the systematic improvements, upgrades, repair and replacements of Court related infrastructure.							
Rationale							
Section 125.01 (1) C, Florida Statute; Article V of the State of Florida Constitution, Fire Code and Life Safety Standards FSS Ch. 633; FL Administrative Code Ch. 69A; FL Fire Prevention Code Rule Ch. 69A-60							
Funding Strategy							
Court Related Traffic Surcharge per F.S. 318.18							
Operating Budget Impacts							
Preserving Capital reduces the need for increased Capital budget in the future.							

Project Map

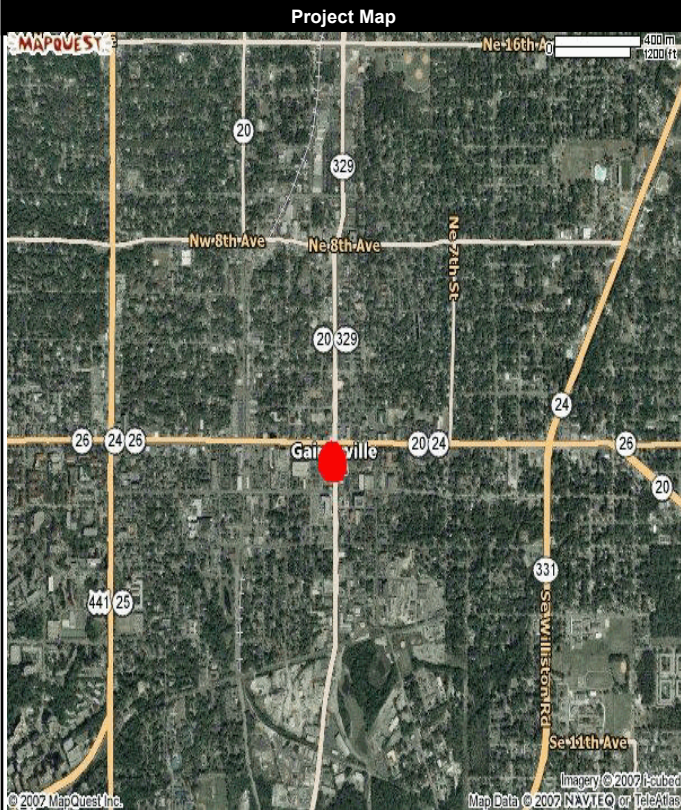
Schedule of Activities



Project Activities	From - To	Amount
Capital	10/11 - 09/12	200,000
Total Budgetary Cost Estimate:		200,000
Means of Financing		
Funding Source	Amount	
Undefined	200,000	
Total Programmed Funding:		200,000
Future Funding Requirements:		0

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 11GFM10		Title: Added - Facilities Maintenance Warehouse Renovation			Status: Adopted	
Category: 02 - Capital Preservation: General Facilities (200)			Business Center: Capital Projects			LMS:
Comprehensive Plan Information				Project Location		
CIE Project:		Plan Reference:		District:		
LOS/Concurrency:		Project Need: Growth, Other		Location:		
Programmed Funding						
Programmed Funding	Appropriated To Date	Budgeted FY 2012	FY 2013	<i>Non-Appropriated Programmed CIP Funding</i>		Future Funding
				FY 2014	FY 2015	FY 2016
200,000	25,000	200,000	0	0	0	0
Description and Scope						
Renovate Facilities Maintenance Shop to enable staff to relocate from the Star Garage Building.						
Rationale						



Schedule of Activities		
Project Activities	From - To	Amount
Capital	02/11 - 09/11	225,000
Total Budgetary Cost Estimate:		225,000
Means of Financing		
Funding Source	Amount	
Undefined	200,000	
Total Programmed Funding:		200,000
Future Funding Requirements:		25,000

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 12GFM02RA	Title: Capital Preservation	Status: Adopted
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Category: 02 - Capital Preservation: General Facilities (200)	Business Center: Capital Projects	LMS:
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Comprehensive Plan Information	Project Location
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CIE Project:	Plan Reference:	District:
LOS/Concurrency:	Project Need: Growth, Other	Location: County Buildings

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2012	Non-Appropriated Programmed CIP Funding				Future Funding
			FY 2013	FY 2014	FY 2015	FY 2016	
2,327,910	0	42,760	390,000	589,000	750,000	556,150	0

Description and Scope

This project provides for the systematic improvements, upgrades and replacements of County infrastructure.

Rationale

Failure to properly maintain County infrastructure will result in increased capital cost in the future.

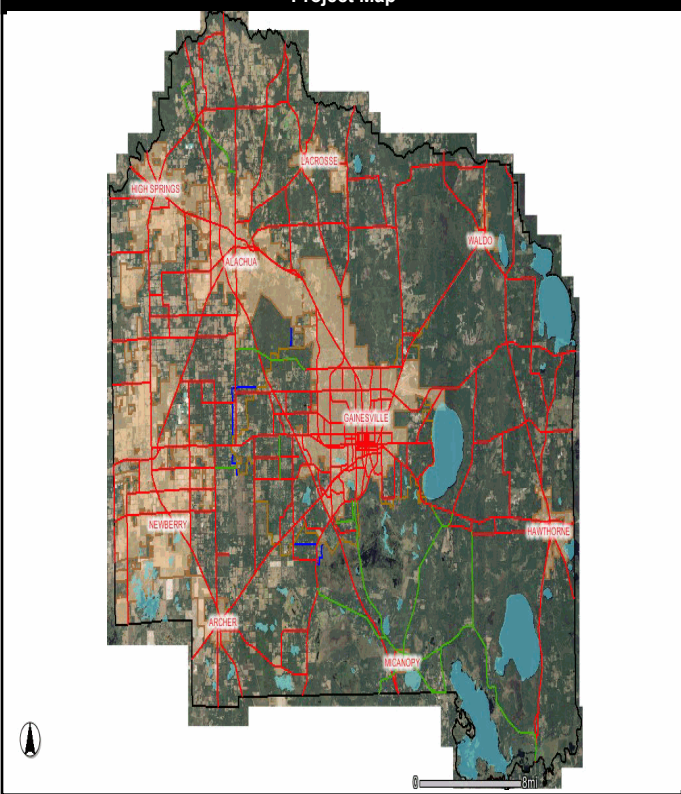
Funding Strategy

General Fund Capital Preservation

Operating Budget Impacts

Minimize future expenditures on capital replacement and reduce energy consumption

Project Map	Schedule of Activities
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Project Activities	From - To	Amount
Capital	10/11 - 09/12	42,760
Total Budgetary Cost Estimate:		42,760
Means of Financing		
Funding Source	Amount	
Undefined	2,327,910	
Total Programmed Funding:		2,327,910
Future Funding Requirements:		-2,285,150

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 12GFM05RA	Title: Community Support Svcs/Health Dept Replace Floor Coverin	Status: Adopted
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Category: 02 - Capital Preservation: General Facilities (200)	Business Center: Community Support Services	LMS:
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Comprehensive Plan Information		Project Location	
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CIE Project: LOS/Concurrency:	Plan Reference: Project Need: Growth, Other	District: Location: Health Department
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Programmed Funding						
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Programmed Funding	Appropriated To Date	Budgeted FY 2012	Non-Appropriated Programmed CIP Funding				Future Funding
			FY 2013	FY 2014	FY 2015	FY 2016	
45,000	0	45,000	0	0	0	0	0

Description and Scope							
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This CIP program provides for the floor covering in the Community Support Services portion of the County's Health and Community Support Services Department Building.

Rationale							
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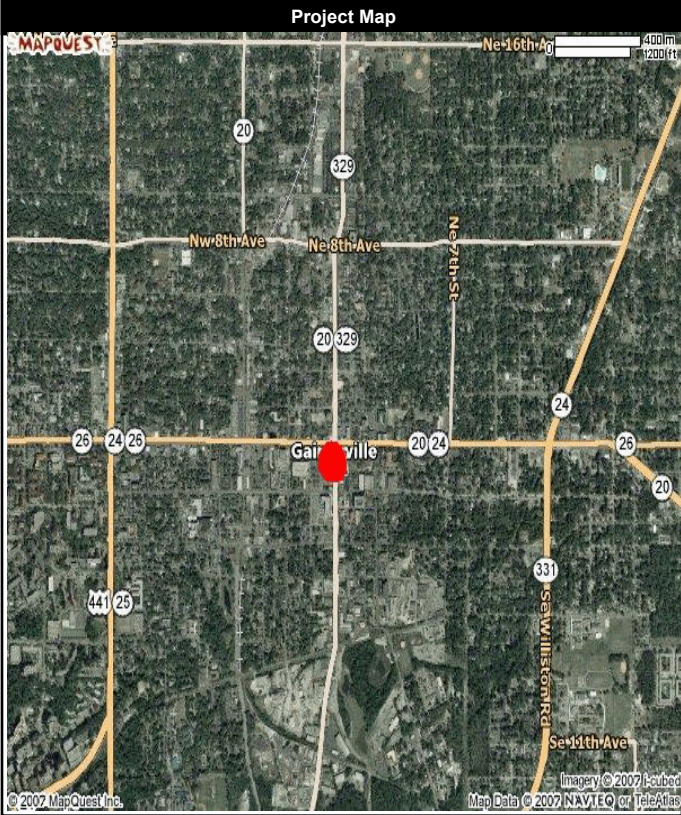
As County facilities age, the overall structure including carpet and tile floors will begin to deteriorate requiring that carpets and tile floors be replaced.

Funding Strategy							
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General Fund Capital Preservation

Operating Budget Impacts							
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Replacing badly worn carpets will result in less cleaning and maintenance costs.



Schedule of Activities		
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Project Activities	From - To	Amount
Capital	10/11 - 09/12	45,000
Total Budgetary Cost Estimate:		45,000

Means of Financing	
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Funding Source	Amount
Undefined	45,000
Total Programmed Funding:	45,000
Future Funding Requirements:	0

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 12GFM06RA	Title: Re-seal & Paint State Attorn, Pub Def, & Wilson Bldgs	Status: Adopted
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Category: 02 - Capital Preservation: General Facilities (200)	Business Center: Administrative Services	LMS:
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Comprehensive Plan Information	Project Location
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CIE Project: LOS/Concurrency:	Plan Reference: Project Need: Growth, Other	District: Location: Wilson Building, State Attorney Office, Public
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Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2012	Non-Appropriated Programmed CIP Funding				Future Funding
			FY 2013	FY 2014	FY 2015	FY 2016	
341,120	0	341,120	0	0	0	0	0

Description and Scope

This project involves the re-sealing and painting of the exterior of the State Attorney, Public Defender, and Wilson Buildings

Rationale

The Alachua County CIP Team developed a list of priorities for capital projects. These priorities are as follows: Priority One – minimizes potential liability to the County for Health, Safety and Welfare; Priority Two - a requirement or project supporting a strategic plan outlined by the Board of County Commissioners; and Priority Three – a project that addresses the potential degradation of services if the project is not done.

The Team focused on maintaining existing infrastructure; designing and constructing Green Buildings; implementing energy reduction and water conservation measures; limiting renovation and modifications to only essential requirements; resolving space needs; executing a seven year maintenance plan while developing a five year Capital Improvement Plan comprising of major repairs, upgrades, modifications and improvements.

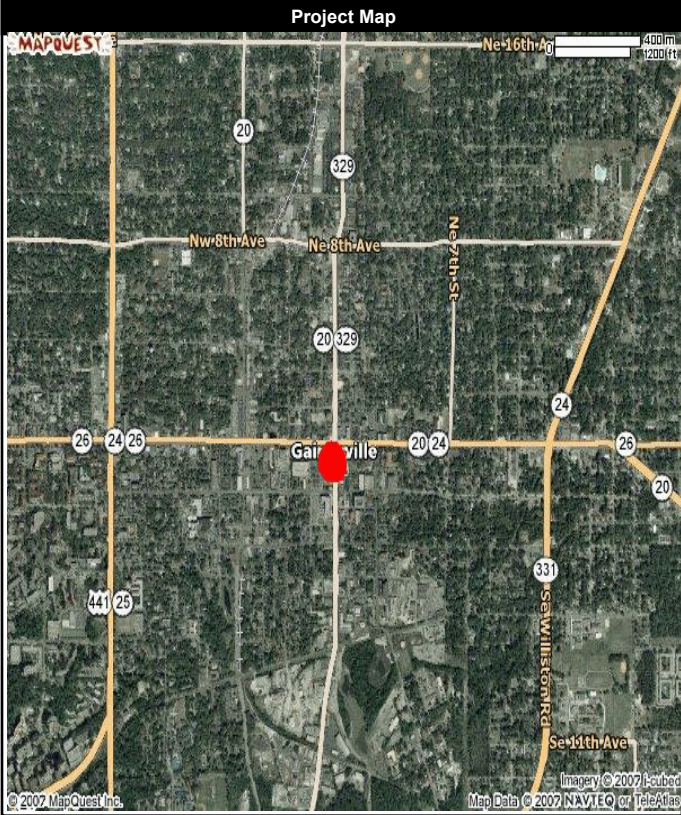
As County facilities age, the overall structure of the building begins to deteriorate and with the deterioration affect it allows moisture and water to seek into the curtain walls potentially introducing mildew and mold entering the building through cracks and breaks in the outer surface of the building. Recent inspections of the building revealed that Wilson Building will be in an immediate need to have the outer surfaces of the building sealed and painted.

Funding Strategy

General Fund Capital Preservation

Operating Budget Impacts

There is no additional operating costs anticipated with this project and a savings in utility utilization is expected.



Schedule of Activities

Project Activities	From - To	Amount
Capital	10/12 - 09/13	341,120
Total Budgetary Cost Estimate:		341,120

Means of Financing

Funding Source	Amount
Undefined	341,120
Total Programmed Funding:	341,120
Future Funding Requirements:	0

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 12USR01		Title: HVAC Motor Replacement - Administration Building				Status: Adopted	
Category: 03 - Utility Savings Reinvestment Program (210)			Business Center: Non Departmental			LMS: NA	
Comprehensive Plan Information					Project Location		
CIE Project: N/A		Plan Reference:		District:			
LOS/Concurrency: N/A		Project Need: N/A		Location: Administration Building			
Programmed Funding							
Programmed Funding	Appropriated To Date	Budgeted FY 2012	FY 2013	<i>Non-Appropriated Programmed CIP Funding</i>			Future Funding
				FY 2014	FY 2015	FY 2016	
0	78,000	78,000	0	0	0	0	24,000
Description and Scope							
Design, engineering and implementation of the HVAC Motor Replacement - Administration Building							
Facilities Management is requesting the Board approve moving forward with the design, engineering and implementation of the HVAC Motor Replacement Project in the Administration Building. A prioritized Master Energy Savings Project List was presented to the Board at the September 07, 2010 Board Meeting. The HVAC Motor Replacement was ranked as priority one.							
Benefits of replacing the motors are as follows:							
<ul style="list-style-type: none"> • Allows staff to replace old and inefficient motors with new reliable motors • Enables staff correctly size motors to application, correcting old and bad engineering practices of designing facilities with oversized motors • Replaces old motors with adjustable speed drives supporting fans and pumps • Replaces old motors with newer, higher efficiency motors can improve energy efficiency significantly while enhancing equipment reliability, up-time and productivity • Installing variable frequent drives on motors allows motors to slow down and consume only what's needed 							
The exact cost of this project and its energy savings will not be known until the design and engineering is complete.							
Rationale							
The County's Administration Building was constructed in 1958 and many of the mechanical components, including the air handlers, drives, frames and sheaves are original. These items are old, inefficient and unreliable. There are approximately 29 motors of various sizes ranging from 10 horsepower to a host of smaller fractional motors.							
In 2011, County Facilities conducted a Facility Condition Inspection (FCI) and noted a host of mechanical components that have exceeded their life expectancy. Major components, i.e. boilers, chillers, cooling towers, boilers, and compressors have already been replaced leaving the motors to be replaced in FY12.							
Funding Strategy							
Project Map				Schedule of Activities			
				Project Activities		From - To	Amount
				Capital			180,000
				Total Budgetary Cost Estimate:			180,000
				Means of Financing			
				Funding Source		Amount	
Total Programmed Funding:		0					
Future Funding Requirements:		180,000					

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 12GFM01RA		Title: Civil Courthouse - HVAC Upgrade				Status: Adopted	
Category: 04 - General Facilities (300)			Business Center: Capital Projects			LMS:	
Comprehensive Plan Information				Project Location			
CIE Project:		Plan Reference:		District:			
LOS/Concurrency:		Project Need: Growth, Other		Location:			
Programmed Funding							
Programmed Funding	Appropriated To Date	Budgeted FY 2012	FY 2013	<i>Non-Appropriated Programmed CIP Funding</i>		FY 2016	Future Funding
				FY 2014	FY 2015		
650,000	0	650,000	650,000	0	0	0	0
Description and Scope							
Upgrade Civil Courthouse HVAC System							
Rationale							
Section 125.01 (1) C. Florida Statute							
The Alachua County Board of County Commissioners adopted a County-wide Energy Reduction and Water Conservation Program and directed staff to develop and implement strategies to achieve energy reduction initiatives.							
The current HVAC System has met its expected Life Cycle Cost. Installing the energy efficient HVAC System will enable the County to reduce its overall utility consumption.							
Funding Strategy							
Combination of Article V Funding and General Fund Capital							
Operating Budget Impacts							
Reduction in the consumption of electricity							

Project Map

Schedule of Activities



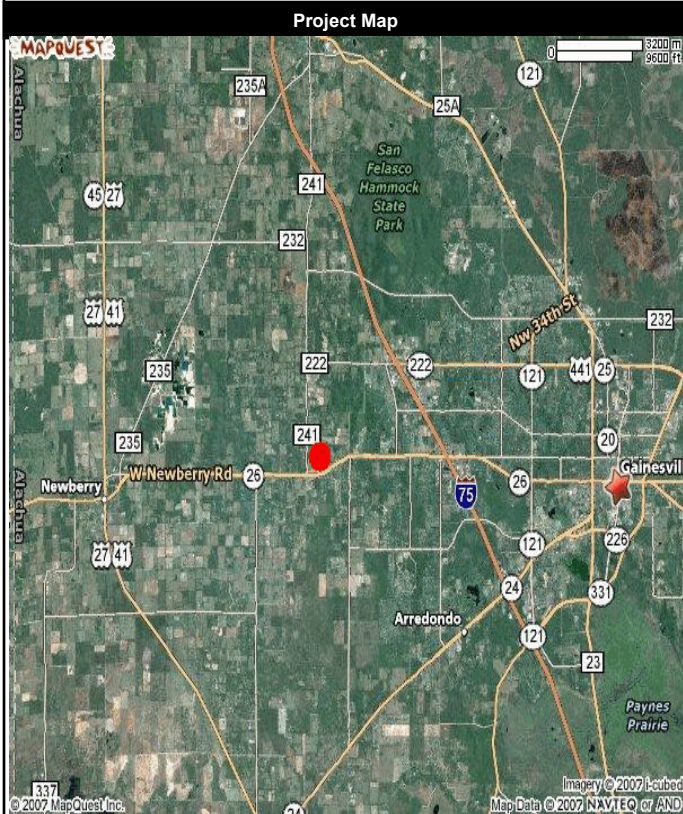
Project Activities	From - To	Amount
Capital	10/11 - 09/13	1,300,000
Total Budgetary Cost Estimate:		1,300,000
Means of Financing		
Funding Source	Amount	
Undefined	650,000	
Total Programmed Funding:		650,000
Future Funding Requirements:		650,000

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 12PK01		Title: Lake Alto Park-Restroom, Floating Dock & Picnic Area				Status: Adopted	
Category: 08 - Parks (318)			Business Center: Capital Projects			LMS:	
Comprehensive Plan Information				Project Location			
CIE Project:		Plan Reference:		District:			
LOS/Concurrency:		Project Need: Growth, Other		Location: 17800 NE 134th Place			
Programmed Funding							
Programmed Funding	Appropriated To Date	Budgeted FY 2012	FY 2013	<i>Non-Appropriated Programmed CIP Funding</i>		FY 2016	Future Funding
220,000	0	220,000	0	0	0	0	0
Description and Scope							
Construction of a Restroom and Floating Dock at Lake Alto Park							
Rationale							
Provide support facilities for the community recreation site							
Funding Strategy							
General Fund							
Operating Budget Impacts							
\$9,100 for janitorial service contract. \$1,000 for restroom cleaning and paper supplies. \$500 for general maintenance and vandalism.							
Project Map				Schedule of Activities			
				Project Activities		From - To	Amount
				Capital		10/09 - 09/10	220,000
				Total Budgetary Cost Estimate:			220,000
				Means of Financing			
				Funding Source			Amount
Undefined			220,000				
Total Programmed Funding:			220,000				
Future Funding Requirements:			0				

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 12PK03		Title: Jonesville Park Playground, Basketball Court, Disc Golf			Status: Adopted	
Category: 08 - Parks (318)			Business Center: Capital Projects		LMS:	
Comprehensive Plan Information				Project Location		
CIE Project:		Plan Reference:		District:		
LOS/Concurrency:		Project Need: Growth, Other		Location: 14100 NW 32nd Avenue		
Programmed Funding						
Programmed Funding	Appropriated To Date	Budgeted FY 2012	FY 2013	<i>Non-Appropriated Programmed CIP Funding</i> FY 2014	FY 2015	FY 2016
278,396	0	278,396	0	0	0	0
Description and Scope						
Construction of a basketball court, a playground, and disc golf course						
Rationale						
Ongoing development of a community park to provide additional basic recreation opportunities for the community						
Funding Strategy						
General Fund						
Operating Budget Impacts						
\$500 for general maintenance and repairs						



Project Activities		From - To	Amount
Capital			278,396
Total Budgetary Cost Estimate:			278,396
Means of Financing			
Funding Source			Amount
Undefined			278,396
Total Programmed Funding:			278,396
Future Funding Requirements:			0

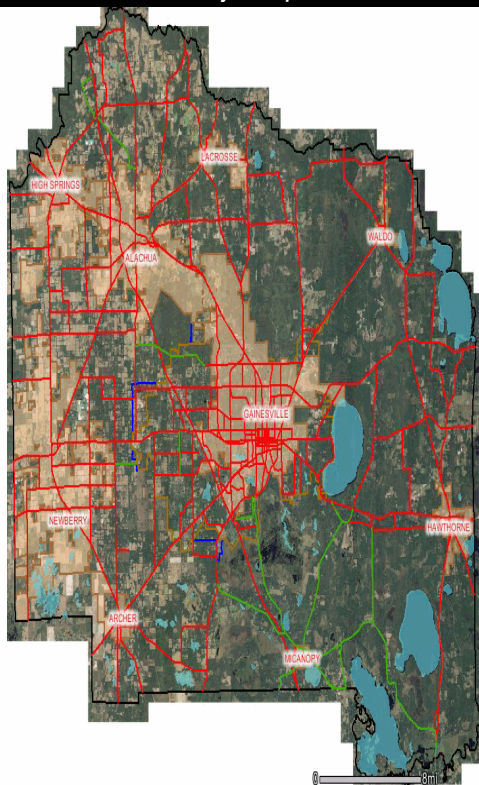
Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 12PK05		Title: Park Improvement Project TBD			Status: Adopted	
Category: 08 - Parks (318)			Business Center: Capital Projects		LMS:	
Comprehensive Plan Information				Project Location		
CIE Project:		Plan Reference:		District:		
LOS/Concurrency:		Project Need: Growth, Other		Location:		
Programmed Funding						
Programmed Funding	Appropriated To Date	Budgeted FY 2012	FY 2013	<i>Non-Appropriated Programmed CIP Funding</i>		Future Funding
				FY 2014	FY 2015	FY 2016
0	0	13,604	0	0	0	0
Description and Scope						
A park improvement project in line with the County's 20-Year Comprehensive Plan						
Rationale						

Rationale

[Empty Rationale Section]

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Capital	10/11 - 09/12	13,604
Total Budgetary Cost Estimate:		<u>13,604</u>

Means of Financing

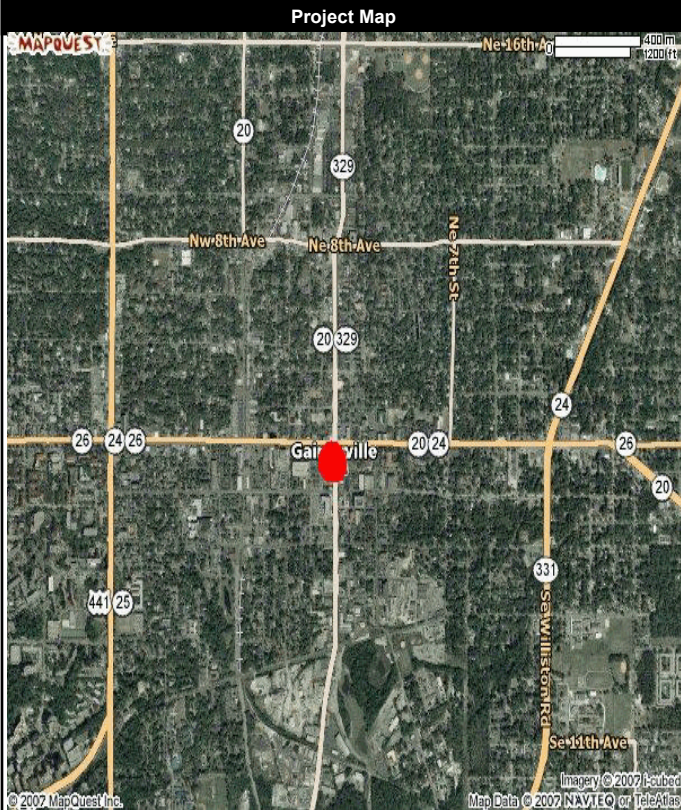
Funding Source	Amount
Total Programmed Funding:	0
Future Funding Requirements:	<u>13,604</u>

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 12TF01		Title: Electronic Document Management				Status: Adopted	
Category: 09 - Technology (327)			Business Center: Capital Projects			LMS: G	
Comprehensive Plan Information				Project Location			
CIE Project: No		Plan Reference:		District: Countywide			
LOS/Concurrency: No		Project Need: N/A		Location: Wilson Building			
Programmed Funding							
Programmed Funding	Appropriated To Date	Budgeted FY 2012	FY 2013	<i>Non-Appropriated Programmed CIP Funding</i>		FY 2016	Future Funding
200,000	0	200,000	0	0	0	0	0
Description and Scope							
Provide the necessary infrastructure to include SharePoint as the document storage, management and imaging system of choice for Alachua County. This will involve hardware, software programs, storage and professional services.							
Rationale							
To create a common platform to ultimately replace stellant and other document imaging and document management solutions.							
Operating Budget Impacts							
There are no anticipated operating budget impacts for this project at this time.							
Project Map				Schedule of Activities			
				Project Activities		From - To	Amount
				Capital		10/11 - 09/12	200,000
				Total Budgetary Cost Estimate:			200,000
				Means of Financing			
				Funding Source			Amount
Technology Fund			200,000				
Total Programmed Funding:			200,000				
Future Funding Requirements:			0				

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 08CR03		Title: Fund Contingency				Status: Adopted	
Category: 10 - Court Related Facilities (334)			Business Center: Judicial			LMS: D	
Comprehensive Plan Information					Project Location		
CIE Project: Yes		Plan Reference: 1.3.2.		District: Countywide			
LOS/Concurrency: Yes		Project Need: Other		Location: Other			
Programmed Funding							
Programmed Funding	Appropriated To Date	Budgeted FY 2012	FY 2013	<i>Non-Appropriated Programmed CIP Funding</i>			Future Funding
				FY 2014	FY 2015	FY 2016	
500,000	250,000	50,000	50,000	50,000	50,000	50,000	0
Description and Scope							
Contingency fund to address unexpected cost increases.							
Rationale							
Due to increasing commodity and labor costs, it is deemed prudent to have a contingency fund to address unexpected cost increases.							
Funding Strategy							
Funded by a \$15 Court Cost Surcharge paid by the users of the court system.							

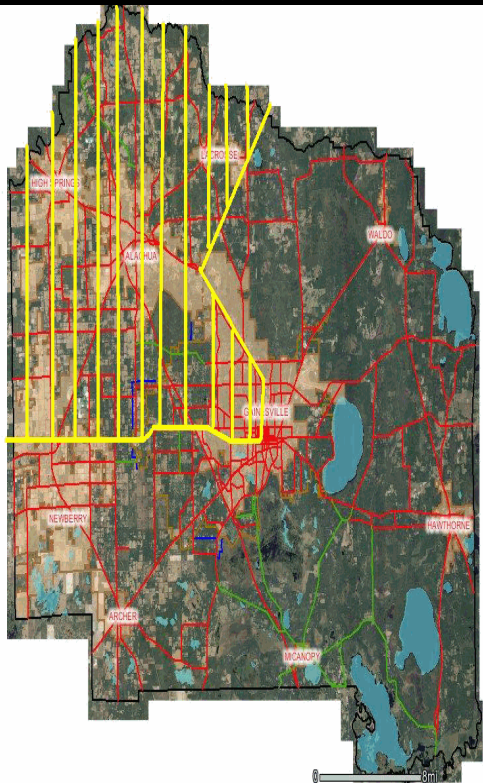


Schedule of Activities		
Project Activities	From - To	Amount
Capital	10/06 - 09/08	500,000
Total Budgetary Cost Estimate:		500,000
Means of Financing		
Funding Source	Amount	
Undefined	500,000	
Total Programmed Funding:		500,000
Future Funding Requirements:		0

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 09IF01		Title: Impact Fee Northwest Transport Dist				Status: Adopted	
Category: 11 - Impact Fee: Northwest (336)			Business Center: Public Works			LMS: D	
Comprehensive Plan Information					Project Location		
CIE Project: Yes		Plan Reference: 1.5.6.		District: District #2			
LOS/Concurrency: Yes		Project Need: Growth		Location: Other			
Programmed Funding							
Programmed Funding	Appropriated To Date	Budgeted FY 2012	FY 2013	<i>Non-Appropriated Programmed CIP Funding</i>			Future Funding
				FY 2014	FY 2015	FY 2016	
4,678,379	1,670,478	611,149	610,711	595,535	595,350	595,156	0
Description and Scope							
Projected revenues from transportation impact fee collections from the Northwest District.							
Rationale							
The Board of County Commissioners has determined it prudent to allow for the growth occurring in the County to assist with the cost of the increased stress placed upon the current infrastructure.							
Funding Strategy							
FY10 revenues from Impact Fee Manager are decreased 70% from FY09 and FY11 down 50% from FY09. They are expected to normalize in FY12.							
Operating Budget Impacts							
Operating costs will be calculated and determined when impact fee projects are identified.							
Operating costs are subtracted from revenues in Impact Fee Funds resulting in the remainder being available for projects.							

Project Map



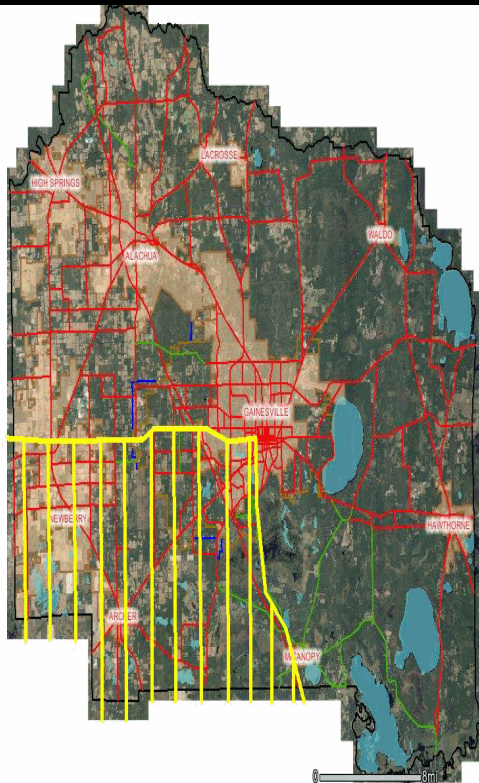
Schedule of Activities

Project Activities	From - To	Amount
Capital	10/08 - 09/13	4,678,379
Total Budgetary Cost Estimate:		4,678,379
Means of Financing		
Funding Source		Amount
Impact Fees		2,230,478
Total Programmed Funding:		2,230,478
Future Funding Requirements:		2,447,901

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 09IF02		Title: Impact Fee Southwest Transport Dist				Status: Adopted	
Category: 12 - Impact Fee: Southwest (337)			Business Center: Public Works			LMS: D	
Comprehensive Plan Information				Project Location			
CIE Project: Yes		Plan Reference: Trans. Mobility Element		District: District #1, District #3			
LOS/Concurrency: Yes		Project Need: Growth		Location: Other			
Programmed Funding							
Programmed Funding	Appropriated To Date	Budgeted FY 2012	FY 2013	<i>Non-Appropriated Programmed CIP Funding</i>			Future Funding
				FY 2014	FY 2015	FY 2016	
9,385,436	3,330,746	1,242,653	1,241,908	1,242,239	1,241,925	1,085,965	0
Description and Scope							
Projected revenues from transportation impact fee collections from the Southwest District							
Rationale							
The Board of County Commissioners has determined it prudent to allow for the growth occurring in the County to assist with the cost of the increased stress placed upon the current infrastructure.							
Operating Budget Impacts							
Operating costs will be calculated and determined when impact fee projects are identified.							

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Capital	10/08 - 09/15	9,385,436
Total Budgetary Cost Estimate:		9,385,436
Means of Financing		
Funding Source	Amount	
Undefined	8,582,006	
Total Programmed Funding:		8,582,006
Future Funding Requirements:		803,430

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 09IF04		Title: Impact Fee East Transport Dist				Status: Adopted	
Category: 13 - Impact Fee: East (338)			Business Center: Public Works			LMS: NA	
Comprehensive Plan Information					Project Location		
CIE Project: Yes		Plan Reference: Trans. Mobility Element		District: District #1, District #4, District #5			
LOS/Concurrency: Yes		Project Need: N/A		Location: Other			
Programmed Funding							
Programmed Funding	Appropriated To Date	Budgeted FY 2012	FY 2013	<i>Non-Appropriated Programmed CIP Funding</i>			Future Funding
				FY 2014	FY 2015	FY 2016	
1,110,729	403,935	143,216	134,172	143,154	143,136	143,116	0
Description and Scope							
Projected revenues from transportation impact fee collections from the East District							
Rationale							
The Board of County Commissioners has determined it prudent to allow for the growth occurring in the County to assist with the cost of the increased stress placed upon the current infrastructure.							
Operating Budget Impacts							
Operating costs will be calculated and determined when impact fee projects are identified.							
Project Map				Schedule of Activities			
				Project Activities		From - To	Amount
				Capital		10/07 - 09/12	1,110,729
				Total Budgetary Cost Estimate:			1,110,729
				Means of Financing			
				Funding Source		Amount	
Undefined		903,935					
Total Programmed Funding:			903,935				
Future Funding Requirements:			206,794				

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 12PK04		Title: Lake Kanapaha Resource Based Park Development				Status: Adopted	
Category: 14 - Impact Fee: Parks (339)			Business Center: Capital Projects			LMS: NA	
Comprehensive Plan Information					Project Location		
CIE Project: Yes		Plan Reference: 1.2.4.		District: District #4			
LOS/Concurrency: Yes		Project Need: Deficiency		Location: Lake Kanapaha			
Programmed Funding							
Programmed Funding	Appropriated To Date	Budgeted FY 2012	FY 2013	<i>Non-Appropriated Programmed CIP Funding</i>			Future Funding
				FY 2014	FY 2015	FY 2016	
478,271	0	95,825	95,693	95,641	95,585	95,527	0
Description and Scope							
Develop a Resource Based Park at Lake Kanapaha							
Rationale							
Use impact fees to enhance existing park land.							
Funding Strategy							
FY2010 = \$216,867 FY2011 = \$221,205 FY2012 = \$221,205 FY2013 = \$221,205 Operating Cost of \$9,000/vr							
Operating Budget Impacts							
General maintenance of trails, boardwalks, shelters, restroom, overlook, and picnic area: \$2,500 Contracted janitorial services \$9,100 Contracted mowing services TBD							
Project Map				Schedule of Activities			
				Project Activities		From - To	Amount
				Capital		10/11 - 09/14	478,271
				Total Budgetary Cost Estimate:			478,271
				Means of Financing			
				Funding Source			Amount
Impact Fees			542,165				
Total Programmed Funding:			542,165				
Future Funding Requirements:			-63,894				

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 081F01	Title: Impact Fee - Fire	Status: Adopted
Category: 15 - Impact Fee: Fire (340)	Business Center: Fire Rescue	LMS: NA

Comprehensive Plan Information		Project Location	
CIE Project: Yes	Plan Reference: 1.2.5.	District: District #3	
LOS/Concurrency: Yes	Project Need: Growth	Location: Jonesville	

Programmed Funding							
Programmed Funding	Appropriated To Date	Budgeted FY 2012	Non-Appropriated Programmed CIP Funding				Future Funding
			FY 2013	FY 2014	FY 2015	FY 2016	
1,275,548	211,601	213,074	212,879	212,737	212,651	212,606	0

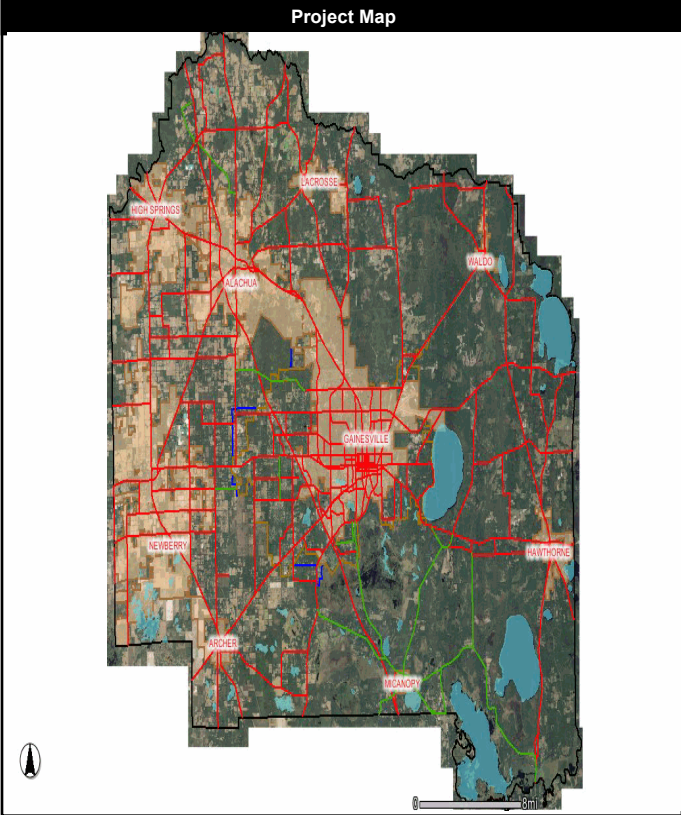
Description and Scope

The Alachua County Board of County Commissioners approved impact fee collection to assist with the increased infrastructure costs associated with the rapid increase in population and, in turn, construction. The larger fire station is needed due to this growth.

Rationale

Operating Budget Impacts

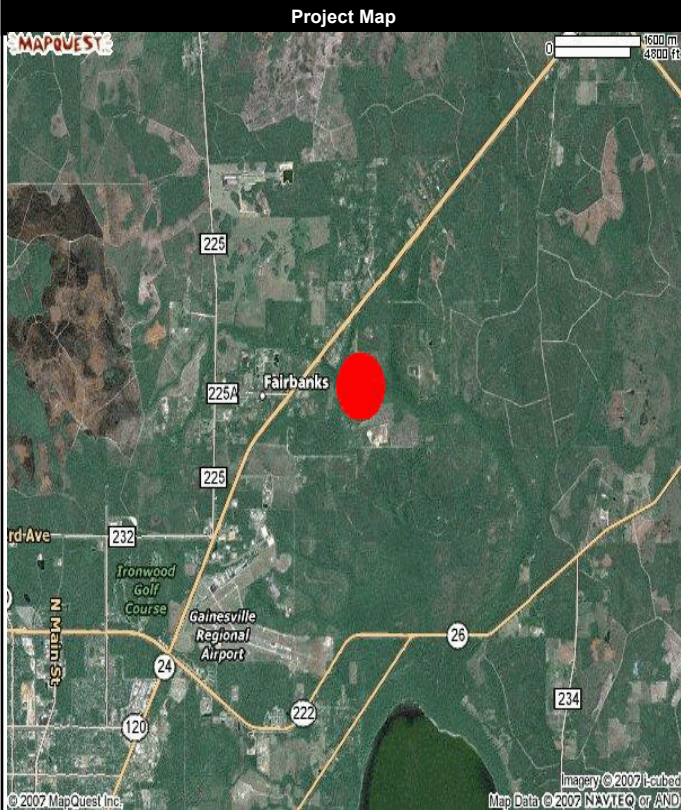
While this fire station is new construction, it is replacing an existing station. Currently, there is no expectation of adding any FTEs and the LEEDS certified building's operating cost (utilities, maintenance, etc) is expected to remain the same, if not decrease.



Schedule of Activities		
Project Activities	From - To	Amount
Capital	11/08 - 12/14	1,275,548
Total Budgetary Cost Estimate:		1,275,548
Means of Financing		
Funding Source	Amount	
Undefined	833,705	
Total Programmed Funding:		833,705
Future Funding Requirements:		441,843

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 08ED01		Title: Fairgrounds/Park Initiative				Status: Adopted	
Category: 17 - Economic Development (342)			Business Center: Capital Projects			LMS: NA	
Comprehensive Plan Information					Project Location		
CIE Project: Yes		Plan Reference: 1.2.		District: District #5			
LOS/Concurrency: Yes		Project Need: Deficiency, Other		Location: New Fairgrounds			
Programmed Funding							
Programmed Funding	Appropriated To Date	Budgeted FY 2012	FY 2013	<i>Non-Appropriated Programmed CIP Funding</i>			Future Funding
				FY 2014	FY 2015	FY 2016	
2,486,874	1,349,374	227,500	227,500	227,500	227,500	227,500	0
Description and Scope							
In order to increase travel and tourism into Alachua County, the Board of County Commissioners approved the relocation of the current fairgrounds which is deemed to be inadequate due to population increase in conjunction with other socio-economic issues.							
Rationale							
The relocation of the old fairgrounds, along with the redevelopment of the existing fairgrounds, will allow for increased visitation from a larger surrounding area. This, in turn, will increase tax revenue.							
Funding Strategy							
This project is still in the research and planning stages. The County will continue to move forward with this project as shown by the budget in the out years of the CIP.							
Operating Budget Impacts							
The County recognizes the current state of the economy and as such has been vigilant to move forward with capital projects with little or no future operating impact. Where future costs are applicable, extensive attention and effort was applied to describe them.							



Schedule of Activities		
Project Activities	From - To	Amount
Capital	10/07 - 09/14	2,486,874
Total Budgetary Cost Estimate:		2,486,874
Means of Financing		
Funding Source	Amount	
Economic Development fund 342 (Tx from 001)	2,576,874	
Total Programmed Funding:		2,576,874
Future Funding Requirements:		-90,000

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 08ED02	Title: Industrial Park Development	Status: Adopted
Category: 17 - Economic Development (342)	Business Center: Capital Projects	LMS: NA

Comprehensive Plan Information		Project Location
---------------------------------------	--	-------------------------

CIE Project: Yes	Plan Reference: 1.2.	District: District #5
LOS/Concurrency: N/A	Project Need: Growth, Deficiency, Other	Location: Old Fairgrounds

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2012	Non-Appropriated Programmed CIP Funding				Future Funding
			FY 2013	FY 2014	FY 2015	FY 2016	
1,753,126	853,126	180,000	180,000	180,000	180,000	180,000	0

Description and Scope

In order to increase travel and tourism into Alachua County, the Board of County Commissioners approved the relocation of the current fairgrounds which is deemed to be inadequate due to population increase in conjunction with other socio-economic issues. One the current fairgrounds is relocated, the redevelopment of it into a new industrial park will begin.

Rationale

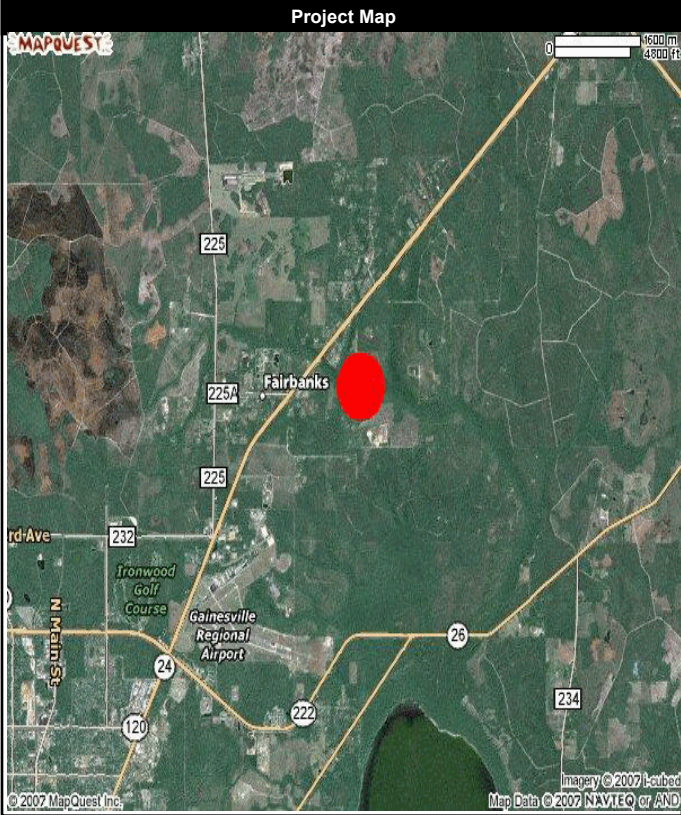
The relocation of the old fairgrounds, along with the redevelopment of the existing fairgrounds, will allow for increased visitation from a larger surrounding area. This, in turn, will increase tax revenue.

Funding Strategy

This project is still in the research and planning stages. The County will continue to move forward with this project as shown by the budget in the out years of the CIP.

Operating Budget Impacts

The County recognizes the current state of the economy and as such has been vigilant to move forward with capital projects with little or no future operating impact. Where future costs are applicable, extensive attention and effort was applied to describe them.



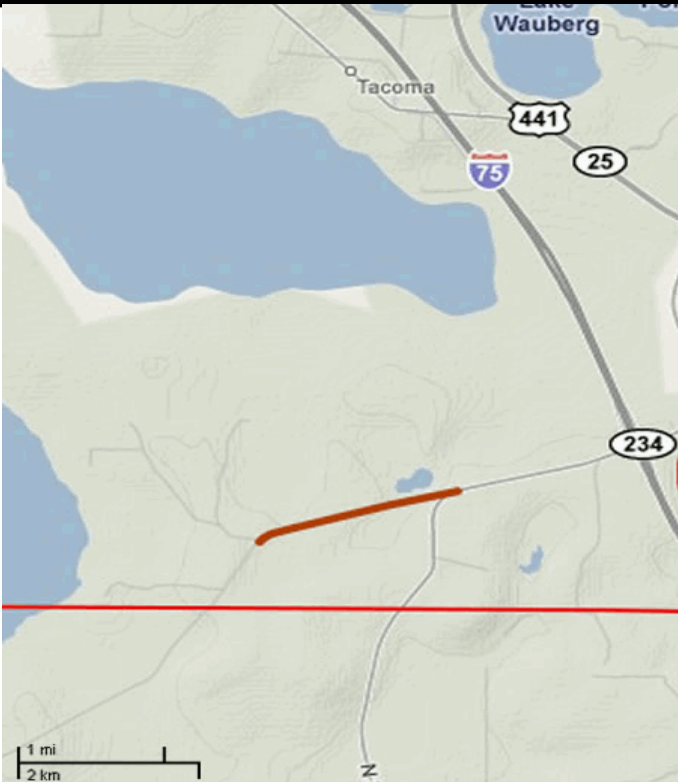
Schedule of Activities

Project Activities	From - To	Amount
Capital	10/07 - 09/12	1,753,126
Total Budgetary Cost Estimate:		1,753,126

Means of Financing

Funding Source	Amount
Economic Development fund 342 (Tx from 001)	1,753,126
Total Programmed Funding:	1,753,126
Future Funding Requirements:	0

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 12ST01		Title: SE 175th Av-Unpaved Surface Treatment				Status: Adopted				
Category: 19 - 2008 \$0.05 Local Option Gas Tax, Transp (350 i			Business Center: Public Works			LMS: NA				
Comprehensive Plan Information				Project Location						
CIE Project: Yes		Plan Reference: Tans. Mobility Element		District:						
LOS/Concurrency: N/A		Project Need: Deficiency		Location: County Line to County Road 234						
Programmed Funding										
Programmed Funding	Appropriated To Date	Budgeted FY 2012	FY 2013	<i>Non-Appropriated Programmed CIP Funding</i>			Future Funding			
				FY 2014	FY 2015	FY 2016				
70,172	0	70,172	0	0	0	0	0			
Description and Scope										
Preparation of road bed and application of surface treatment covering an 18-ft cross section. Special consideration is given to maintain the current tree canopy and character of the existing road.										
Rationale										
The Alachua County Board of County Commissioners instituted the Unimproved Road Improvement Program to provide a higher level of service to residents on unpaved roads and to lower maintenance costs. The program is a response to a number of citizen complaints about the dusty conditions, pot-holing, and washboarding on County-maintained unpaved roads. The program will provide a greater level of service at similar costs to roadway grading.										
Funding Strategy										
Funding for the project is provided by the five-cent local option Gas Tax adopted by the County Commission in 2007.										
Operating Budget Impacts										
The project is fully funded from the local option Gas Tax revenues. No expected impacts to operating budget.										
Project Map				Schedule of Activities						
				Project Activities			From - To	Amount		
				Capital			04/12 - 09/12		70,172	
				Total Budgetary Cost Estimate:					70,172	
				Means of Financing						
				Funding Source						Amount
Total Programmed Funding:						0				
Future Funding Requirements:						70,172				

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 12ST02		Title: NW 46th Ave-Unpaved Surface Treatment				Status: Adopted					
Category: 19 - 2008 \$0.05 Local Option Gas Tax, Transp (350 i			Business Center: Public Works			LMS: NA					
Comprehensive Plan Information				Project Location							
CIE Project: Yes		Plan Reference: Tans. Mobility Element		District:							
LOS/Concurrency: N/A		Project Need: Deficiency		Location: County Line to US 27/41							
Programmed Funding											
Programmed Funding	Appropriated To Date	Budgeted FY 2012	FY 2013	<i>Non-Appropriated Programmed CIP Funding</i>			Future Funding				
105,403	0	105,403	0	FY 2014	FY 2015	FY 2016	0				
				0	0	0	0				
Description and Scope											
Preparation of road bed and application of surface treatment covering an 18-ft cross section. Special consideration is given to maintain the current tree canopy and character of the existing road.											
Rationale											
The Alachua County Board of County Commissioners instituted the Unimproved Road Improvement Program to provide a higher level of service to residents on unpaved roads and to lower maintenance costs. The program is a response to a number of citizen complaints about the dusty conditions, pot-holing, and washboarding on County-maintained unpaved roads. The program will provide a greater level of service at similar costs to roadway grading.											
Funding Strategy											
Funding for the project is provided by the five-cent local option Gas Tax adopted by the County Commission in 2007.											
Operating Budget Impacts											
The project is fully funded from the local option Gas Tax revenues. No expected impacts to operating budget.											
Project Map				Schedule of Activities							
				Project Activities	From - To	Amount					
				Capital	04/12 - 09/12	105,403					
				Total Budgetary Cost Estimate:						105,403	
				Means of Financing							
				Funding Source						Amount	
Total Programmed Funding:						0					
Future Funding Requirements:						105,403					

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 12ST03		Title: NW 122nd Av-Unpaved Surface Treatment				Status: Adopted	
Category: 19 - 2008 \$0.05 Local Option Gas Tax, Transp (350 i			Business Center: Public Works			LMS: NA	
Comprehensive Plan Information					Project Location		
CIE Project: Yes		Plan Reference: Tans. Mobility Element		District:			
LOS/Concurrency: N/A		Project Need: Deficiency		Location: County Road 2054 to US 27/41			
Programmed Funding							
Programmed Funding	Appropriated To Date	Budgeted FY 2012	FY 2013	<i>Non-Appropriated Programmed CIP Funding</i>			Future Funding
				FY 2014	FY 2015	FY 2016	
16.690	0	16.690	0	0	0	0	0
Description and Scope							
Preparation of road bed and application of surface treatment covering an 18-ft cross section. Special consideration is given to maintain the current tree canopy and character of the existing road.							
Rationale							
The Alachua County Board of County Commissioners instituted the Unimproved Road Improvement Program to provide a higher level of service to residents on unpaved roads and to lower maintenance costs. The program is a response to a number of citizen complaints about the dusty conditions, pot-holing, and washboarding on County-maintained unpaved roads. The program will provide a greater level of service at similar costs to roadway grading.							
Funding Strategy							
Funding for the project is provided by the five-cent local option Gas Tax adopted by the County Commission in 2007.							
Operating Budget Impacts							
The project is fully funded from the local option Gas Tax revenues. No expected impacts to operating budget.							
Project Map				Schedule of Activities			
				Project Activities		From - To	Amount
				Capital		04/12 - 09/12	16,690
				Total Budgetary Cost Estimate:			16,690
				Means of Financing			
				Funding Source			Amount
Total Programmed Funding:			0				
Future Funding Requirements:			16,690				

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 12ST04		Title: NW 138th Av-Unpaved Surface Treatment				Status: Adopted	
Category: 19 - 2008 \$0.05 Local Option Gas Tax, Transp (350 i			Business Center: Public Works			LMS: NA	
Comprehensive Plan Information					Project Location		
CIE Project: Yes		Plan Reference: Tans. Mobility Element		District:			
LOS/Concurrency: N/A		Project Need: Deficiency		Location: NW 214th Terrace to NW 202nd Street			
Programmed Funding							
Programmed Funding	Appropriated To Date	Budgeted FY 2012	FY 2013	<i>Non-Appropriated Programmed CIP Funding</i>			Future Funding
				FY 2014	FY 2015	FY 2016	
27.453	0	27.453	0	0	0	0	0
Description and Scope							
Preparation of road bed and application of surface treatment covering an 18-ft cross section. Special consideration is given to maintain the current tree canopy and character of the existing road.							
Rationale							
The Alachua County Board of County Commissioners instituted the Unimproved Road Improvement Program to provide a higher level of service to residents on unpaved roads and to lower maintenance costs. The program is a response to a number of citizen complaints about the dusty conditions, pot-holing, and washboarding on County-maintained unpaved roads. The program will provide a greater level of service at similar costs to roadway grading.							
Funding Strategy							
Funding for the project is provided by the five-cent local option Gas Tax adopted by the County Commission in 2007.							
Operating Budget Impacts							
The project is fully funded from the local option Gas Tax revenues. No expected impacts to operating budget.							
Project Map				Schedule of Activities			
				Project Activities		From - To	Amount
				Capital		04/12 - 09/12	27,453
				Total Budgetary Cost Estimate:			27,453
				Means of Financing			
				Funding Source		Amount	
Total Programmed Funding:			0				
Future Funding Requirements:			27,453				

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 12ST05		Title: SE 41st Ln-Unpaved Surface Treatment				Status: Adopted				
Category: 19 - 2008 \$0.05 Local Option Gas Tax, Transp (350 i			Business Center: Public Works			LMS: NA				
Comprehensive Plan Information				Project Location						
CIE Project: Yes		Plan Reference: Tans. Mobility Element		District:						
LOS/Concurrency: N/A		Project Need: Deficiency		Location: SE 245th Street to County Line						
Programmed Funding										
Programmed Funding	Appropriated To Date	Budgeted FY 2012	FY 2013	<i>Non-Appropriated Programmed CIP Funding</i>			Future Funding			
				FY 2014	FY 2015	FY 2016				
25,811	0	25,811	0	0	0	0	0			
Description and Scope										
Preparation of road bed and application of surface treatment covering an 18-ft cross section. Special consideration is given to maintain the current tree canoov and character of the existino road.										
Rationale										
The Alachua County Board of County Commissioners instituted the Unimproved Road Improvement Program to provide a higher level of service to residents on unpaved roads and to lower maintenance costs. The program is a response to a number of citizen complaints about the dusty conditions, pot-holing, and washboarding on County-maintained unpaved roads. The program will provide a greater level of service at similar costs to roadway gradina.										
Funding Strategy										
Funding for the project is provided by the five-cent local option Gas Tax adopted by the County Commission in 2007.										
Operating Budget Impacts										
The project is fully funded from the local option Gas Tax revenues. No expected impacts to operating budget.										
Project Map				Schedule of Activities						
				Project Activities			From - To	Amount		
				Capital			04/12 - 09/12		25,811	
				Total Budgetary Cost Estimate:					25,811	
				Means of Financing						
				Funding Source			Amount			
					0					
					25,811					
Total Programmed Funding:							0			
Future Funding Requirements:							25,811			

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 12ST06		Title: NE 211 Dr-Unpaved Surface Treatment				Status: Adopted																					
Category: 19 - 2008 \$0.05 Local Option Gas Tax, Transp (350 i			Business Center: Public Works			LMS: NA																					
Comprehensive Plan Information				Project Location																							
CIE Project: Yes		Plan Reference: Tans. Mobility Element		District:																							
LOS/Concurrency: N/A		Project Need: Deficiency		Location: County Road 1469 to State Road 26																							
Programmed Funding																											
Programmed Funding	Appropriated To Date	Budgeted FY 2012	FY 2013	<i>Non-Appropriated Programmed CIP Funding</i>		Future Funding																					
				FY 2014	FY 2015	FY 2016																					
68,002	0	68,002	0	0	0	0																					
Description and Scope																											
Preparation of road bed and application of surface treatment covering an 18-ft cross section. Special consideration is given to maintain the current tree canopy and character of the existing road.																											
Rationale																											
The Alachua County Board of County Commissioners instituted the Unimproved Road Improvement Program to provide a higher level of service to residents on unpaved roads and to lower maintenance costs. The program is a response to a number of citizen complaints about the dusty conditions, pot-holing, and washboarding on County-maintained unpaved roads. The program will provide a greater level of service at similar costs to roadway grading.																											
Funding Strategy																											
Funding for the project is provided by the five-cent local option Gas Tax adopted by the County Commission in 2007.																											
Operating Budget Impacts																											
The project is fully funded from the local option Gas Tax revenues. No expected impacts to operating budget.																											
Project Map				Schedule of Activities																							
				<table border="1"> <thead> <tr> <th>Project Activities</th> <th>From - To</th> <th>Amount</th> </tr> </thead> <tbody> <tr> <td>Capital</td> <td>04/12 - 09/12</td> <td align="right">68,002</td> </tr> <tr> <td colspan="2">Total Budgetary Cost Estimate:</td> <td align="right">68,002</td> </tr> <tr> <td colspan="3">Means of Financing</td> </tr> <tr> <td colspan="2">Funding Source</td> <td>Amount</td> </tr> <tr> <td colspan="2">Total Programmed Funding:</td> <td align="right">0</td> </tr> <tr> <td colspan="2">Future Funding Requirements:</td> <td align="right">68,002</td> </tr> </tbody> </table>			Project Activities	From - To	Amount	Capital	04/12 - 09/12	68,002	Total Budgetary Cost Estimate:		68,002	Means of Financing			Funding Source		Amount	Total Programmed Funding:		0	Future Funding Requirements:		68,002
				Project Activities	From - To	Amount																					
				Capital	04/12 - 09/12	68,002																					
				Total Budgetary Cost Estimate:		68,002																					
				Means of Financing																							
Funding Source		Amount																									
Total Programmed Funding:		0																									
Future Funding Requirements:		68,002																									
Total Budgetary Cost Estimate:		68,002																									
Means of Financing																											
Funding Source		Amount																									
Total Programmed Funding:		0																									
Future Funding Requirements:		68,002																									

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 12ST07		Title: NW262/165-Unpaved Surface Treatment				Status: Adopted	
Category: 19 - 2008 \$0.05 Local Option Gas Tax, Transp (350 i			Business Center: Public Works			LMS: NA	
Comprehensive Plan Information					Project Location		
CIE Project: Yes		Plan Reference: Tans. Mobility Element		District:			
LOS/Concurrency: N/A		Project Need: Deficiency		Location: County Road 1491 to NW 278th Avenue			
Programmed Funding							
Programmed Funding	Appropriated To Date	Budgeted FY 2012	FY 2013	<i>Non-Appropriated Programmed CIP Funding</i>			Future Funding
				FY 2014	FY 2015	FY 2016	
21,775	0	21,775	0	0	0	0	0
Description and Scope							
Preparation of road bed and application of surface treatment covering an 18-ft cross section. Special consideration is given to maintain the current tree canopy and character of the existing road.							
Rationale							
The Alachua County Board of County Commissioners instituted the Unimproved Road Improvement Program to provide a higher level of service to residents on unpaved roads and to lower maintenance costs. The program is a response to a number of citizen complaints about the dusty conditions, pot-holing, and washboarding on County-maintained unpaved roads. The program will provide a greater level of service at similar costs to roadway grading.							
Funding Strategy							
Funding for the project is provided by the five-cent local option Gas Tax adopted by the County Commission in 2007.							
Operating Budget Impacts							
The project is fully funded from the local option Gas Tax revenues. No expected impacts to operating budget.							
Project Map				Schedule of Activities			
				Project Activities		From - To	Amount
				Capital		04/12 - 09/12	21,775
				Total Budgetary Cost Estimate:			21,775
				Means of Financing			
				Funding Source			Amount
			0				
Total Programmed Funding:			0				
Future Funding Requirements:			21,775				

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 12ST08		Title: NW 266 St-Unpaved Surface Treatment				Status: Adopted	
Category: 19 - 2008 \$0.05 Local Option Gas Tax, Transp (350 i			Business Center: Public Works			LMS: NA	
Comprehensive Plan Information				Project Location			
CIE Project: Yes		Plan Reference: Tans. Mobility Element		District:			
LOS/Concurrency: N/A		Project Need: Deficiency		Location: NW 86th Avenue to NW 94th Avenue			
Programmed Funding							
Programmed Funding	Appropriated To Date	Budgeted FY 2012	FY 2013	<i>Non-Appropriated Programmed CIP Funding</i>			Future Funding
				FY 2014	FY 2015	FY 2016	
26.833	0	26.833	0	0	0	0	0
Description and Scope							
Preparation of road bed and application of surface treatment covering an 18-ft cross section. Special consideration is given to maintain the current tree canopy and character of the existing road.							
Rationale							
The Alachua County Board of County Commissioners instituted the Unimproved Road Improvement Program to provide a higher level of service to residents on unpaved roads and to lower maintenance costs. The program is a response to a number of citizen complaints about the dusty conditions, pot-holing, and washboarding on County-maintained unpaved roads. The program will provide a greater level of service at similar costs to roadway grading.							
Funding Strategy							
Funding for the project is provided by the five-cent local option Gas Tax adopted by the County Commission in 2007.							
Operating Budget Impacts							
The project is fully funded from the local option Gas Tax revenues. No expected impacts to operating budget.							
Project Map				Schedule of Activities			
				Project Activities		From - To	Amount
				Capital		04/12 - 09/12	26,833
				Total Budgetary Cost Estimate:			26,833
				Means of Financing			
Funding Source				Amount			
				Total Programmed Funding:	0		
				Future Funding Requirements:	26,833		

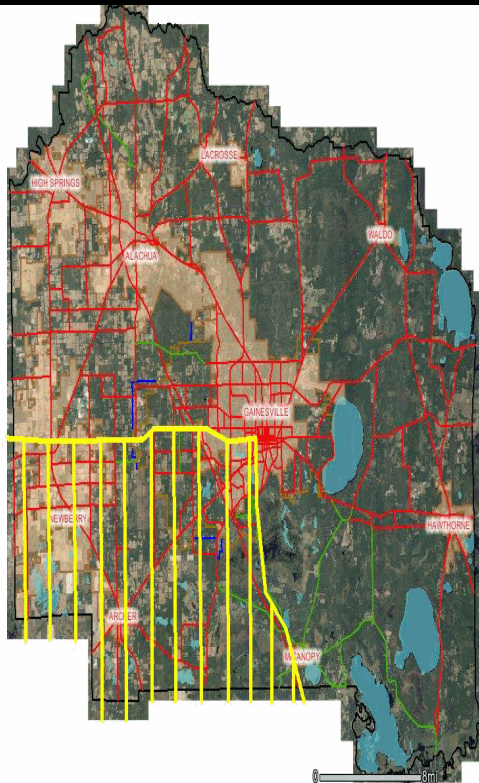
Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 12ST09		Title: NW 174 Av-Unpaved Surface Treatment				Status: Adopted				
Category: 19 - 2008 \$0.05 Local Option Gas Tax, Transp (350 i			Business Center: Public Works			LMS: NA				
Comprehensive Plan Information				Project Location						
CIE Project: Yes		Plan Reference: Tans. Mobility Element		District:						
LOS/Concurrency: N/A		Project Need: Deficiency		Location: NW 298th Street to NW 266th Street						
Programmed Funding										
Programmed Funding	Appropriated To Date	Budgeted FY 2012	FY 2013	<i>Non-Appropriated Programmed CIP Funding</i>			Future Funding			
				FY 2014	FY 2015	FY 2016				
41,388	0	41,388	0	0	0	0	0			
Description and Scope										
Preparation of road bed and application of surface treatment covering an 18-ft cross section. Special consideration is given to maintain the current tree canopy and character of the existing road.										
Rationale										
The Alachua County Board of County Commissioners instituted the Unimproved Road Improvement Program to provide a higher level of service to residents on unpaved roads and to lower maintenance costs. The program is a response to a number of citizen complaints about the dusty conditions, pot-holing, and washboarding on County-maintained unpaved roads. The program will provide a greater level of service at similar costs to roadway grading.										
Funding Strategy										
Funding for the project is provided by the five-cent local option Gas Tax adopted by the County Commission in 2007.										
Operating Budget Impacts										
The project is fully funded from the local option Gas Tax revenues. No expected impacts to operating budget.										
Project Map				Schedule of Activities						
				Project Activities			From - To	Amount		
				Capital			04/12 - 09/12		41,388	
				Total Budgetary Cost Estimate:					41,388	
				Means of Financing						
				Funding Source			Amount			
			Total Programmed Funding:		0					
			Future Funding Requirements:		41,388					

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 12MF01		Title: SW 143rd St			Status: Adopted		
Category: 22 - Transportation - Other				Business Center: Public Works		LMS: NA	
Comprehensive Plan Information					Project Location		
CIE Project: N/A		Plan Reference: Transpt Mobility Element		District:			
LOS/Concurrency: N/A		Project Need: N/A		Location: From SW 8th Ave to Newberry Rd			
Programmed Funding							
Programmed Funding	Appropriated To Date	Budgeted FY 2012	FY 2013	<i>Non-Appropriated Programmed CIP Funding</i>		FY 2016	Future Funding
				FY 2014	FY 2015		
329,379	0	0	0	0	0	0	329,379
Description and Scope							
Resurfacing and upgrade							
Rationale							
This project is part of the Comprehensive Plan Amendment - Mobility Plan.							
Funding Strategy							
The project will be constructed by development and with mobility impact fee revenues.							

Project Map



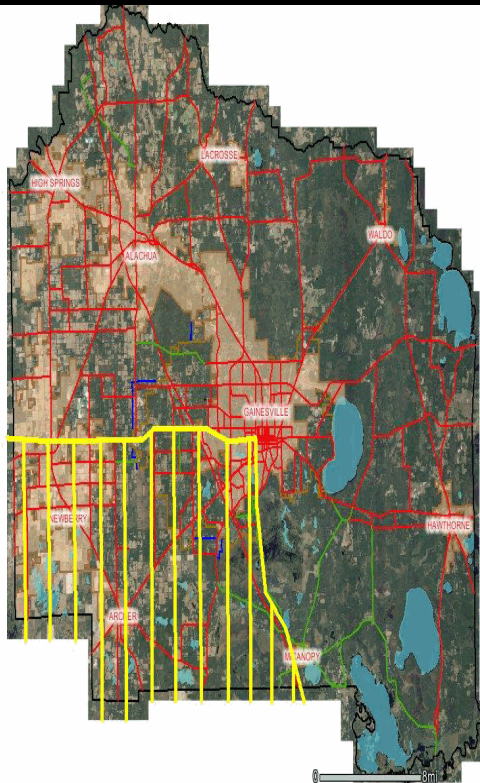
Schedule of Activities

Project Activities	From - To	Amount
Capital		329,379
Total Budgetary Cost Estimate:		329,379
Means of Financing		
Funding Source		Amount
Total Programmed Funding:		0
Future Funding Requirements:		329,379

Alachua County Government FY 2012 thru FY 2016 Capital Improvement Program

Project: 12MF02		Title: SW 73rd Ave Ext			Status: Adopted		
Category: 22 - Transportation - Other				Business Center: Public Works		LMS: NA	
Comprehensive Plan Information					Project Location		
CIE Project: N/A		Plan Reference: Transpt Mobility Element		District:			
LOS/Concurrency: N/A		Project Need: N/A		Location: From SW 80th Dr to SW 75th St			
Programmed Funding							
Programmed Funding	Appropriated To Date	Budgeted FY 2012	FY 2013	<i>Non-Appropriated Programmed CIP Funding</i>			Future Funding
				FY 2014	FY 2015	FY 2016	
1,170,941	0	1,170,941	0	0	0	0	0
Description and Scope							
New construction of 2 lane road							
Rationale							
This project is part of the Comprehensive Plan Amendment - Mobility Plan.							
Funding Strategy							
The project will be constructed by development and with mobility impact fee revenues.							

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Capital		1,170,941
Total Budgetary Cost Estimate:		1,170,941
Means of Financing		
Funding Source	Amount	
		0
Total Programmed Funding:		0
Future Funding Requirements:		1,170,941

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
01 - Capital Preservation: Court Related Facilities (037)								
Adopted								
12CFM01 - Capital Preservation - Chief Judge	325,000	0	65,000	65,000	65,000	65,000	65,000	0
12CFM01RA - FY12 Court Related Projects	605,000	0	605,000	0	0	0	0	0
12CFM02 - Capital Preservation - Clerk of Courts	150,000	0	30,000	30,000	30,000	30,000	30,000	0
12CFM03 - Capital Preservation - Public Defender	150,000	0	30,000	30,000	30,000	30,000	30,000	0
12CFM04 - Capital Preservation - State Attorney	150,000	0	30,000	30,000	30,000	30,000	30,000	0
12CFM05 - Capital Preservation - Court Security	200,000	0	40,000	40,000	40,000	40,000	40,000	0
Adopted	1,580,000	0	800,000	195,000	195,000	195,000	195,000	0
1 - Capital Preservation: Court Related Facilities (037)	1,580,000	0	800,000	195,000	195,000	195,000	195,000	0

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
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02 - Capital Preservation: General Facilities (200)

Adopted

11GFM10 - Added - Facilities Maintenance Warehouse Renovation	225,000	25,000	200,000	0	0	0	0	0
12GFM02RA - Capital Preservation	42,760	0	42,760	0	0	0	0	0
12GFM05RA - Community Support Srvcs/Health Dept Replace Floor Coverin	45,000	0	45,000	0	0	0	0	0
12GFM06RA - Re-seal & Paint State Attorn, Pub Def, & Wilson Bldgs	341,120	0	341,120	0	0	0	0	0
Adopted	653,880	25,000	628,880	0	0	0	0	0

Proposed (FY12 Through FY16 CIP)

13GFM01 - Capital Preservation	213,500	0	0	213,500	0	0	0	0
13GFM01RA - Lighting Upgrade - Group Re-lamping Project	58,380	0	0	58,380	0	0	0	0
13GFM06RA - HVAC Retrofit and Control Upgrades	78,120	0	0	78,120	0	0	0	0
13GFM09RA - Exterior Re-sealing, Caulking and Exterior/Interior	40,000	0	0	40,000	0	0	0	0
14GFM01 - Capital Preservation	36,000	0	0	0	36,000	0	0	0
14GFM04RA - ACSO Jail Replacement of Food Slots & Hinges	130,000	0	0	0	130,000	0	0	0
14GFM06RA - Resurface & Sealing of Various Parking Lots	198,000	0	0	0	198,000	0	0	0
14GFM07RA - Exterior Sealing & Painting of Various Buildings	225,000	0	0	0	225,000	0	0	0
15GFM01 - Capital Preservation	200,000	0	0	0	0	200,000	0	0
15GFM03RA - Mechanical HVAC Components and Building Automation Upgrades	300,000	0	0	0	0	300,000	0	0
15GFM04RA - Building Envelope Improvements	250,000	0	0	0	0	250,000	0	0
16GFM01RA - Group Re-lamping and Lighting Upgrades	250,000	0	0	0	0	0	250,000	0
16GFM04RA - Capital Preservation	306,150	0	0	0	0	0	306,150	0

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
02 - Capital Preservation: General Facilities (200)								
Proposed (FY12 Through FY16 CIP)	2,285,150	0	0	390,000	589,000	750,000	556,150	0
02 - Capital Preservation: General Facilities (200)	2,939,030	25,000	628,880	390,000	589,000	750,000	556,150	0

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
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03 - Utility Savings Reinvestment Program (210)

Adopted

11USR01 - Utility Savings Reinvestment Project TBD	232,000	0	0	78,000	78,000	38,000	38,000	0
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12USR01 - HVAC Motor Replacement - Administration Building	156,000	78,000	78,000	0	0	0	0	24,000
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Adopted	388,000	78,000	78,000	78,000	78,000	38,000	38,000	24,000
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03 - Utility Savings Reinvestment Program (210)	388,000	78,000	78,000	78,000	78,000	38,000	38,000	24,000
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Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
04 - General Facilities (300)								
Adopted								
12GFM01RA - Civil Courthouse - HVAC Upgrade	1,300,000	0	650,000	650,000	0	0	0	0
Adopted	1,300,000	0	650,000	650,000	0	0	0	0
Proposed (FY12 Through FY16 CIP)								
13GFM02RA - Animal Services Perimeter Fencing	50,000	0	0	50,000	0	0	0	0
13GFM03RA - Administration Building Shutter Replacement	90,000	0	0	90,000	0	0	0	0
13GFM04RA - Community Services/Health Department Paint	200,000	0	0	200,000	0	0	0	0
13GFM08RA - ACSO Jail Elevator Upgrade	70,000	0	0	70,000	0	0	0	0
14GFM00RA - Admin Building Critical Mechanical Assets Replacement	450,000	0	0	0	450,000	0	0	0
14GFM01RA - Work Release Roof Replacement & Interior Ceil Repairs	50,000	0	0	0	50,000	0	0	0
14GFM02RA - ACSO Jail Replacement of 5 IPM UPS Units	151,000	0	0	0	151,000	0	0	0
14GFM08RA - Floor Covering Replacement Project	210,000	0	0	0	210,000	0	0	0
15GFM05RA - Administration Building Roof Replacement	300,000	0	0	0	0	300,000	0	0
15GFM06RA - Jail Fire Suppression water line decoupling	400,000	0	0	0	0	400,000	0	0
16GFM02RA - Building Management and Automation Control Upgrades	450,000	0	0	0	0	0	450,000	0
16GFM03RA - Building Envelope Improvements - County Buildings	443,850	0	0	0	0	0	443,850	0
Proposed (FY12 Through FY16 CIP)	2,864,850	0	0	410,000	861,000	700,000	893,850	0
04 - General Facilities (300)	4,164,850	0	650,000	1,060,000	861,000	700,000	893,850	0

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
<u>05 - Fire Facilities (300)</u>								
Adopted								
09MFS02 - Fire Protection Services Projects - To be determined	1,712,917	327,927	276,998	276,998	276,998	276,998	276,998	0
Adopted	1,712,917	327,927	276,998	276,998	276,998	276,998	276,998	0
05 - Fire Facilities (300)	1,712,917	327,927	276,998	276,998	276,998	276,998	276,998	0

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
08 - Parks (318)								
Adopted								
12PK01 - Lake Alto Park-Restroom, Floating Dock & Picnic Area	220,000	0	220,000	0	0	0	0	0
12PK03 - Jonesville Park Playground, Basketball Court, Disc Golf	278,396	0	278,396	0	0	0	0	0
12PK05 - Park Improvement Project TBD	13,604	0	13,604	0	0	0	0	0
Adopted	512,000	0	512,000	0	0	0	0	0
Proposed (FY12 Through FY16 CIP)								
13PK01 - Kanapaha Park Sports Field Lighting	417,956	0	0	417,956	0	0	0	0
13PK02 - Squirrel Ridge Park Basketball Court and Picnic Area	370,000	0	0	146,000	224,000	0	0	0
14PK01 - Owens-Illinois Park Boardwalk & Pier	341,980	0	0	0	341,980	0	0	0
15PK01 - Regional Trails	1,051,960	0	0	0	0	485,980	565,980	0
15PK02 - M.K. Rawlings Picnic Area	80,000	0	0	0	0	80,000	0	0
Proposed (FY12 Through FY16 CIP)	2,261,896	0	0	563,956	565,980	565,980	565,980	0
08 - Parks (318)	2,773,896	0	512,000	563,956	565,980	565,980	565,980	0

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
09 - Technology (327)								
Adopted								
12TF01 - Electronic Document Management	200,000	0	200,000	0	0	0	0	0
Adopted	200,000	0	200,000	0	0	0	0	0
Proposed (FY12 Through FY16 CIP)								
08TF10 - Countywide Enterprise Projects	545,000	145,000	0	100,000	100,000	100,000	100,000	0
09TF01 - Countywide Vocational Projects	945,000	545,000	0	100,000	100,000	100,000	100,000	0
Proposed (FY12 Through FY16 CIP)	1,490,000	690,000	0	200,000	200,000	200,000	200,000	0
09 - Technology (327)	1,690,000	690,000	200,000	200,000	200,000	200,000	200,000	0

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
10 - Court Related Facilities (334)								
Adopted								
08CR03 - Fund Contingency	500,000	250,000	50,000	50,000	50,000	50,000	50,000	0
Adopted	500,000	250,000	50,000	50,000	50,000	50,000	50,000	0
Proposed (FY12 Through FY16 CIP)								
13CFM01RA - FY13 Court Related Projects	605,000	0	0	605,000	0	0	0	0
14CFM01RA - FY14 Court Related Projects	605,000	0	0	0	605,000	0	0	0
15CFM01RA - FY15 Court Related Projects	605,000	0	0	0	0	605,000	0	0
16CFM01RA - FY16 Court Related Projects	605,000	0	0	0	0	0	605,000	0
Proposed (FY12 Through FY16 CIP)	2,420,000	0	0	605,000	605,000	605,000	605,000	0
10 - Court Related Facilities (334)	2,920,000	250,000	50,000	655,000	655,000	655,000	655,000	0

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
<u>11 - Impact Fee: Northwest (336)</u>								
Adopted								
09IF01 - Impact Fee Northwest Transport Dist	4,678,379	1,670,478	611,149	610,711	595,535	595,350	595,156	0
Adopted	4,678,379	1,670,478	611,149	610,711	595,535	595,350	595,156	0
11 - Impact Fee: Northwest (336)	4,678,379	1,670,478	611,149	610,711	595,535	595,350	595,156	0

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
12 - Impact Fee: Southwest (337)								
Adopted								
09IF02 - Impact Fee Southwest Transport Dist	9,385,436	3,330,746	1,242,653	1,241,908	1,242,239	1,241,925	1,085,965	0
Adopted	9,385,436	3,330,746	1,242,653	1,241,908	1,242,239	1,241,925	1,085,965	0
12 - Impact Fee: Southwest (337)	9,385,436	3,330,746	1,242,653	1,241,908	1,242,239	1,241,925	1,085,965	0

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
<u>13 - Impact Fee: East (338)</u>								
Adopted								
09IF04 - Impact Fee East Transport Dist	1,110,729	403,935	143,216	134,172	143,154	143,136	143,116	0
Adopted	1,110,729	403,935	143,216	134,172	143,154	143,136	143,116	0
13 - Impact Fee: East (338)	1,110,729	403,935	143,216	134,172	143,154	143,136	143,116	0

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
14 - Impact Fee: Parks (339)								
Adopted								
12PK04 - Lake Kanapaha Resource Based Park Development	478,271	0	95,825	95,693	95,641	95,585	95,527	0
Adopted	478,271	0	95,825	95,693	95,641	95,585	95,527	0
14 - Impact Fee: Parks (339)	478,271	0	95,825	95,693	95,641	95,585	95,527	0

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
15 - Impact Fee: Fire (340)								
Adopted								
08IF01 - Impact Fee - Fire	1,275,548	211,601	213,074	212,879	212,737	212,651	212,606	0
Adopted	1,275,548	211,601	213,074	212,879	212,737	212,651	212,606	0
15 - Impact Fee: Fire (340)	1,275,548	211,601	213,074	212,879	212,737	212,651	212,606	0

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
17 - Economic Development (342)								
Adopted								
08ED01 - Fairgrounds/Park Initiative	2,486,874	1,349,374	227,500	227,500	227,500	227,500	227,500	0
08ED02 - Industrial Park Development	1,753,126	853,126	180,000	180,000	180,000	180,000	180,000	0
Adopted	4,240,000	2,202,500	407,500	407,500	407,500	407,500	407,500	0
17 - Economic Development (342)	4,240,000	2,202,500	407,500	407,500	407,500	407,500	407,500	0

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
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19 - 2008 \$0.05 Local Option Gas Tax, Transp (350 & 353)

Adopted

12GT01 - Bike/Ped - NW 98th Street	260,005	0	260,005	0	0	0	0	0
12ST01 - SE 175th Av-Unpaved Surface Treatment	70,172	0	70,172	0	0	0	0	0
12ST02 - NW 46th Ave-Unpaved Surface Treatment	105,403	0	105,403	0	0	0	0	0
12ST03 - NW 122nd Av-Unpaved Surface Treatment	16,690	0	16,690	0	0	0	0	0
12ST04 - NW 138th Av-Unpaved Surface Treatment	27,453	0	27,453	0	0	0	0	0
12ST05 - SE 41st Ln-Unpaved Surface Treatment	25,811	0	25,811	0	0	0	0	0
12ST06 - NE 211 Dr-Unpaved Surface Treatment	68,002	0	68,002	0	0	0	0	0
12ST07 - NW262/165-Unpaved Surface Treatment	21,775	0	21,775	0	0	0	0	0
12ST08 - NW 266 St-Unpaved Surface Treatment	26,833	0	26,833	0	0	0	0	0
12ST09 - NW 174 Av-Unpaved Surface Treatment	41,388	0	41,388	0	0	0	0	0
Adopted	663,532	0	663,532	0	0	0	0	0

Proposed (FY12 Through FY16 CIP)

13GT01 - Bike/Ped - Sweetwater Preserve Connector	250,000	0	0	250,000	0	0	0	0
13ST01 - NW 62 Av-Unpaved Surface Treatment	273,144	0	0	273,144	0	0	0	0
13ST02 - NW 166Av-Unpaved Surface Treatment	27,842	0	0	27,842	0	0	0	0
13ST03 - SE 177th Ave - Unpaved Surface Treatment	31,884	0	0	31,884	0	0	0	0
13ST04 - Old Bellamy Rd - Unpaved Surface Treatment	27,168	0	0	27,168	0	0	0	0
13ST05 - SW 190 St/194 St - Unpaved Surface Treatment	38,801	0	0	38,801	0	0	0	0

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
19 - 2008 \$0.05 Local Option Gas Tax, Transp (350 & 353)								
Proposed (FY12 Through FY16 CIP)								
13ST06 - NW 142nd Ave - Unpaved Surface Treatment	98,360	0	0	98,360	0	0	0	0
13ST07 - NW 218th Ave - Unpaved Surface Treatment	22,708	0	0	22,708	0	0	0	0
13ST08 - NE 120th Ave - Unpaved Surface Treatment	12,810	0	0	12,810	0	0	0	0
14GT02 - SW 63rd Blvd/62nd Avenue Resurface/Realign	4,000,000	0	0	0	0	4,000,000	0	0
14GT03 - NW CR 235 Mill and Resurface	10,000,000	0	0	0	0	10,000,000	0	0
14GT04 - NW 43rd Street Mill and Resurface	4,200,000	0	0	0	0	4,200,000	0	0
14GT05 - NW CR 231 Mill and Resurface	5,600,000	0	0	0	0	5,600,000	0	0
14GT21 - Bike/Ped - NW 143rd Street (CR 241)	375,000	0	0	12,605	265,231	97,164	0	0
15GT01 - Bike/Ped - CR 235A	125,000	0	0	0	0	125,000	0	0
15GT02 - Bike/Ped - Archer Braid	316,281	0	0	0	0	45,719	270,562	183,719
Proposed (FY12 Through FY16 CIP)	25,398,998	0	0	795,322	265,231	24,067,883	270,562	183,719
2008 \$0.05 Local Option Gas Tax, Transp (350 & 353)	26,062,530	0	663,532	795,322	265,231	24,067,883	270,562	183,719

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
22 - Transportation - Other								
Adopted								
12MF01 - SW 143rd St	329,379	0	329,379	0	0	0	0	0
12MF02 - SW 73rd Ave Ext	1,170,941	0	1,170,941	0	0	0	0	0
14GT20 - SW 8th Avenue Extension	2,732,195	1,170,941	1,561,254	0	0	0	0	0
Adopted	4,232,515	1,170,941	3,061,574	0	0	0	0	0
Proposed (FY12 Through FY16 CIP)								
13MF01 - SW 45th St	5,105,723	0	0	5,105,723	0	0	0	0
13MF02 - SE 43rd St	864,535	0	0	864,535	0	0	0	0
14GT19 - SW 20th Avenue Bridge Widening I-75	8,800,000	0	0	0	8,800,000	0	0	0
15MF01 - Ft. Clarke Blvd Dedicated Transit Lanes	2,422,556	0	0	0	0	2,422,556	0	0
15MF02 - SW 91st St/SW 73rd Ave Ext	1,170,941	0	0	0	0	1,170,941	0	0
15MF03 - SW 30th Ave (bridge)	12,660,039	0	0	0	0	12,660,039	0	0
Proposed (FY12 Through FY16 CIP)	31,023,794	0	0	5,970,258	8,800,000	16,253,536	0	0
22 - Transportation - Other	35,256,309	1,170,941	3,061,574	5,970,258	8,800,000	16,253,536	0	0
Report Total	100,655,895	10,361,128	9,634,401	12,887,397	15,183,015	46,398,544	6,191,410	207,719

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
02 - Capital Preservation: General Facilities (200)								
Ongoing (Funded Prior To FY12)								
09GFM09 - Power Line Management Control	134,051	134,051	0	0	0	0	0	0
Ongoing (Funded Prior To FY12)	134,051	134,051	0	0	0	0	0	0
02 - Capital Preservation: General Facilities (200)	134,051	134,051	0	0	0	0	0	0

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
<u>04 - General Facilities (300)</u>								
Ongoing (Funded Prior To FY12)								
09GFM03 - ACSO - Jail Window/Frame Replacement (Phase I and II)	525,000	525,000	0	0	0	0	0	0
10GFM05 - ACSO Correctional Kitchen Renovation - Phase I	339,522	339,522	0	0	0	0	0	0
11GFM04 - ACSO Correctional Kitchen Renovation - Phase II	400,000	400,000	0	0	0	0	0	0
11GFM06 - Tag Agency 34th Street Roof Replacement Exterior & Interi	84,630	84,630	0	0	0	0	0	0
11GFM14 - Jail Roof/HVAC & Energy Conservation	1,793,932	1,793,932	0	0	0	0	0	0
Ongoing (Funded Prior To FY12)	3,143,084	3,143,084	0	0	0	0	0	0
04 - General Facilities (300)	3,143,084	3,143,084	0	0	0	0	0	0

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
07 - Wild Spaces Public Places								
Ongoing (Funded Prior To FY12)								
10PK02 - Kanapaha Park Community Center	1,103,000	1,103,000	0	0	0	0	0	0
Ongoing (Funded Prior To FY12)	1,103,000	1,103,000	0	0	0	0	0	0
07 - Wild Spaces Public Places	1,103,000	1,103,000	0	0	0	0	0	0

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
<u>08 - Parks (318)</u>								
Ongoing (Funded Prior To FY12)								
09PK02 - Owens-Illinois Park Picnic Area	129,700	129,700	0	0	0	0	0	0
09PK03 - Santa Fe Lake Park Restroom	240,130	240,130	0	0	0	0	0	0
10PK03 - Poe Springs Park	112,000	112,000	0	0	0	0	0	0
10PK04 - Kanapaha Park Community Center	296,228	296,228	0	0	0	0	0	0
Ongoing (Funded Prior To FY12)	778,058	778,058	0	0	0	0	0	0
08 - Parks (318)	778,058	778,058	0	0	0	0	0	0

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
<u>09 - Technology (327)</u>								
Ongoing (Funded Prior To FY12)								
10TF03 - SAN Upgrade for all County Applications	250,000	250,000	0	0	0	0	0	0
Ongoing (Funded Prior To FY12)	250,000	250,000	0	0	0	0	0	0
09 - Technology (327)	250,000	250,000	0	0	0	0	0	0

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
10 - Court Related Facilities (334)								
Ongoing (Funded Prior To FY12)								
08CR09 - Facilities-Civil Courthouse Interior Painting of Building	31,500	31,500	0	0	0	0	0	0
08CR10 - 4th of 4 Repair Projects: Re-Seal Building Envelope	892,725	892,725	0	0	0	0	0	0
08FC11 - Fire Alarm/Sprinkler Sys. Design Upgrade - Civil Courthouse	400,000	400,000	0	0	0	0	0	0
10CFM02 - Added - ADA Compliance Civil Courthouse	80,000	80,000	0	0	0	0	0	0
Ongoing (Funded Prior To FY12)	1,404,225	1,404,225	0	0	0	0	0	0
10 - Court Related Facilities (334)	1,404,225	1,404,225	0	0	0	0	0	0

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
14 - Impact Fee: Parks (339)								
Ongoing (Funded Prior To FY12)								
08PK03 - Jonesville Park Soccer Field Lighting	215,000	215,000	0	0	0	0	0	0
09PK01 - Forest Park Sports Lighting	197,641	197,641	0	0	0	0	0	0
11PK04 - Kanapaha Park Community Center	310,000	310,000	0	0	0	0	0	0
Ongoing (Funded Prior To FY12)	722,641	722,641	0	0	0	0	0	0
14 - Impact Fee: Parks (339)	722,641	722,641	0	0	0	0	0	0

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
18 - 2007 P.I. Sales Tax Revenue Bond (348)								
Ongoing (Funded Prior To FY12)								
08FBM01 - Animal Services Renovation	1,000,000	1,000,000	0	0	0	0	0	0
09TP05 - Traffic Management System Signalization Project	2,232,978	2,232,978	0	0	0	0	0	0
11GFM15 - ADDED - Jail Roof/HVAC & Energy Conservation	2,190,906	2,190,906	0	0	0	0	0	0
Ongoing (Funded Prior To FY12)	5,423,884	5,423,884	0	0	0	0	0	0
18 - 2007 P.I. Sales Tax Revenue Bond (348)	5,423,884	5,423,884	0	0	0	0	0	0

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
<u>19 - 2008 \$0.05 Local Option Gas Tax, Transp (350 & 353)</u>								
Ongoing (Funded Prior To FY12)								
08GT05 - Bike/Ped -SW 1st Place	25,000	25,000	0	0	0	0	0	0
09GT01 - Bike/Ped - SE 15th Street	438,000	438,000	0	0	0	0	0	0
09ST01 - SW 85th Avenue - Unpaved Surface Treatment	97,361	97,361	0	0	0	0	0	0
09ST02 - SE 65th Lane - Unpaved Surface Treatment	53,592	53,592	0	0	0	0	0	0
10ST01 - NW 227th Dr - Unpaved Surface Treatment	183,983	183,983	0	0	0	0	0	0
10ST02 - SW 175th Av - Unpaved Surface Treatment	110,820	110,820	0	0	0	0	0	0
10ST03 - NW 75th St - Unpaved Surface Treatment	46,229	46,229	0	0	0	0	0	0
11GT01 - NW 16th Avenue Mill and Resurface	6,500,000	6,500,000	0	0	0	0	0	0
11GT03 - Bike/Ped - SW 20th/24th Avenue	375,000	323,655	51,345	0	0	0	0	0
11ST01 - Old Bell Rd- Unpaved Surface Treatment	102,271	102,271	0	0	0	0	0	0
11ST02 - SW 63rd Blvd-Unpaved Surface Treatment	12,396	12,396	0	0	0	0	0	0
11ST03 - SW 121st Ave-Unpaved Surface Treatment	73,255	73,255	0	0	0	0	0	0
11ST04 - NW 142nd Ave-Unpaved Surface Treatment	115,223	115,223	0	0	0	0	0	0
11ST05 - NW 170th St-Unpaved Surface Treatment	81,010	81,010	0	0	0	0	0	0
Ongoing (Funded Prior To FY12)	8,214,140	8,162,795	51,345	0	0	0	0	0
2008 \$0.05 Local Option Gas Tax, Transp (350 & 353)	8,214,140	8,162,795	51,345	0	0	0	0	0

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
<u>20 - 2008 Gas Tax Revenue Bond, Transportation (351)</u>								
Ongoing (Funded Prior To FY12)								
11GT02 - Bike/Ped - SW 8th Avenue	395,000	395,000	0	0	0	0	0	0
Ongoing (Funded Prior To FY12)	395,000	395,000	0	0	0	0	0	0
0 - 2008 Gas Tax Revenue Bond, Transportation (351)	395,000	395,000	0	0	0	0	0	0

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
<u>21 - Jail Energy Conservation Project Phase II (352)</u>								
Ongoing (Funded Prior To FY12)								
09GFM02 - Jail Roof/HVAC & Energy Conservation	7,662,500	7,662,500	0	0	0	0	0	0
Ongoing (Funded Prior To FY12)	7,662,500	7,662,500	0	0	0	0	0	0
21 - Jail Energy Conservation Project Phase II (352)	7,662,500	7,662,500	0	0	0	0	0	0

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
<u>22 - Transportation - Other</u>								
Ongoing (Funded Prior To FY12)								
08TP02 - SW 91st Street Reconstruction	900,000	900,000	0	0	0	0	0	0
08TP11 - SW 61st St. at SW 24th Ave. Intersection Modifications	1,219,847	1,219,847	0	0	0	0	0	0
09IF03 - SW 91st St. at SW 8th Ave. Intersection Modifications	1,244,244	1,244,244	0	0	0	0	0	0
Ongoing (Funded Prior To FY12)	3,364,091	3,364,091	0	0	0	0	0	0
22 - Transportation - Other	3,364,091	3,364,091	0	0	0	0	0	0

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
<u>23 - Solid Waste (400)</u>								
Ongoing (Funded Prior To FY12)								
11FSW01 - Hazardous Waste Collection Building Expansion	150,000	150,000	0	0	0	0	0	0
Ongoing (Funded Prior To FY12)	150,000	150,000	0	0	0	0	0	0
23 - Solid Waste (400)	150,000	150,000	0	0	0	0	0	0
Report Total	32,744,674	32,693,329	51,345	0	0	0	0	0

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
04 - General Facilities (300)								
Unfunded								
08FC07 - Animal Services Crematory/Incinerator	0	0	0	0	0	0	0	97,450
10GFM01 - Supervisor of Elections Modular Building	125,753	125,753	0	0	0	0	0	374,247
Unfunded	125,753	125,753	0	0	0	0	0	471,697
04 - General Facilities (300)	125,753	125,753	0	0	0	0	0	471,697

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
14 - Impact Fee: Parks (339)								
Unfunded								
12PK02 - Squirrel Ridge Park Restroom	258,000	0	258,000	0	0	0	0	0
Unfunded	258,000	0	258,000	0	0	0	0	0
14 - Impact Fee: Parks (339)	258,000	0	258,000	0	0	0	0	0

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
22 - Transportation - Other								
Unfunded								
14GT01 - Tower Road Grid (Remaining Projects) Construction	817,350	0	0	817,350	0	0	0	0
14GT06 - Wacahoota Road Resurface/Widen	5,600,000	0	0	0	0	5,600,000	0	0
14GT07 - Lakeshore Drive/CR 329B Resurface/Widen	4,000,000	0	0	0	0	4,000,000	0	0
14GT08 - NW 32nd Avenue Reconstruction	3,000,000	0	0	0	0	3,000,000	0	0
14GT09 - CR 325 Mill and Resurface	4,500,000	0	0	0	0	4,500,000	0	0
14GT10 - CR 239 Mill and Resurface	6,000,000	0	0	0	0	6,000,000	0	0
14GT11 - Rocky Point Road Resurface/Widen	2,500,000	0	0	0	0	2,500,000	0	0
14GT12 - NW 78th Avenue Resurface	2,400,000	0	0	0	0	2,400,000	0	0
14GT13 - Kincaid Hills Subdivision Resurface	800,000	0	0	0	0	800,000	0	0
14GT14 - NW 94th Avenue Mill and Resurface	5,400,000	0	0	0	0	5,400,000	0	0
14GT15 - SW CR 234 Mill and Resurface	1,500,000	0	0	0	0	1,500,000	0	0
14GT16 - NW 55th Terrace Subdivision Resurface	300,000	0	0	0	0	300,000	0	0
14GT17 - SW 75th Street Mill and Resurface	1,200,000	0	0	0	0	1,200,000	0	0
14GT18 - SW 143rd Street Mill and Resurface	547,412	0	0	0	0	547,412	0	0
Unfunded	38,564,762	0	0	817,350	0	37,747,412	0	0
22 - Transportation - Other	38,564,762	0	0	817,350	0	37,747,412	0	0

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
<u>Facilities</u>								
<u>Unfunded</u>								
UNFAC03 - Court Services - Community Corrections and Treatment Center	0	0	0	0	0	0	0	9,434,081
UNFAC04 - Court Services - Drug Court/Day Reporting/Outpatient Center	0	0	0	0	0	0	0	3,897,696
UNFAC05 - Court Services - Main Building Upgrades	759,000	0	0	69,000	690,000	0	0	0
UNFAC06 - Mechanical System Inventory	0	0	0	0	0	0	0	500,000
UNFAC08 - ACSO Jail - Cleaning and Resealing Pipes	1,000,000	0	0	1,000,000	0	0	0	0
UNFAC09 - ACSO - Door and Hardware Replacement	577,000	0	0	577,000	0	0	0	0
UNFAC10 - Jail - Mechanical Door Replacement	29,600	0	0	29,600	0	0	0	0
UNFAC11 - County Health Dept Renovation	0	0	0	0	0	0	0	800,000
UNFAC13 - Senior Center	0	0	0	0	0	0	0	10,000,000
UNFAC14 - Fire Rescue Station #9 Replacement	0	0	0	0	0	0	0	2,792,044
UNFAC15 - Fire Rescue Station #21 Replacement	3,829,500	0	0	0	3,829,500	0	0	0
UNFAC16 - Fire Rescue Headquarter Expansion	0	0	0	0	0	0	0	3,320,625
UNFAC17 - Fire Rescue Station #12 Equipment Bay	0	0	0	0	0	0	0	240,811
UNFAC18 - Fire Rescue Station #15 Equipment Bay	0	0	0	0	0	0	0	2,184,454
UNFAC19 - Emergency Operations Expansion	0	0	0	0	0	0	0	4,500,000
UNFAC20 - Rescue Station #4 Replacement	2,473,430	0	2,473,430	0	0	0	0	274,826
UNFAC21 - Rescue Station #3 Replacement	1,966,009	0	1,966,009	0	0	0	0	218,445

Project CIP Estimates Report - Grouped by: CIP Category, CIP Status

Alachua County Government

FY2012 Final & FY2013 Planned Budgets

Project	CIP Total	Appro. To Date	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	Future Funding
Facilities								
Unfunded								
UNFAC22 - Fire Rescue Station #11 Replacement	1,419,542	0	1,419,542	0	0	0	0	157,727
UNFAC23 - Rescue Station #2 Replacement	0	0	0	0	0	0	0	2,800,000
UNFAC24 - Fire Rescue Station #14 Replacement	1,973,018	0	197,302	1,775,716	0	0	0	0
UNFAC25 - Fire Rescue Station NE Urban Area	0	0	0	0	0	0	0	3,189,201
UNFAC26 - Fire Rescue Station #18 Construction	3,300,000	0	330,000	2,970,000	0	0	0	495,000
UNFAC27 - Fire Rescue Station #19 Replacement	1,897,500	0	0	0	1,897,500	0	0	0
UNFAC28 - Fire Rescue Station #25 New Station	3,500,000	0	0	0	3,500,000	0	0	0
UNFAC29 - Fire Rescue Station #23	3,500,000	0	0	0	3,500,000	0	0	0
Unfunded	26,224,599	0	6,386,283	6,421,316	13,417,000	0	0	44,804,910
Facilities	26,224,599	0	6,386,283	6,421,316	13,417,000	0	0	44,804,910
Report Total	65,173,114	125,753	6,644,283	7,238,666	13,417,000	37,747,412	0	45,276,607

Debt Services



UNITED STATES OF AMERICA
STATE OF FLORIDA

ALACHUA COUNTY, FLORIDA
PUBLIC IMPROVEMENT REVENUE BOND
SERIES 1992A

REGISTERED BUSINESS BY **R-** REGISTERED DOLLARS

INTEREST RATE MATURITY DATE DATE OF ORIGINAL ISSUE CUSIP
May 15, 1992 010691

Registered Holder:

Principal Amount: DOLLARS

ALACHUA COUNTY, FLORIDA

a. Curtis Powers *Heather Ross*



Alachua County Government
FY 2012 Adopted & FY 2013 Planned Budget - Debt Service Fund Summary

The Debt Service funds are used to record budget, liabilities, and payment of principal and interest related to the long term debt of Alachua County. The County has refunded certain obligations by placing amounts into escrow accounts. These escrow accounts have been invested so that the accumulated investment and interest earnings will be sufficient to pay the remaining principal and interest on the refunded obligations as they become due. The debt service fund's total interest incurred by the Board for the fiscal year ending September 30, 2009 was \$119,813 and for the fiscal year through September 30, 2010 was \$188,330 and is expected to be \$97,046 for the fiscal year ending September 30, 2011.

Fund Number	Long Term Debt Account Group	Outstanding Principal as of 10/1/10	Outstanding Principal as of 10/1/11	Outstanding Principal as of 10/1/12
◆ 281	Florida Capital Revenue Bonds Series 2008 Pledge -Utility Savings from Jail HVAC Project	7,050,000	6,630,000	6,193,000
◆ 282	Wild Spaces Public Places Bonds Series 2009 Pledge -1/2 Cent Sales Tax for 2 Years	7,560,000	-	-
◆ 283	1-5 Cent Local Option Gas Tax Bonds Series 2011 * Pledge -1-5 Cent Local Option Gas Tax		9,500,000	8,776,000
◆ 292	Pooled Commercial Paper Program ** Pledge -Voter Approved 0.25 millage Ad Valorem	14,400,000	-	-
◆ 295	General Obligation Bonds (ACF) Series 2003 *** Pledge -Voter Approved 0.25 millage Ad Valorem	4,735,000	-	-
◆ 296	Gas Tax Revenue Bonds Series 2006 Pledge -5th, 6th, 7th, & 9th Cent Gas Tax	12,090,000	11,190,000	10,255,000
◆ 297	Public Improvement Revenue Series 2007A, Series 2007B Refunding Pledge -Local Government 1/2 Cent Sales Tax	55,055,000	52,050,000	48,925,000
◆ 298	Gas Tax Revenue Bonds Series 2008 Pledge -5th, 6th, 7th, & 9th Cent Gas Tax	16,190,000	15,105,000	13,980,000
◆ 299	General Obligation Bonds (ACF) Series 2010 * Pledge -Voter Approved 0.25 millage Ad Valorem		15,000,000	13,485,000
		<u>\$ 117,080,000</u>	<u>\$ 109,475,000</u>	<u>\$ 101,614,000</u>

* New issue FY2011.

** Pooled Commercial Paper was paid off in FY2011 using debt proceeds from the 2nd issue of voter approved Alachua County Forever Bonds, Series 2010 (Fund Number 299 above) with an issue totaling \$15,000,000.

*** In adherence to the Board's Financial Policies, the County has paid off the principal of the 2003 Series Alachua County Forever Bonds General Obligation Bonds as rapidly as possible. As such, the final payments were made in FY11, a full 2 years early saving the taxpayers over \$183,200 in interest payments.



Alachua County Government
FY 2012 Adopted & FY 2013 Planned Budget - Debt Service Summary

Debt Requirements for Alachua County

	FY 2010 *	FY 2011 **	FY 2012	FY 2013
	Actual	Adopted	Adopted	Planned
Debt Service Budget				
Principal Payments	14,094,000	14,485,000	7,861,000	8,559,000
Interest	4,392,351	4,629,095	4,137,936	3,835,316
Total County Debt Service	18,486,351	19,114,095	11,998,936	12,394,316
Operating Transfers Out	9,889,682	10,567,894	10,121,499	10,280,887
Other Fiscal Charges	91,707	106,350	7,500	7,500
Tax Collector Fees	71,656	75,609	76,365	77,129
Total Debt Service Funds	28,539,396	29,863,948	22,204,300	22,759,832
Total County Debt Issued ***	0	0	0	0
Total County Debt Outstanding	131,174,000	117,080,000	109,475,000	101,614,000
County Debt Outstanding By Type:				
Public Improvements	65,389,000	62,105,000	58,680,000	55,118,000
General Obligation	21,190,000	12,295,000	15,000,000	13,485,000
Road Improvements	30,195,000	28,280,000	35,795,000	33,011,000
Commercial Paper	14,400,000	14,400,000	0	0

* During FY09 the 2 year voter approved 1/2 cent sales tax for Wild Spaces Public Places began. In order to take advantage of the current market, bonds were issued with a 2 year duration paid by the 1/2 cent sales tax revenue. \$15,000,000 was issued and is scheduled to be retired in FY11 which explains, in part, the large increase in principal payments from FY09 and the large decrease after FY11.

** Since FY06, Alachua County borrowed up to \$14,400,000 worth of Pooled Commercial Paper to fund the acquisition and improvement of environmentally sensitive lands. In FY11 the 2nd issue of the voter approved Alachua County Forever (ACF) General Obligation Bonds totaling \$15,000,000 occurred and was primarily used to retire the County's pooled commercial paper portfolio.

The Pooled Commercial Paper Program will continue to be utilized for short term borrowing needs.

*** In FY11, the 2nd issue of the voter approved Alachua County Forever General Obligation Bonds was issued in the amount of \$15,000,000. Proceeds were used to retire the outstanding pooled commercial paper debt. The bonds will be serviced using the 0.25 voter approved millage revenue and the actual payments will be included when received.

Also Issued in FY11 was the 1-5 Cent Local Option Gas Tax Bonds totaling \$9,500,000.

In FY12 and FY13, no new debt is currently expected to be issued.



Gas Tax Revenue Bonds, Series 2006

In 2006, Alachua County issued \$15,400,000 in Gas Tax Revenue Bonds to finance the costs of road construction and road improvements within its jurisdiction. The bond proceeds were delivered on April 12, 2006 and are in denominations of \$5,000 bearing interest ranging from 3.25% to 4.50% per year. The interest is payable on February 1st and, along with the principal payment, on August 1st of each year until satisfied.

	Principal	Interest	Total
FY12	935,000	449,410	1,384,410
FY13	965,000	415,750	1,380,750
FY14	1,010,000	372,325	1,382,325
FY15	1,050,000	334,450	1,384,450
FY16	1,090,000	292,450	1,382,450
Thereafter *	<u>6,140,000</u>	<u>770,457</u>	<u>6,910,457</u>
	<u><u>11,190,000</u></u>	<u><u>2,634,842</u></u>	<u><u>13,824,842</u></u>

* The final maturity of the bonds is August 1, 2021.

Public Improvement Revenue Bonds, Series 2007A & Refunding Bonds, Series 2007E

In 2007, Alachua County issued the \$21,170,000 Public Improvement Revenue Bonds, Series 2007A to finance the costs of acquisition and construction of certain capital improvements within the County and the \$42,455,000 Public Improvement Revenue Refunding Bonds, Series 2007B to finance the costs refunding the Series 1995 and the Series 1999 Public Improvement Bonds. The bonds were dated and delivered February 6, 2007. The bonds are in denominations of \$5,000 and bear interest from 4.00% to 4.25% per year. The interest is payable on February 1st and, along with the principal payment, on August 1st of each year until satisfied.

	Principal	Interest	Total
FY12	3,125,000	2,214,770	5,339,770
FY13	3,245,000	2,089,770	5,334,770
FY14	3,380,000	1,959,970	5,339,970
FY15	3,555,000	1,815,470	5,370,470
FY16	3,660,000	1,663,271	5,323,271
Thereafter *	<u>35,085,000</u>	<u>8,150,546</u>	<u>43,235,546</u>
	<u><u>52,050,000</u></u>	<u><u>17,893,797</u></u>	<u><u>69,943,797</u></u>

* The final maturity of the bonds is August 1, 2029.



Gas Tax Revenue Bonds, Series 2008

In 2008, Alachua County issued the second of two phases in Gas Tax Revenue Bonds for \$18,245,000 to finance the costs of additional County infrastructure needs. The bond proceeds were dated and delivered April 10, 2008. The bonds bear interest from 3.75% to 4.50% per year. The interest is payable on February 1st and, along with the principal payment, on August 1st of each year until satisfied.

	Principal	Interest	Total
FY12	1,125,000	615,406	1,740,406
FY13	1,170,000	573,219	1,743,219
FY14	1,210,000	529,344	1,739,344
FY15	1,255,000	483,969	1,738,969
FY16	1,310,000	433,769	1,743,769
Thereafter *	<u>9,035,000</u>	<u>1,408,069</u>	<u>10,443,069</u>
	<u><u>15,105,000</u></u>	<u><u>4,043,776</u></u>	<u><u>19,148,776</u></u>

* The final maturity of the bonds is August 1, 2022.

Florida Capital Improvement Revenue Bonds, Series 2008

In 2008, the County issued the Florida Capital Improvement Revenue Bonds, Series 2008 in the amount of \$7,700,000 to fund a large scale capital project relating to maximizing the energy efficiency and conservation at the County Jail through a restructuring, re-machining, and retooling of its roof and roof related equipment. The bonds were dated and delivered December 16, 2008. The bonds are in denominations of \$5,000 and bear interest of 4.09% per year. The interest is payable on February 1st and, along with the principal payment, on August 1st of each year until satisfied.

	Principal	Interest	Total
FY12	437,000	275,686	712,686
FY13	456,000	256,812	712,812
FY14	475,000	237,902	712,902
FY15	494,000	218,205	712,205
FY16	514,000	198,262	712,262
Thereafter *	<u>4,254,000</u>	<u>734,485</u>	<u>4,988,485</u>
	<u><u>6,630,000</u></u>	<u><u>1,921,352</u></u>	<u><u>8,551,352</u></u>

* The final maturity of the bonds is August 1, 2023.



Alachua County Government

FY 2012 Adopted & FY 2013 Planned Budget - Debt Service Issue Summary

Alachua County Forever General Obligation Bonds, Series 2010

On November 7, 2000, Alachua County voters approved a referendum to issue up to \$29 million in General Obligation Bonds to be paid for by a 0.25 millage increase. This program, known as "Alachua County Forever," soon purchased its first parcel, Mill Creek - Labass, and has aggressively moved forward with its partners to protect over 19,744 acres to date with 88% of it open to the public.

The first issue was dated and delivered April 9, 2003 and was paid off two years early saving the tax payers over \$183,200 in interest payments.

In 2010, this second issue in the amount of \$15,000,000 brings the total borrowings to the \$29,000,000 threshold. The bonds were dated and delivered December 16, 2010 and bear interest of 2.37% per year. The interest is payable on February 1st and, along with the principal payment, on August 1st of each year until satisfied.

	Principal	Interest	Total
FY12	1,515,000	355,500	1,870,500
FY13	1,550,000	319,595	1,869,595
FY14	1,585,000	282,860	1,867,860
FY15	1,625,000	245,295	1,870,295
FY16	1,665,000	206,783	1,871,783
Thereafter *	7,060,000	423,045	7,483,045
	<u>15,000,000</u>	<u>1,833,078</u>	<u>16,833,078</u>

* The final maturity of the bonds is August 1, 2020.

1-5 Cent Local Option Gas Tax Bonds, Series 2011

In 2011 the County issued the 1-5 Cent Local Option Gas Tax Bonds, Series 2011 in the amount of \$9,500,000 to fund a well vetted and specific list of transportation projects. The bonds were dated and delivered June 16, 2011 and bear interest of 2.20% per year. The interest is payable on February 1st and, along with the principal payment, on August 1st of each year until satisfied.

	Principal	Interest	Total
FY12	724,000	227,161	951,161
FY13	1,173,000	180,169	1,353,169
FY14	1,199,000	154,077	1,353,077
FY15	1,226,000	127,402	1,353,402
FY16	1,253,000	100,133	1,353,133
Thereafter *	3,925,000	130,779	4,055,779
	<u>9,500,000</u>	<u>919,721</u>	<u>10,419,721</u>

* The final maturity of the bonds is February 1, 2019.



Aachua County Government
FY 2012 Adopted and FY 2013 Planned Budget



ACCRUAL is a method of accounting that recognizes the financial impact of transactions, events, and inter-fund activities when they occur, regardless of the timing of the cash flow.

AD VALOREM TAX is a tax levied in proportion (usually expressed in mills) to the assessed value of the property on which it is levied. This tax is also called **PROPERTY TAX**.

ADOPTED BUDGET is the financial plan for the fiscal year beginning October 1. Florida Statutes require the Board of County Commissioners to approve this budget at the second of two public hearings.

AMENDED OR REVISED BUDGET is the current year adopted budget adjusted to reflect all budget amendments approved by the Board of County Commissioners through the date indicated.

AMORTIZATION is the gradual elimination of a liability, such as a mortgage in regular payments over a specified period of time and the method used to prorate the cost of a specific type of asset to the asset's life.

ANNEXATION is the legal process of merging land from one governing authority to another. An example would be when an incorporated body annexes land previously governed as unincorporated by a county.

APPROPRIATION is the legal authorization of funds granted by a legislative body such as Alachua County's Board of County Commissioners to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and to a time period within which it may be expended. It is the act of appropriation that funds a budget.

ASSESSED VALUE is a value set upon real estate or other personal property by a government as a basis for levying taxes. The assessed value in Alachua County is set by the Property Appraiser.

BALANCED BUDGET is a budget in which revenues and expenditures are equal.

BCC is an acronym for the Board of County Commissioners. See the definition for **BOARD OF COUNTY COMMISSIONERS**.

BEGINNING FUND BALANCE is the Ending Fund Balance of the previous period. See the definition for **ENDING FUND BALANCE**.

BOARD OF COUNTY COMMISSIONERS is the five-member legislative body of Alachua County's general purpose government. This board is governed by State law and the County Charter.

BOND is a written evidence of the issuer's obligation to repay a specified principal amount on a certain date

(maturity date), together with interest at a stated rate, or according to a formula for determining that rate.

BUDGET is a comprehensive financial operating plan that allocates limited revenues among competing expenditure requirements for a given time period. The budget, once adopted, is the legal authorization to expend County funds during the fiscal year. It may be amended during the fiscal year by the governing body and/or management in accordance with procedures, rules and regulations. The Alachua County budget progresses in three stages: Tentative Budget, Final Budget and Adopted Budget. See the definitions for each term.

BUSINESS CENTER is similar to a "department" for budgeting purposes, by receiving direct funding approved by the Board of County Commissioners in order to provide a major governmental function, such as Public Safety or Public Works.

BUSINESS UNIT is similar to a "division" as it is a sub-unit of a business center and provides one of the many functions of a larger governmental program.

CAPITAL BUDGET is the financial plan of capital project expenditures for the fiscal year beginning October 1. It incorporates anticipated revenues and appropriations included in the first year of the five-year Comprehensive Capital Improvements Program (CCIP), and any anticipated unspent budget appropriation balances from the previous fiscal year. It is adopted by the Board of County Commissioners as part of the annual County budget.

COMPREHENSIVE CAPITAL IMPROVEMENT PROGRAM (CCIP) is the financial plan of approved capital projects, their timing and cost over a five-year period. The CCIP is designed to meet County infrastructure needs in a responsive and efficient manner. It includes projects which are, or will become, the property of Alachua County, as well as projects that although not owned by the county, will be part of a joint project agreement.

CAPITAL OUTLAY or **CAPITAL EQUIPMENT** is an item such as office furniture, fleet equipment, data processing equipment or other operating equipment with a unit cost of \$1000 or more.

CAPITAL PROJECT is any improvement or acquisition of major facilities with a useful life of at least five years such as roads, bridges, buildings or land.

CAPITAL PROJECT FUNDS are used to account for financial resources to be used for acquisition or construction of major capital facilities (other than those financed by proprietary or trust funds).

CCIP is an acronym for the **COMPREHENSIVE CAPITAL IMPROVEMENT PROGRAM**. See the definition for **COMPREHENSIVE CAPITAL IMPROVEMENT PROGRAM**.



CONDUIT DEBT incorporates limited obligation revenue bonds, certificates of participation, or similar debt instruments issued by state or local government entities for the express purpose of providing capital financing for a specific 3rd party that is not part of the issuer's financial reporting entity. Although the bonds issued bear the name of the governmental issuer, it has no debt service, or any other obligation beyond the resources provided to sell the debt on the 3rd party's behalf.

CONTINGENCY is an appropriation of funds set aside to cover unforeseen events that occur during the fiscal year, such as new federal mandates, shortfalls in revenue and unanticipated expenditures.

DEBT SERVICE is the dollars required to repay funds borrowed by means of an issuance of bonds or a bank loan. The components of the debt service payment typically include an amount to retire a portion of the principal amount borrowed (i.e., amortization), as well as interest on the remaining outstanding unpaid principal balance.

DEBT SERVICE FUNDS are used to account for accumulation of resources for, and payment of, general long-term debt principal and interest. Specific revenue sources are pledged to provide repayment of various bond issues.

DEMAND is a type of measurement category. Demand represents the external factors that demonstrate the needs for the service(s) or program(s), i.e., population, service area, complaints, and waiting lists.

DEPARTMENT is, for budgeting purposes, any distinct government organizational entity receiving direct funding approved by the Board of County Commissioners in order to provide a major governmental function, such as Public Safety or Public Works.

DEPRECIATION is the process of estimating and recording lost usefulness, expired life or decrease of service from a fixed asset that cannot or will not be restored by repair and will be replaced. The cost of the fixed asset's lost usefulness is the depreciation or the cost to reserve in order to replace the item at the end of its useful life.

DIVISION is a sub-unit of a department engaging in the provision of a large multi-service program. An example would be the division of Human Resources within the department of Administrative Services that provides numerous administrative functions.

EFFECTIVENESS is a type of measure category sometimes referred to as quality indicators. Effectiveness measures examine the degree to which services are responsive to the needs and desires of the customers (both external and internal). These measures tell how well the job is being performed, how well the intent is being fulfilled. Effectiveness encompasses both quality and

quantity. Demand and the response to demand are often linked in these measures. These are the most difficult measures to collect and use, because the organization must develop a method of retrieving the information from outside those served.

EFFICIENCY is a type of measurement category sometimes called productivity. This is often measured in terms of unit costs over time, increased timeliness of responses, or reduction in previous delays. Efficiency refers to the ratio of the quantity of service (tons, gallons, hospital care days, etc.) to the cost in dollars or labor or the time required to produce the service. An efficiency measure can be either an output or input ratio (e.g., the number of trees trimmed per crew per day or the dollar cost per permit application processed).

ENCUMBRANCE is an obligation in the form of a purchase order, contract, or formal agreement that is chargeable to an appropriation and for which a part of the appropriation is reserved.

ENDING FUND BALANCE is funds carried over at the end of the fiscal year. Within a fund, the revenue on hand at the beginning of the fiscal year, plus revenues received during the year, less expenses equals ending fund balance.

ENTERPRISE FUND is a fund used to account for operations that are financed and operated in a manner similar to private business enterprises, wherein the stated intent is that the costs (including depreciation) of providing goods and services be financed from revenues recovered primarily through user fees.

EXPENDITURES are amounts of money actually paid or obligated for payment from County funds.

FIDUCIARY FUNDS are used to account for assets held by a governmental unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units or other funds

FINAL BUDGET: Board's modification to the budget made at the first public hearing (basis for the second public hearing).

FISCAL YEAR is a twelve-month financial period used by the County, which begins October 1 and ends September 30 of the following year. A fiscal year is identified by the year in which it ends. For example, October 1, 2009 to September 30, 2010, is identified as fiscal year 2010 (also FY 2010 or FY 10).

FIXED ASSETS are of a long-term character that are intended to continue to be held or used, such as land, infrastructure, buildings, construction in progress, improvements other than buildings, and equipment.

FTE is the acronym for Full-Time Equivalent. See the definition for **FULL-TIME EQUIVALENT**.



FULL-TIME EQUIVALENT is one position funded for a full year. For example, a permanent employee funded and paid for 40 hours/week and 52 weeks/year or 2 employees funded and paid for 20 hours/week and 52 weeks/year would be equal to one full-time equivalent.

FUND is an accounting entity used to record cash and other financial resources as well as an offsetting amount of liabilities and other uses. The resources and uses are segregated from other resources and uses for the purpose of carrying on specific activities or attaining specific objectives in accordance with special regulations, restrictions or limitations.

FUND BALANCE represents the excess of a fund's current assets over its current liabilities. For accounting purposes, fund balance is calculated as of year-end and is based on the difference between actual revenues and expenditures for the fiscal year. If revenues exceed expenditures, fund balance is positive and carries forward as revenue to the following year. If expenditures exceed revenues, any existing fund balance from a prior year is reduced. A study of changes in fund balances can indicate financial trends and fiscal health. Extreme quantities of fund balances or large fluctuations may indicate possible policy adjustments by the governing body or changes in budget procedures.

FUNDING SOURCES is a term referring to the type or origination of funds to finance recurring or non-recurring expenditures. Examples include revenues such as ad valorem taxes, user fees, licenses, permits and grants and non-revenues such as fund balance and interfund transfers.

FY 10 ADOPTED BUDGET refers to the budget for the period beginning October 1, 2009 and ending September 30, 2010.

FY 11 ADOPTED BUDGET refers to the budget period beginning October 1, 2010 and ending September 30, 2011.

FY 12 PLANNED BUDGET refers to the budget period beginning October 1, 2011 and ending September 30, 2012.

GENERAL REVENUE FUND (GENERAL FUND) is a fund that accounts for all financial transactions except those required to be accounted for in all other funds. The fund's resources, ad valorem taxes, and other revenues provide services or benefits to all residents of Alachua County.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) comprises the uniform minimum standard of, and guidelines for, financial accounting and reporting. They govern the form and content of an entity's basic financial statements. GAAP encompasses the convention, rules and procedures necessary to define accepted accounting practices at a particular time.

GOVERNMENTAL FUNDS are used to account for tax supported activities. Alachua uses four different types of governmental funds: the general fund, special revenue funds, debt service funds, and capital project funds.

GRANTS AND AIDS includes all grants, subsidies, and contributions from other government agencies or private organizations.

HOMESTEAD EXEMPTION is a deduction from the total taxable assessed value of owner-occupied property. The current maximum exemption is \$25,000 for all homesteaded properties, and an additional \$25,000 on the assessed value between \$50,000 and \$75,000. Exemptions must be requested by taxpayers.

IMPACT FEES are a type of charge for services imposed on new construction in order to support specific new demands on a given service, e.g., transportation, schools, parks and fire protection.

INFRASTRUCTURE is a permanent installation such as a building, road, or water transmission system that provides public services.

INTER-FUND TRANSFER is the movement of funds from one accounting entity to another within a single government.

INTERGOVERNMENTAL REVENUES are revenues from other governments in the form of grants, entitlements, shared revenues or payments in lieu of taxes.

INTERNAL SERVICE FUND is a fund established from the financing of goods or services provided by one department or agency to other departments or agencies on a cost reimbursement basis.

LEVY is the action of imposing taxes, special assessments, or service charges for the support of County activities.

LIABILITY is debt or other obligations arising out of transactions in the past which must be liquidated, renewed or refunded at some future date. The term does not include encumbrances. See the definition of **ENCUMBRANCE**.

LOCAL OPTION SALES TAX is an infrastructure surtax to be levied by local governments as approved by referendum at a rate of 1/2 cent or 1 cent. Tax may be effective for up to fifteen years from the date of levy. Proceeds must be expended on fixed capital expenditures or fixed capital costs for construction, reconstruction, or improvement of public facilities that have a life expectancy of five or more years and land acquisition, land improvement, and related design and engineering costs. See also "Voter Approved Indigent Care Surtax."

MANDATE is a requirement imposed by a legal act of the federal, state or local government.



MEASURE is a term referring to any one of four different types of measure: a count, a ratio, a percentage or a dollar amount. Before developing any measure, it is necessary to identify something that can be counted. In order to identify what is to be counted, the event being assessed must be determined, i.e., days spent in the hospital, certificates of occupancy issued, gallons of water treated, etc.

MILL is a monetary measure equating to 0.001 of a dollar. When referring to the **AD VALOREM TAX** it means that a 1-mill tax is one dollar of tax on \$1,000 of taxable value.

MILLAGE RATE is the rate per one thousand dollars of taxable property value which, when multiplied by the taxable value, yields the tax billing for a given parcel.

MISCELLANEOUS (FUNDING SOURCE) is revenue other than those received from standard sources such as taxes, licenses and permits, grants and user fees.

MISSION STATEMENT is a broad statement of purpose derived from an organization's and/or community's values and goals.

MODIFIED ACCRUAL is the basis of accounting that is used in governmental funds where the focus is to measure current financial resources. Revenues are not recognized until they are measurable and available. Expenditures are recognized when the related liability is liquidated not when the liability is first incurred.

MUNICIPAL SERVICES BENEFIT UNIT (MSBU) A special assessment district authorized by Florida Statutes 125.01 to provide for improvements and/or services to a specifically defined area of the county and financed by a special assessment on only those properties receiving benefits of those improvements or services.

MSBU is an acronym for Municipal Services Benefit Unit. See the definition for **MUNICIPAL SERVICES BENEFIT UNIT**.

MSTU is an acronym for Municipal Services Taxing Unit. See the definition for **MUNICIPAL SERVICES TAXING UNIT**.

MUNICIPAL SERVICES TAXING UNIT (MSTU) is the taxing district authorized by State Constitution Article VII and Florida Statute 125.01 encompassing the unincorporated area of the County. It provides services typically provided by a municipality (e.g., Sheriff's patrol, paramedic services, fire protection, parks and recreation, code enforcement and road network maintenance) to the residents and businesses in the unincorporated area. The services are financed primarily by an ad valorem tax levied on all taxable property located in the unincorporated area.

NON-AD VALOREM ASSESSMENT is a fee levied on certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit

those properties. The value of the property is not considered when calculating a non-ad valorem assessment. Instead, the cost of the facility or the service is allocated proportionately to the benefited properties in a defined area. It is sometimes referred to as a "Special Assessment". Generally, this is collected by the Tax Collector's Office on the annual consolidated tax bill like ad valorem taxes.

NON-OPERATING EXPENDITURES are costs of government services that are not directly attributable to a specific County program or operation. Examples include debt service obligations and contributions to community service organizations.

NON-OPERATING REVENUES comprise income received by a government not directly attributable to providing a service. An example would be interest on investments.

OBJECTIVE is a statement specifying achievements to be attained within a prescribed time frame. An objective is exchanged for or superseded by another objective at the expiration of the time frame. An objective is directly connected to how the resources of an organization will be used. An objective statement begins with an action verb and includes the quantified statement of the results expected as an outcome of the action, such as "*Increase (the action verb) with existing manpower, 24-hour security coverage for five government buildings at a daily cost not to exceed \$16.00 (quantified results) during the applicable fiscal year (explicit timeframe)*".

OPERATING BUDGET is the budget including appropriations for recurring and certain one-time expenditures that will be consumed in a fixed period of time to provide for day-to-day operations (e.g., salaries and related benefits, operating supplies, contractual and maintenance services, professional services and operating equipment). The operating budget does not include debt service payments (principal and interest), budgeted reserves, transfers between funds, and the capital projects program budget. It does include the Internal Service and Trust funds.

OPERATING EXPENDITURES/EXPENSES are the costs (expenses) directly related to a fund's primary service activities on an on-going or regular basis.

OPERATING REVENUES are the incomes (revenues) directly related to a fund's primary service activities. They consist primarily of user charges for services.

OPERATING TRANSFERS are legally authorized transfer of money from one fund to another fund from which the resources are to be expended.

PERFORMANCE MEASURES comprise a set of measures of service efforts and accomplishments. Six measure types include: 1) measure of efforts (inputs), 2) activity or process measures, 3) output measures, 4)



service quality measures, 5) outcome measures, and 6) efficiency measures.

PERSONAL SERVICES characterizes expenses for salaries, wages, and related employee benefits provided for all persons employed by the County whether on a full-time, part-time, or temporary basis. Employee benefits include employer contributions to a retirement system, social security, insurance, sick leave, and similar direct benefits as well as other costs such as Workers' Compensation and Unemployment Insurance.

PORTABILITY is a legislative provision that was enacted as part Constitutional Amendment 1 that allows Florida homeowners to transfer a portion of their Save Our Homes taxable value reduction when they move to another homesteaded property in the State of Florida. Portability reduces the local government tax base by reducing taxable values of homesteaded properties. Portability benefits must be requested by taxpayers.

PROPERTY TAX is another term for ad valorem tax. See the definition for **AD VALOREM TAX**.

PROPRIETARY FUND is a fund category which often emulates the private sector and focuses on the measurement of net income. Expenditures are funded by user charges and fees.

RESERVES AND REFUNDS refers to a budget category for funds required to meet both anticipated and unanticipated needs; the balance of anticipated earmarked revenues not required for operation in the budget year; estimated reimbursements to organizations, state, or federal governments for revenues received and not spent, and those required to be set aside by bond covenants.

REVENUE are funds that governments receive as income, including such items as tax payments, fees for specific services, receipts from other governments, fines and forfeitures, grants, shared revenues and interest income.

REVENUE BONDS are bonds usually sold for constructing or purchasing capital projects. Reliable revenue other than ad valorem taxes is pledged as the source for funding to pay bond principal and interest.

ROLLED-BACK RATE is the millage rate needed to be levied in the new fiscal year to generate the same amount of tax dollars as adopted in the previous fiscal year. Voter approved debt levies are excluded from the calculation. Value of new construction is excluded from the current year total. Rolled-back rate adjusts prior year for reappraisals based on market value of property and represents "no tax increase." The only source of additional tax revenue, if the rolled-back rate is levied, is the tax on new construction.

SAVE OUR HOMES is a voter approved amendment to the Florida Constitution which limits the size of the annual increase in the assessed value of owner occupied

residential properties which have homestead status. Increases in the annual assessment of homesteaded property shall not exceed the lower of either 1) three percent (3%) of the assessment of the prior year or 2) the percent increase in the Consumer Price Index for all urban consumers in the United States.

SPECIAL REVENUE FUNDS are funds used to account for proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to expenditures for specified purposes.

STATUTE is a written law enacted by a duly organized and constituted legislative body. Citations are often followed by "F.S." to indicate Florida Statute.

TANGIBLE PERSONAL PROPERTY is the non-real estate property, excluding motor vehicles, inventory and household goods, that is owned by business enterprises and subject to ad valorem taxation. Constitutional Amendment 1 provides that the first \$25,000 of tangible personal property is exempt from ad valorem taxes starting with FY 09. It also imposes a 10% cap on annual increases in tangible property valuation.

TAX RATE is the amount of tax stated in terms of a unit of the tax base. For example, 5.000 mills yield \$5 per \$1,000 of taxable value.

TAXABLE VALUE is the value used for computing ad valorem taxes levied against property. Taxable value is the assessed value less any exemptions allowed by law. The most common exemption is the \$25,000 homestead exemption allowed when the owner uses the property as a principal residence, and an additional homestead exemption of \$25,000 on assessed value between \$50,000 and \$75,000 enacted as part of Constitutional Amendment 1 in January of 2008. Exemptions are also granted for disability, government owned and non-profit owned property.

TENTATIVE BUDGET is the County Manager's recommendation of the budget plan to the Board of County Commissioners.

TRIM is an acronym for Truth In Millage Law. See the definition for **TRUTH IN MILLAGE LAW**.

TRUTH IN MILLAGE LAW (TRIM) is a Florida Law enacted in 1980 which changed the budget process for local taxing governments. It was designed to keep the public informed about the taxing intentions of various taxing authorities.

TRUST AND AGENCY FUNDS are funds used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds.



USER (FEES) CHARGES are payments of a fee for receipt of a public service by those individuals benefiting from the service.

UNASSIGNED FUND BALANCE The residual classification that includes amounts that are not included in other classifications. Unassigned amounts are the portion of fund balance which is not obligated or specifically designated and available for any purpose. The General Fund is the only accounting fund that can report unassigned fund balance.

UNINCORPORATED AREA is the portion of the County not within the boundaries of any municipality.

VOTER APPROVED INDIGENT CARE SURTAX authorized by Florida Statute 212.055(7), counties with a total population of less than 800,000 are eligible to levy the Voter Approved Indigent Care Surtax subject to voter approval in a countywide referendum. If a publicly supported medical school is located within the county, the tax rate shall not exceed 1 percent. If no such medical school is located within the county, the tax rate is capped at 0.5 percent. The proceeds are to be used to fund health care services for the medically poor. Alachua County voters passed such a referendum in August, 2004, and a surtax of 0.25 percent has been imposed



**Alachua County Government
FY 2012 Adopted and FY 2013 Planned Budget – List of Acronyms**

AA	Affirmative Action	DCA	Department of Community Affairs
ACF	Alachua County Forever	DOR	[Florida] Department of Revenue
ACFR	Alachua County Fire Rescue	E-911	Enhanced 911
ACLD	Alachua County Library District	EEO	Equal Employment Opportunity
ACSO	Alachua County Sheriff's Office	EMS	Emergency Medical Services
ACTFOR	Alachua County Task Force on Recreation	EO	Equal Opportunity
ACVCB	Alachua County Visitors and Convention Bureau	EOC	Emergency Operations Center
ADA	Americans with Disabilities Act	EPD	[Alachua County] Environmental Protection Department
ALS	Advanced Life Support	ER	Emergency Room
ASE	Automotive Service Excellence [certification]	ESF	Emergency Support Function
BLS	Basic Life Support	FAC	Florida Association of Counties
BCC or BOCC	Board of County Commissioners	FBIP	Florida Boating Improvement Program
CAFR	Comprehensive Annual Financial Report	FDEP	Florida Department of Environmental Protection
CAPP	Community Agency Partnership Program	FDLE	Florida Department of Law Enforcement
CAPAB	Community Agency Partnership Program Advisory Board	FDOT	Florida Department of Transportation
CCC	Combined Communications Center	FEMA	Federal Emergency Management Agency
CDBG	Community Development Block Grant	FIPS	Federal Information Processing Standard
CEMP	Comprehensive Emergency Management Plan	FPG	Financial Planning Group
CEO	Council for Economic Outreach	FRDAP	Florida Recreation Development Assistance Program
CHOICES	Community Health Offering Innovative Care and Educational Services	FRS	Fire Rescue Station
CIE	Capital Improvement Element [of the Comprehensive Plan]	FS	Florida Statutes
CCIP	Comprehensive Capital Improvements Program	FTE	Full-Time Equivalent [Position]
CJMHS	Criminal Justice, Mental Health and Substance Abuse Grant	FY	Fiscal Year
COOP	Continuity of Operations	GAAP	Generally Accepted Accounting Principles
CP	Capital Projects	GFOA	Government Finance Officers Association
CPG	Community Planning Group	GIS	Geographic Information Systems
CPI	Consumer Prices Index	GO	General Obligation [Bonds]
CS	Community Services	GPD	Gainesville Police Department
CVPC	Countywide Visioning & Planning Committee	GRU	Gainesville Regional Utilities
DC	Drug Court	GSOC	Gainesville Sports Organizing Committee
		GTEC	Technology Enterprise Center of Gainesville/Alachua County
		HAVA	Help America Vote Act



Alachua County Government
FY 2012 Adopted and FY 2013 Planned Budget – List of Acronyms

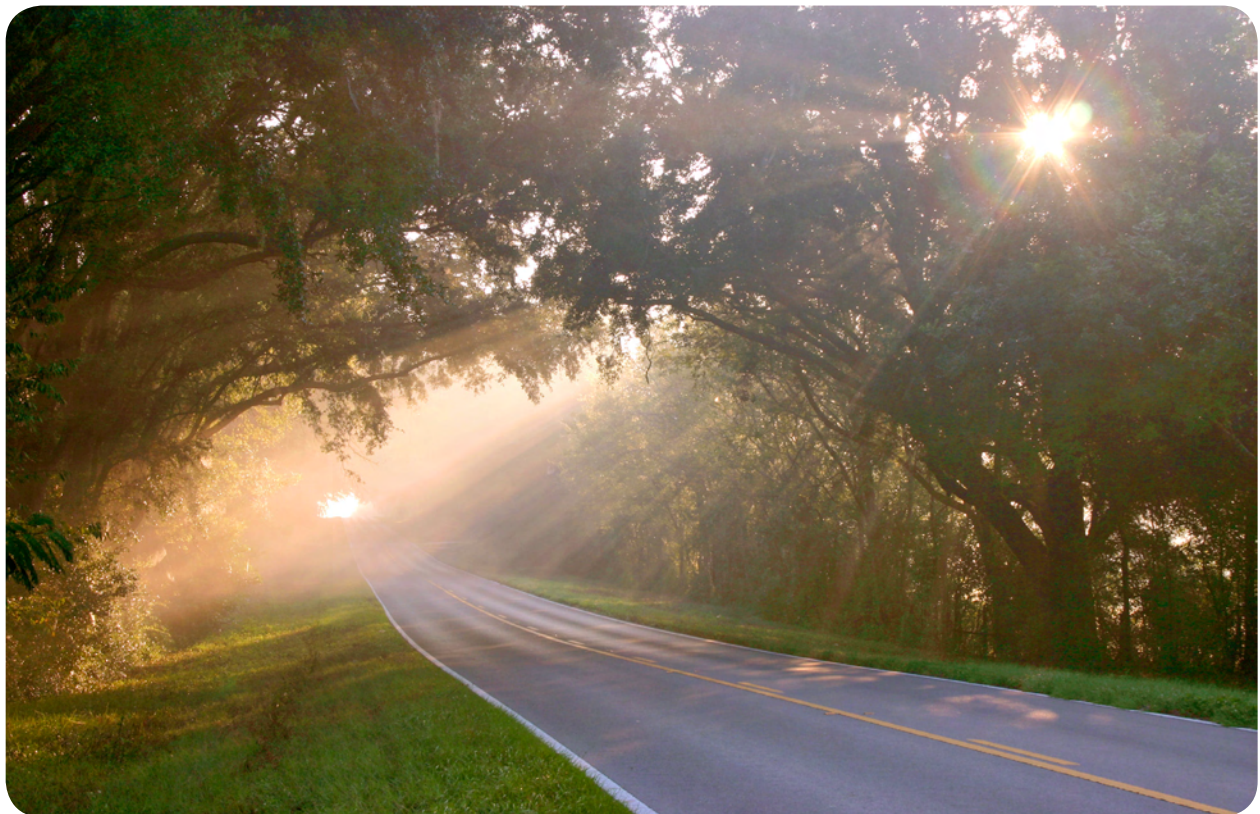
HIPAA	Health Insurance Portability & Accountability Act	SOH	Save Our Homes
HR	Human Resources	TD	Tourism Development
HUD	Housing & Urban Development [Department]	TDC	Tourist Development Council
HVAC	Heating, Ventilation & Air Conditioning	TIP	Transportation Improvement Program
ITS	Information & Telecommunications Services [Department]	TRIM	Truth-In-Millage
JART	Jail Assessment & Recommendations Task Force	UF	University of Florida
LDR	Land Development Regulations	UPS	Uninterruptible Power Supply
LMS	Local Mitigation Strategy	USDOJ	United States Department of Justice
LOS	Level of Service	USEPA	United States Environmental Protection Administration
MED-ARB	Mediation/Arbitration	VA	Veterans Affairs [Department of]
MSL	Minimum Service Level	VCB	Visitors & Convention Bureau
MSBU	Municipal Services Benefit Unit	VOCA	Victims of Crime Advocacy
MSTU	Municipal Services Taxing Unit	WR	Work Release
MTPO	Metropolitan Transportation Planning Organization	WQ	Water Quality
MUTCD	Manual on Uniform Traffic Control Devices	YES	Youth Employment Services
NPDES	National Pollutant Discharge Elimination System	YMCA	Young Men's Christian Association
NR	Natural Resources		
OTD	[Office of] Organizational Training & Development		
OMB	Office of Management & Budget		
PPE	Personal Protective Equipment		
PSCC	Public Safety Coordinating Committee		
PT	Pre-Trial		
RDSTF	Regional Domestic Security Task Force		
RFP	Request for Proposals		
RSVP	Retired Senior Volunteer Program		
RTO	[Adopted Animals] Returned to Owner		
SARA	Superfund Amendments & Reauthorization Act		
SHIP	State Housing Initiative Partnership		
SJRWMD	St. Johns River Water Management District		
SMRHSE	[Kanapaha] Summerhouse		
SOE	Supervisor of Elections		



Tentative Budget FY 2011-12

Planned Budget FY 2012-13

Alachua County, FL



Alachua County, Florida

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