ALACHUA COUNTY, FLORIDA FISCAL YEAR ENDED SEPTEMBER 30, 2002 Citizen's Financial Report

J. K. "Buddy" Irby Clerk of Circuit Court



Alachua County, Florida

ALACHUA COUNTY, FLORIDA

PRINCIPAL OFFICERS

BOARD OF COUNTY COMMISSIONERS

Rodney J. Long - Chair - District 5

Mike Byerly – Vice Chair - District 1

Cynthia Moore Chestnut - District 4

Lee Pinkoson - District 2

Penelope Wheat - District 3

COUNTY MANAGER
Randall H. Reid

COUNTY ATTORNEY
David Wagner

TAX COLLECTOR Von Fraser SHERIFF Stephen M. Oelrich

PROPERTY APPRAISER Edward A. Crapo SUPERVISOR OF ELECTIONS
Beverly Hill

CLERK OF CIRCUIT/COUNTY COURTS
AND
CLERK TO BOARD OF COUNTY COMMISSIONERS
J. K. "Buddy" Irby

DIRECTOR OF FINANCE Steven J. Carr, C.P.A., C.G.F.O. http://www.co.alachua.fl.us

Award for **Outstanding** Achievement in **Popular Annual Financial Reporting**

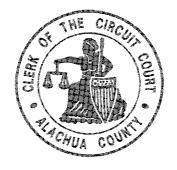
PRESENTED TO

ALACHUA COUNTY, **FLORIDA**

For the fiscal year ending September 30, 2001



President



CLERK OF THE CIRCUIT COURT

Finance and Accounting Post Office Box 939 Gainesville, Florida 32602

J.K. "BUDDY" IRBY CLERK

TELEPHONE (352) 374-3605

February 11, 2003

Citizens of Alachua County:

In an effort to better communicate the County's financial picture we are providing this Citizen's Financial Report. In this report we have summarized and compiled information from various sources. The information in this report is produced by the Clerk of the Circuit Court, Finance and Accounting Department and has not been audited by the County's independent audit firm.

The County's audited Financial Statements which are presented in accordance with Generally Accepted Accounting Principles (GAAP) are contained in the Comprehensive Annual Financial Report (CAFR) for 2002. The financial information contained in the Citizen's Financial Report is also presented on a GAAP basis.

The Audit Report and CAFR are available on request from the Clerk of the Circuit Court, Finance and Accounting Department, 4th Floor, 12 Southeast First Street, Gainesville, Florida. A copy of the Audit Report and Comprehensive Annual Financial Report is also available at the Public Library and can be downloaded via the world wide web at the following address: http://www.clerk-alachua-fl.org/clerk/financ.html.

The financial information found throughout this report (unless otherwise noted) includes all funds and fund types of the County (including Constitutional Officers). Transfers, debt proceeds and debt restructuring expenditures have been excluded. In addition, this financial information excludes the Library District, the Murphree Law Library, and the Alachua County Housing Finance Authority.

We hope that this information will help you understand your government's finances more clearly. Thank you for your interest.

J. K. "Buddy" Irby

Clerk of the Circuit Court

Steven J. Carr, CPA

Assistant Clerk/Director of Finance

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FORM OF GOVERNMENT	
ALACHUA COUN	TTY ORGANIZATIONAL CHART
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COUNTY ATTORNEY David W. Wagner	COUNTY MANAGER Randall H. Reid
DEPARTMENT OF ADMINISTRATIVE SERVICES Betty M. Baker DEPARTMENT OF FIRE/RESCUE SERVICES GROWTH SERVICES Will Gray May, Jr. DEPARTMENT OF RICHARD GROWTH MANAGEMEN' Richard Drummon	COMMUNITY SUPPORT SERVICES Elmira Warren DEPARTMENT OF INFORMATION SERVICES T SERVICES ENVIRONMENTAL PROTECTION J. Chris Bird DEPARTMENT OF PUBLIC WORKS

ALACHUA COUNTY 2002

THE COUNTY

Alachua County was established by an Act of the Florida Legislature in 1824 when Duval County was split to form Alachua, Duval and Nassau Counties. Subsequent legislatures further divided Alachua County to establish Levy, Gilchrist, Marion, Putnam and Clay Counties. Since the 1920's, Alachua County has contained approximately 965 square miles.

The County, as used in this report, includes the operations (including proprietary funds) of the Board of County Commissioners, Supervisor of Elections, Clerk of the Circuit Court, Sheriff, Tax Collector, and Property Appraiser. The operations of the separate independent Library Taxing District, Law Library, and Housing Finance Authority are excluded from this report.

FORM OF GOVERNMENT

The County has a charter government structure approved by referendum of the electors pursuant to the Constitution and laws of the State of Florida. The County's Home Rule Charter became effective on January 1, 1987.

The County operates under the County Manager form of government with a board comprised of five elected members. In addition, there are five constitutional officers who are separately elected, including the Clerk of the Circuit Court, Sheriff, Tax Collector, Property Appraiser, and the Supervisor of Elections.

REPORTING ACHIEVEMENT

The Government Finance Officers Association of the United States and Canada (GFOA) has given an Award for Outstanding Achievement in Popular Annual Financial Reporting to Alachua County for its Popular Annual Financial Report for the fiscal year ended September 30, 2001. The Award for Outstanding Achievement in Popular Annual Financial Reporting is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government popular reports.

In order to receive an Award for Outstanding Achievement in Popular Annual Financial Reporting, a government unit must publish a Popular Annual Financial Report, whose contents conform to program standards of creativity, presentation, understandability and reader appeal.

An Award for Outstanding Achievement in Popular Annual Financial Reporting is valid for a period of one year only. We believe our current report continues to conform to the Popular Annual Financial Reporting requirements, and we are submitting it to GFOA.

ECONOMIC CONDITION AND OUTLOOK

Alachua County is a major educational and health care center with a number of associated firms and industries. The County has a population of approximately 228,607 and an unemployment rate of 2.5%. The stability of the County economy is attributable mainly to the University of Florida and the other governmental employers in the area.

ECONOMIC OUTLOOK

EMPLOYMENT DISTRIBUTION IN ALACHUA COUNTY

TITLE	TOTAL	PERCENT
Manufacturing	4,640	3.87%
Trade	25,218	21.02%
Services	32,911	27.43%
Government	43,139	35.95%
Transportation, Communications, & Public Utilities	2,446	2.04%
Construction	4,355	3.63%
Finance, Insurance, & Real Estate	5,937	4.95%
Agriculture	1,342	1.12%
TOTALS	119 988	100%

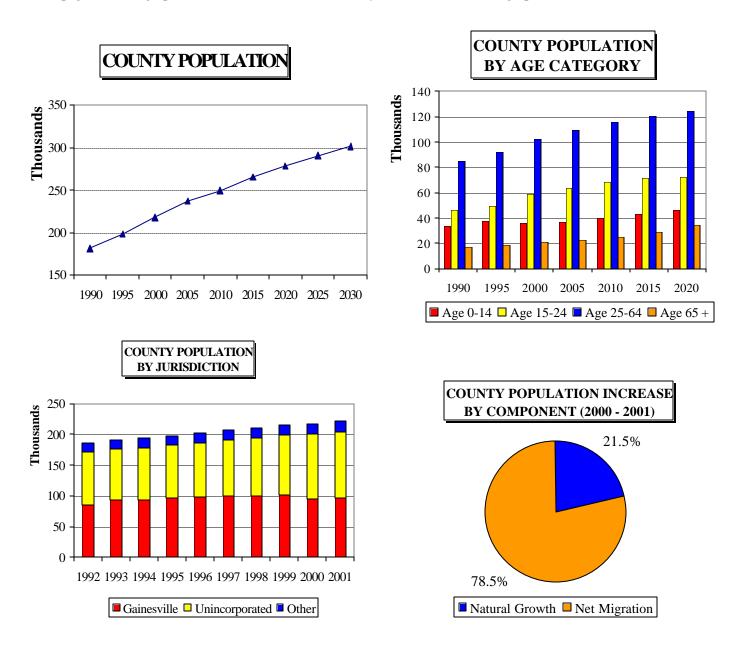
Source: Florida Department of Labor & Employment Security 07/02

http://lmi.floridajobs.org/es202/es202.htm

The future economic outlook appears to be consistent with recent trends. The economic ups and downs of the Nation and the State are expected to have some effect on the County's economy, through reduced State expenditures for education and healthcare.

DEMOGRAPHICS / ECONOMIC INFORMATION

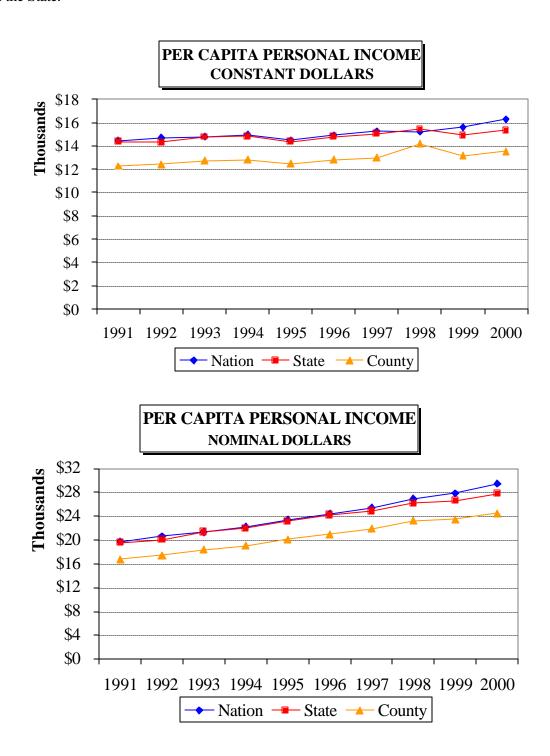
It is necessary to look at the County in the context of its environment to understand the County's financial position. The next two pages contain graphs and discussion about the County's economic and demographic environment.



Alachua County's population is increasing at a slow, steady rate. The growth is fairly evenly spread through all age groups and jurisdictions. The largest segment of the population continues to be the 25 to 64 age group. This means that the majority of the County's residents are in their prime earning years. The population growth is primarily from migration from other areas rather than from natural growth due to births. This is similar to the population increases in the State of Florida as a whole.

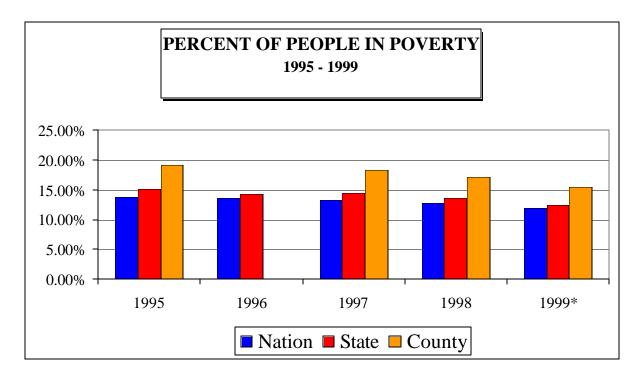
DEMOGRAPHICS / ECONOMIC INFORMATION, continued

These two graphs show a ten-year history of personal income per person in Alachua County, the State of Florida, and the United States. The Constant Dollar graph shows the amount of individual personal income in 1982 dollars. That is, it removes the effects of inflation from 1982 to the present. This shows the true income growth in real (or constant) dollars. The Nominal Dollar graph shows the amount of individual personal income in actual, current dollars. This includes actual growth in income as well as inflation. In constant dollars, the County's per capita income is \$2,741 less than the Nation and \$1,799 less than the State.



DEMOGRAPHICS / ECONOMIC INFORMATION, continued

Based on the Office of Management and Budget's <u>Statistical Policy Directive 14</u>, the U.S Census Bureau uses a set of money income thresholds that vary by family size and composition to determine who is poor. If a family's total income is less than that family's threshold, then that family, and every individual in it, is considered at poverty level. The poverty thresholds do not vary geographically, but they are updated annually for inflation using the Consumer Price Index. The official poverty definition counts money income before taxes and does not include capital gains and noncash benefits (such as public housing, Medicaid, and food stamps). As you can see from the data presented, Alachua County exceeds the nation and the state for percent of people in poverty. In 1996, county data was unavailable.

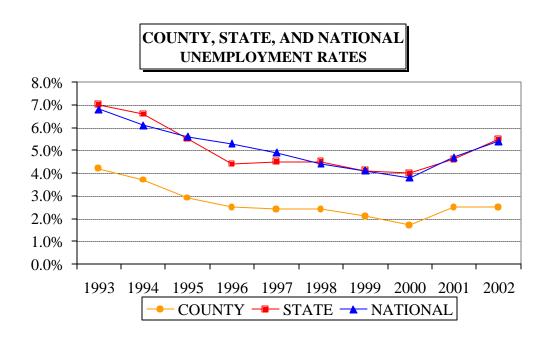


* Most recent data available via the U.S. Census Bureau released in October 2002.

	RELATED CHILDREN UNDER 18 YEARS								
									EIGHT
SIZE OF FAMILY UNIT	NONE	ONE	TWO	THREE	FOUR	FIVE	SIX	SEVEN	OR MORE
ONE PERSON UNRELATED									
INDIVIDUAL									
Under 65 years	\$9,214								
65 years and over	8,494								
TWO PERSONS									
Householder under 65 years	11,859	12,207							
Householder 65 years or over	10,705	12,161							
Three persons	13,853	14,255	14,269						
Four persons	18,267	18,566	17,960	18,022					
Five persons	22,029	22,349	21,665	21,135	20,812				
Six persons	25,337	25,438	24,914	24,411	23,664	23,221			
Seven persons	29,154	29,336	29,708	28,271	27,456	26,505	25,462		
Eight persons	32,606	32,894	32,302	31,783	31,047	30,112	29,140	28,893	
Nine persons or more	39,223	39,413	38,889	38,449	37,726	36,732	35,833	35,610	34,238

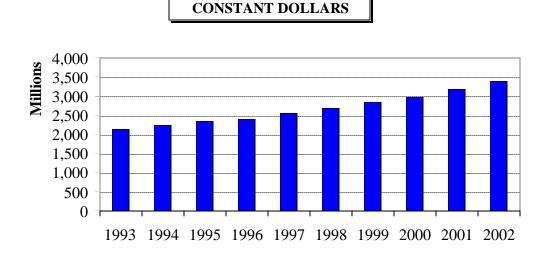
DEMOGRAPHICS / ECONOMIC INFORMATION, concluded

Business activity and the employment base show a positive trend with slowly increasing numbers of jobs. Alachua County's unemployment rate has decreased since 1993 and is consistently below that of both the State and the Nation. In 2001, there was an increase in the County unemployment rate, which appears to be holding steady in 2002.



The total taxable value has increased steadily for the past seven years. Increases reflect a combination of growth, increase in value, and continued reassessments.

TOTAL TAXABLE VALUE



ALACHUA COUNTY DEPARTMENTS AND SERVICES

BOARD OF COUNTY COMMISSIONERS

Board of County Commissioners

374-5210; Fax: 338-7363

12 Southeast First Street, Second Floor

TDD/TTY: 491-4430

Board Members: Mike Byerly, Cynthia Moore Chestnut, Rodney J. Long, Lee Pinkoson,

Penelope Wheat

The Board of County Commissioners serves as the legislative and policy making body for Alachua County. It approves the budget, sets millage rates, and adopts ordinances and resolutions necessary to carry out the operations of all County departments and programs.

COUNTY MANAGER

County Manager

374-5204; Fax: 338-7363 TDD/TTY: 491-4430

12 Southeast First Street, Second Floor County Manager: Randall H. Reid

Responsible for managing all of the functions of the County, administers and carries out the directives and policies of the Board of County Commissioners, and coordinates the reporting of these actions to the Board and our citizens. Also serves as a liaison between the Board of County Commissioners and the citizens of Alachua County. In addition, the County Manager is responsible for the Office of Management and Budget, the Public Information Office, Economic Development, and Tourist Development

COUNTY DEPARTMENTS (alphabetically)

Administrative Services 374-5219; Fax: 374-5233 12 Southeast First Street TDD/TTY 491-4431

Director: Betty M. Baker

Provides support services to County Departments in the areas of Equal Opportunity, Facilities Management, Organizational Development, Personnel, Purchasing, and Risk Management.

Codes Enforcement 374-5244; Fax: 491-4510 120 South Main Street TDD/TTY: 491-4429 Director: Rick Wolf

Issues building permits and provides information about building codes, zoning and other development regulations, and processes violations of the regulations through the Codes Enforcement Board. Administers the trades licensing program for contractors, electricians, and plumbers.

Community Support Services 264-6700; Fax: 955-2475 218 SE 24th Street

TDD/TTY: 264-6703 Director: Elmira Warren

Initiates and facilitates services to improve the quality of life for individuals and the community by providing a Poverty Reduction Program, Crisis Center Services, Partners for a Productive Community Program, Rape/Crime Victim Advocate Program, Senior Services, and Veterans Services, as well as acting as liaison with Cooperative Extension and the Public Health Department. Administers the County's contributions to social service organizations.

County Attorney

374-5218; Fax: 374-5216 12 Southeast First Street

County Attorney: David Wagner

Provides legal representation and advice to the Board of County Commissioners, Constitutional Officers, County staff, Library District, and Codes Enforcement Board. Provides other legal services as necessary.

Court Services Department 338-7390; Fax: 338-7364 26 East University Avenue TDD/TTY: 491-4409

Director: Cynthia MortonProvides a variety of programs

Provides a variety of programs that divert low risk offenders to community programs to ensure that expensive jail beds are reserved for high risk offenders. These community programs also require that offenders pay back the community through the payment of fees or by performing community service. These programs include Metamorphosis, Drug Court, and Work Release.

ALACHUA COUNTY DEPARTMENTS AND SERVICES, continued

Environmental Protection 264-6800; Fax: 264-6852 201 SE 2nd Avenue, Suite 201

TDD/TTY: 264-6850 Director: Chris Bird

Responsible for County environmental protection activities including surface and groundwater quality monitoring, environmental assessment of proposed land use and redevelopment projects, Toxic Roundup (household hazardous waste collections), hazardous materials storage facility inspections, spill response, enforcement of County environmental codes, and investigations of citizen complaints involving possible environmental violations.

Fire Rescue

384-3101; Fax: 384-3157 913 Southeast 5th Street TDD/TTY: 334-0105

Director/Chief Officer: Will May

Provides timely 24-hour emergency medical services throughout the County, and fire suppression and inspection services throughout the unincorporated and selected municipal areas. Provides emergency management and enhanced 911 emergency reporting services County-wide. Volunteers can also assist in the delivery of emergency medical, fire suppression, training, public education, and specialty teams services through the Reserve Program and teenagers can participate in the Explorer Program.

Information and Telecommunication Services

338-7300; Fax: 338-7365

26 NE 1st Street
Director: Kevin Smith

Maintains data communications, network infrastructure, hardware, and software needs for the Alachua County Board of County Commissioners, its departments, the Constitutional Officers, the 8th Judicial Circuit Court, the Public Defender, and local State Attorney's Office.

Planning and Development 374-5249; Fax: 338-3224 TDD/TTY: 381-0110

10 Southwest Second Avenue, Third Floor

Director: Richard A. Drummond

Prepares, updates, and implements the County's Comprehensive Plan and assists the public and makes recommendations to the Board of County Commissioners on zonings, land development regulations, Comprehensive Plan amendments, and Developments of Regional Impact. Implements the County's Concurrency Management System, and runs the State Housing Initiative Partnership (SHIP) Program.

Public Works

462-2147; Fax: 462-4557

U.S. 441, Hague TDD/TTY: 462-3068

Interim Director: Michael Fay

Maintains roads and bridges, manages the collection and safe disposal of solid waste, provides animal services, operates the County's transfer station, educates the community on waste alternatives, develops and maintains parks, obtains and maintains County vehicles and heavy equipment, identifies transportation improvement needs, designs transportation and stormwater management projects, inspects road construction projects, reviews development plans and oversees construction contracts and permits, issues driveway, utility, and flood prone area permits, and acquires real property and rights of way for the County. The solid waste division manages the curbside collections in the urbanized portion of unincorporated Alachua County, and the Rural Collection Centers, which serve the more rural portions of the County. The curbside collection program includes once a week collection of solid waste, recyclables, and yard trash. The Rural Collection Centers provide for the drop off of household garbage, recycling, limited home construction and demolition debris, yard waste, and non-toxic household hazardous waste.

ALACHUA COUNTY DEPARTMENTS AND SERVICES, concluded

CONSTITUTIONAL OFFICERS

Clerk to the Board of County Commissioner

Clerk to the Board of County Commissioners

374-3636; Fax: 338-3201 201 East University Avenue TDD/TTY: 491-4497

TDD/TTY: 491-4497 Clerk: J. K. Buddy Irby

The Clerk serves as Clerk to the County Court and the Circuit Court. In this capacity, the Clerk is the custodian of all court records, evidence, and the court's seal. The Clerk also issues process, enters judgments and orders, gives certified copies from record, collects court ordered child support, court fines and fees, and makes disbursements pursuant to law. The Clerk also acts as the County Recorder, issues marriage licenses and home solicitation permits, and collects and distributes documentary stamps and intangible taxes for the Department of Revenue. The Clerk's Finance & Accounting department provides a full range of financial services to the County and Library District. The Clerk prepares financial statements and other mandated financial reporting, provides general accounting, accounts payable, payroll, accounts receivable, grant and enterprise accounting, treasury and investment functions, debt and property management, and internal auditing. The Clerk also records the minutes of Board of County Commissioners meetings.

Property Appraiser 374-5230; Fax: 374-5278 12 Southeast First Street Property Appraiser: Ed Crapo

This elected official, a Constitutional Officer, appraises all property within the borders of Alachua County; administers Ad Valorem exemptions, produces and administers the tax rolls for the Board of County Commissioners, the Municipal Services Taxing Unit, the School District, and various municipalities and other entities in Alachua County.

Sheriff

367-4000; Fax: 491-4537

2621 Southeast Hawthorne Road

Sheriff: Stephen Oelrich

This elected official, a Constitutional Officer, is responsible for the protection of lives and property of the citizens of Alachua County. Enforces laws mandated by Florida Statute, and performs services including the Cooperative Dispatch Center, which receives information, complaints, and requests for police, fire and EMS assistance by telephone, and assigns field personnel via radio to the scene of incidents. Also oversees and operates the Alachua County jail facility (starting January 1998).

Supervisor of Elections 374-5252; Fax: 374-5264 12 Southeast First Street

Supervisor of Elections: Beverly Hill

This elected official, a Constitutional Officer, is responsible for all matters pertaining to voter registration within Alachua County. Supervises County, State, and National elections, maintains the County's voting equipment, files all candidate contributions and expenditure reports, oversees candidate qualifying, financial disclosures filed by selected government officials and employees, and assists County municipalities with their elections.

Tax Collector

491-4436; Fax: 374-5281 12 Southeast First Street Tax Collector: Von Fraser

This elected official, a Constitutional Officer, collects and distributes all current and delinquent Ad Valorem Taxes and Non-Ad Valorem Assessments levied by the Board of County Commissioners, School Board, Municipalities, Library District, and Refuse and Water Districts. Acts as an agent for the Dept. of Highway Safety and Motor Vehicles, Game and Fresh Water Fish Comm. and the Dept. of Env. Regulation in the issuing of licenses and the collection of fees. Also, collects tourist development taxes and occupational license fees.

THE 2002 RESULTS OF OPERATIONS

What did the County do in 2002? The following represent some services performed during the year.

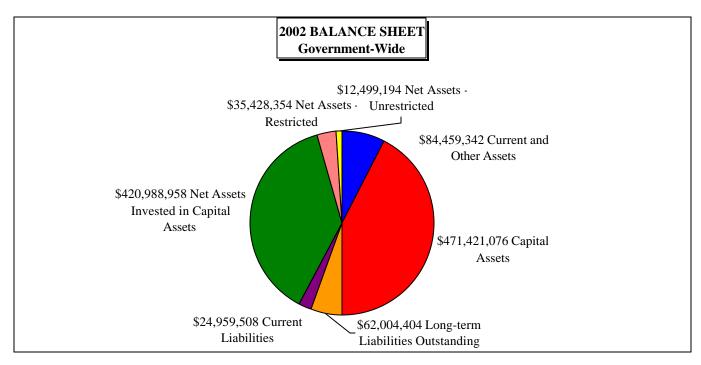
Function/Department	Number of Employees	2002 Per Capita Expenditure	Work Stats and Description	
1 through 2 open throng	zarproj ees	2	World State and Description	
Rescue	82	\$32.33	Number of Calls Number of Transports	23,310 15,033
Fire	76	\$82.55	Number of Calls - Fire	11,153
Sheriff (Includes Jail Operations)	723	\$214.63	Average Number of Inmates per Day Number of Responses	822 117,958
Courts (Includes both State and County Employees)	250	\$73.46	Number of Cases Filed Circuit Court County Court Appeals Warrants	13,360 86,957 248
			warrants	19,515
Community Support Services	56	\$39.11	Number of Clients Served	118,670
Roads	80	\$94.70	Number of Miles Striped Number of Miles Paved/Built	247 5
Transfer Station	53	\$61.26	Number of Tons Transferred	171,232
Animal Control	29	\$5.63	Number of Animals Picked Up	11,980

Note: Fire per capita expenditures calculated using unincorporated area population.

The following pages contain the 2002 County-wide revenue and expenditure information.

ALACHUA COUNTY BALANCE SHEET

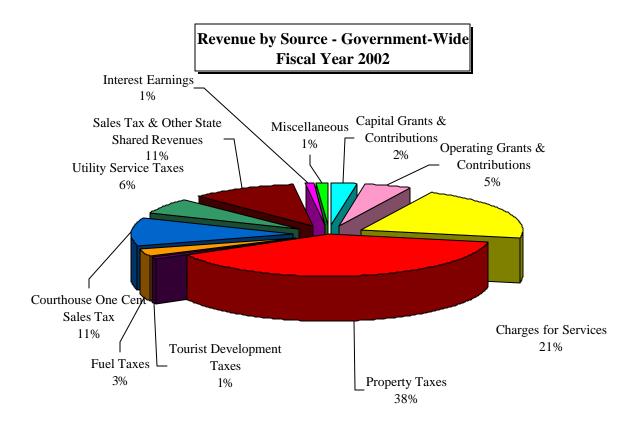
The following graph provides an overview of the County's balance sheet for fiscal year 2002. Capital assets (\$471,421,076) comprise eighty-four percent of the County's total assets of \$555,880,418. The County's liabilities total \$86,963,212 which is fifteen percent of total assets. This financial information includes all funds and fund types and excludes the Library District, the Murphree Law Library, and the Alachua County Housing Finance Authority.



	GOVERNMENTAL ACTIVITIES 2002	BUSINESS-TYPE ACTIVITIES 2002	TOTALS 2002
Current and other assets	\$72,092,548	\$12,366,794	\$84,459,342
Capital assets (Net of Depreciation)	\$459,748,923	\$11,672,153	\$471,421,076
TOTAL ASSETS	\$531,841,471	\$24,038,947	\$555,880,418
Current liabilities	\$24,191,933	\$767,575	\$24,959,508
Long-term liabilities outstanding	\$51,835,289	\$10,169,115	\$62,004,404
TOTAL LIABILITIES	\$76,027,222	\$10,936,690	\$86,963,912
Net assets invested in capital assets, net of related debt	\$409,316,805	\$11,672,153	\$420,988,958
		\$11,072,133	
Net assets - restricted	35,428,354	-	\$35,428,354
Net assets - unrestricted	11,069,090	1,430,104	\$12,499,194
TOTAL NET ASSETS	\$455,814,249	\$13,102,257	\$468,916,506
TOTAL LIABILITIES & NET ASSETS	\$531,841,471	\$24,038,947	\$555,880,418

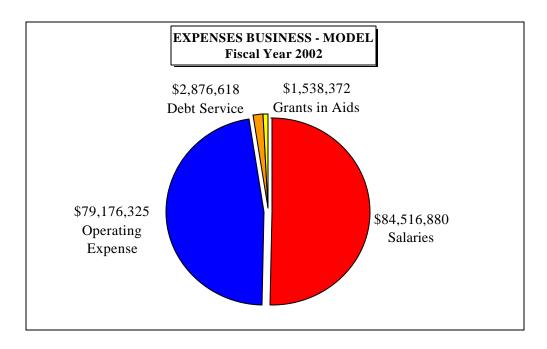
ALACHUA COUNTY SOURCES OF COUNTY FUNDS

In the following graph, Alachua County's revenues by source (revenues excluding transfers) during fiscal year 2002 of \$176,285,866 are divided into eleven categories. This financial information includes all funds and fund types and excludes the Library District, the Murphree Law Library, and the Alachua County Housing Finance Authority.



ALACHUA COUNTY EXPENSES BUSINESS - MODEL

In the following graph, Alachua County's expenses business-model (expenses excluding transfers) during fiscal year 2002 of \$168,108,195 are divided into four categories which are detailed below. This financial information includes all funds and fund types and excludes the Library District, the Murphree Law Library, and the Alachua County Housing Finance Authority.



Salaries include:

- □ Salaries \$65,161,204
- □ Benefits \$19,355,676

Operating Expenditures include:

- □ Professional Services \$8,494,858
- □ Court Reporter Services \$48,004
- □ Other Contractual Services \$16.283.924
- □ Travel and Per Diem \$382,869
- □ Communications and Freight \$1,072,723
- □ Utilities \$3,511,340
- □ Rentals and Leases \$1,796,474
- □ Insurance \$2,489,481
- □ Repair and Maintenance \$3,243,283
- □ Printing and Binding \$211,012
- □ Promotional Activities \$1,565,193
- □ Other Current Charges \$1,162,501
- □ Office and Operating Supplies \$3,510,065
- □ Road Materials and Supplies \$294,762
- □ Books, Pubs, and Memberships \$226,475
- □ Depreciation \$22,142,543
- □ Clerk of Court Operating Expense \$914,471
- □ Sheriff Operating Expense \$9,124,905

- □ Tax Collector Operating Expense \$1,002,659
- □ Property Appraiser Operating Expense \$1,698,783

Debt Service includes:

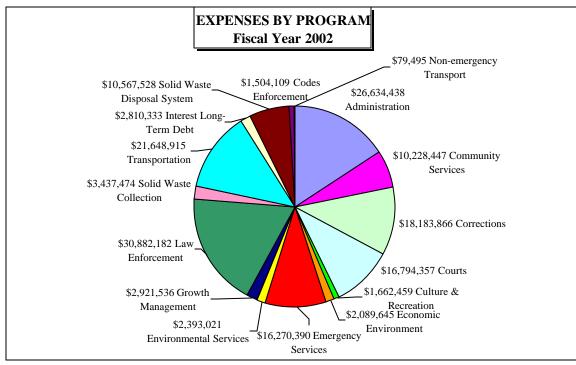
- □ Interest on Long-Term Debt \$2, 810,333
- □ Other Debt Service Costs \$66,285

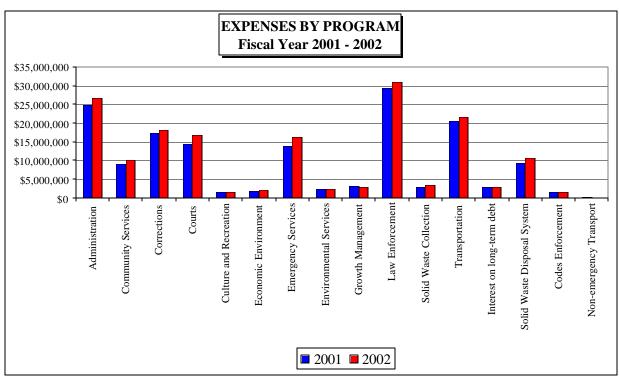
Grants and Aids include:

- □ Aids to Government Agencies \$56,086
- □ Aids to Private Organizations \$512,960
- □ Other Grants and Aids \$969,326

ALACHUA COUNTY EXPENSES BY PROGRAM

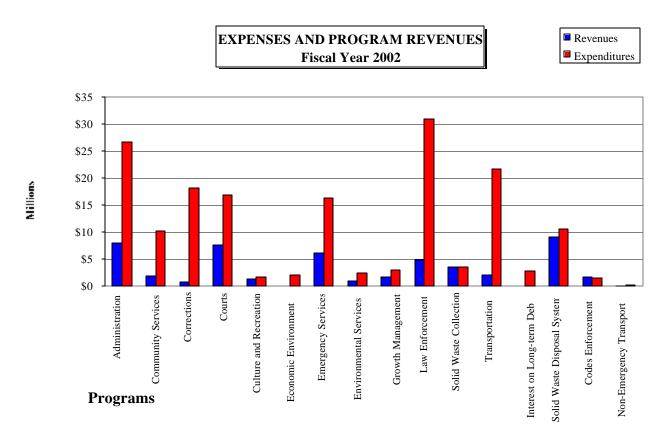
The following graphs provide a detailed comparison of expenditures by program for fiscal year 2002 and a trend analysis of expenditures by program for 2001 through 2002. These graphs exclude transfers and are presented in nominal dollars. The total for fiscal year 2002 is \$168,108,195.





ALACHUA COUNTY REVENUES AND EXPENSES BY PROGRAM

In the following graph, Alachua County's program revenues and expenses during fiscal year 2002 are divided into sixteen categories, which are detailed below. This financial information includes all funds and fund types and excludes the Library District, the Murphree Law Library, and the Alachua County Housing Finance Authority.



PROGRAM DESCRIPTIONS:

- Administration includes: Non-departmental, County Commission, County Attorney, Information Services, County Manager, Administrative Services, Clerk (Non-Court Related), Supervisor of Elections, Tax Collector, Property Appraiser, Fleet Management, and Administrative Capital Projects.
- Community Services includes: Human Services, Ag Extension, Metropolitan Transportation Planning Organization/Regional Transit System/Coordinated Transportation System (MTPO/RTS/CTS), Retired Senior Volunteer Program (RSVP), Child Care, Public Health Unit (PHU), Crime Victims, Choose Life License Plate, Partners for Productive Community, Poverty Reduction, Outside Agencies Public, Outside Agencies Private, Medical Examiner, Foster Grandparents, Medicaid, and Community Services Capital Projects.
- □ Corrections include: Jail
- □ Courts include: Court Services, Clerk (Court-Related), Court Administration, State Attorney, Public Defender, and Court & Corrections Capital Projects.
- □ Culture & Recreation include: Recreation, Sports Organization Aid, Squirrel Ridge Park, Poe Springs, YMCA, and Culture and Recreation Capital Projects.
- □ Economic Environment include: Visitors & Convention Bureau, Welcome Center, Special Events, Arts Alliance, Industry Development-CEO, Gainesville Tech Incubator, and Economic Environment Capital Projects.

ALACHUA COUNTY REVENUES AND EXPENSES BY PROGRAM (CONT)

PROGRAM DESCRIPTIONS (CONT):

- □ Emergency Services include: Communication Equipment Acquisition, Radio Maintenance, Public Education, Fire/EMS Administration, Emergency Management, Fire/EMS, E911, EMS, CTS, Fire Prevention, Fire Reserves, and Emergency Services Capital Projects.
- □ Environmental Services include: EPD, Gilchrist Grant, Dixie Grant, Clean Air, Columbia Grant, Water Utility, Lafayette Grant, and Environmental Services Capital Projects.
- □ Growth Management include: Planning & Development, Development Review, and Growth Management Capital Projects.
- □ Law Enforcement include: Sheriff Countywide, Sheriff Patrol, Sheriff Law Enforcement Training, Sheriff Communications, Sheriff Bailiffs, Sheriff Other, and Law Enforcement Capital Projects.
- □ Solid Waste/Waste Collection include: Solid Waste.
- □ Transportation include: Stormwater, Road & Bridge, TIP, Developer's Agreement, NW 51st Street, MTPO/RTS/CTS, and Transportation Capital Projects.
- □ Interest on Long-Term Debt include: Debt Service.
- □ Solid Waste Disposal System include: Collection Center, Waste Alternatives, Transfer Station, Waste Management, and Closure/Post Closure.
- □ Codes Enforcement include: Codes Enforcement.
- □ Non-Emergency Transport include: Fire/EMS.

